City of Minneapolis
2017 Budget

Table of Contents

Section A – Introduction and Background
Community Profile A2
Form of Government A7
Chronology of Financial Decision Making ... A11
Fund Descriptions…….. A13

Section B – Financial Overview
Major Highlights B2
City Spending B6
Sources of Revenue B8
Local Government Aid B10
Major Changes B15

Section C – Strategic Planning
City Vision and Values C2
City Goals and Strategic Directions C3
Annual Budget Process C4
Integrating Key Processes for Budget C7
Results Minneapolis C7

Section D – Financial Policies
Operating Budget D2
Revenue D4
Fund Balance D8
Accounting D10
Investment D10
Development Finance D10
Public Participation D12
Allocation Model D12
Administrative D14
CDBG Reprogramming D17
Capital Budget D18
Capital Project Administration D19
Debt D20

Section E – Financial Plans
Five Year Financial Direction 2017 - 2021 .... E2
Special Revenue Funds
- Arena Reserve Special Revenue Fund ... E7
- Convention Center Special Revenue Fund E10
- Neighborhood & Community Relations . E15
- Police Special Revenue Fund E17
- Regulatory Services E19

Enterprise Funds
- Municipal Parking Fund E21
- Sanitary Sewer Fund E26
- Solid Waste and Recycling Fund E30
- Stormwater Fund E34
- Water Fund E38

Internal Service Funds
- Engineering Materials and Testing Fund E44
- Fleet Services Fund E48
- Intergovernmental Services Fund E52
- Property Services Fund E57
- Public Works Stores Fund E62
- Self-Insurance Fund E66

Section F – City Council Operating Departments
Assessor F2
Attorney F8
City Clerk/Elections F14
City Council F19
City Coordinator Departments
- Total City Coordinator Summary Page F24
- City Coordinator - Administration F29
- 311……..... F35
- 911……..... F40
- Emergency Management…… F45
- Communications F50
- Convention Center F55
- Finance and Property Services F61
- Human Resources F72
- Information Technology F80
- Intergovernmental Relations F86
- Neighborhood and Community Relations… F92

Civil Rights…. F98
Community Planning and Economic Development F106
Fire F117
Health F124
Internal Audit…….. F132
Mayor F138
Police F143

Public Works
Total Public Works Summary Pages ... F152
Administration F163
Fleet Services F167
Solid Waste & Recycling Services F171
Surface Water & Sanitary Sewer – Sanitary Sewer F175
Surface Water & Sanitary Sewer – Stormwater F179
Traffic & Parking Services F183
Transportation Maintenance & Repair. F188
Transportation Planning and Eng F193
Transportation Planning/ Prog. F198
Water Treatment & Distribution F202
Regulatory Services F206

Section G - Capital Program

Capital Budget Narrative Overview G2
Five-Year Capital Investment Allocation G15
Five-Year Capital Funding Summary G16
Five-Year PW Capital Summary G18
2017-2021 Mayor's Recommended Capital Resources G20
2017 Bond Redemption Levy G20
Net Debt Bond Allocation G21
Capital Budget Summary G22
Capital Budget Detail for Funded Projects…….....G25
2017-2021 Capital Program Descriptions ...G36
Capital Budget Decision Summary G46

Section H – Independent Boards and Agencies

Board of Estimate and Taxation H2
Municipal Building Commission H3
Park and Recreation Board H4
Youth Coordinating Board H5

Section I – Financial Schedules

Schedule 1 – Fund Summary and Changes to Fund Balance. I2
Schedule 2 – Revenues by Fund and Type. ...I3
Schedule 3 – Expenditures by Fund and Department.....I5
Schedule 4 – Community Development Block Grant Program.....I7
Schedule 5 – Staffing Information. I8
Schedule 6 – CPED Program Allocations by Fund.....I9
Schedule 7 – Capital Asset Request System (CARS) Allocations I10
Schedule 8 – Interfund Transfers.....I25
Schedule 9 – Utility Fees I27

Section J – Glossary

Glossary of Terms.....J1

City of Minneapolis
2017 Budget

Background Information

Community Profile A2
Form of Government A7
Chronology of Financial Decision Making A11
Fund Descriptions A13

City of Minneapolis
2017 Budget
Background Information

Community Profile

Minneapolis combines the Dakota word for water ("minne") with the Greek word for city ("polis"), a fitting name for the City with 22 of Minnesota's 12,034 lakes. Minneapolis is renowned for combining the best of urban life with the neighborhoods and quality of life found in smaller towns. Residents enjoy exciting cultural and recreational opportunities in beautiful natural surroundings.

History

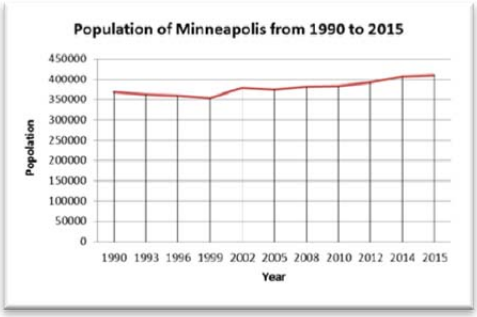
In the 1820s, soldiers from Fort Snelling constructed a sawmill at the confluence of the Minnesota and Mississippi rivers and a flour mill at St. Anthony Falls. By the 1850s, the village of St. Anthony had been established on the east bank of the Mississippi and the village of Minneapolis on the west bank. The two towns were soon linked by a suspension bridge. Minneapolis' first volunteer fire company was organized in 1862, and the community was incorporated as a city in 1867. In 1872, Minneapolis and St. Anthony were united to form one city.

Location

Minneapolis is the largest city in Minnesota and the center of finance, industry, trade and transportation for the Upper Midwest. At 44.58 degrees north latitude and 93.15 degrees west longitude, Minneapolis is 59 square miles (153 square kilometers), including 3.6 square miles (9.4 square kilometers) of inland water. It drapes along the banks of the nation's largest river, the Mississippi.

Climate

Minneapolis has an average summer temperature of 70 degrees F and an average winter temperature of 16 degrees F[1]. Minneapolis has four distinct seasons, with moderate spring and fall weather. Summer is comfortable because lakes and trees serve as natural air conditioners.



Population

According to census data[2], Minneapolis is home to an estimated 411,000 people. Males and females each make up approximately 50 percent of the population. Children and youths under 18 and seniors aged 65 and above make up 20 percent and 8 percent of the population respectively. African-Americans comprise 19 percent of the population, and Hispanics make up 11 percent of the population. People of American Indian and Alaska Native descent comprise 2 percent of the

[1] Source: Minnesota DNR, www.dnr.state.mn.us/faq/mnfacts/climate.html
[2] Source : U.S. Census Bureau 2015, http://quickfacts.census.gov/qfd/states/27/2743000.html

population, and people of Asian ethnicity make up 6 percent of the population. People of another race and those of two or more races make up 4 percent of the population[3].

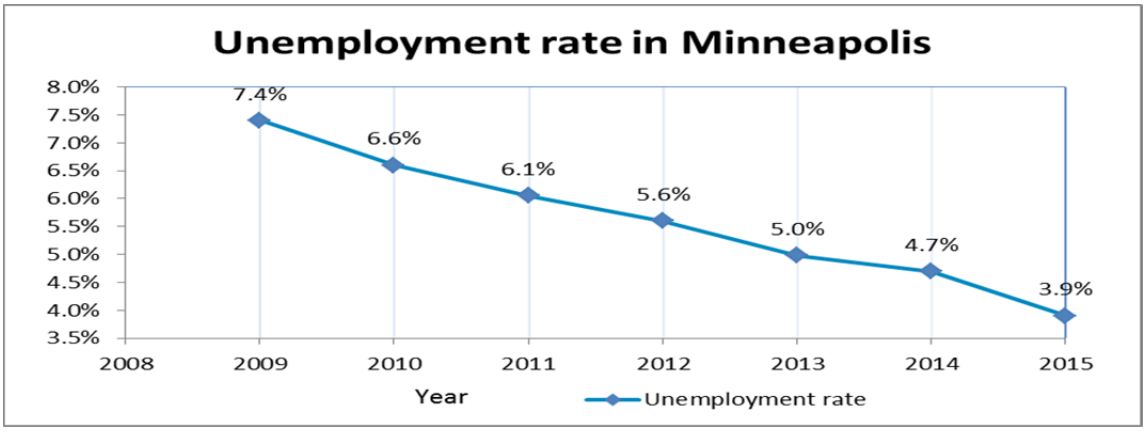
Company Name	Fortune 500 Ranking	Revenues $ billions
United Health Group	14	130.5
Target Corporation	36	72.6
CHS	69	42.7
Best Buy	72	40.3
3M	98	31.8
US Bancorp	138	21.4
Supervalue	164	17.8
General Mills	171	17.6
Land O' Lakes	203	15.0
Ecolab	213	14.2

Economy

In the early years, Minneapolis' economy was based on a booming lumber industry and the processing of Minnesota grain with the tremendous power-generating capabilities of St. Anthony Falls. Large flour mills along the river evolved into the international corporations of Pillsbury, Washburn Crosby (General Mills) and Cargill. In 2015, the ten largest Fortune 500 companies headquartered in the metro area are as follows[4:]

As of the second quarter of 2015, the city's largest employment sectors were health care and social assistance (18 percent), professional and technical assistance (11 percent), educational service (10 percent), finance and insurance (9 percent), and accommodation and food service (8 percent). The fastest growing employment sectors from the second quarter of 2014 to the second quarter of 2015 were health care and social Assistance, Professional and Technical Services, and Finance and Insurance[5]. With 21 accredited colleges and universities in the Minneapolis-Saint Paul area and four ABA-accredited law schools, the city's highly educated workforce continues to be a driving force of a strong economy. The University of Minnesota's highly acclaimed medical school and the City's seven hospitals have made Minneapolis a leader in the medical field.

Since 2009, the city's unemployment rate has been falling as shown in the graph below[6]:



[3] Source: U.S. Census Bureau 2015 estimates, http://quickfacts.census.gov/qfd/states/27/2743000.html
[4] Source: MN Department of Employment & Development, http://mn.gov/deed/business/locating-minnesota/companies-employers/fortune500.jsp
[5] Source: "Minneapolis Trends" available at, http://www.minneapolismn.gov/www/groups/public/@cped/documents/webcontent/wcmsp-178343.pdf
[6] Source: MN Department of Employment & Development, https://apps.deed.state.mn.us/lmi/laus/CurrentStats.aspx

Neighborhoods

Minneapolis has 81 residential neighborhoods offering 177,309 residential housing units[7]. The city is well known for its concerned and active residents who have engaged in partnerships with government and business to improve neighborhoods and create economic opportunities. The city shares the nation's current challenge to increase the number of affordable housing units and preserve housing stock in the face of foreclosures.

Downtown

Minneapolis downtown is home to many corporate headquarters and hotels. Hennepin Avenue has a concentration of theaters and entertainment. Nicollet Mall is the center of downtown. The area has a concentration of retail and office buildings along the street. Buildings in downtown Minneapolis are connected by a system of glass-enclosed bridges, the skyways, which help to keep activity moving during the cold Minneapolis winters[8].

The arts

Minneapolis is second only to New York City in per capita attendance at theater and arts events. Minneapolis has more than 30 theaters. The Guthrie Theater and the Children's Theatre Company are recognized as two of the country's best. In June of 2006, the Guthrie Theater celebrated the opening of its $125 million theater on the banks of the Mississippi River on the northeastern edge of downtown. The City also boasts two world-class art museums, the Minneapolis Institute of Art and the Walker Art Center, and is home to the internationally acclaimed Minnesota Orchestra. Neighborhood arts activities including festivals, galleries and events play a growing role in resident art participation.

Education

The Washington Avenue Bridge crosses the Mississippi River and connects the University's East Bank and West Bank

The city offers several vocational training and specialty schools. The main campus of the University of Minnesota sits on the banks of the Mississippi just minutes from downtown. It is a major land-grant research institution with a long tradition of community and public service, and it ranks among the top 20 universities in the U.S. It is also one of the largest. In addition to the University of Minnesota, other institutions of higher education include Minneapolis Community and Technical College, Dunwoody Institute, Minneapolis College of Art and Design, Augsburg College, Metropolitan State University, the University of Saint Thomas, St. Mary's University, the College of Saint Catherine and Capella University.

[7] Source: Minneapolis Assessor, January 2013

[8] Source: http://www.ci.minneapolis.mn.us/neighborhoods/downtownwest/index.htm

Sports and outdoor recreation
Many major league teams call Minnesota home. Fans can watch Major League Baseball's Minnesota Twins in action at Target Field, located in the Warehouse District of downtown Minneapolis. The new Vikings stadium will have a sitting capacity of 65,000 football fans (expandable to 73,000). The Minnesota Timberwolves of the National Basketball Association and the national champion Minnesota Lynx of the Women's National Basketball Association play downtown in Target Center. Minnesota's National Hockey League team, the Wild, play in Saint Paul. Minneapolis has the capacity to host large events at the City's convention center.

Minneapolis residents not only watch sports, they also participate actively. Playing in summer softball leagues, golfing, jogging, swimming, playing tennis, biking, in-line skating, and sailing in the city's lakes are favorite pastimes.

The city's Park and Recreation Board maintains 87 miles of walking and biking paths. The Park Board also maintains sports fields, outdoor ice rinks, tennis courts, golf courses and supervised beaches. In the winter, residents enjoy ice skating, ice fishing, skiing and ice sailing. Early in Minneapolis' development, the land around five large lakes was dedicated to the public as parkland. With one acre of parkland for every 60 residents, outdoor recreation is an important part of life, and it is estimated that a City park is no more than eight blocks from every home.

Nationally recognized
Minneapolis has recently received national recognition as being a great place to visit, to live, run a business, and forge community connections. The following is a sample of some of the city's recent honors:

- 2015 Minneapolis ranked top National Park Systems – Trust for Public Land
- 2015 Ranked eighth best school system in America – *Wallet Hub*
- 2015 Minneapolis/Saint Paul ranked second greenest city – *Travel & Leisure Magazine*
- 2015 Minneapolis healthiest city in America – *Livability*
- 2015 Minneapolis ranked 10th best job market in America – *Zip Recruiter*
- 2015 Minneapolis metro area ranked in top areas to find a job – *Fortune Magazine*
- 2015 Minneapolis/Saint Paul named one of top metro areas for business – *MarketWatch*
- 2015 One of world's top biking cities – *Travel + Leisure*
- 2015 Third best bike city – *Bicycling Magazine*
- 2015 Sixth smartest city in America – *The Daily Beast*
- 2015 In top 20 best cities for singles – *Forbes Magazine*
- 2015 Second best city in America for working mothers – *Forbes Magazine*
- 2015 Minneapolis-Saint Paul ranks in top 25 areas in the nation for energy-efficient buildings – *Environmental Protection Agency*
- 2015 Minneapolis-Saint Paul area ranked top in the nation for volunteering – *National & Community Service*

- 2014 Minneapolis named the nation's seventh fittest city – *Men's Fitness*
- 2014 Ranked among top five dog friendliest cities in the country – *Dog Fancy magazine*
- 2014 No. 4 city for eating smart, being fit and living well – *Cooking Light*
- 2014 Third most literate city – *Central Connecticut State University*
- 2014 No. 3 city to have a baby – *Fit Pregnancy*
- 2014 Fourth cleanest city in the country – *Travel + Leisure*
- 2014 Third on America's best cities list – *Outside Magazine*
- 2014, 2013, 2012 No. 1 National Night Out city (greater than 250,000 population) – *National Association of Town Watch*
- 2013 Healthiest city in U.S. – *Forbes Magazine*
- 2013 Third best city to find jobs – *US News*
- 2013 Gold award for "Bike Friendly Business" – *League of American Bicyclists*
- 2011 Best city in the country for workers to find employment – *Forbes Magazine*
- 2011 Best place to live in a big city designed for getting outside – *Men's Journal*
- 2010 Cleanest city in America – *Travel and Leisure Magazine*
- 2010 Third best market for young professionals – *Forbes Magazine*
- 2010 Minneapolis one of the "Best Places to Live in 2010" – *Men's Journal*

For links to more information: www.minneapolismn.gov/visitors.

