



SIEMENS

Using the City Performance Tool (CyPT) to Test City Sustainability Targets

Minneapolis: 80 by 50?

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TOW-AWAY
ZONE

Summary

It is possible for Minneapolis to achieve its 80 by 50 target, if the City, its utilities, and its inhabitants work aggressively to clean the local energy supply, adopt electric transport and public transit, and improve energy efficiency in buildings.

Summary

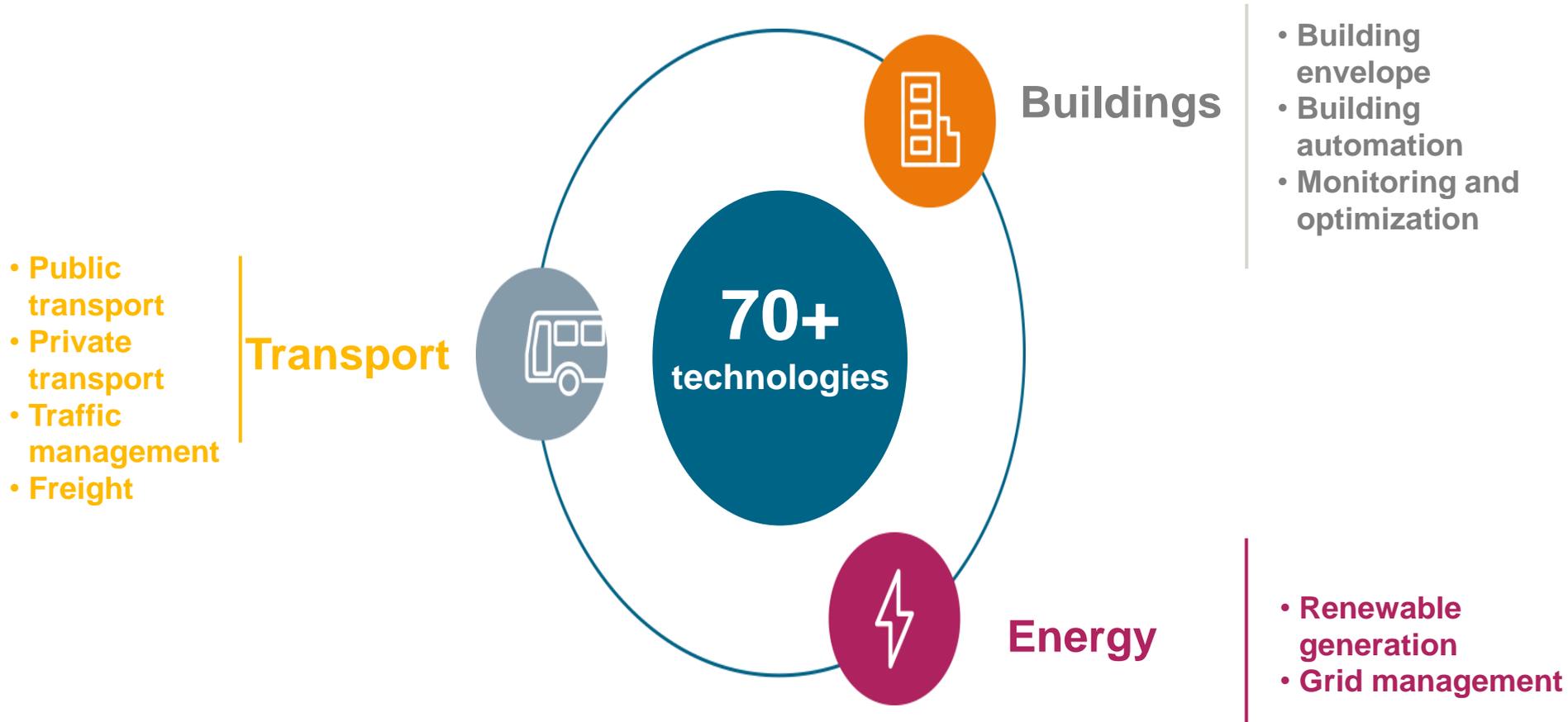
- Xcel's new plan for 65% clean energy sources is a significant step in the direction of achieving ambitious sustainability goals for the City.
- But even with this step, Xcel will have to continue greening its electricity mix through to 2050, *and* 40 buildings and transportation technologies will have to be implemented and adopted at their highest implementation rates by 2050 to ensure that targets are met.
- Our results show that, if the electricity mix gets significantly cleaner, the top-performing technologies for reducing carbon emissions include 1) electrifying both passenger and freight road transport and 2) improving energy efficiency in buildings, particularly in commercial and government buildings.
- Additional benefits could be realized from public transit, if more people could be attracted to use it.

Using the CyPT in Minneapolis

80% by 2050

Emissions reduction target

Siemens Role in Supporting Urban Sustainability





GHG



**Air
quality**



Economy



Who We're Supporting



San Francisco



Minneapolis



Vienna



Munich



Nanjing



New Bedford



Riverside



Copenhagen



Helsinki



Wuhan



Mexico City



London



Berlin



Shenzhen



Ningbo

The Minneapolis Context

Why Minneapolis Decided to Use the CyPT

- Minneapolis has adopted aggressive goals to reduce GHG emissions 15% by 2015, 30% by 2025 and 80% or more by 2050.
- The City's Climate Action Plan (adopted in 2013) identifies a roadmap for meeting the 2025 goal.
- The City and its two energy utilities recently formed the Minneapolis Clean Energy Partnership to pursue these climate goals together.
- The City is interested in using the CyPT model to analyze the technical potential for meeting the 2050 emissions reduction goal.
- CyPT analysis could form the basis for updating the City's Climate Action Plan in future years to include the 2050 goal.

Minneapolis Today

Population:

404,000

inhabitants

Electricity Consumption per Capita:

4,128

kWh

Avg. Household Size:

1,800

ft²

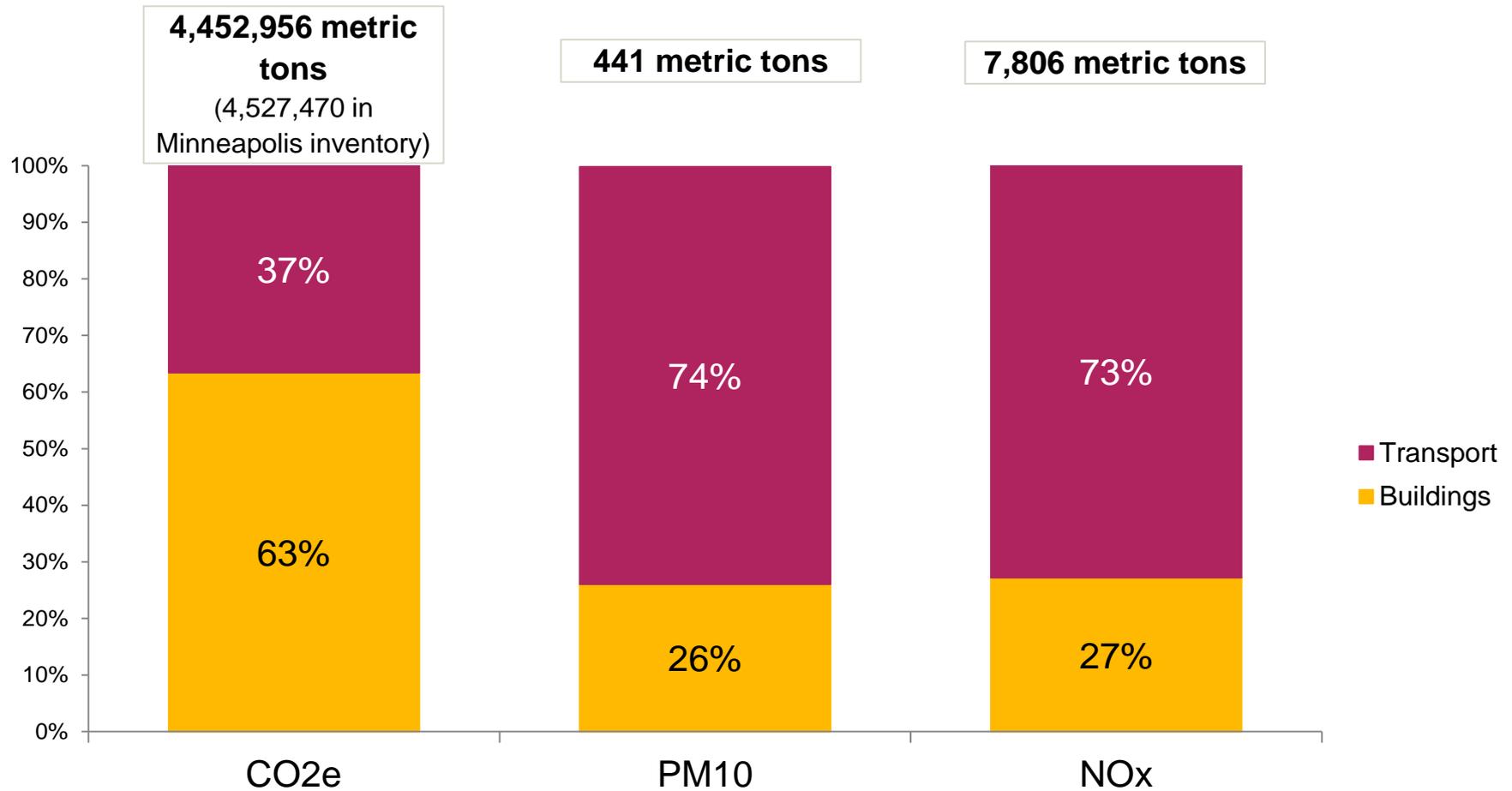
Public Transit Mode Share:

6%

of passenger miles

Sources of Emissions in CyPT Scope, by Sector

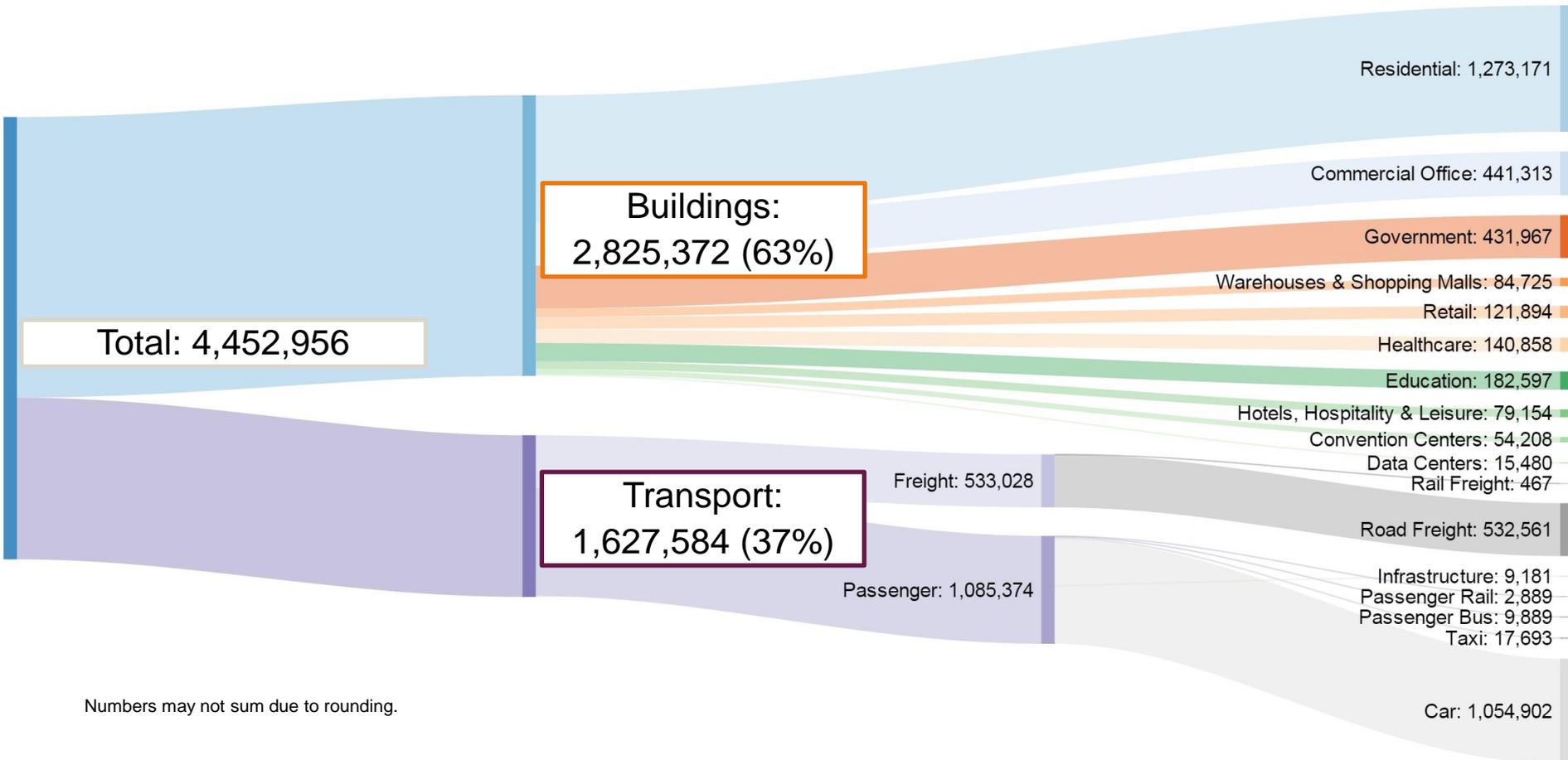
Annual CO₂e, PM10 and NOx emissions Today



Breakdown of CO₂e Emissions in CyPT Scope

Annual CO₂e emissions Today, by Sector

(metric tons)



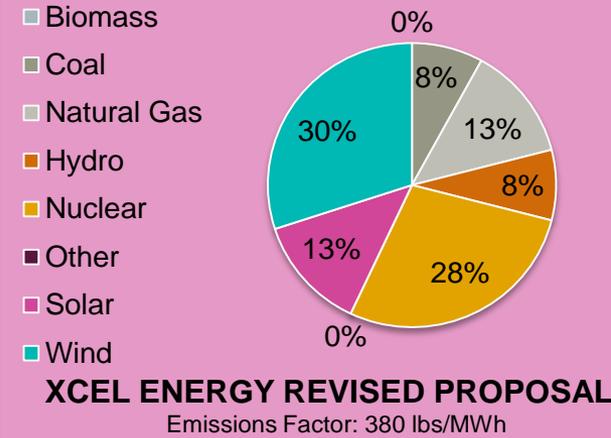
Numbers may not sum due to rounding.

80x50?