City of Minneapolis
2017 Budget

Form of Government

The City is a municipal corporation governed by a Mayor–Council form of government. It was incorporated in 1867 and adopted a Charter on November 2, 1920. Thirteen City Council Members from individual wards and the Mayor are elected for terms of four years. There is no term limit on these positions. The Mayor and City Council are jointly responsible for the adoption of the annual budget and a five-year capital improvement program. As required by Charter, the Mayor is responsible for preparing an annual operating and capital budget recommendation for the City Council's consideration. The Mayor has veto power, which the Council may override with a vote of nine members.

The City Finance Officer is charged with maintaining and supervising the various accounts and funds of the City as well as several boards and commissions. In addition, the city budget director is charged with assisting the Mayor, City Council and City departments in preparing the City's annual capital and operating budget. The City Finance Officer reports to the City Coordinator, who is appointed by the Mayor and serves as Chief Administrative Officer of the City.

This annual budget report for the City includes organizations for which the primary government is financially accountable and for which the nature and significance of their relationships with the primary government are such that exclusion could cause the City's budget report to be misleading or incomplete. Below is a summary of the organizations reflected in the City's annual budget report, in addition to the primary government.

Blended component units
The following component units have been presented as blended component units because the component unit's governing body is substantially the same as the governing body of the City, or the component unit provides services almost entirely to the primary government.

- ***Board of Estimate and Taxation*.** The Board of Estimate and Taxation (BET) is established under Chapter 15 of the City Charter. It is composed of seven members, two of whom are elected by voters of the City. The Mayor or the Mayor's appointee, the President of the City Council and the Chair of the City Council's Ways and Means/Budget Committee are ex-officio members of the Board. The Minneapolis Park and Recreation Board annually selects one of its members to serve on the BET. By action of the City Council, or such other governing board of a department requesting the sale of bonds, the BET may vote to incur indebtedness and issue and sell bonds and pledge the full faith and credit of the City for payment of principal and interest. The BET also establishes the maximum property tax levies for most City funds.

Discretely presented component units
The following organization is legally separate from the City, but is included in the City's annual budget report and annual financial reports because the primary government is financially accountable.

- ***Minneapolis Park and Recreation Board.*** The Minneapolis Park and Recreation Board was established according to Chapter 16 of the City Charter. The nine-member

board is elected by the voters of the City and is responsible for developing and maintaining parkland and parkways, as well as planting and maintaining the City's boulevard trees. The Mayor recommends the tax levies and budget for the Park Board, and the City Council and Mayor approve the allocations of local government aid from the state for Park Board operations. All Park Board actions are submitted to the Mayor, and a mayoral veto may be overridden by a vote of two-thirds of the members of the Park Board. The Board of Estimate and Taxation approves the maximum property tax levy for the Park Board, and the full faith and credit of the City secure debt issued for Park Board projects. The City Finance Officer acts as Treasurer of the Park Board.

- ***Municipal Building Commission*.** The Municipal Building Commission (MBC) is an organization established January 4, 1904, by the State of Minnesota, to operate and maintain the Minneapolis City Hall/Hennepin County Court House Building, which was built pursuant to Chapter 395 of the Special Laws of 1887. The four commissioners are the Chairman of the Hennepin County Board of Commissioners, the Mayor of the City of Minneapolis, an appointee of the Hennepin County Board and an appointee of the Minneapolis City Council. The Mayor recommends the tax levy and budget for the City's share of the MBC's operations, and the City Council and Mayor approve the allocation of state local governmental aid to the MBC.

- ***Meet Minneapolis*.** Greater Minneapolis Convention and Visitors Association was incorporated on July 29, 1987. Greater Minneapolis Convention and Visitors Association (d.b.a. Meet Minneapolis) and its subsidiary, Internet Destination Sales System, Inc. (hereinafter collectively the “Association”) comprise the reposting entity for Meet Minneapolis. The Association was organized to promote the City of Minneapolis (the City) as a major destination for conventions and visitor travel, and to achieve maximum utilization of the Minneapolis Convention Center. Toward this purpose, the Association receives funding through annual contracts with the City and the state of Minnesota. The Association is a nonprofit corporation under Section 501 (c) (6) of the Internal Revenue Code. Management also has no operational responsibility over Meet Minneapolis. It is this criterion that results in Meet Minneapolis being reported as a discretely presented component unit. Complete financial statements for Meet Minneapolis and Subsidiary can be obtained from Meet Minneapolis at 250 Marquette Avenue South, Suite 1300, Minneapolis, Minnesota 55401.

Related organizations

The City's officials are also responsible for appointing members of the boards of other organizations, but the City's accountability for these organizations does not extend beyond making the appointments. The financial information for these organizations is not included in detail in this report.

- ***Metropolitan Sports Facilities Authority*.** On May 14, 2012 Governor Mark Dayton signed into law a stadium bill which provides for construction and operation of a new National Football League stadium to be located on the Metrodome site. The bill established a new Minnesota Sports Facilities Authority (MSFA) and required that members be appointed within 30 days, the bill also required the Metropolitan Sports Facilities Commission (MSFC) transfer its assets, liabilities, and obligations to the MSFA within 90 days and then abolish the MFSC. The City is obligated to provide funding to build and maintain the new stadium. The MSFA is charged with the design, construction

and operation of the new multi-purpose stadium. The MSFA consists of five members. Three authority members, including the chair, are appointed by the governor. Two authority members are appointed by the City of Minneapolis. Complete financial statements for the MFSA can be obtained from the Minnesota Sports Facilities Authority at 900 South Fifth Street, Minneapolis, Minnesota, 55415-1903.

- ***Minneapolis Public Housing Authority.*** The Minneapolis Public Housing Authority (MPHA) is the public agency responsible for administering public housing and Section 8 rental assistance programs for eligible individuals and families in Minneapolis. A nine-member Board of Commissioners governs MPHA. The Mayor of Minneapolis appoints the Board Chairperson, and four Commissioners (one of whom must be a public housing family- development resident) are appointed by the City Council. The mission of the MPHA is to provide well-managed, high-quality housing for eligible families and individuals; to increase the supply of affordable rental housing; and to assist public housing residents in realizing goals of economic independence and self-sufficiency.

- ***Minneapolis Telecommunications Network.*** The Minneapolis Telecommunications Network (MTN) is a non-profit corporation organized by the City in 1983 under Minnesota Statutes, Chapter 317. Minneapolis Telecommunications Network provides public access media programming to residents of the City as well as providing media production training. Support for MTN comes from Public, Education, and Government (PEG) fees collected as part of agreements between the City and cable service providers. These agreements require cable companies to provide support for public, educational, and government access TV channels. The City Council and Mayor appoint the nine members of the board. There are up to three ex-officio members representing the City of Minneapolis, Comcast Cable, and the Minneapolis Public Schools. Complete financial statements for the MTN can be obtained from the Minneapolis Telecommunications Network at 1620 Central Avenue Suite 175, Minneapolis, Minnesota, 55413-1674.

Joint ventures

The City is a participant in several joint ventures in which it retains an ongoing financial interest or an ongoing financial responsibility. Two of these joint ventures are reflected in the annual budget report for the City: Minneapolis Neighborhood Revitalization Board and Minneapolis Youth Coordinating Board.

- ***Minneapolis/Saint Paul Housing Finance Board.*** The Minneapolis/Saint Paul Housing Finance Board was established in the early 1980s, in accordance with a Joint Powers Agreement entered into between the Housing and Redevelopment Authority of the City of Saint Paul and the Community Planning and Economic Development Department, and accepted by the Cities of Minneapolis and Saint Paul under Minnesota law. The Community Planning and Economic Development Department's oversight responsibility of the Board is limited to its governing body's ability to appoint only three of the six members of the Board. The territorial jurisdiction of the Board extends beyond the corporate limits of the City of Minneapolis.

- ***Minneapolis Youth Coordinating Board.*** The Minneapolis Youth Coordinating Board (YCB) was established in the mid-1980s, in accordance with a Joint Powers Agreement entered into between the Hennepin County Board of Commissioners, the Board of Directors of Special School District No. 1, the Park Board, the Mayor and the

City Council under authority of State of Minnesota laws. The Board consists of 10 members as follows: the Mayor of the City of Minneapolis, two Hennepin County Commissioners, the Hennepin County Attorney, two Minneapolis School Board members, two Minneapolis City Council members, a Hennepin County District Court Judge, and one member from the Minneapolis Park and Recreation Board.

- ***Minneapolis – Duluth / Superior Passenger Rail Alliance*.** The Minneapolis - Duluth /Superior Passenger Rail Alliance was established under a joint powers agreement between Anoka County, Hennepin County, Isanti County, Pine County, St. Louis and Lakes Counties Regional Railroad Authority, City of Duluth, City of Minneapolis, and Douglas County (Wisconsin) to explore options for the development of rail transportation between the Twin Cities and Duluth Superior metropolitan areas. The nine member board consists of one elected official selected by each party in the Alliance as well as a member of the Mille Lacs Band of Ojibwe. Each party also appoints an alternate member. The City of Minneapolis pays an annual membership fee to the Alliance to cover the costs of activities. The percentage share of the City in the Alliance's assets, liabilities, and equity cannot be determined at fiscal year-end. St. Louis and Lake Counties Regional Railroad Authority serves as the fiscal agent.

City of Minneapolis
2017 Budget
Chronology of Financial Decision Making and Fiscal Sustainability

1994	Agreement between the independent boards and the City on the division of Local Government Aid.
Mid-late 1990's	Internal Service Funds deficits begin; Federal COPS grant funds police expansion.
1997	First efforts to quantify and fund the Public Works infrastructure gap; attempt to increase pay as you go capital funding and reduce bonding to reduce interest costs.
1998-2000	Positive stock market returns leads to a reduction in the City's levy requirement for police and fire relief.
2000	Library referendum passes; Mayor and Council agree to enhanced capital funding for the Minneapolis Parks and Recreation Board (MPRB) at a level higher than funding for City projects.
2001	City loses AAA rating from Moody's. Reason cited: internal service fund deficits. Stock market falls – convention center and parking fund suffer directly from economic downturn; pension obligations escalate.
2002	Adoption of maximum property tax increase policy; negative outlook from Fitch rating agency.
2003	Adoption of Five-Year Financial Direction and Commitment to Business Planning; 2% Wage Policy; Local Government Aid (LGA) Reductions by the State of Minnesota. City uses 8% tax increase and 2% wage policy to manage employment costs during budget shortfalls and reduce State funding.
2004	Departments bring forward first five-year business plans.
2006	Fitch removes negative outlook; Moody's maintains Aa1 citing pent up internal demands for spending.
2007	Compensation philosophy replaces the 2% wage policy, Minneapolis Employee Retirement Fund (MERF) pension "liquidity trigger" eliminated by the State Legislature, and Sale of six parking ramps
2008	Minneapolis Library System merges with Hennepin County Library System State Legislature imposes Levy Limits on Local Governments for 2009-2011; Governor unallots State aid in December—Minneapolis' cut: $13.1 million.
2009	Governor unallots State aid—Minneapolis loses $8.6 million in 2009; $21.3 million in 2010.
2010	Minneapolis' revised LGA cut is $25.9 million and Market Value Homestead

Credit (MVHC) is eliminated, costing the City an additional $6.2 million on top of the LGA cuts.
Minneapolis regains AAA rating from Moody's.
MERF pension plan consolidated with statewide local government employee pension plan.

2011 Minneapolis' LGA is held flat from 2010 in 2011 as a response to the State's structural budget crisis.

2012 City implements Priority Budgeting.

2013 Moody's Investors Service downgraded Minneapolis Credit Rating to Aa1 due to declining property values, high pension liabilities and dependence on state revenues, despite improved overall financial position.

2014 The theme of Minneapolis' bid, "Built for the Bold," emphasized the $1.0 billion Vikings stadium under construction and the state's friendly ethos, hence bringing the Super Bowl to Minneapolis in 2018.

2015 City's closed pension plans meet 80% funding and are fully merged with State plan.

The City to continue the construction and renewal boom trend by providing $3.5 million to fully fund the $50 million redesign of Nicollet Mall, preliminary planning of redevelopment of the Upper Harbor Terminal, purchase of property at Lake Street and Nicollet Avenue as first step to reopen the roadway terminating at that block and substantial completion of the Downtown East mixed use development adjacent to the stadium.

A total of $1.4 billion in construction permits were issued for the year; this is the fourth consecutive year that Minneapolis had more than $1 billion in construction projects approved since 2000.

2016 The City has signed a long – term funding plan to equitably address long – standing capital and operating needs for City Streets and Neighborhood Parks. The plan provides for $33 million in funding each year for up to 20 years, totaling $800 million over next 20 years, to meet both urgent and ongoing needs.

The City Council in 2016 has endorsed a site and concept for a new office building and public safety center to complement the historic city hall. The two buildings together are referred to as the "downtown campus". City Council authorized staff to retain consultants and report back with a more defined schedule, building scope, and cost estimate by the end of the 2016 or early 2017. The initial finance plan for downtown campus improvements include cash to help write down the cost of the feasibility analyses in 2017 and the replacement of library G.O. bonds in 2021 with new debt.

This is the fifth consecutive year that Minneapolis is exceeding $1 billion in construction permits.

City of Minneapolis
2017 Budget
Background Information

Fund Descriptions

The accounts of the City are organized by fund types. A "fund" is a grouping of related accounts that is used to maintain control over resources that have been segregated for specific activities or objectives. The operations of each fund are monitored with a separate set of self-balancing accounts that comprise its assets, liabilities, fund equities, revenues and expenditures / expenses. Following is a listing and description of all City funds.

General Fund. The General Fund is the general operating fund of the City. It is used to account for all financial resources except those that are required to be accounted for in another fund.

Special Revenue Funds. Special revenue funds are used to account for the proceeds of revenue sources that are restricted by legal and regulatory provisions to finance specific activities. The City has thirty-four Special Revenue Funds, including community and economic development funds. These funds are use to account for the City's planning and community development goals, most of which are financed through property tax increment financing. Major special revenue funds are described below:

Arena Reserve Fund. This fund is a holding fund for various finance plan revenues to be used for future costs relating to the acquisition and capital maintenance of the downtown sports, entertainment and health complex.

Board of Estimate and Taxation Fund. This fund is used to account for the operations of the Board of Estimate and Taxation which issues and sells bonds, and establishes the maximum levies for the City, its boards and commissions.

Community Development Block Grant. This fund is used to account for the federal grants received under the Federal Community Development Block Grant provisions.

Convention Center. This fund is used to account for the ownership, maintenance, and operation of the Minneapolis Convention Center.

Convention Facilities Reserve. This fund is a holding fund for parking and sales tax revenues to be used for future capital maintenance needs of the existing Convention Center.

Employee Retirement. This fund is used to account for the tax levy proceeds and other sources of revenue for the Minneapolis Employee Retirement Fund (MERF), Minneapolis Firefighters' Relief Association (MFRA), and Minneapolis Police Relief Association (MPRA) retirement programs for some city employees.

Grants – Federal. This fund is used to account for all federal grants, except for the Community Development Block Grant (CDBG), which is accounted for in a separate fund.

Grants – Other. This fund is used to account for grants received from the State of Minnesota, Hennepin County, local government units, and private funds.

Municipal Building Commission. This fund is used to account for the cost of operating and maintaining the City Hall/County Court House building.

Police Special Revenue. This fund is used to account for the revenues and expenditures related to federal and state administrative forfeitures and the revenues and expenditures related to the regulation of lawful gambling in the City.

Park Operating Fund. This fund is used to account for revenue and expenditures related to the cost of operating and maintaining the Minneapolis Parks system.

Internal Service Funds. Internal Service Funds are used to account for those City goods and services which are provided by one department or agency to other departments or agencies of the City, or to other governments, on a cost reimbursement basis. The City operates six Internal Service Funds for its operations; the Park Self-Insurance and Internal Service Funds are reflected in the MPRB budget:

Engineering Materials and Supplies. This fund is used to account for the operations of the City's paving products laboratory. The paving products laboratory provides in-lab and on-site testing and soil boring services to ensure quality control of asphalt and soils for projects.

Intergovernmental Services. This fund is used to account for information technology services, central mailing and printing services, and the City's telecommunication operations. These services are provided to City departments as well as the Park Board, Municipal Building Commission, and Youth Coordinating Board.

Property Services. This fund is used to account for the physical management and maintenance of fire stations, police precinct buildings, the Minneapolis Public Service Center, and various other City office locations, except for the City Hall/County courthouse building, which is accounted for in the Municipal Building Commission Special Revenue Fund.

Equipment Services. This fund is used to account for the ownership and operation of radio communications equipment and a fleet of motorized equipment and vehicles. The fund operates as a rental agent to various departments to support the construction and maintenance of city infrastructure, fire protection services, and police services.

Public Works Stores. This fund is used to account for the centralized procurement, warehousing, and distribution of stocked inventory items, as well as the purchase of special goods and services.

Self-Insurance. This fund is used to account for employee benefit program and administrative costs. The fund also accounts for occupational health services, severance payments to employees who have retired or resigned and who meet minimum eligibility requirements, a tort liability program, and a workers' compensation program.

Park Self-Insurance and Internal Service Funds. The Self-Insurance fund is used to account for park employees' medical, dental, and life insurance benefit programs and

the programs' administrative costs. The fund also accounts for occupational health services, severance payments to employees who have retired or resigned and who meet minimum eligibility requirements, a tort liability program, and a workers' compensation program. The Park Board also has an internal service fund for charges within its programs.

Enterprise Funds. The Enterprise Funds, like the Internal Service Funds, are used to account for those activities of the City which are financed and operated in a manner similar to private business enterprises where expenses, including depreciation, are recovered principally through user charges. However, the customer is typically the general public or other customers external to the City. The City operates eight enterprise funds. The first five funds listed are reflected in the City's Public Works Department, the River Terminal Fund is reflected in the Community Planning and Economic Development (CPED) department and the Parks Operations Fund is incorporated into the Minneapolis Parks and Recreation Board (MPRB) budget:

Water Works Fund. This fund is used to account for the operation, maintenance and construction projects related to the water delivery system. This fund also accounts for the operations related to the billings for water, sewage and solid waste fees.

Sanitary Sewer Fund. This fund is used to account for the operation, maintenance and construction projects related to the sanitary sewer system.

Stormwater Fund. This fund is used to account for the operation, maintenance and construction projects related to the stormwater utility system as well as the City's street cleaning operation.

Solid Waste and Recycling Fund. This fund is used to account for the revenues and expenses for solid waste collection, disposal and recycling activities.

Municipal Parking Fund. This fund is used to account for the operation, maintenance and construction of the City's parking facilities as well as on-street parking and the Municipal Impound Lot.

River Terminal. This fund is used to account for the operations of the public terminal facility located on the Mississippi River.

Park Operations Fund. This fund is used to account for operation, maintenance and construction of projects related to the Park Board, especially golf courses.

Capital Projects Funds. The Capital Projects Funds are used to account for financial resources and expenditures applied to the construction of capital facilities and major purchased items for governmental fund types. Sub-funds may be used to account for specific projects and aggregated for reporting purposes.

Permanent Improvement Capital Fund. This fund is used to account for capital acquisition, construction, and improvement projects including bridge construction, sidewalk construction, street construction, energy conservation projects, infrastructure projects, and many Information Technology (IT) projects.

Community Planning and Economic Development. This fund is used to account for the capital project activities of the department of Community Planning and Economic Development.

Municipal Building Commission (MBC) Capital Fund. This fund is used to account for the capital project activities of the MBC, a component unit of the City of Minneapolis.

Park Board Permanent Improvement Capital Fund. This fund is used to account for the capital project activities of the Park Board.

Debt Service Funds. The Debt Service Funds are used to account for the accumulation of resources for the payment of principal, interest, and related costs on long-term debt obligations. Included in the Debt Service Funds are:

Community Development Agency Fund. This fund is used to account for the debt service activity for the department of Community Planning and Economic Development, including debt service on various non-general obligation tax increment revenue bonds.

Development Debt Service Fund. This fund is used to account for the debt of several projects supported by property tax increments including the Target Center Arena and transfers of sales tax revenues from the Convention Center Special Revenue Fund for related debt.

General Debt Service Fund. This fund is used to account for debt service activity related to General Obligation governmental debt supported by property tax levies or transfers to/from other City funds. Bonds and notes paid within this fund are related to general infrastructure projects, the library referendum and a Section 108 HUD note for the Midtown Exchange.

Special Assessment Debt Service Funds. This series of funds are used to account for debt supported by special assessments.

City of Minneapolis
Bird's Eye View of the Relationship between Fund Types, Revenue Sources, Expenditures and Departments/Boards

	General Fund	Special Revenue Funds	Internal Service Funds	Enterprise Funds
Major Funds Included:		Convention Center, Community Development Block Grants, Community and Economic Development Grants, Other Grants, Arena Reserve	Engineering Materials, Intergovernmental Services, Property Services, Equipment, Stores, Self-Insurance	Water, Stormwater, Sewer, Solid Waste, Parking
Revenue Sources	Local Government Aid, Property Taxes, Franchise Fees, Licenses and Permits	Grants, Property Tax Increment	Charges for Services, Rents, Transfers from other funds	Utility charges, state grants and contributions, rents
Expenditure Classifications	Personnel, Operating Costs, Contractual Services, Equipment	Personnel, Operating Costs, Contractual Services, Equipment	Personnel, Operating Costs, Contractual Services, Equipment, Capital Projects and related debt service, liability and workers compensation	Personnel, Operating Costs, Contractual Services, Equipment, Capital Projects and related debt service
Major Departments	Police, Fire, Public Works, others	Convention Center, Health, Attorney, Fire, Police, Closed Pension Plans	Public Works, Copy Center, City Attorney (Civil Division), IT	Public Works

City of Minneapolis
Bird's Eye View of the Relationship between Fund Types, Revenue Sources, Expenditures and Departments/Boards, continued

	Capital Projects Funds	Debt Service Funds	Park Board Funds
Major Funds Included	Permanent Improvement Funds, Arbitrage Funds	General Debt, Development Debt, Special Assessment Debt, Community Development Agency	The Park Board has enterprise, internal service and special revenue funds. The general fund is treated as a special revenue fund.
Revenue Sources	Property Taxes, Proceeds from Long Term Liabilities, State Aid	Property Taxes, Sales Taxes, Special Assessments, Property Tax Increment	Property Taxes, Local Government Aid, Charges for Sales (golf courses etc.), Contributions, and Grants
Expenditure Classifications	Capital project expenditures related to street construction and infrastructure projects	Payment of principal, interest and fees on City debt	Personnel, Operating Costs, Contractual Services, Equipment
Major Departments	Public Works	Not applicable	

The number of City Funds above includes smaller boards, such as:

- Municipal Building Commission (funded mainly from Property Tax and State Aids)
- Board of Estimate and Taxation (funded from Property Tax and State Aids)
- Youth Coordinating Board (a joint board funded from the City's General Fund and grants)

City of Minneapolis
2017 Budget

Financial Overview

Major Highlights B2
City Spending B6
Sources of Revenue B8
Local Government Aid B10
Major Changes B15

City of Minneapolis
2017 Budget

Financial Overview

The 2017 Mayor's Recommended Budget for all City funds is $1.3 billion – exclusive of the City's independent boards. This represents a $92.9 million, or 7.6 percent, increase from the 2016 Council Adopted Budget of $1.2 billion in City fund appropriation. "City funds" are those under the auspices of the City Council, and do not include funds controlled and appropriated by independent boards, such as the Minneapolis Park and Recreation Board, which adopt their own budgets, as well as the Board of Estimate and Taxation. The Mayor is recommending an overall increase of 5.5 percent in the property tax levy for the City and its independent boards (including their respective requests for funding for their own budgets), raising the total amount levied by $16.4 million, from $297.6 million in 2016 to $313.9 million in 2017. This budget also utilizes accumulated fund balances to fund budgetary items that are one-time or short-term in nature to mitigate budgetary fluctuations and to avoid volatile property tax levies which place undue burden on property taxpayers. The City's financial position has benefited from growth in local sales and entertainment taxes and other revenues due to the continued growth in the local economy. This growth is offset by static or even declining revenues in other areas. Local Government Aid (LGA) from the State of Minnesota is projected to be almost the same in 2017 unless the Legislature acts in the next few months to increase this important revenue sharing program. Other revenues such as franchise fees and certain license and permit revenues are projected to decline slightly. The flat or declining revenues put pressure on property taxes to increase more than inflation to fill the gap for necessary capital and service expenses. The Financial Overview is presented without transfers to avoid double counting of resources. Transfers have also been removed from charts and graphs within this section, including totals for comparative prior years, unless otherwise noted.

Major Highlights

The 2017 Mayor's Recommended Budget includes significant proposals to address future financial and operating challenges. It is important to be aware of these initiatives when making comparisons between budget years, and to understand the context in which these decisions were made.

The highlights include the following:

- The budget for City departments increases by 3.6 percent in 2017, or $32.2 million. As part of this budget, funds that have accumulated in the various City funds due to a growing economy and fiscal restraint in prior years allows for utilization of fund balances for departmental activities, as well as providing for operating capital items and other one-time items.

- This budget continues to bolster public safety by providing funding for additional Community Service Officers (CSO), a police recruit class, fifteen additional sworn staff and ongoing annual support for police body cameras program. In City Attorney's office, the public safety has been enhanced further by providing resources aimed at domestic violence prevention and restorative justice initiatives. One-time and ongoing funding for a Group Violence Intervention strategy in the Health Department and further funding for

additional sworn staff and also for alternative hiring and recruitment initiatives in Fire department.

- In response to a growing need to act more proactively to global climate change, this budget provides resources in the City Coordinator's office for climate action plan. Additional funding is provided to enhance initiatives geared towards clean energy partnerships. Additional resources have been provided to enhance the City's Creative Making project that has increased the demand for artist-driven initiatives across the City. In support of Resilient Cities Challenge that will enable the City to build urban resilience across the globe and to share in a network of other cities that foster best practices, additional resources have been provided in the City Coordinator's office.

- Recent changes in State legislature will allow the City to levy less for the closed pension obligations in 2017 Mayor's recommended budget compared to previous years. The 2015 State legislature changed PERA's out year investment assumptions from 8.5% to 8.0% which lowers the assumed out year investment returns, increases the unfunded liability amounts and therefore the annual funding requirement.

- The Mayor's 2017 Recommended Budget includes strategic cuts of nearly $2.7 million. Two million dollars of these cuts come from lower-than-anticipated costs for providing healthcare to employees. The remaining $0.7 million targeted cuts are in five departments to offset the cost of new investments in those departments.

- In support of a healthy community, the 2017 Mayor's Recommended Budget provides funding for various ongoing and new initiatives in the Health department. These include funding for young male sexual outreach, youth violence prevention initiatives and additional staffing for health inspectors. On diversity, the budget provides funding for cultural intelligence training for employees and career-pathways programs.

- On equity, the 2017 Mayor's recommended budget builds on and continues a strong foundation of equity investments in recent years that are transforming City's operations. This budget provides additional funding for enterprise equity programming the office of equity and inclusion in the City Coordinator's office, Minneapolis TechHIRE program, and Bloomberg-supported iTeam among others.

- The 2017 Mayor's Recommended Budget recognizes that new growth means additional City services are necessary to keep the City functioning well. 2017 is the fifth consecutive year that the City has issued construction permits exceeding $1 billion. Construction growth in the City impacts a number of functions in the City including permitting and inspections. This budget includes funding for additional staffing in the City Assessor and Minneapolis Health departments to handle increased workloads and provides funding necessary to build supporting infrastructure and recognizes the growth in these revenue sources.

- The Capital Asset Request System, or "CARS," will be used on an ongoing basis in long-range planning for smaller operating capital requests that would normally be budgeted in individual departments. Requests funded within the CARS system include items that are not ongoing in nature such as enterprise software upgrades, vehicle purchases and similarly-valued items. The CARS process provides a rolling five-year perspective of the City's needs for these assets and is intended to create a longer term funding plan. For

2017, approximately $16.0 million is recommended to fund items through this process. The majority of items funded reflect deferred maintenance and replacement costs for existing operating capital including technology upgrades. Of this total, $4.4 million is funded from General Fund resources.

- Future challenges and opportunities that the 2017 budget addresses, through the five-year financial direction, include the impacts of rebounding property values and continued growth in the cost of providing City services due to inflationary pressures, as well as levy growth that has not kept pace with inflation.