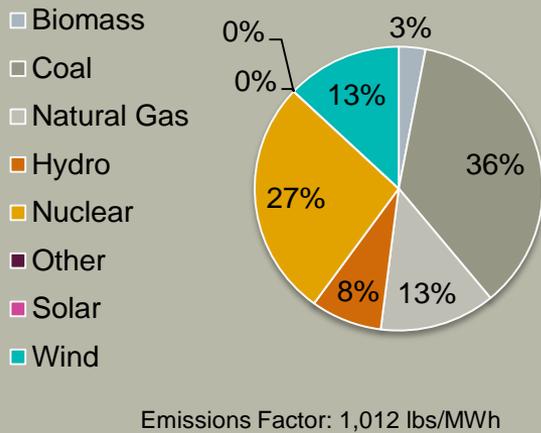
3 Energy Scenarios

1) Control, 2) Xcel Energy Revised Proposal, and 3) Climate Champion

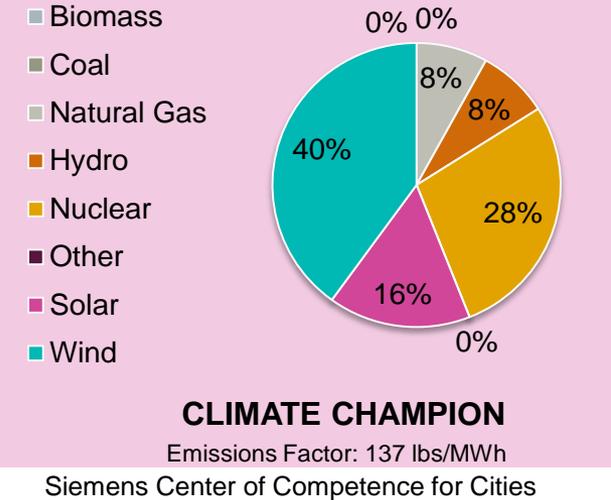
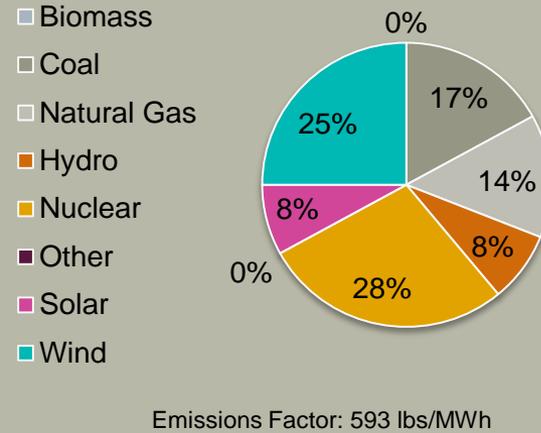
Electricity Mix, 2050



Electricity Mix, Today

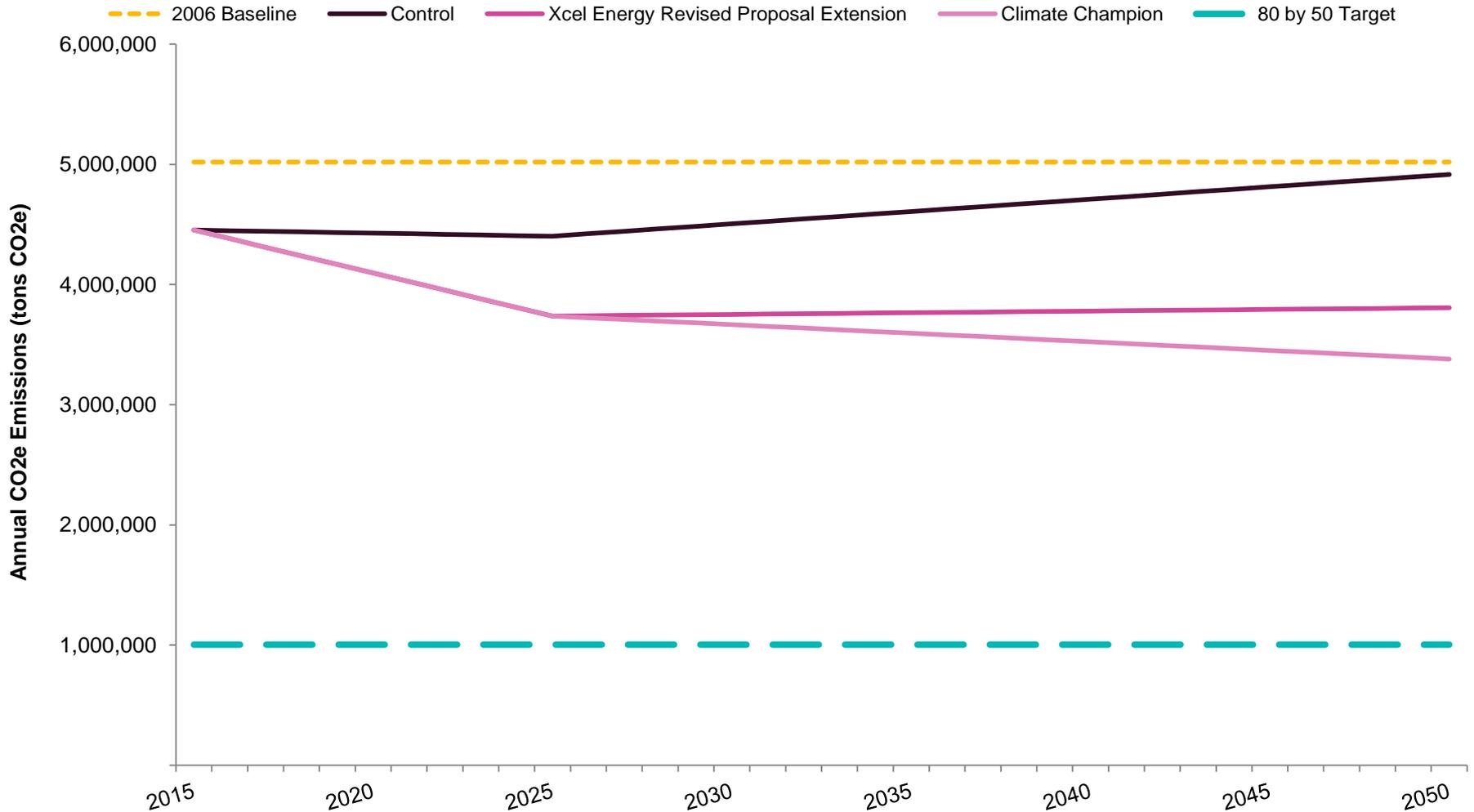


Electricity Mix, 2025



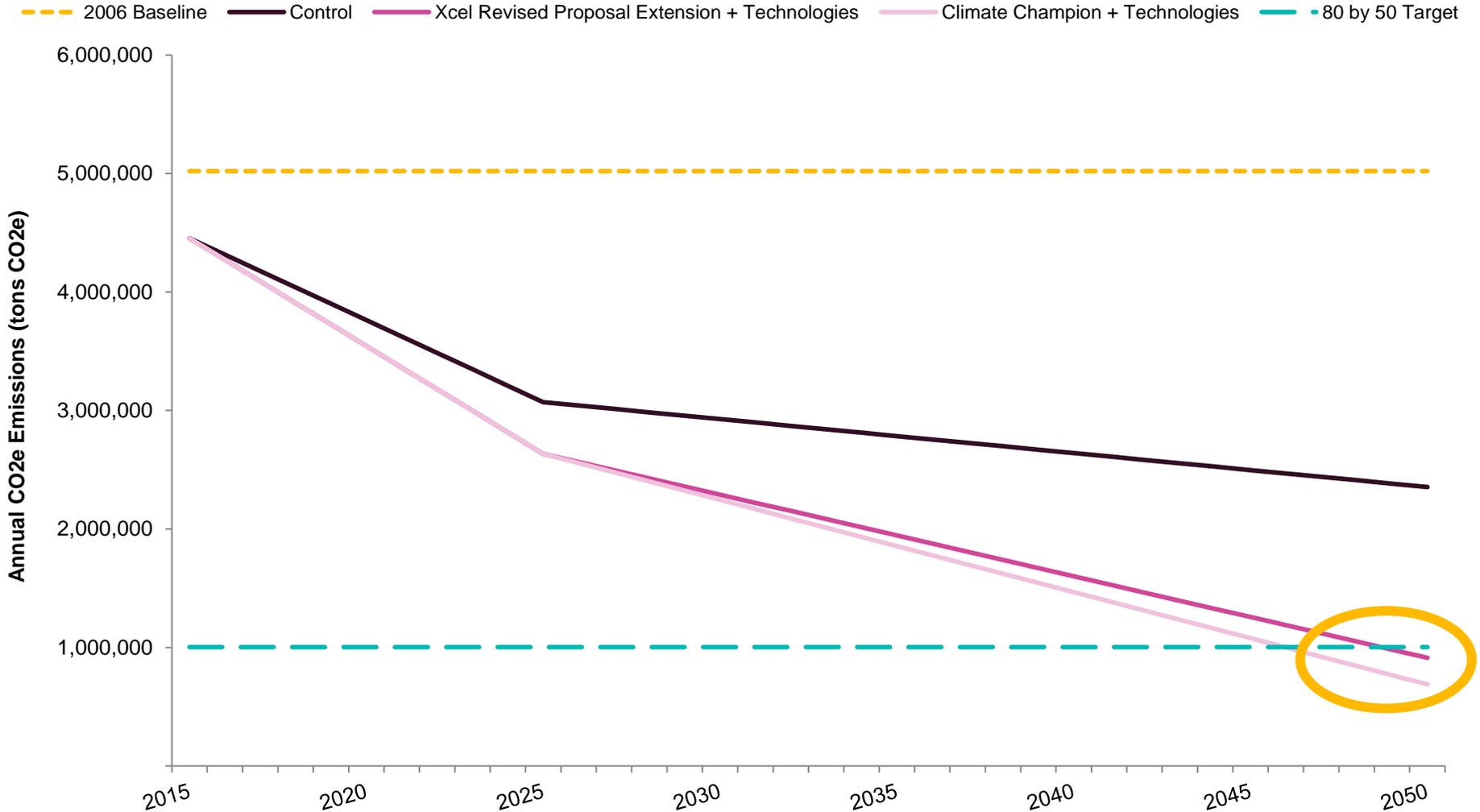
3 Energy Scenarios

Emissions, without Application of CyPT Technologies



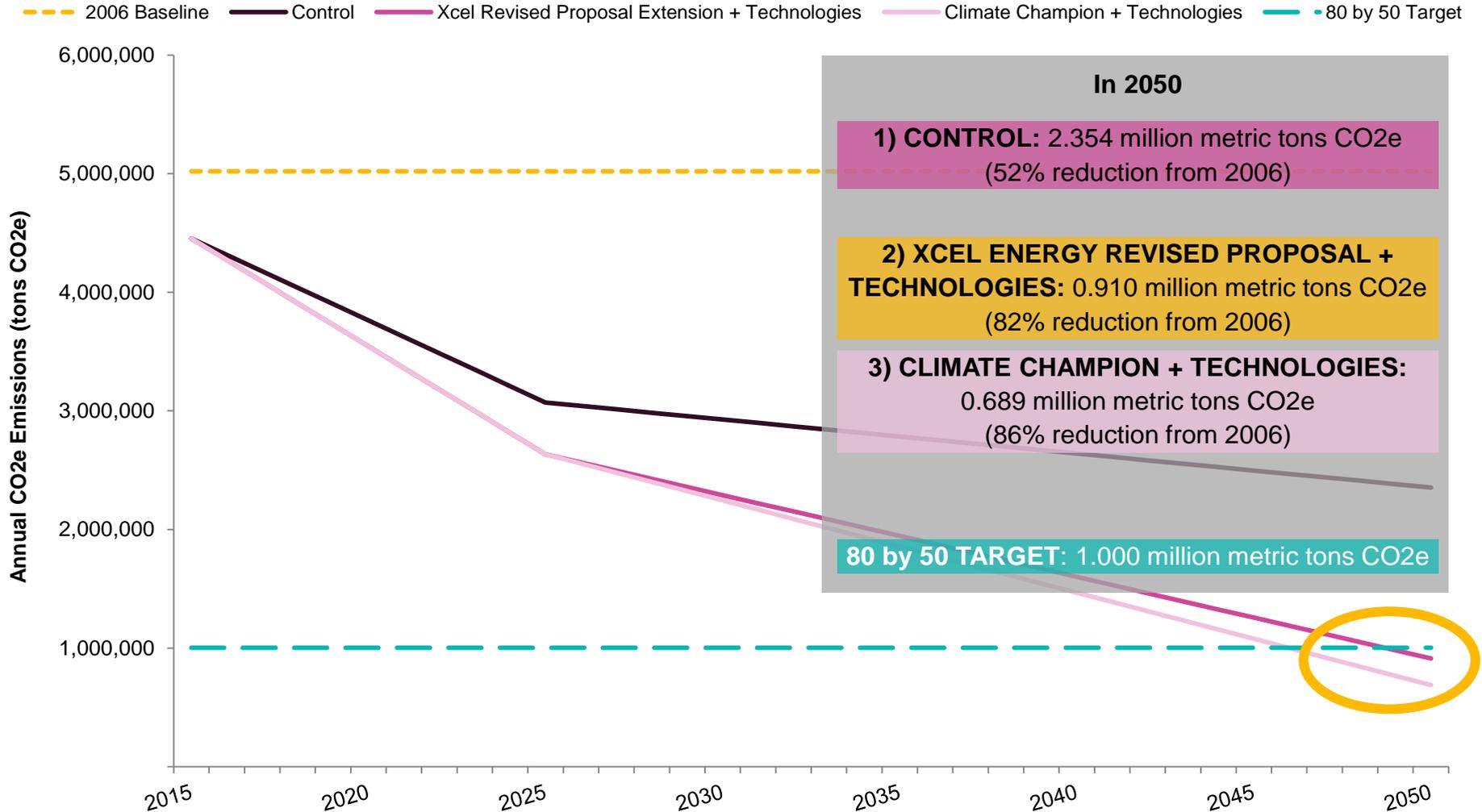
80 by 50!

Emissions, with Application of 40 CyPT Technologies



80 by 50!

Emissions, with Application of 40 CyPT Technologies



Xcel Revised Energy Proposal Extension

Implementation Rates for 40 CyPT Technologies

| Sector | Lever | IR | Unit |
|---------------------------------|------------------------|--|---|
| BUILDINGS | Residential | Efficient lighting technology (LEDs) | 8% share of existing residential building stock fitted each year |
| | | Home Energy Monitoring | 3% share of existing residential building stock fitted each year |
| | | Home Automation | 3% share of existing residential building stock fitted each year |
| | | Building Envelope | 3% share of existing residential building stock fitted each year |
| | Non-Residential | Efficient lighting technology (LEDs) | 10% share of existing non-residential building stock fitted each year |
| | | Demand oriented lighting | 8% share of existing non-residential building stock fitted each year |
| | | Building Efficiency Monitoring (BEM) | 5% share of existing non-residential building stock fitted each year |
| | | Building Performance Optimization (BPO) | 5% share of existing non-residential building stock fitted each year |
| | | Demand controlled ventilation | 6% share of existing non-residential building stock fitted each year |
| | | Heat recovery | 6% share of existing non-residential building stock fitted each year |
| | | Building Envelope | 5% share of existing non-residential building stock fitted each year |
| | | Building Automation, BACS A | 3% share of existing non-residential building stock fitted each year |
| | | Efficient Motors | 6% share of existing non-residential building stock fitted each year |
| | | Room Automation, HVAC+blind | 3% share of existing non-residential building stock fitted each year |
| | | Building Remote Monitoring (BRM) | 8% share of existing non-residential building stock fitted each year |
| TRANSPORT | Vehicles | Reduction in car demand | 10% reduction in car pmi, reallocated to other modes |
| | | Electric cars | 65% share of car fleet replaced |
| | | Plug-in hybrid electric cars | 25% share of car fleet replaced |
| | | Electric taxis | 100% share of taxi fleet replaced |
| | | Electric car sharing | 7 cars pr 1000 inhabitants |
| | Public Transit | Car - Eco-Driver Training and consumption awareness | 8% share of driving license holders trained |
| | | Automated train operation (ATO) - Metro | 1 share of lines equipped |
| | | Metro - New lines | 5 number of new lines |
| | | Metro - New vehicles | 1 share of fleet replaced |
| | | Metro - Reduced headway | 180 peak-time headway [s] |
| | | Electric buses | 1 share of fleet replaced |
| | | Automated train operation (ATO) - Regional Train | 1 share of lines equipped |
| | | Tram - New line | 4 number of new lines |
| | | e-BRT - New line | 10 number of new lines |
| | | Bikeshare | 20 bikes pr 1000 inhabitants |
| | Infrastructure | Protected bike lane | 25.8 miles of new protected bike lanes pr 100k inhabitants |
| | | Public Transport - E-ticketing | 1 users as share of travelers |
| | | LED Street lighting | 1 share of street lights replaced |
| | | Smart Street Lighting | 1 share of street lights replaced |
| | | Car & Motorcycle - City tolling | 15% reduction in road traffic |
| | | Intelligent traffic light management | 1 share of coordinated traffic lights |
| | Freight | Intermodal traffic management | 1 users as share of travelers |
| | | E-Highways | 50% share of highway equipped |
| Freight Train - Electrification | | 1 share of electrified railway equipped | |
| Trucks - Low emission zone | | 6 minimum EURO class standard to enter low emission zone | |

80 by 50!