- The City Council in 2016 has endorsed a site and concept for a new office building and public safety center to complement the historic city hall. The two buildings together are referred to as the "downtown campus". City Council authorized staff to retain consultants and report back with a more defined schedule, building scope, and cost estimate by the end of the 2016 or early 2017. The initial finance plan for downtown campus improvements include cash to help write down the cost of the feasibility analyses in 2017 and the replacement of library General Obligation bonds in 2021 with new debt.

Enterprise Challenges

In the course of the City's annual business and strategic planning process, City departments review and document the most significant trends and challenges affecting their work. While some of these issues are specific to department business, several enterprise-wide themes emerge. A summary of enterprise challenges follows:

A Quickly Improving Economy and a Construction Boom
In the recent couple of years, the City has experienced booming construction as measured by value of permitted projects. This boom is fueled by new office buildings in and around downtown, multiple high-rise apartment buildings, and the recently completed new stadium to be used by the Minnesota Vikings and ancillary development. However, the quickly improving economy and construction boom have also put multiple strains on the City in the areas of permitting, assessing, financial planning, compliance monitoring, and public works expansion. These strains, compounded by a backlog of needed infrastructure improvements accumulated during the economic downturn, challenge current resources and create a need for additional resources.

Shrinking Workforce and Increased Demands
In response to the economic downturn and increasing hardship on the City's taxpayers, the City made large cuts to its workforce by eliminating positions across all City departments and independent boards since 2007. The 2017 budget includes more than 100 fewer FTEs than in 2007, despite additional resources in the recommendation. The reduction in staffing over time places increased pressure on remaining employees as the workloads are increasing as the economy improves and the need for responsive resources increases.

Workforce Turnover
It is anticipated that the City's workforce will experience high turnover in the coming years due to three factors: a large population of retirement-eligible workers, the above-mentioned shrinking workforce and increased demands, and the rebounding economy allowing for greater workforce mobility. The loss of institutional knowledge and costs of retirement and

transition planning has not been fully realized by City departments, despite a continued recognition of and planning for this reality in the 2017 budget.

Increased Demand for Technological Solutions
Departments note the increased technological savvy of customers, and as a result, increased demand of technological approaches to customer service. This translates into additional costs for new equipment and software, and in particular, increased maintenance costs. For example, several enterprise software systems will be upgraded over the next several years, with anticipated costs in the millions of dollars. Other examples include increased computer and internet bandwidth usage, the growth in demand for wireless connectivity, a drive toward enhancing the City's interaction with residents through technological means, as well as the challenge of training employees in the use of these technologies.

Regulatory Complexity/Unfunded Mandates
Departments have noted increased complexity of protocols and regulations at many levels. Civil Rights identified the increased complexity of investigation protocols. Regulatory Services and Community Planning and Economic Development cite State codes, protocols, and building standards that are placing additional strains on the workload of inspectors. Public Works notes increased costs for inflow and infiltration to meet standards required by Metropolitan Council Environmental Services or facing monetary penalties. The City Clerk notes additional election requirements as a result of the implementation of Instant Runoff Voting (IRV), as well as ranked choice voting. Furthermore, public safety departments face legislative-directed or nationally developed standards, training, or operating procedures. Departments', especially following several years of significant cuts to the City's training programs, indicate a need for increased and improved employee training, as well as recruitment, possibly placing additional short-term strain on productivity, to address the growing complexities of their program administration.

Emergency and Security Management Needs
Ensuring adequate physical security, health security, electronic security (prevention of viruses, hacks, fraud, and other system security threats), information backups, and emergency planning consumes resources of nearly every department. City departments continue to build and strengthen relationships with other governmental entities to maximize the effectiveness of security planning and build systems to mitigate and prevent disasters and crises.

City Spending

For 2017, the budget includes expenditure appropriations corresponding to priorities outlined in the Mayor's recommendations as well as ongoing projects and current City-provided services. Details of the individual expenditure appropriations within the departments and other categories identified in the pie chart below are available in the Operating Departments and Capital Programs sections of this document.

Below is a summary of the 2017 Mayor's Recommended Budget by departmental activity, excluding transfers.

Expenditures by Service

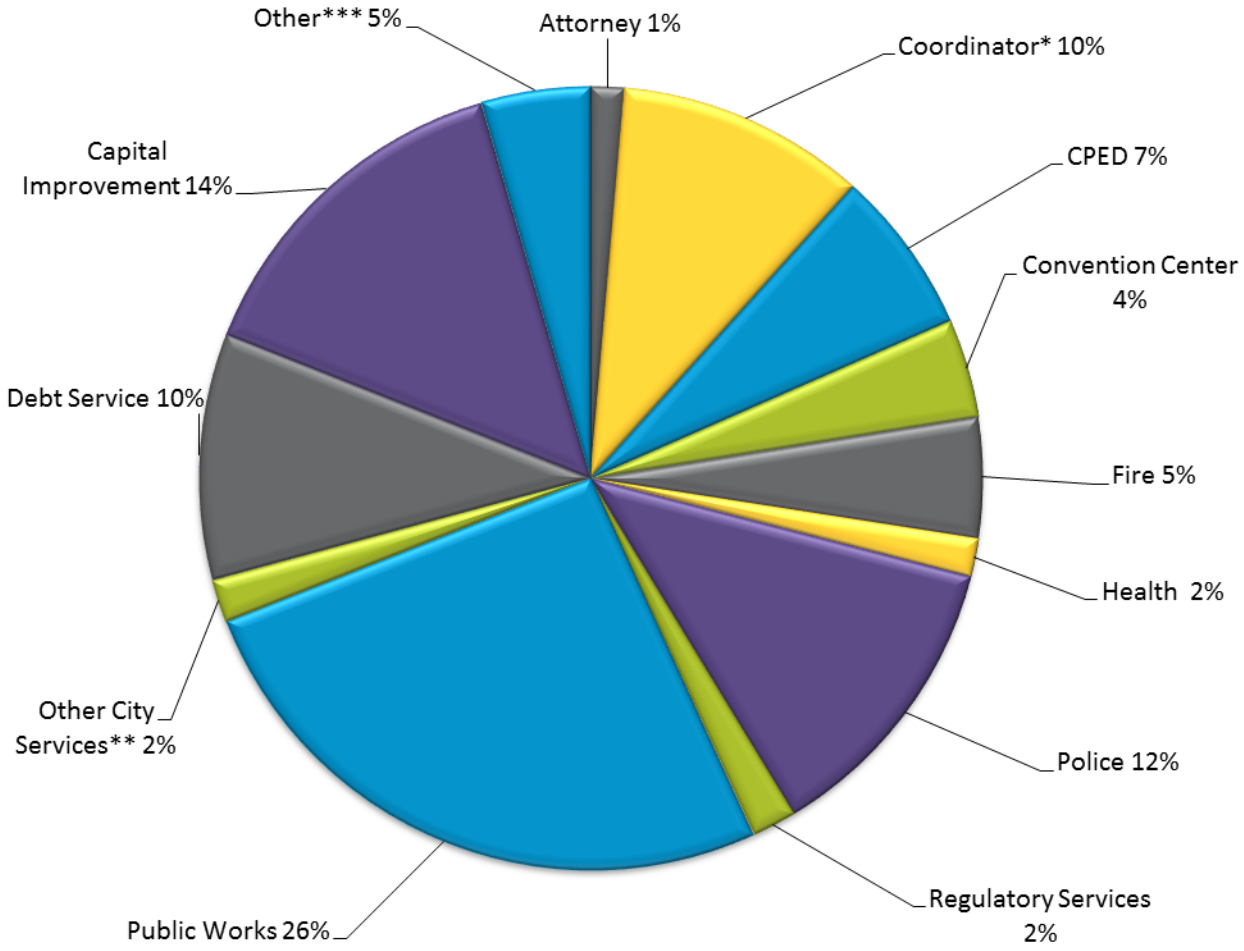
(In Millions of Dollars)

	2016 Adopted	2017 Mayor's Recommended	% Change	$ Change
Attorney	17.4	18.2	4.7%	0.8
Coordinator*	125.9	135.7	7.8%	9.8
CPED	85.6	89.8	4.9%	4.2
Convention Center	54.6	54.0	-1.1%	-0.6
Fire	62.3	65.1	4.4%	2.8
Health	20.0	21.1	5.7%	1.1
Police	157.8	163.0	3.3%	5.2
Regulatory Services	23.8	24.2	2.1%	0.5
Public Works	334.7	342.1	2.2%	7.4
Other City Services**	22.5	23.5	4.1%	0.9
Debt Service	124.1	134.6	8.4%	10.4
Capital Improvement	138.0	191.3	38.7%	53.4
Other***	63.1	59.9	-5.0%	-3.1
Total City Spending	**1,229.8**	**1,322.7**	**7.6%**	**92.9**

* Includes 311, 911, Communications, Emergency Preparedness, Finance and Property Services, Human Resources, IT, Intergovernmental Relations, and Neighborhood and Community Relations.
** Includes Assessor, Benefits, City Clerk/Elections/Council, Civil Rights, Contingency, Internal Audit, Liability, Mayor, Pensions and Workers Compensation.
*** Includes Non-departmental, Health and Welfare, Liability, Contingency and Pensions

Note: See "City Council Operating Departments" and section in the budget document for further explanation of changes between years.

Total Expenditure Budget - Use of Funds
2017 Mayor's Recommended Budget: $1.3 Billion



* Includes 311, 911, Communications, Emergency Preparedness, Finance and Property Services, Human Resources, IT, Intergovernmental Relations, and Neighborhood and Community Relations.

** Includes Assessor, Benefits, City Clerk/Elections/Council, Civil Rights, Contingency, Internal Audit, Liability, Mayor, Pensions and Workers Compensation.

*** Includes Non-departmental, Health and Welfare, Liability, Contingency and Pensions

City Sources of Revenue

For 2017, the City forecasts $1.3 billion in revenue from a variety of sources. Many of the City's revenue sources are restricted, meaning they are required to be spent in defined areas or on specific programs or projects. These restrictions limit the City's ability to raise additional funds and to apply the revenue to other departments or programs. For example, the City charges fees for services such as water, sewer and trash pickup, but State law requires that these fees be no higher than the cost of providing the services, including both operating and capital costs. Because these revenues are restricted, the City cannot raise water bills to pay for citywide police services.

Grants and allocations from the Federal Government and other units of government are usually designated for specific needs and purposes. If the City does not spend these resources for their designated purpose, the City will not receive the grants. Bond proceeds must go to purposes for which the debt was incurred. Like many Minnesota cities, Minneapolis pays for core City services (police, fire, streets, parks, etc.) primarily with property taxes and LGA, as well as other general governmental revenues such as licenses and permits as well a fees and interest income.

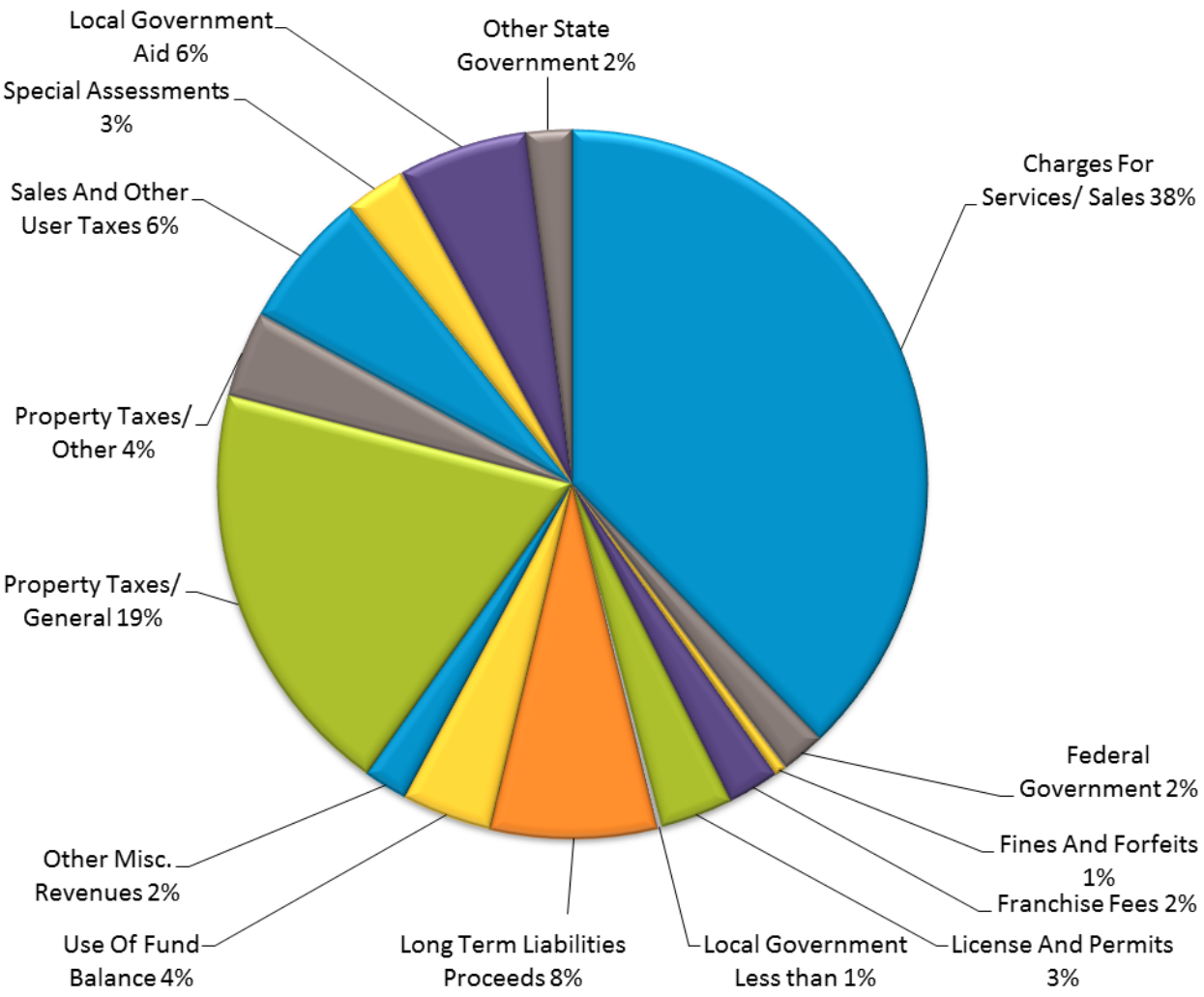
Below is a summary of the 2017 Mayor's Recommended Budget revenues by major category.

Revenue by Category

(In Million of Dollars)

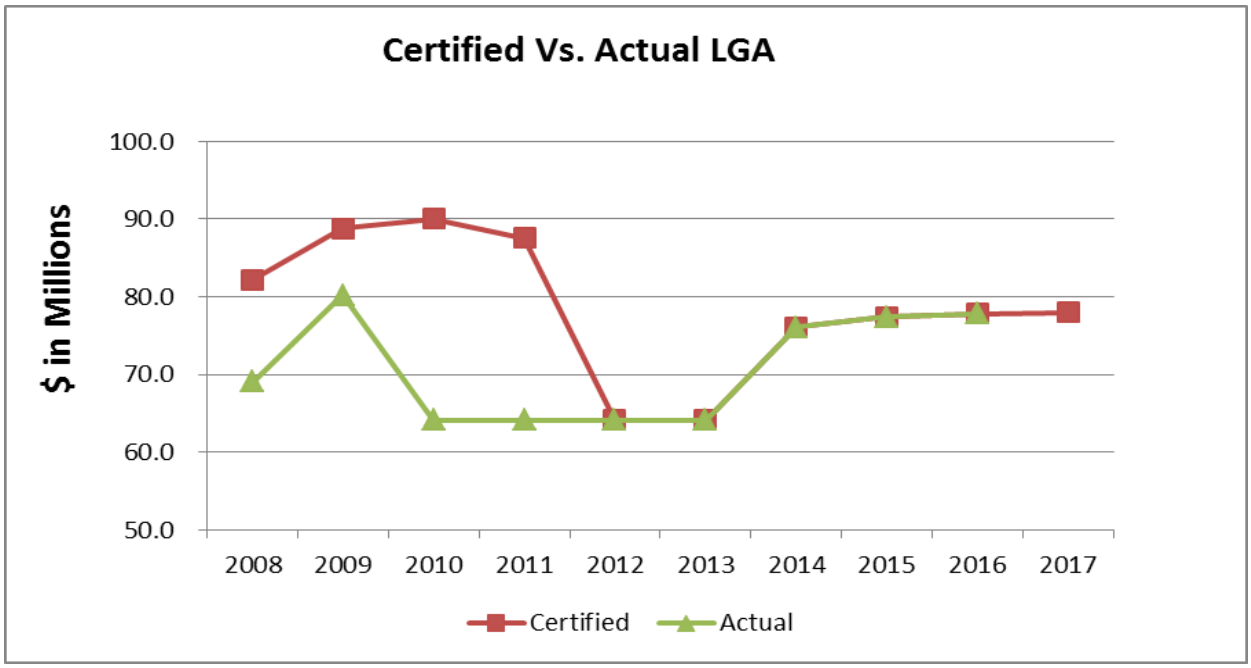
Revenue Category	2016 Adopted	2017 Mayor's Recommended	% Change	$ Change
Charges For Services/ Sales	486.4	499.2	2.6%	12.8
Federal Government	29.7	26.5	-10.8%	-3.2
Fines And Forfeits	7.8	7.0	-9.9%	-0.8
Franchise Fees	31.5	30.9	-1.7%	-0.6
License And Permits	44.1	43.7	-0.9%	-0.4
Local Government	4.9	3.0	-37.9%	-1.8
Long Term Liabilities Proceeds	56.7	99.8	76.1%	43.1
Use Of Fund Balance	44.7	54.2	21.2%	9.5
Other Misc. Revenues	27.0	26.8	-0.4%	-0.1
Property Taxes/ General	243.1	254.0	4.5%	10.9
Property Taxes/ Other	35.4	51.8	46.5%	16.4
Sales And Other User Taxes	77.6	83.8	8.0%	6.2
Special Assessments	35.5	36.4	2.4%	0.9
Local Government Aid	77.8	78.0	0.3%	0.2
Other State Government	27.7	27.5	-0.7%	-0.2
Total Revenue	**$1,229.8**	**$1,322.7**	**7.6%**	**92.9**

Total Expenditure Budget - Source of Funds
2017 Mayor's Recommended Budget: $1.3 Billion



Local Government Aid (LGA)

Following several years of uncertainty in funding from the State of Minnesota in the form of LGA, including the loss of over $70 million from 2008-2011, the State increased the amount of LGA appropriated to the City of Minneapolis from $76.1 million in 2014 to $77.4 million for 2015, with another $0.4 million added in 2016, bringing the total to $77.8 million. The certified LGA appropriation for 2017 is $78.0 million, only $0.2 million more than 2016. Of this $78.0 million, the City plans to allocate $68.5 million for its General Fund, $9.2 million to the Park Board, and the remaining $0.2 million to the Municipal Building Commission (MBC). The table below shows the historical certified and actual LGA amounts, as well as the certified LGA levels for 2017 based on current law.



Budget by Fund

The City uses different “funds” to account for expense and revenue associated with the various services provided. The **General Fund**, where the City accounts for most property tax supported services, represents 33.1 percent of the 2017 Mayor’s Recommended Budget, down from 34.3 percent in the 2016 budget when excluding independent boards.

Special Revenue Funds are used for personnel costs, operating costs, contractual services and equipment that are funded by specific revenue sources. Special revenue funds support the convention center, health and family support, public safety, Federal, State and local grants and ongoing support of closed pension funds.

Capital Project Funds include permanent improvement and arbitrage funds and are used for the construction of infrastructure projects.

Debt Service Funds are used to pay interest and principal on City debt.

Internal Services Funds are used to account for business-like services that the City provides to other City departments. Internal services include information technology, equipment (*e.g.* police squad cars, fire equipment, and other rolling stock), property services, tort claims, and workers compensation claims.

Enterprise Funds include services that the City provides that operate like a "business" – similar to internal service funds but with external customers. Charges for services are expected to recover operating costs, indirect costs, capital investments, and interest expense. Utility rates are set with the intent of funding these costs. Enterprise services of the City include sanitary sewer services, storm water management and flood mitigation, water treatment and distribution, solid waste and recycling, and parking.

Expense and Revenue By Fund Type

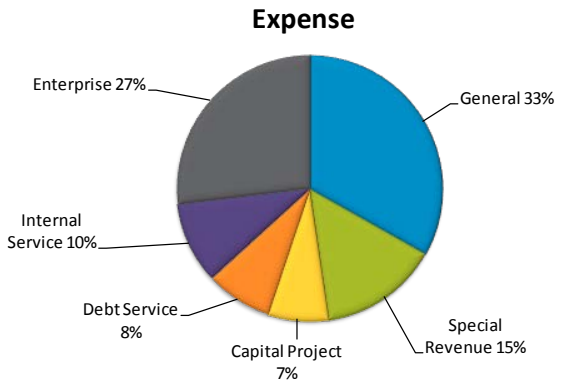
In Millions

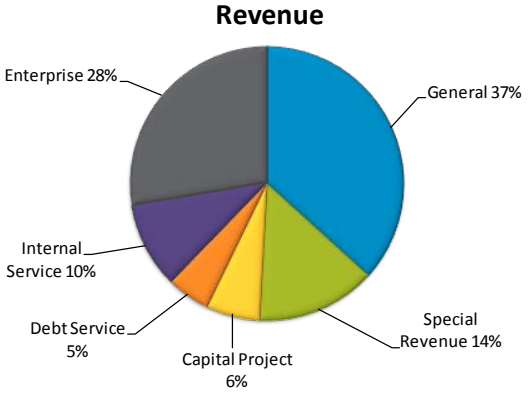
	2016 Adopted	2017 Mayor's Recommended	% Change	$ Change
Expense:				
General	$421.8	$438.4	3.9%	$16.6
Special Revenue	$183.7	$192.7	4.9%	$9.0
Capital Project	$87.3	$97.5	11.6%	$10.2
Debt Service	$93.0	$106.6	14.6%	$13.5
Internal Service	$131.1	$131.7	0.4%	$0.6
Enterprise	$312.7	$355.8	13.8%	$43.1
Total	**$1,229.8**	**$1,322.7**	**7.6%**	**$92.9**

	2016 Adopted	2017 Mayor's Recommended	% Change	$ Change
Revenue:				
General	$484.2	$485.3	0.2%	$1.1
Special Revenue	$167.6	$187.5	11.9%	$19.9
Capital Project	$76.6	$83.0	8.4%	$6.4
Debt Service	$57.9	$68.6	18.4%	$10.7
Internal Service	$124.0	$132.5	6.8%	$8.4
Enterprise	$319.4	$365.8	14.5%	$46.4
Total	**$1,229.8**	**$1,322.7**	**7.6%**	**$92.9**

Note: The chart above shows different levels of revenue and expense by fund type due to the removal of transfers and use of fund balance.

Expense and Revenue By Fund Type





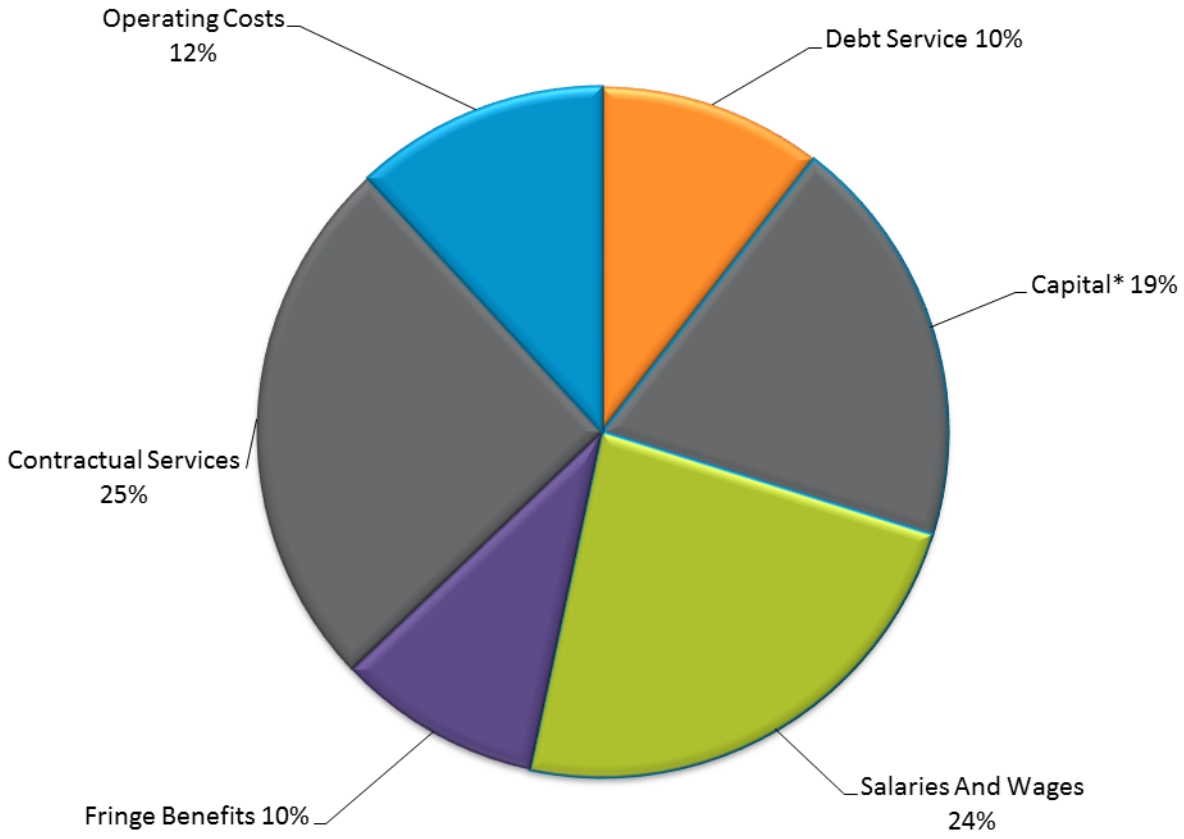
The largest portion of the City's budget is spent on personnel, which comprises $437.9 million or 33.1 percent of the total budget.

Expense by Category

Expense Category	2016 Adopted	2017 Mayor's Recommended	% Change	$ Change
Debt Service	127.4	138.5	8.7%	11.1
Capital*	205.9	255.8	24.2%	49.9
Salaries And Wages	292.6	311.2	6.4%	18.6
Fringe Benefits	126.6	126.6	0.0%	0.0
Contractual Services	320.5	333.8	4.2%	13.3
Operating Costs	156.6	156.7	0.0%	0.0
Total Expense	**$1,229.8**	**$1,322.7**	**7.6%**	**$92.9**

*The Capital category includes capital improvements in the City's Capital Program as well as capital expenditures within operating departments.

Total City Budget - Expenditure by Categories
2017 Mayor's Recommended Budget: $1.3 Billion



Funding for Physical Infrastructure

Five-Year Capital Program Totals: For 2017 – 2021, the five-year capital program for City departments, independent boards and commissions totals $907.0 million including all funding sources. The 2017 portion of this program is $197.0 million. This budget continues the City's commitment to accelerate funding and completion of improvements to the City's infrastructure. Below is a summary of the five-year capital program by major infrastructure category.

Five-Year Capital Investment Allocation
Mayor's Recommended Budget

Submitting Agency	Infrastructure Category	2017	2018	2019	2020	2021	Total	Percent of Total
						Budget in Thousands		
MUNICIPAL BUILDING COMMISSION		8,545	3,110	3,020	1,070	100	15,845	1.7%
PARK BOARD		13,223	12,489	12,743	12,691	13,380	64,526	7.1%
PUBLIC WORKS DEPARTMENT	STREET PAVING	51,796	53,929	76,416	61,193	74,298	317,632	35.0%
	SIDEWALKS	3,830	4,040	4,250	4,460	4,670	21,250	2.3%
	BRIDGES	3,090	4,445	400	24,155	3,890	35,980	4.0%
	TRAFFIC CONTROL & STREET LIGHTING	6,672	8,896	6,936	7,075	7,825	37,404	4.1%
	BIKE - PED PROJECTS	1,700	1,400	1,540	2,340	3,535	10,515	1.2%
	SANITARY SEWERS	9,250	9,250	9,250	9,250	9,250	46,250	5.1%
	STORM SEWERS	14,250	24,878	24,330	25,750	27,250	116,458	12.8%
	WATER INFRASTRUCTURE	48,070	49,430	32,200	22,650	15,990	168,340	18.6%
	Public Works Department Totals	138,658	156,268	155,322	156,873	146,708	753,829	83.1%
PUBLIC GROUNDS & FACILITIES		25,585	18,065	4,950	10,450	750	59,800	6.6%
MISCELLANEOUS PROJECTS		10,955	475	485	500	520	12,935	1.4%
	Grand Totals	196,966	190,407	176,520	181,584	161,458	906,935	100.0%

For more details regarding the Five-Year Capital Improvement Program, please see the Capital Program section of this book.

Capital Asset Request System (CARS)

In 2014, the City implemented the CARS process to allow departments to submit budget requests for the replacement of capital equipment items greater than $5,000 such as technology systems, vehicles and construction equipment and/or other large dollar items necessary to provide services. The CARS process uses a five-year planning horizon similar to the Five-Year Capital Program (for infrastructure) with the intent of establishing normal replacement cycles for all long-term assets used by City Departments. Replacement cycles had already been established for fleet equipment, but not for other asset categories. For the 2017 - 2021 five-year cycle, the City received requests from departments totaling $109.5 million. For 2017, the requests totaled $29.2 million. This budget allocates $4.4 million of General Fund resources and $11.6 million of non-General Fund resources for this program across all departments.