Carbon Impacts

82%

Reduction in Annual **CO₂e** Emissions between 2006 and 2050

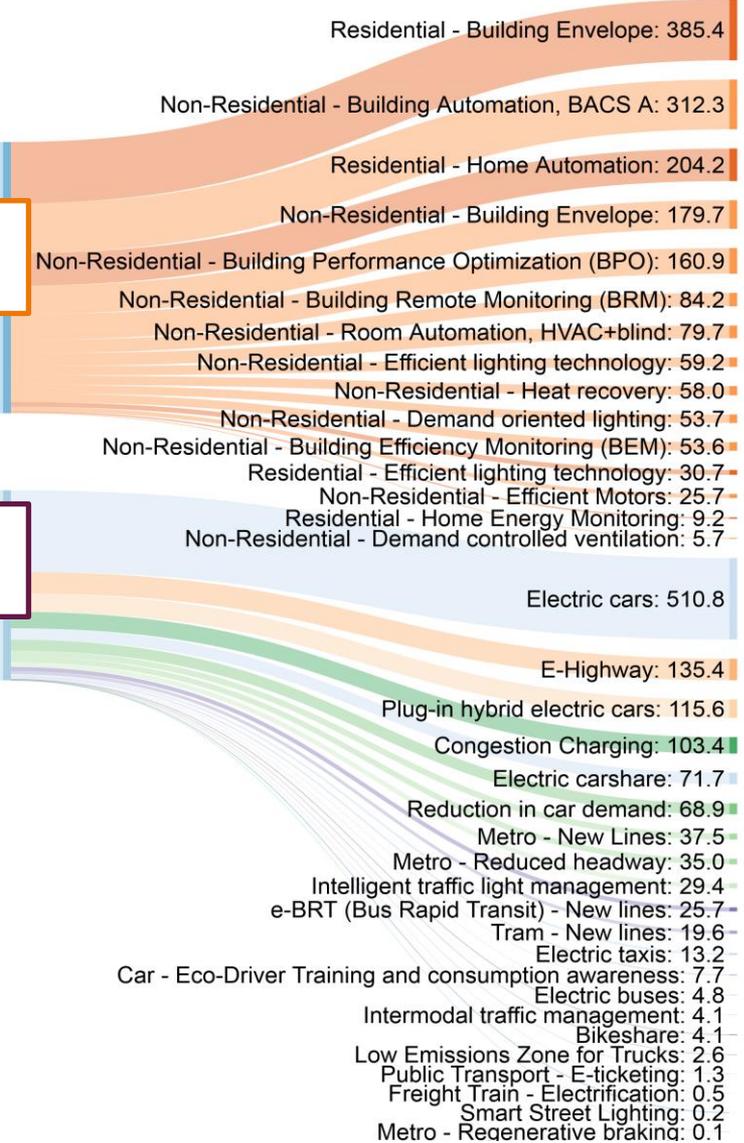
Reductions by Technology: 2,893.7

Buildings:
1,702.2 (59%)

Transport:
1,191.6 (41%)

CO₂e Annual Emissions Reductions, by Technology
(thousand metric tons CO₂e)

Numbers may not sum due to rounding.



80 by 50!

Job Impacts

>550k

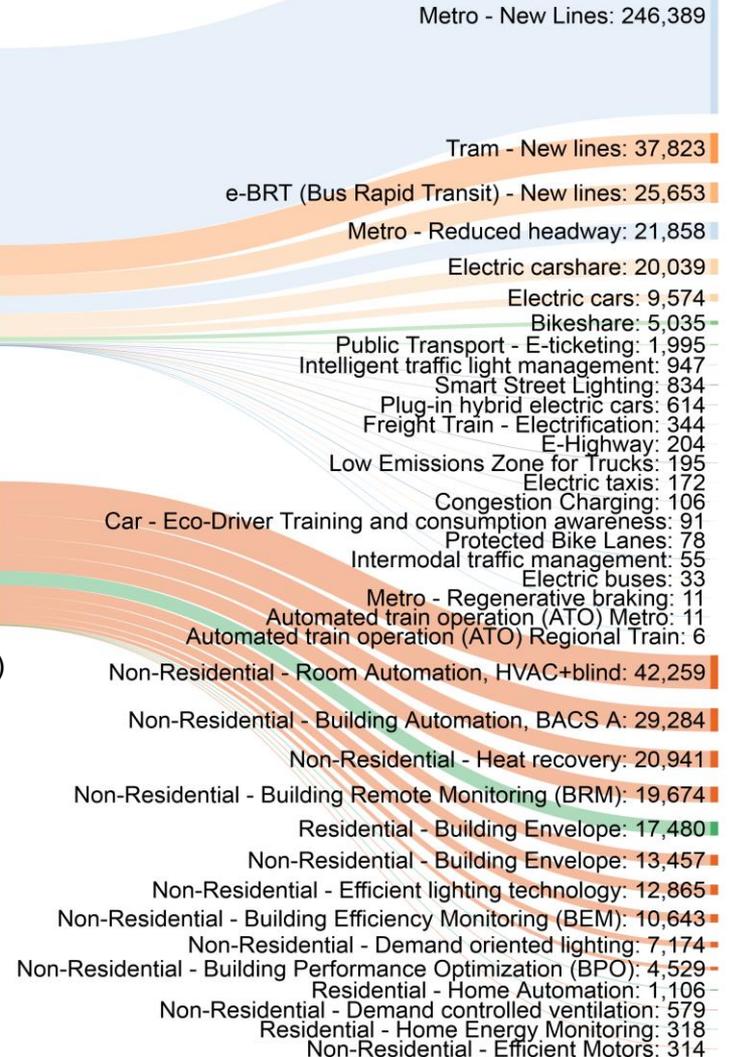
Direct, indirect, and induced **FTEs** created between 2015 and 2050

FTEs
552,689

Transport:
372,069 (67%)

Buildings:
180,620 (37%)

Direct, indirect, and induced full-time equivalents (FTEs) created between 2015 and 2050



Numbers may not sum due to rounding.

High-Impact Technologies

The Path to 80 by 50

As the energy mix gets cleaner, Minneapolis could pursue a stepwise approach to reaching 80 by 50, with the City taking the lead to green its own buildings and fleet and install electric charging infrastructure, while encouraging inhabitants to purchase electric vehicles, ride public transport, and pursue energy efficiency projects in their own homes and businesses.

High-Impact Technologies

1) Energy Efficiency and Automation in Buildings



The City of Minneapolis could take the lead in retrofitting and automating its buildings.

3) Reduction in Car Demand



As inhabitants use their cars less, use of other passenger transport modes (walking, cycling, transit) increase.

2) Combined Heat and Power

Using Combined Heat and Power (CHP) could provide short-term emissions reduction, as Xcel greens its energy supply.



4) Electric Cars

Infrastructure for electric charging could be built for use by cars, buses, and freight.