Funding for Pension Liabilities

The City's property tax levies for its former closed pension funds that have been merged into the Minnesota State Public Employees' Retirement Association (PERA) for 2017 total $22.3 million. This is a decrease of $5.0 million from the 2016 level of $27.3 million. The 2015 State legislature changed PERA's out year investment assumptions from 8.5% to 8.0% which lowers the assumed out year investment returns, increases the unfunded liability amounts and therefore the annual funding requirement.

- The Minneapolis Employee's Retirement Fund (MERF) Division of PERA – fully merged in 2015.
- The Former Minneapolis Police Relief Association (MPRA), a closed fund.
- The Former Minneapolis Fire Relief Association (MFRA), a closed fund.
  The 2016 City ordinance passed for the 20 year funding program for streets and parks assumed that the levy necessary for support of the pension obligations would decrease by $5 million from 2016 to 2017. In the subsequent four years, the levy to support pension obligations would then rise back to 2016 levels. The five year financial direction reflects the 2016 ordinance.

Teacher's Retirement Association (TRA):

The 2006 Legislative session combined the Minneapolis Teachers Retirement Fund Association (MTRA) with the State's Teachers Retirement Association (TRA). As part of the legislation, the City was required to redirect its annual $2.25 million MTRA tax levy to TRA through 2037. State law changed the $2.25 million City levy to a $2.25 million contribution in 2012. This change increased the total levy for this purpose as the City previously contributed its net TRA levy collection, which was less than $2.25 million because the City does not collect 100% its levy. For 2017, the City will levy $2.3 million for TRA to insure that net collections provide the $2.25 million. For the purpose of long-term planning, it is anticipated that these costs will remain constant through 2037.

***Public Employees Retirement Association (PERA)*, the plan for most current City employees:**

The employers' contribution level in PERA's Coordinated Plan for 2017 is 7.5 percent, the same as in 2016. The PERA's Police and Fire Plans' employer's contribution remained at 16.2 percent for 2017 as in 2016. The estimated total cost of contributions to PERA for the City exclusive of its independent boards for 2017 is $31.3 million, which is covered in the budgets of the departments in which the employees work.

	2016	2017	Change
		(in millions)	
PERA	$13.3	$14.2	$0.9
PERA Police & Fire	$17.6	$17.1	($0.5)
Total	**$30.9**	**$31.3**	**$0.4**

Funding for Internal Services Funds' Long-Term Financial Plans

During the 1990s, external demands negatively impacted the ability for revenue to support the City's internal services to keep pace with the growth in expenditures. Significant negative cash balances resulted because annual expenses exceeded revenues. By the year 2000, the combined net asset deficit in the Self Insurance, Equipment, and Intergovernmental Services Funds was $61.7 million. To correct these deficits, the City adopted long-term financial plans between 2000 and 2004 that called for the Self-Insurance, Equipment, Intergovernmental Services, as well as the Property Services internal service funds to rely on transfers from the General Fund through 2019 to eliminate deficits. Fortunately, due to efforts in recent budget cycles, 2014 was the final year of these transfers. The elimination of this obligation will allow General Fund resources to be redeployed to other purposes from 2016 and beyond.

Growth in Personnel Costs

Personnel Changes. The 2017 Mayor's Recommended Budget increases the FTE count of City positions by 59.0 over the 2016 Council Adopted Budget, exclusive of the City's independent boards and Public Works Capital FTE, from 3,914.6 to 3,973.6.

Salary and wages. The 2017 Mayor's Recommended Budget includes an increase in personnel expenditures ($311.2 million in salaries and wages, compared to a 2016 total of $292.6 million). It also includes $126.6 million in fringe benefits, compared to $126.6 million in 2016, exclusive of the City's independent boards.

Benefits. Health and dental insurance expenditures are budgeted to decrease from $64.0 million in 2016 to $61.9 million in 2017, exclusive of the City's independent boards. This estimate results from better than anticipated renewal rates and changes in coverage selections by employees.

Continuing Library Obligation to Hennepin County

Minneapolis libraries merged with the Hennepin County system in 2008. In addition to the $9.3 million market value referendum supported by Minneapolis taxpayers, the merger finance plan requires Minneapolis to provide an additional declining base contribution for 10 years, the last year being 2017. In 2017, that contribution is approximately $0.8 million.

Major Changes in the 2017 Mayor's Recommended Budget

This section of the 2017 Mayor's Recommended Budget describes the funding recommendations proposed by the Mayor for various departmental program submissions. The recommendations are organized by department.

Citywide Changes

As a starting point for 2017 budget development, departments were provided a preliminary budget amount and asked to submit, for existing programs, proposals that would provide for the continuation of those programs at the same level of service, or the *Current Service Level*. Departments were also asked to submit supporting documentation for any change items to current programs or any new programs. The Mayor's recommended changes to ongoing departmental programs, along with new initiatives recommended for funding or implementation, are noted below. Program proposals not funded in the Mayor's recommendation are not included.

The Mayor's 2017 Recommended Budget includes proposals that have citywide implications. This budget includes the prudent use of accumulated fund balance from various funds for one-time or time-limited activities. These resources were generated through fiscal restraint that resulted in under-spending in City departments and through revenues that exceeded budgetary expectations due to continued growth in the local economy.

The Mayor proposes using these accumulated fund resources for funding of the Capital Asset Request System, or CARS, that was initiated as part of the 2014 budget to provide a mechanism for budgeting small and mid-level capital requests previously planned for in departmental budgets. CARS requests include items that are not ongoing in nature including enterprise software upgrades, vehicle purchases, equipment, and other capital items. The goal of this effort is to increase

transparency in spending and operating costs by including these budgetary requests in a separate process. Now in the fourth year, $4.4 million of the General Fund and $11.6 million of other funds has been dedicated to fund items through this request process, which is used to cover deferred maintenance and replacement costs for existing operational capital, as well as new capital needs.

Departmental Changes

The Mayor has recommended departmental program changes for the 2017 budget. The program proposal recommendations include those submitted by departments, as well as new initiatives proposed by the Mayor. Recommended changes are described below; proposals that were not recommended have been omitted. CARS recommendations are not reflected below.

Assessor

Mayor's Recommended Budget: The Mayor recommended the following ongoing General Fund resources: $113,500 for an additional Lead Appraiser to manage and coordinate all administrative and valuation responsibilities related to property tax exemptions, and $100,000 for staff education, licensing and training.

Attorney

Mayor's Recommended Budget: The Mayor recommended the following ongoing General Fund resources; $55,000 for the Restorative Justice and Interact program which supplements the existing $45,000 in the base budget and $110,000 to cover shortfall in funding from the Justice Assistance Grant (JAG) that supports two prosecutor FTEs which supplements the existing $50,000 in the base budget. The Mayor also recommended the reversal of previous year rightsizing initiative by increasing the ongoing General Fund resources by $200,000.

The Mayor also recommended the following one-time General Fund resources; $137,000 for continuation of the Hot Spots Pilot program, $30,000 to complete the development of an evidence–based community consequences for carrying without Permit Cases, $25,000 to develop Pre-charge Diversion services to prostitution, and $20,000 to develop strategies for gun violence reduction.

City Clerk

Mayor's Recommended Budget: The Mayor recommended $100,000 ongoing General Fund resources for a Records Specialist (includes 1.0 FTE).

City Council

Mayor's Recommended Budget: The Mayor recommended no changes to this department's base program proposal.

City Coordinator Administration

Mayor's Recommended Budget: The Mayor recommended the following ongoing General Fund resources; $145,000 for strategic management and continuous improvement (includes 1.0 FTE), and $100,000 for City Wide events. Additionally, the Mayor recommended $150,000 for a Chief Resiliency Officer Position funded by the Rockefeller Foundation (includes 1.0 FTE).

The Mayor also recommended the following one-time General Fund resources; $160,000 for the Inclusive Engagement Action team, $100,000 for Partnership Initiatives, $15,000 for Promise Zone space lease, $90,000 for the Clean Energy Partnership, $45,000 for the Climate Action Plan, $100,000 for Creative City Making, $40,000 for Enterprise Equity Programming, and $15,000 for the Trans Equity Summit & Events.

311

Mayor's Recommended Budget: The Mayor recommended $80,000 one-time General Fund resources for Black box integration for providing additional ways to communicate with 311 rather than the relay system currently in use.

911

Mayor's Recommended Budget: The Mayor recommended $192,000 one-time General Fund resources for Protocols Software training - an initiative that will optimize the call taking process ensuring all callers receive the same level of care.

Emergency Management

Mayor's Recommended Budget: The Mayor recommended no changes to this department's base program proposal.

Civil Rights

Mayor's Recommended Budget: The Mayor recommended the following ongoing General Fund resources: $100,000 in the Office of Police Conduct Review for an additional Case Investigator (1.0 FTE), $88,000 in the Contract Compliance division for a Certification Specialist (1.0 FTE), and authorized the department to add 1.0 FTE using existing resources in the Equity division.

The Mayor also recommended $50,000 one-time General Fund resources for outreach related to the implementation of the Earned Sick and Safe Time ordinance.

Communications

Mayor's Recommended Budget: The Mayor recommended $70,000 ongoing General Fund resources for Council Core Communications support.

Convention Center

Mayor's Recommended Budget: The Mayor recommended using the fund balance in the Convention Center fund in the amount of $114,000 in on going funding to add a technology services coordinator (1.0 FTE). The Mayor also recommended using fund balance in the Convention Center fund on a one-time basis in the amounts of $300,000 for enhanced target marketing, $500,000 for sales initiatives for major events, and $200,000 for customer experience and major events.

Community Planning and Economic Development (CPED)

Mayor's Recommended Budget: The Mayor recommended additional ongoing General Fund appropriation of $150,000 for the Minneapolis TecHIRE program. The Mayor also

recommended one-time funding from the General Fund of $1,500,000 for NOAH – Naturally Occurring Affordable Housing, $1,000,000 for the Family Housing Initiative, $250,000 for the Infill Housing initiative, and $100,000 for the Affordable Housing Trust fund, with an additional $1,500,000 in non-general funds for the Affordable Housing Trust fund. Additionally, the Mayor recommended one-time general fund appropriations of $100,000 for Minneapolis Career Pathways, $75,000 for the Opportunity Hub, and $25,000 for outreach costs associated with a new Small Business Assistance program. The Mayor also recommended an ongoing reduction of $260,000 to assist in funding new initiatives.

Finance & Property Services

Mayor's Recommended Budget: The Mayor recommended $100,000 ongoing General Fund resources for an additional Financial Analyst dedicated to working with CPED(1.0 FTE) and ongoing $60,000 from property services fund for increased security coverage for Public Service Center and City of Lakes building.

The Mayor also recommended the following one-time General Fund resources; $50,000 for the participatory budget pilot, and $500,000 to be directed to the Collaborative Safety Strategies.

Fire

Mayor's Recommended Budget: The Mayor recommended $400,000 ongoing General Fund resources for hiring 5.0 additional full-time sworn firefighters, raising the total number of authorized sworn firefighters to 411. The Mayor recommended a reduction to the department's ongoing General Fund resources for overtime by $200,000.

The Mayor also recommended $200,000 one-time General Fund resources to supplement funding for alternative hiring and recruitment.

Health

Mayor's Recommended Budget: The Mayor recommended additional ongoing General Fund appropriation of $100,000 for young male sexual health outreach (1.0 FTE), $165,000 for health inspectors (2.0 FTE), $140,000 for Group Violence Intervention, and $45,000 for Blueprint-Approved Institute youth violence prevention programs.

The Mayor also recommended one-time General Fund appropriations of $110,000 for a Lead Risk Inspector (1.0 FTE), $40,000 Youth Violence Prevention summer/fall community engagement, $10,000 for Healthy Living, $255,000 for the pollution reduction initiative, $17,000 for the legacy pollution initiative, $15,000 for the children's savings account program, $30,000 for East Africans with disabilities, $150,000 for Group Violence Intervention, $60,000 for Inspiring Youth, and $50,000 for programming for Somali youth. The Mayor also recommended an ongoing reduction of $65,000 to support funding new initiatives.

Human Resources

Mayor's Recommended Budget: The Mayor recommended $122,000 ongoing General Fund resources for an additional 1.0 FTE in the Classification and Compensation unit, and also recommended reduction in department's ongoing General Fund resources by $50,000.

The Mayor also recommended the following one-time General Fund resources: $90,000 for Affordable Care Act Compliance and $50,000 for Cultural Intelligence Training for employees.

Information Technology

Mayor's Recommended Budget: The Mayor recommended the following General Fund resources: $100,000 for a Business Analyst for the Enterprise Land Management System (1.0 FTE), and $155,000 for an additional ERP resource in Technology Application Support team (includes 1.0 FTE).

Intergovernmental Relations

Mayor's Recommended Budget: The Mayor recommended no changes to this department's base program proposal.

Internal Audit

Mayor's Recommended Budget: The Mayor recommended $104,000 ongoing General Fund resources for an Internal Audit Manager (includes 1.0 FTE).

Mayor

Mayor's Recommended Budget: The Mayor recommended no changes to this department's base program proposal.

Neighborhood and Community Relations

Mayor's Recommended Budget: The Mayor recommended $60,000 in one-time funding from the General Fund for Americans with Disabilities Act action plan, and $20,000 in one-time funding for senior programming.

Police

Mayor's Recommended Budget: The Mayor recommended the following ongoing General Fund resources; $1,093,000 for hiring 20 part time (15.0 FTEs) Community Service Officers, $325,000 to support body camera technology, $115,000 for Precinct 1 increased parking cost, $172,400 for increased uniform allowance, $1,000,000 for training and classes that includes a 32 person cadet class and class of 22 recruits. The Mayor also recommended $1,305,000 for adding 12.0 more officers for community policing and 3.0 officers for the mental-health co-responder pilot project, for a total of 15.0 new officers in 2017. This will raise the authorized strength of the Police Department to 877 next year.

The Mayor also recommended the following one-time General Fund resources; $200,000 for pilot police/mental health co-responders model and $10,000 for complaint process improvement at the Office of Police Conduct Review (OPCR).

Public Works

Mayor's Recommended Budget: Please see the divisional sections below for the Mayor's recommendation by division.

Administration

Mayor's Recommended Budget: The Mayor recommended additional $500,000 one-time General Fund resources for the Downtown East Commons Operating Reserve.

Fleet Services

Mayor's Recommended Budget: The Mayor recommended no changes to this department's base program proposal.

Solid Waste and Recycling

Mayor's Recommended Budget: The Mayor recommended no changes to this department's base program proposal.

Surface Water & Sanitary Sewer – Sanitary Sewer

Mayor's Recommended Budget: The Mayor Recommended $47,400 in ongoing Non - General Fund resources for an Engineering Technician (includes 0.5 FTE) to be funded from utility revenue.

Surface Water & Sanitary Sewer – Stormwater

Mayor's Recommended Budget: The Mayor Recommended $47,400 in ongoing Non - General Fund resources for an Engineering Technician (includes 0.5 FTE) to be funded from utility revenue.

Traffic & Parking Services

Mayor's Recommended Budget: The Mayor Recommended 2.0 FTEs in ongoing General Fund resources for the Traffic Management system to be funded within the base budget.

The Mayor also recommended additional $325,000 one-time General Fund resources to accelerate the replacement of the City owned 30 foot street lights to LED technology.

Transportation Maintenance and Repair

Mayor's Recommended Budget: The Mayor recommended no changes to this department's base program proposal.

Transportation Planning and Engineering

Mayor's Recommended Budget: The Mayor recommended no changes to this department's base program proposal.

Transportation Planning and Programming

Mayor's Recommended Budget: The Mayor recommended no changes to this department's base program proposal.

Water Treatment and Distribution

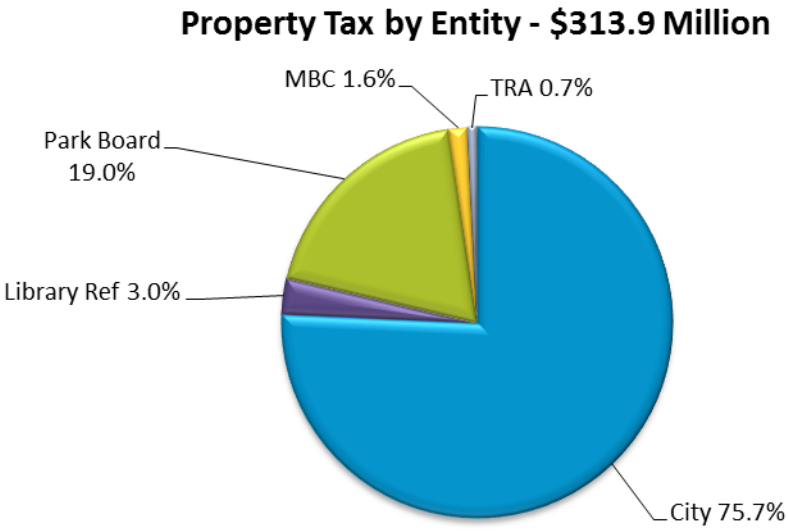
Mayor's Recommended Budget: The Mayor recommended no changes to this department's base program proposal.

Regulatory Services

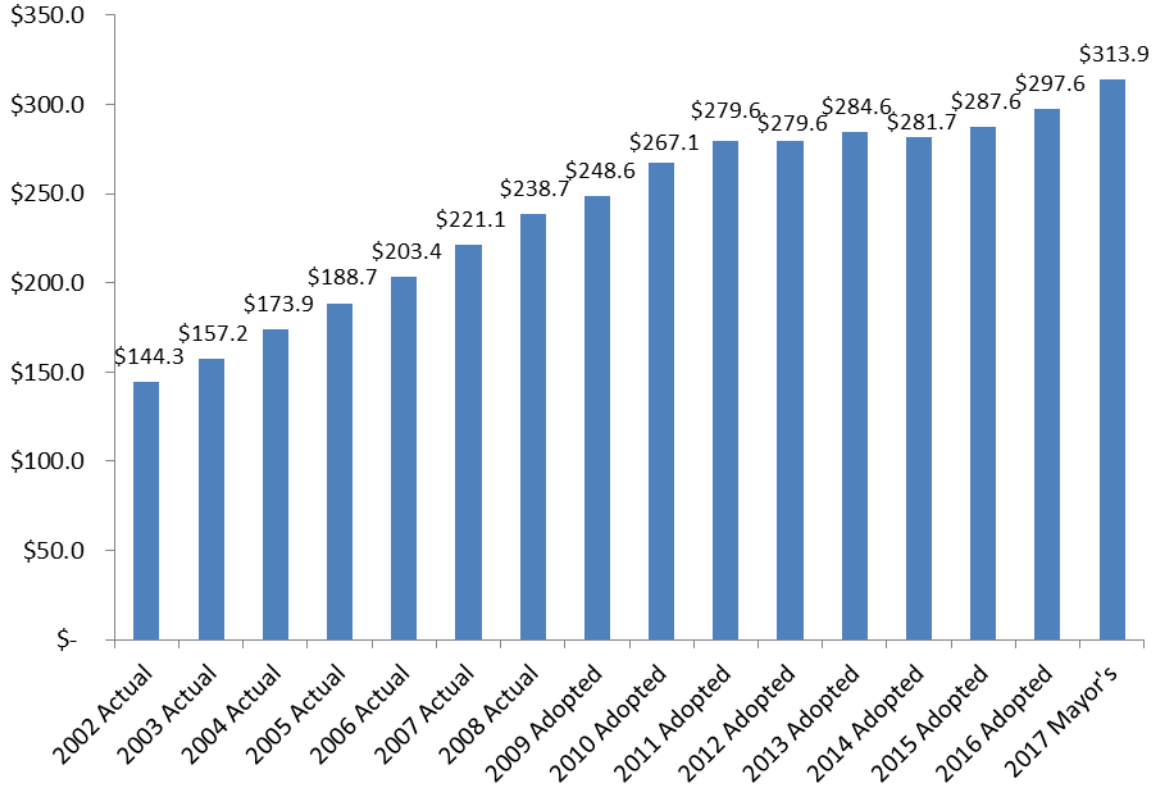
Mayor's Recommended Budget: The Mayor recommended an additional ongoing General Fund appropriation of $198,000 (2.0 FTE) for Minneapolis Animal Care and Control positions, additional $120,000 (2.0 FTE) for Code Compliance and Traffic Control positions. The Mayor also recommended a one-time general fund appropriation of $375,000 in Code Compliance and Traffic Control to increase service hours. The Mayor also recommended an ongoing reduction of $120,000 to the Regulatory Services budget to support funding new initiatives.

Property Tax Revenue

The City's 2017 Mayor's Recommended Budget includes an overall property tax levy of $313.9 million. This levy reflects the combined total for the City, the Board of Estimate and Taxation, the Minneapolis Park and Recreation Board, and the Municipal Building Commission (MBC) levies, as well as the Library referendum levy which is a $9.3 million market value based tax levy. The 2017 recommended levy is $16.4 million more than the 2016 Council Adopted levy of $297.6 million.



Historical Property Tax Revenue by Year



Property Taxes on Individual Properties

Several factors beyond the change in amount levied affect the annual change in property tax owed on a particular property. These factors include the tax base composition within property classifications, the tax rate of the jurisdiction, growth or decline in the value of other properties within the jurisdiction, properties placed in tax increment financing districts, improvements to a property, as well as other factors. Each of these variables may change on a yearly basis, occasionally resulting in sizeable changes in the amounts of property taxes assessed to any one property.

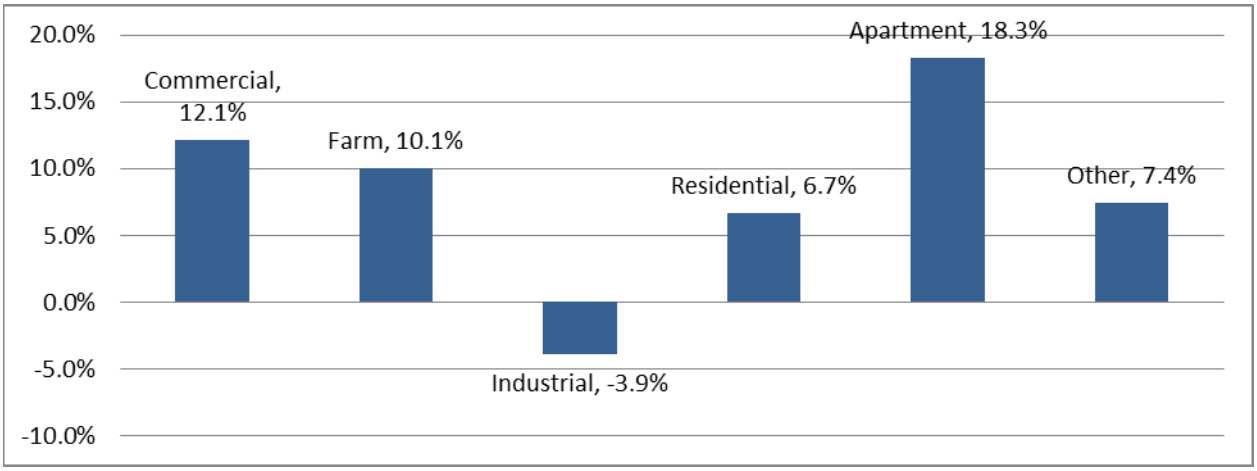
Property Market Values and Tax Base Highlights

The following table shows the estimated market values and corresponding tax capacity by property group for the January 2, 2016 assessment utilized for property taxes payable in 2017 based on preliminary numbers.

2016 Assessment For Taxes Collected in 2017

Group	2016 Estimated Market Value	% Total	Tax Capacity	% Total
Commercial	8,496,881,800	19.5%	167,432,197	31.0%
Farm	1,678,700	0.0%	16,787	0.0%
Industrial	1,172,056,700	2.7%	23,088,718	4.3%
Residential	26,619,001,500	61.2%	263,155,378	48.8%
Apartment	7,202,285,600	16.6%	85,802,266	15.9%
Other	20,532,300	0.0%	272,880	0.1%
Sub Total	43,512,436,600	100.0%	539,768,226	100.0%
Personal Property				
All	419,560,000	1.0%	8,050,000	1.5%

Estimated Change in Tax Capacity by Property Group



Change in Tax Capacity by Group

The following table provides the estimated changes in tax increment financing, fiscal disparities contribution, and fiscal disparities distribution for taxes payable in 2017 based on preliminary numbers from the City and County assessors and the Board of Estimate and Taxation:

For Payable in 2017*	
Real Estate Tax Capacity	**540,579,483**
Personal Property Tax Capacity	8,050,000
Gross Tax Capacity	**548,629,483**
- Less tax Increment	-42,000,000
- Less Value Captured	-5,424,771
- Less Fiscal Disparities Contribution	-62,272,973
+ Plus Fiscal Disparities Distribution	54,922,000
Adjusted Net Tax Capacity	**493,853,739**

*** Property Values Jan 2, 2016 estimates only at this time**

Change in Market Value for Taxes Payable Year-Over-Year				
Taxes Payable in:	**Commercial/Industrial**		**Residential**	**Apartment**
2006	11.4%		12.9%	6.8%
2007	11.8%		6.4%	-1.2%
2008	10.4%		2.6%	3.3%
2009	1.3%		-3.1%	1.8%
2010	-0.1%		-3.6%	0.5%
2011	-9.8%		-4.4%	-6.7%
2012	-4.5%		-9.1%	-5.2%
2013	0.5%		-5.4%	2.8%
2014	0.6%		0.7%	8.5%
2015	3.3%		8.7%	27.8%
2016	16.4%	-10.5%	6.1%	29.8%
2017	12.1%	-3.9%	6.7%	18.3%

**Industrial property is now reported separately from commercial property.*

Source: City Assessor's Office and Board of Estimate and Taxation

2017 Mayor Recommended Property Tax Levies

Fund	2016	2017	% Change From 2016	$ Change From 2016
General Fund	160,446,000	176,851,895	10.2%	16,405,895
Minneapolis Park Board - General	52,583,000	58,013,000	10.3%	5,430,000
Minneapolis Park Board - Tree	1,732,000	1,732,000	0.0%	0
Bond Redemption	37,800,000	37,800,000	0.0%	0
595 (HRA) Levy	129,000		-100.0%	-129,000
Permanent Improvement	1,000,000	500,000	-50.0%	-500,000
Pensions (MERF, MPRA, MFRA)	27,310,000	22,310,000	-18.3%	-5,000,000
Board of Estimate and Taxation	170,000	180,000	5.9%	10,000
Municipal Building Commission	4,810,000	4,954,300	3.0%	144,300
Teachers' Retirement	2,300,000	2,300,000	0.0%	0
Library Referendum Debt Service	9,300,000	9,300,000	0.0%	0
Total	**297,580,000**	**313,941,195**	**5.5%**	**16,361,195**

City of Minneapolis
2017 Budget

Strategic Planning

City Vision and Values C2
City Goals and Strategic Directions C3
Annual Budget Process C4
Integrating Key Processes for Budget..... C7
Results Minneapolis..... C7

Minneapolis strategic policy

Vision

Minneapolis is a growing and vibrant world-class city with a flourishing economy and a pristine environment, where *all* people are safe, healthy and have equitable opportunities for success and happiness.

Values

WE WILL BE A CITY OF

Equity
Fair and just opportunities and outcomes for all people.

Safety
People feel safe and are safe.

Health
We are focused on the well-being of people and our environment.

Vitality
Minneapolis is a world class city, proud of its diversity and full of life with amenities and activities.

Connectedness
People are connected with their communities, are connected to all parts of the city and can influence government.

Growth
While preserving the city's character, more people and businesses lead to a growing and thriving economy.

WE WORK BY

Innovating and being creative
New ideas drive continuous improvement.

Getting results
Our efficient, effective work meets measurable goals for today and tomorrow.

Engaging the community
All have a voice and are heard.

Valuing employees
Valued and supported employees take pride in public service.

Building public trust
All have access to services and information.
We work in an open, ethical and transparent manner.

Collaborating
We work better together as one team.
We value our partners, and they value us.

Goals and Strategic Directions

Living well

Minneapolis is safe and livable and has an active and connected way of life

- All neighborhoods are safe, healthy and uniquely inviting.
- High-quality, affordable housing choices exist for all ages, incomes and circumstances.
- Neighborhoods have amenities to meet daily needs and live a healthy life.
- High-quality and convenient transportation options connect every corner of the city.
- Residents and visitors have ample arts, cultural, entertainment and recreational opportunities.
- The city grows with density done well.

One Minneapolis

Disparities are eliminated so all Minneapolis residents can participate and prosper

- Racial inequities (including in housing, education, income and health) are addressed and eliminated.
- All people, regardless of circumstance, have opportunities for success at every stage of life.
- Equitable systems and policies lead to a high quality of life for all.
- All people have access to quality essentials, such as housing, education, food, child care and transportation.
- Residents are informed, see themselves represented in City government and have the opportunity to influence decision-making.

A hub of economic activity and innovation

Businesses – big and small – start, move, stay and grow here

- Regulations, policies and programs are efficient and reliable while protecting the public's interests.
- The workforce is diverse, well-educated and equipped with in-demand skills.
- We support entrepreneurship while building on sector (such as arts, green, tourism, health, education and high-tech) strengths.
- We focus on areas of greatest need and seize promising opportunities.
- Infrastructure, public services and community assets support businesses and commerce.
- Strategies with our City and regional partners are aligned, leading to economic success.

Great places

Natural and built spaces work together and our environment is protected

- All Minneapolis residents, visitors and employees have a safe and healthy environment.
- We sustain resources for future generations by reducing consumption, minimizing waste and using less energy.
- The City restores and protects land, water, air and other natural resources.
- We manage and improve the city's infrastructure for current and future needs.
- Iconic, inviting streets, spaces and buildings create a sense of place.
- We welcome our growing and diversifying population with thoughtful planning and design.