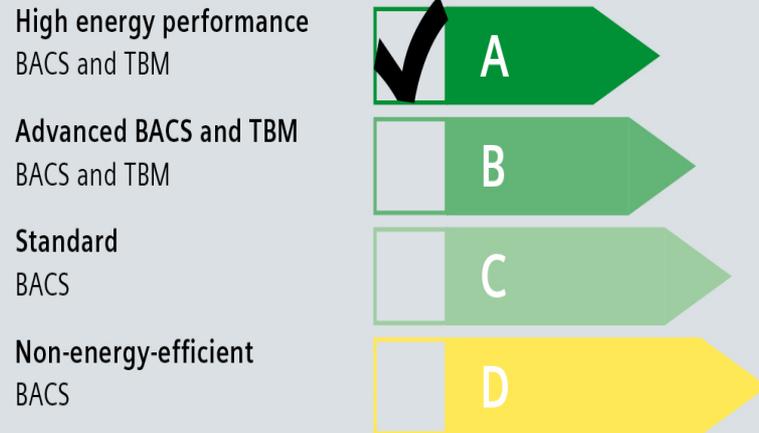
1) Energy Efficiency and Automation in Buildings

Non-Residential – Building Automation, BACS A

<45% of non-residential buildings have wall insulation

3% of existing building stock retrofitted every year

BACS Energy Performance Classes – EN 15232



BACS Building Automation and Control System
TBM Technical Building Management System

BACS A buildings have:

- Networked room automation with automatic demand control
- Scheduled maintenance
- Energy monitoring
- Sustainable energy optimization

Reductions in annual emissions from today to 2050:

CO₂e – 312,000 mt (8.2%)
NO_x – 30,000 kg (4.4%)
PM₁₀ – 13,000 kg (3.3%)

Jobs Created

29,000 FTEs
(60% semi-skilled)

\$266,000 Cost per FTE
(CapEx and OpEx estimates are for both public and private sectors)

1) Energy Efficiency and Automation in Buildings

Non-Residential – Building Performance Optimization



5% of existing building stock
retrofitted every year

Reductions in annual emissions from today to 2050:

CO₂e – 161,000 mt (4.2%)
NO_x – 103,000 kg (2.2%)
PM₁₀ – 6,700 kg (1.7%)

Jobs Created

4,500 jobs

\$205,000 Cost per Job
(CapEx and OpEx estimates are
for both public and private
sectors)

- Service to optimize the energy efficiency of a building by adapting building control strategies, operation guidelines, and/or adjusting HVAC system settings

1) Energy Efficiency and Automation in Buildings

Residential – Building Envelope



3% of existing building stock retrofitted every year

Reductions in annual emissions from today to 2050:

CO₂e – 385,000 mt (10.1%)
 NO_x – 127,000 kg (2.8%)
 PM₁₀ – 4,500 kg (1.1%)

Investment of ~\$20k per household

Jobs Created
 17,000 jobs

\$176,000 Cost per Job
 (CapEx and OpEx estimates are for both public and private sectors)

- Includes insulation, high-performing glazing and air-tight construction for floors, roofs, walls, and facades.

2) Combined Heat and Power (CHP)



30% of total heating generated
by CHP in 2050

Reductions in annual emissions from today to 2050:

CO₂e – 503,000 mt (13.2%)
NO_x – -741,000 kg (-16.2%)
PM₁₀ – 36,000 kg (9.0%)

- Generates electricity and heating from a single fuel source at the point of use
- Base emissions are allocated ~20% to heat generation, ~80% to electricity generation
- Savings depend on “cleanness” of electricity mix

Jobs Created

11,492 jobs

\$69,000 Cost per Job

3) Reduction in Car Demand



10% shift of car demand distributed equally to all other transport modes

Reductions in annual emissions from today to 2050:

CO₂e – 69,000 mt (1.8%)

NO_x – 60,000 kg (1.3%)

PM₁₀ – 9,600 kg (2.4%)

- Reduction in passenger miles by car distributed to all other modes based on their relative modal share.
- Could include a variety of measures, including improved public transport or tax incentives to reduce car use.

Jobs Created

Zero

Requires shift in car modal share from >90% to 57%

4) Electric Cars



65% of conventional combustion cars replaced with electric

Reductions in annual emissions from today to 2050:

CO₂e – 510,000 mt (13.4%)
 NO_x – 921,000 kg (19.9%)
 PM₁₀ – 54,000 kg (13.7%)

Jobs Created

9,574 semi-skilled

\$70,000 Cost per Job
 (CapEx and OpEx estimates are for public charging infrastructure only)

- Assumes that e-cars replace a certain share of total cars (including private cars) in the city and that the City installs and operates e-car charging infrastructure

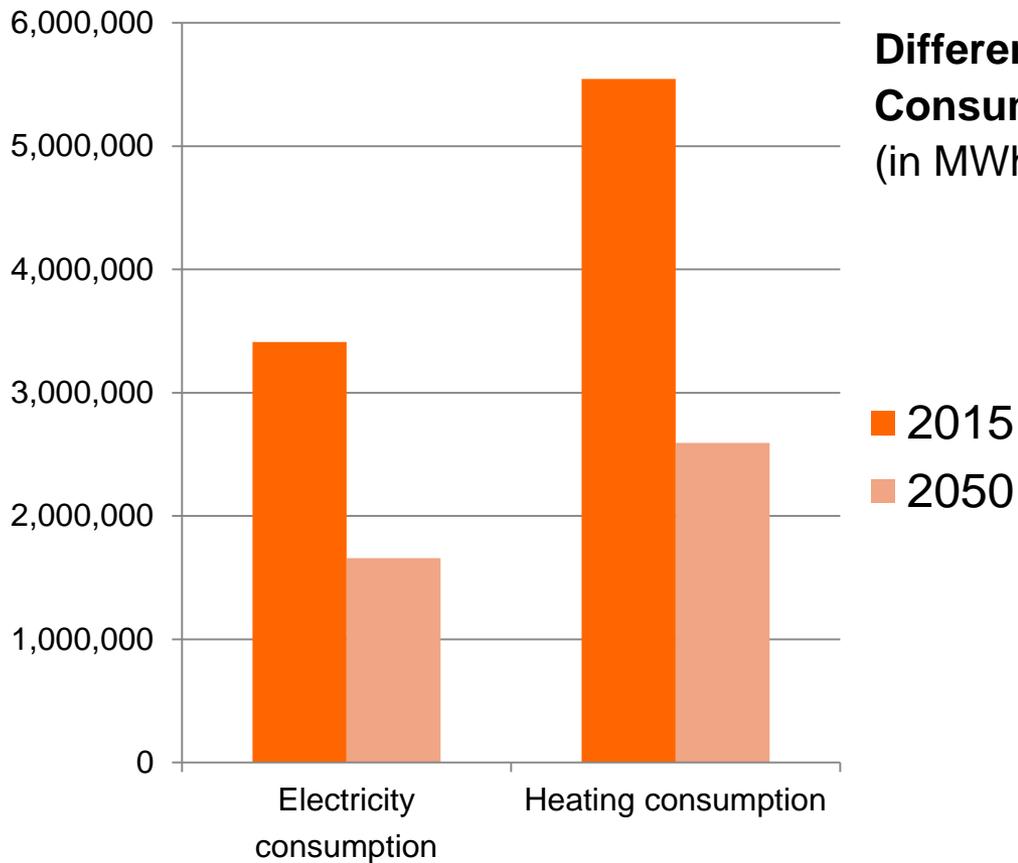
In 2050...

MINNEAPOLIS '80 BY 50'

Based on these strategies, this is what 2050 will look like...

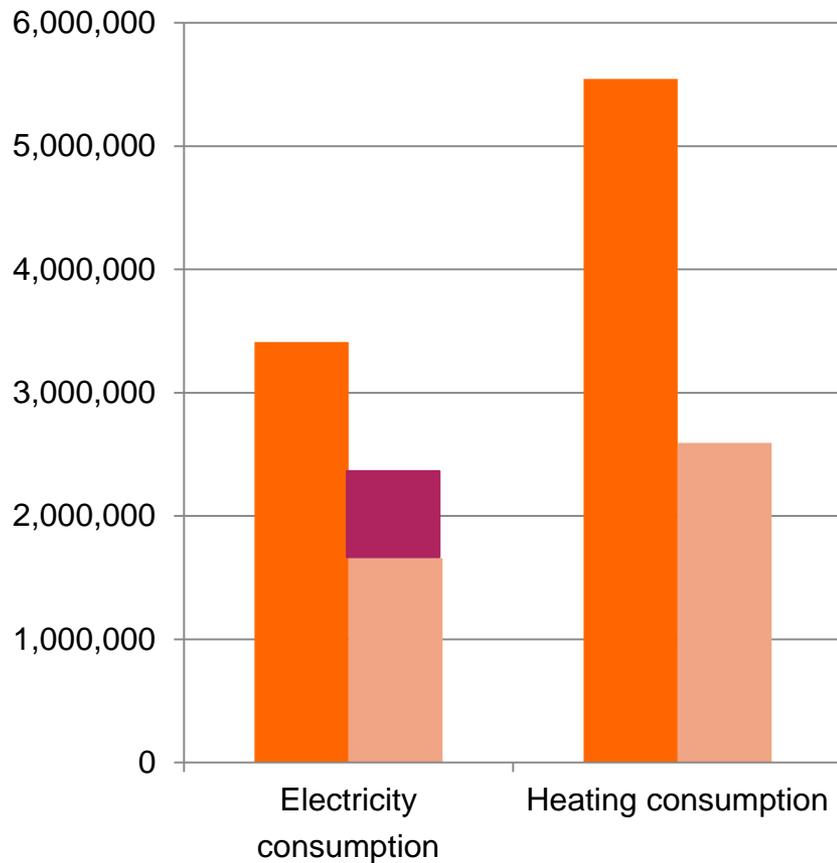


In 2050...



Electricity Consumption:
Using average 2015 electricity prices in Minnesota (kWh=\$0.11)
Annual savings are equal to **\$337.5M**

In 2050...

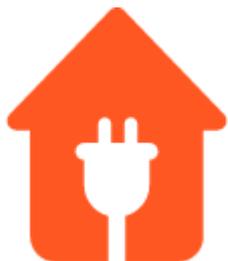


Difference in Electricity and Heating Consumption by Buildings + Increase in Electricity Consumption by Transport, Today v. 2050
(in MWh)

■ 2015
■ 2050

With implementation of electric cars and electric forms of public transport, electricity consumption from transport will increase by 884,500 MWh

Facts Related to Buildings-Related Energy Savings



Annual electricity savings in buildings equal to the consumption of 166,099 homes



Total energy savings in buildings equal to 3.4 billion pounds of coal



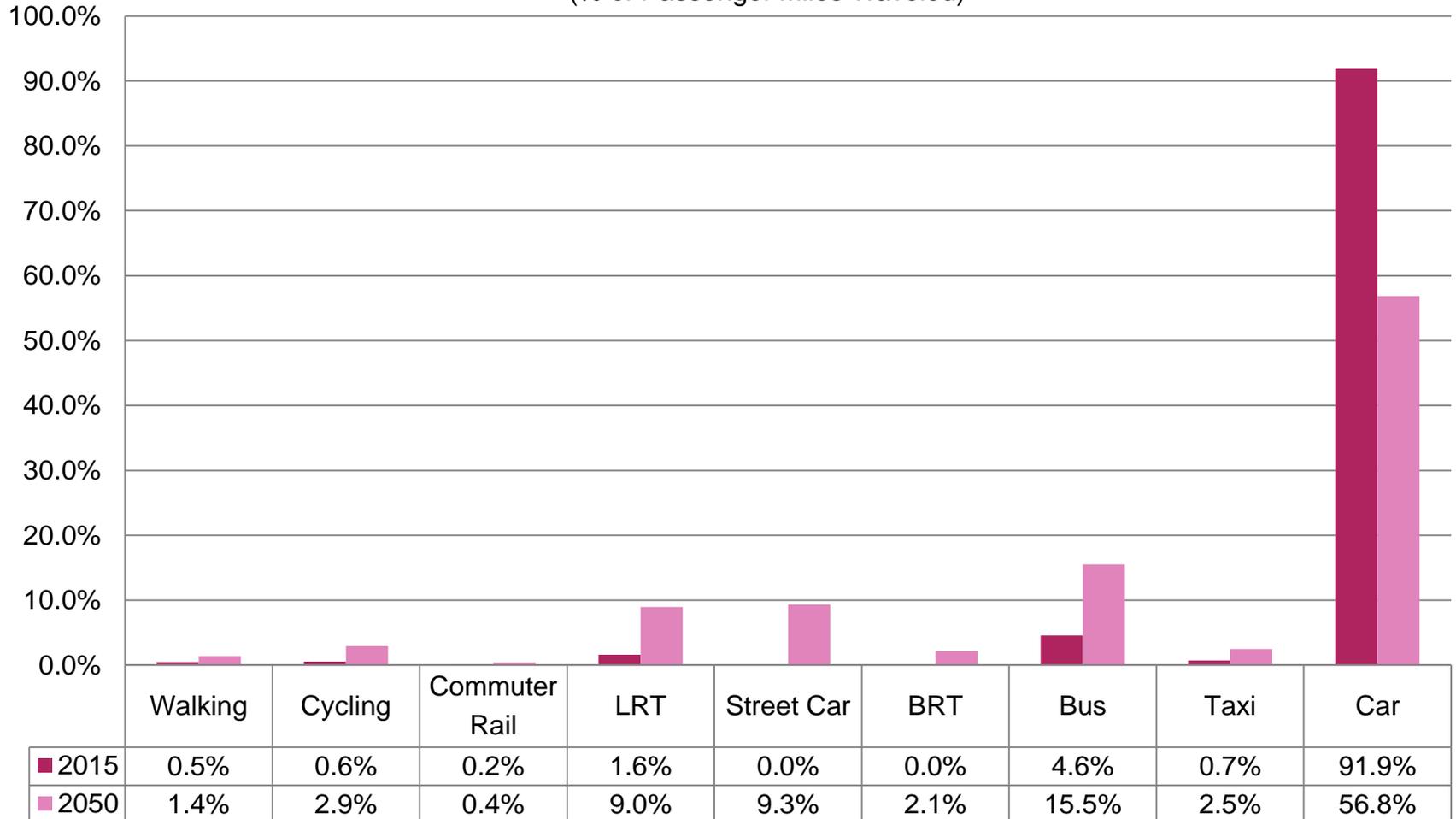
Annual heat savings in buildings equal to the consumption of 185,000 homes



Total energy savings in buildings equal to 85% of a coal fired power plant

In 2050...

Mode Share for Passenger Transport (% of Passenger Miles Traveled)

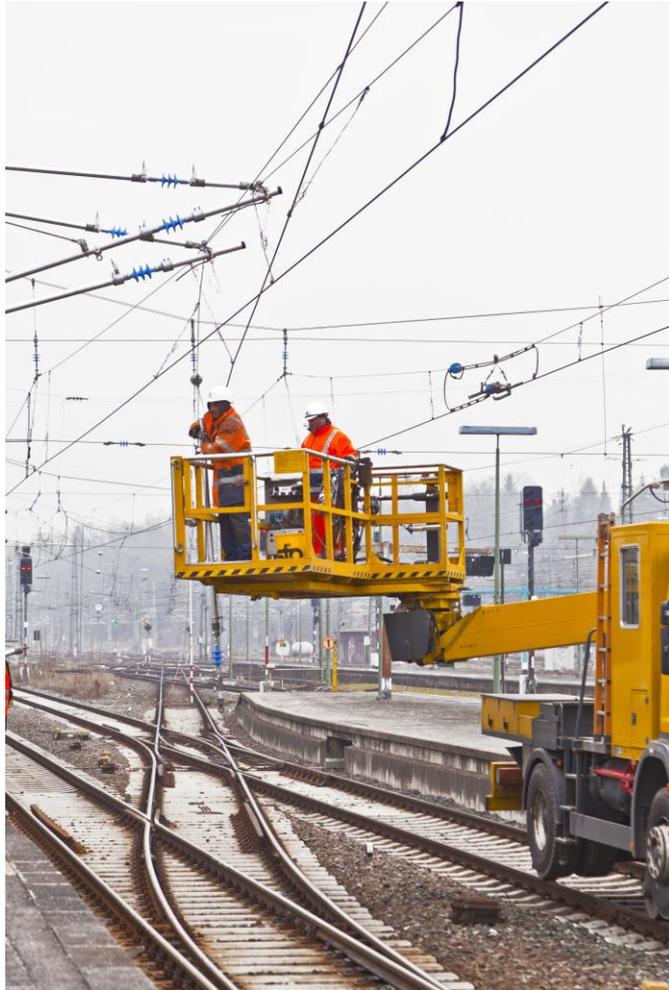


APPENDIX

Xcel Scenarios and Emissions Factors

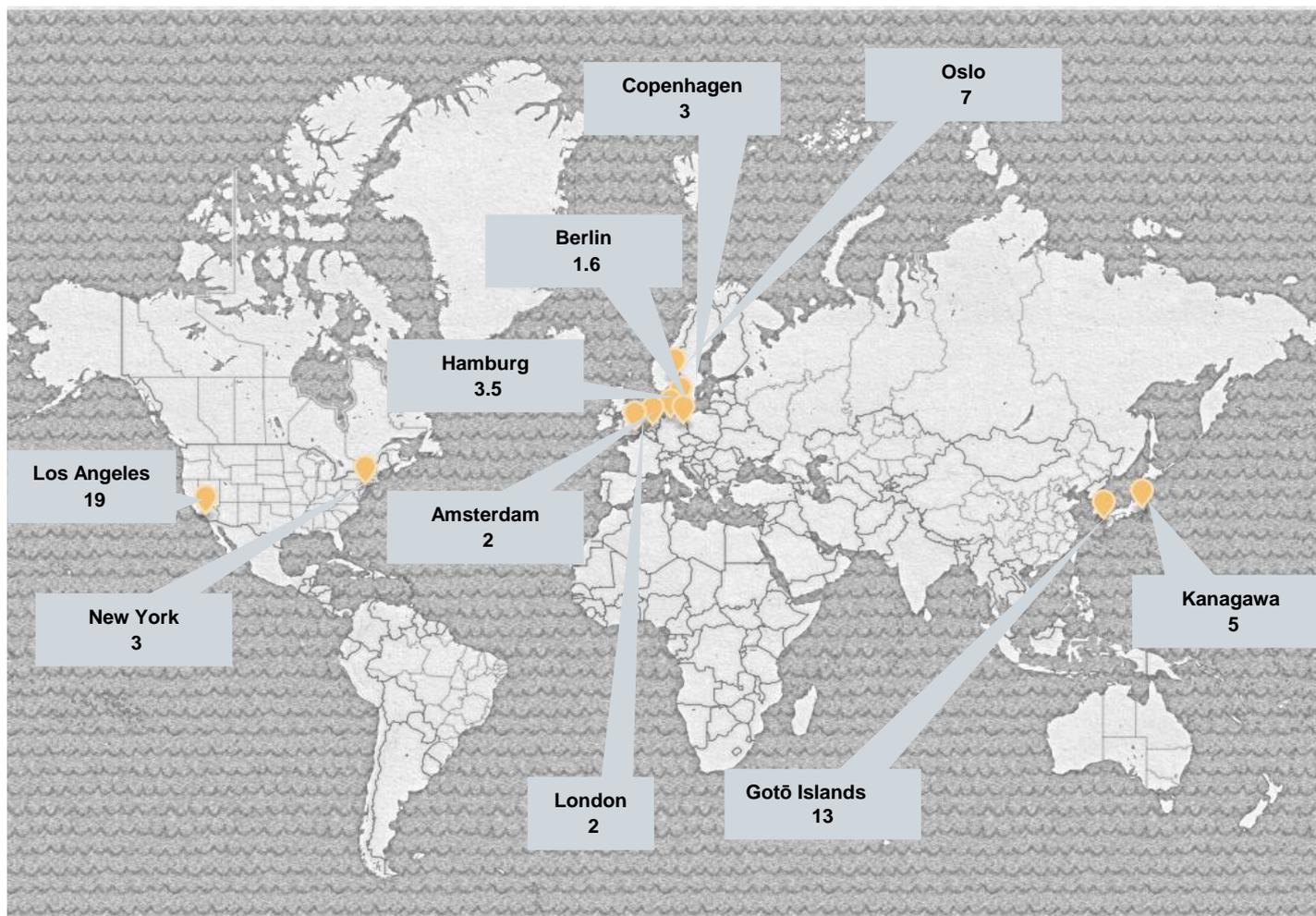
| Scenario # | Scenario family | Description | NSP system CO2 rate (lbs CO2/MWh) | | | |
|------------|--|---|-----------------------------------|------------|------------|------------|
| | | | 2015 | 2020 | 2025 | 2030 |
| 10 | Preferred Plan | Wind + Solar | 1,047 | 861 | 802 | 720 |
| 10B | Preferred Plan | Wind + Solar + Retire SH 1 2025 | 1,047 | 861 | 808 | 620 |
| 10F | Preferred Plan | Wind + Solar + Retire SH 1 2020, SH2 2023 | 1,047 | 861 | 593 | 518 |
| 10G | Preferred Plan | Wind + Solar + Retire SH 1 2025, SH2 2025 | 1,047 | 861 | 808 | 497 |
| 2 | Retire SH1 (Retire SH1 YE2025, SH2 YE2030) | Replace: CC | 1,047 | 886 | 955 | 798 |
| 5C | Retire SH1 (Retire SH1 YE2025, SH2 YE2030) | Replace 75% Renew: CT + Wind + Solar + DSM | 1,047 | 875 | 943 | 745 |
| 6 | Retire Both Units (Retire SH1 YE2025, SH2 YE2025) | Replace: CC | 1,047 | 886 | 955 | 676 |
| 9C | Retire Both Units (Retire SH1 YE2025, SH2 YE2025) | Replace 75% Renew: CT + Wind + Solar + DSM | 1,047 | 875 | 943 | 555 |
| 16 | Retire SH1 (Retire SH1 YE2020, SH2 YE2030) | Replace: CC | 1,047 | 886 | 825 | 798 |
| 19C | Retire SH1 (Retire SH1 YE2020, SH2 YE2030) | Replace 75% Renew: CT + Wind + Solar + DSM | 1,047 | 875 | 754 | 745 |
| 24 | Retire Both Units (Retire SH1 YE2020, SH2 YE2023) | Replace: CC | 1,047 | 886 | 698 | 676 |
| 27C | Retire Both Units (Retire SH1 YE2020, SH2 YE2023) | Replace 75% Renew: CT + Wind + Solar + DSM | 1,047 | 875 | 560 | 555 |

Overview of Methodology for Calculating FTEs



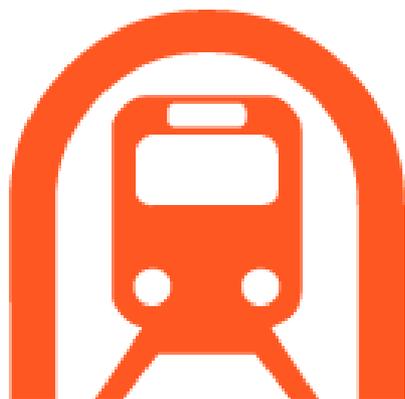
- Full-time equivalents (FTEs)
- Direct, indirect and induced jobs
- Associated with installation, operation, and maintenance of infrastructure
- *Gross*, not net, job creation
- Estimates based on:
 - Top-down studies of infrastructure investments in the US
 - Bottom-up figures from Siemens experience

Number of Charging Stations Per Electric Car



Example of FTE Calculation for New Metro Lines

5 New Metro Lines



Ca.246,400 FTEs over 35 years = 7,040 on an annual basis

- 41% = local worker
- 27% = technician
- 32% = highly skilled

Combination of Capital Expenditures and Operational Expenditures



- CapEx for employment calculation is estimated to be 60% of total CapEx spend to remove any jobs linked to vehicle production
- CapEx jobs are estimated based upon the length and cost of the proposed line. Number of jobs per miles of track built.
- OpEx jobs are calculated based upon the number of miles of operating rail
- Assuming a 35 year build cycle, with part of the line open and running in year 2
- Year 1 only CapEx jobs included in estimation (ca.3% of rail track to be delivered). No OpEx
- Year 2 Construction continues with ca. 6% complete at year end and OpEx included based upon the ca.3% of rail line open.