A City that works

City government runs well and connects to the community it serves

- Decisions bring City values to life and put City goals into action.
- Engaged and talented employees reflect our community, have the resources they need to succeed and are empowered to improve our efficiency and effectiveness.
- Departments work seamlessly and strategically with each other and with the community.
- City operations are efficient, effective, results driven and customer focused.
- Transparency, accountability and ethics establish public trust.
- Responsible tax policy and sound financial management provide short-term stability and long-term fiscal health.

City of Minneapolis
2017 Budget
Strategic Planning
Annual Budget Process

The City of Minneapolis annual budget process integrates information from the City's strategic and business planning processes, capital long-range improvement committee process and the departmental performance measurement review process *(Results Minneapolis)* to establish annual resource allocations.

January-early April

Department-level assessment of prior year and planning for current year
Analysis of what a department accomplished over the past year leads it to assess its business plan and make appropriate changes to the plan for the next year. Featured elements are reported and the reports made public. This analysis and reporting is the Department Results Minneapolis program.

Additionally, the City engages in citywide strategic planning every four years to develop strategic policy guidance. The vision, values, city goals and strategic directions serve as guideposts for each department as it develops its business plan.

March

Preliminary prior year-end budget status report
Finance presents a year-end budget status report for the previous year to the Ways and Means/Budget Committee. This is a preliminary report because the audited Comprehensive Annual Financial Report (CAFR) is not available until the second quarter of the year.

March–April

Capital improvement budget development
The City has a five-year capital improvement plan. The departments prepare and modify capital improvement proposals on an annual basis. Finance and Property Services, Community Planning and Economic Development (CPED), and the Capital Long-Range Improvements Committee (CLIC) review capital improvement proposals of the departments. CLIC is the resident advisory committee to the Mayor and the City Council on capital programming.

April–June

Operating budget development
Departments work in coordination with Finance and Property Services to prepare operating budgets based on programs. In addition to preparing operating budgets for programs, departments prepare proposals that describe policy and organizational changes with financial implications. The program proposals form the basis for the Mayor's budget meetings with departments held in June and July.

Capital Asset Request System (CARS) plan and budget development
Departments work in coordination with Finance and Property Services to prepare five-year plans for the replacement of smaller capital assets and operating capital. The plans are based upon the need for replacements and the addition of capital assets for operational effectiveness. Each request requires a justification and an estimate of the impact on operating budgets, as well as identification of funding sources.

June–August

Mayor's Recommended Budget
The 2017 Mayor's Recommended Budget will be based on program proposals submitted by departments. These program proposals are reviewed and discussed by the submitting department, the Mayor's Office, and staff from the Coordinator's Office and Finance and Property Services for priority-setting. In addition to reviewing

operating budgets, the Mayor meets with representatives from CLIC before finalizing the capital budget recommendation. By City Charter, the Mayor must make recommendations to the City Council on the budget no later than August 15 of each year.

September

Maximum proposed property tax levy

As a requirement of State law, the maximum proposed property tax levy increase is authorized by September 30, by the Board of Estimate and Taxation (BET). The BET sets the maximum levies for the City, the Municipal Building Commission, the Public Housing Authority and Minneapolis Parks and Recreation Board.

September–November

City Council budget review and development

The City Council budget review and development process begins with a series of public hearings on the budget. Departments present their Mayor's Recommended Budget to the Ways and Means and Budget Sub-committee which is comprised of all Councilmembers. Following departmental budget hearings, the Ways and Means and Budget Subcommittee amends and moves forward final budget recommendations to the full City Council. The Committee-recommended budget includes any and all changes that are recommended by the Committee to the Mayor's Recommended Budget.

Truth in Taxation

Truth in Taxation (TNT) property tax statements are mailed by Hennepin County to property owners indicating the maximum amount of property taxes that the owner will be required to pay based upon the preliminary levies approved in September. These statements also indicate the dates when public hearings will be held to provide opportunities for public input. State law was changed in the 2009 legislative session to eliminate a separate TNT hearing in lieu of a mandate to allow public comments at the meeting at which the final budget adoption occurs. The City Council has maintained a separate hearing however as part of the regularly scheduled budget meetings. According to State law, the meeting at which the budget is adopted must be held after 6:00 p.m., on a date after November 24.

December

City Council budget adoption

The City Council adopts a final budget that reflects any and all changes made by the full Council to the Mayor's Recommended Budget. Once the final budget resolutions are adopted, requests from departments for additional funds or positions made throughout the year are to be brought as amendments to the original budget resolutions before the Ways and Means/Budget Committee and the City Council for approval. The independent boards and commissions adopt their own operating budgets.

Financial/Business Decisions 2017 Budget Calendar

January	February	March

April	May	June
	Departments prepare 2017 budget proposals →	Departments work with Coordinator's office to review proposals Departmental meetings with Mayor on 2017 Budget →

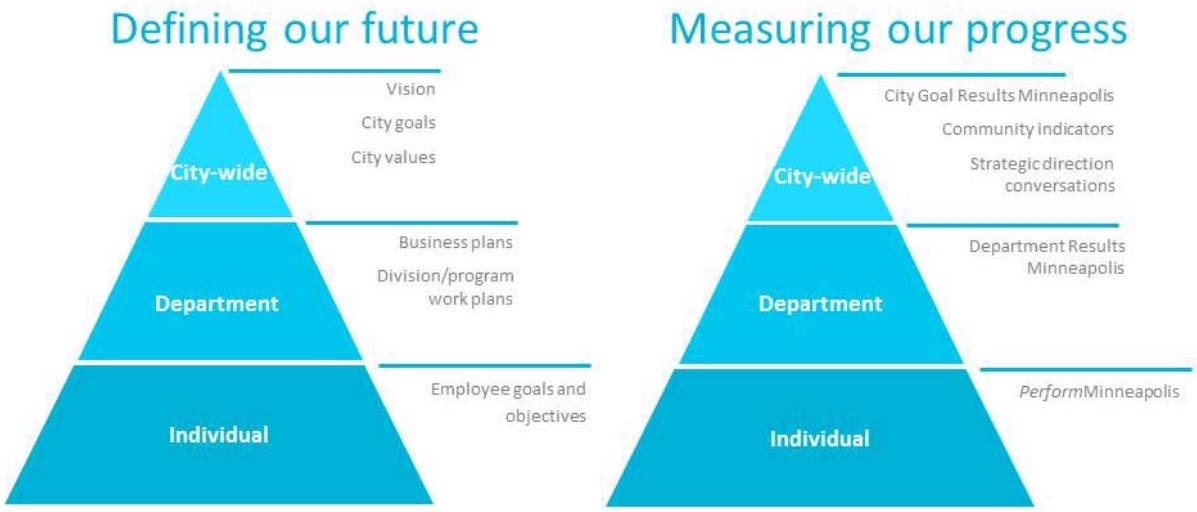
July	August	September
→	Mayor presented recommended 2017 Budget and update to five-year financial direction	Council hearings on Mayor's recommended 2017 budget and updates to the five-year financial direction →

October	November	December
← Council hearings on Mayor's recommended 2017 budget and updates to the five-year financial direction	→	Adoption of 2017 budget and five-year financial direction

City of Minneapolis
2017 Budget
Integrating Key City Processes

Setting priorities for the City is one of the most important responsibilities for Minneapolis' elected officials. These priorities are articulated and discussed through a number of different means: citywide strategic planning, department business planning, the annual budget process and performance monitoring.

The diagram below illustrates the linkages among these key City processes. By aligning strategic planning, business planning, budgeting and performance monitoring, Minneapolis is able to plan for the future and ensure its efforts and resources are pointed in the same direction.



Citywide Strategic Planning

Strategic planning is a process in which an organization sets its long-term future direction. It is a tool for assessing its current and future environment and for ensuring the organization's energies are focused toward achieving strategic goals.

In March 2014, the Mayor and City Council adopted a new set of City Vision, Goals and Strategic Directions. This work builds on previous City goals and a resolution establishing commitment to business planning and the five-year financial direction. This strategic policy direction serves as a guide by which all other policy decisions should be assessed. As elected officials and departments make decisions throughout the year, they should be asking "Does this support the City's strategic goals?"

City Goal Results Minneapolis

The City Goal Results Minneapolis program helps the City understand how its work is impacting its city goals. The program connects City work and community priorities, as measured by community indicators, by blending a variety of data sources and analysis from City departments and community stakeholders. The results of the analysis are compiled into powerful, insights-based reports and presented at a roundtable to inform City decision making. The reports are also made public.

Department Business plans

The development of the citywide strategic vision, goals and strategic directions is intended to provide clear direction for departments' business planning efforts. Through the planning and budgeting processes, departments are given direction as to City priorities and their projected level of resources over the next several years, and now have the opportunity to structure their work accordingly. A department's business plan will articulate the alignment of its services with the adopted citywide strategic planning policy.

Business planning is a process that provides both strategic and tactical direction to City departments. A business plan is a mid-range plan (Minneapolis uses a four-year planning horizon) that aligns department services with City strategic goals. A business plan addresses what the department does, what it is trying to achieve, how to achieve it, what resources to use, and how it will know when it has been successful.

Department Results Minneapolis

The Department Results Minneapolis program uses data to assess a department's progress on its business plan. This information is then used to adapt the following year's work. Departments complete the analysis and updating in the first quarter of the year and report on featured elements. The reports are made public.

The Annual Budget Process

Minneapolis' annual budget process is the process in which the Mayor and City Council articulate their priorities for the upcoming year by allocating City financial resources accordingly. Through the further integration of the City's planning, budgeting and performance measurement processes, it is expected that the decisions surrounding the budget process will be better informed as these planning efforts come to fruition. The business plans provide greater clarity of the intended future direction of departments, and performance measurement helps assess whether current strategies are yielding those expected results.

As stated above, during the planning and budgeting process, departments are given the projected level of financial resources to expect over the next several years and plans are adjusted accordingly.

City of Minneapolis
2017 Budget

Financial Policies

Operating Budget D2
Revenue D4
Fund Balance D8
Accounting D10
Investment D10
Development Finance D10
Public Participation D12
Allocation Model D12
Administrative D14
CDBG Reprogramming D17
Capital Budget D18
Capital Project Administration D19
Debt D20

City of Minneapolis
2017 Budget

Financial Management Policies

OPERATING BUDGET POLICIES

The objective of the operating budget policies is to ensure that sufficient information is available to decision makers to provide for adequate levels of funding for essential City services at reasonable costs.

Balanced Budget. The operating budget for the City shall be balanced. For each fund, ongoing costs are not to exceed ongoing revenues plus available fund balances used in accordance with reserve policies.

Self – Supporting Enterprises [including Internal Service Funds]. All enterprise activities of the City shall be self–supporting, including those activities contained within the Internal Service Funds. To the extent that an activity is not self – supporting, long–term financial plans shall be created to secure a self–supporting state in the future.

Service Levels. Changes in service levels shall be governed by the following:

- ***Budget Process***. The annual budget process is intended to weigh all competing requests for City resources within expected fiscal constraints. Requests for new programs should be submitted as a part of the annual budget process.

- ***Personnel Expenses***. Departments are to account for the salaries and benefits of permanent employees within their ongoing budget appropriations. Departments may use projections of bell – curve staffing to adjust the level of employees throughout the year as long as the department does not exceed its appropriated budget. If the department cannot meet its obligations within its adopted budget, as identified in ongoing cooperation with Finance and Property Services, the department may seek budget amendments through requests to the City Council via the Ways & Means Committee.

  In the event that service levels are not able to be maintained with the current complement of budgeted FTEs as monitored and reported through the *Results Minneapolis* process and other mechanisms, departments may seek to temporarily expand staffing beyond the number of approved FTEs to meet business needs if the department has exhausted the potential to reallocate existing, vacant positions. To accomplish this, departments shall prepare a business case showing the targeted service level, the change in ability to meet the service level, reasons for the change in level of service required, the amount of additional staff resources necessary to meet services and a plan for reduction of staffing if or when the need for service declines. Budget impacts shall be monitored in cooperation with Finance and Property Services throughout the year.

- ***Overtime Limitation***. The policy approved by the Mayor and Council limits all departmental overtime to 5% of the budgeted amount for the salaries and wages category in the current budget year.

- ***Internal Service Fund Charges***. Internal service funds' charges shall be fully allocated to the extent possible using approved allocation methodology. Charges allocated to General Fund departments shall be funded per the approved allocation model. Non–General Fund departments, including special revenue funds and enterprise funds, shall fully fund their allocated costs with fund revenues. Additional costs incurred by departments throughout the year shall be funded by the department with the understanding that the expenditures were either planned through the Capital Asset Request System (CARS) process or as part of the department's operating budget. Appropriation authority used in one year to enhance internal service fund–related costs will be reviewed on an annual basis for continued appropriation in the subsequent budget year, including both operating and CARS budgets. Subject to review by Finance and Property Services and the internal service fund staff, the additional cost and/or service may be funded through the cost recovery model in the subsequent budget year using the approved allocation methodology.

- ***Elected Official Budgets***. A year–end deficit of up to 25% will be allowed for each ward and the Mayor's office budget with the exception of the final year of their term (but not for two consecutive years). The deficit will be offset by a corresponding reduction in the Council Member or Mayor's office budget for the current year. If there are savings in a ward or Mayor's budget, these savings may be re–appropriated from one year to the next year, but cannot be re–appropriated following the final year of the term.

- ***Grant Funded Programs***. General governmental programs financed with grant awards may be budgeted in special revenue funds, and the service program shall be adjusted to reflect the level of available grant funding. Grant funding for permanent improvement funds and internal service and enterprise fund activities shall be accounted for in those funds. Individual grant budgets are controlled in the financial system at the cost category level. In the event of reduced grant funding, City funding sources may be substituted only after all competing program priorities are considered during the annual budget process. Grant programs that require an ongoing City funding commitment shall be specified at the time of grant acceptance and may be rejected on the basis that the City is unwilling or unable to provide continued funding.

Basis of Budgeting. The basis of budgeting and accounting are the same, except as noted below. The budgets of all governmental funds are created using the modified accrual basis. Revenues are budgeted if they are measurable and available as net current assets. Major revenues determined to meet these standards for accrual and budgeting include the following: property taxes, special assessments, grants–in–aid, intergovernmental revenues, rentals, franchise fees, and intra–city charges.

Interest on investments, short–term notes, and loans receivable are budgeted, but interest on special assessments receivable is not budgeted. Major revenues that are not accrued because they are not available soon enough to pay liabilities of the current period or are not objectively measurable include the following: delinquent property taxes and assessments, licenses, permits, fines and forfeitures. Delinquent property taxes are not budgeted, while the other categories are budgeted on a cash basis.

In the governmental funds, expenditures are generally budgeted when the related fund liability is incurred. Only the current portion of principal and interest expense on general long–term debt is budgeted. Compensated Absences and Other Post–Employment Benefits (OPEB) are not budgeted and are considered expenditures at the time they are paid. Salary expenditures are budgeted based on full time equivalents (FTEs), regardless of the type of pay.

Proprietary [internal service and enterprise] funds use the accrual basis, and revenues are budgeted as they are anticipated to be earned. Unbilled utility service receivables are recorded at year end. Utility service revenue estimates are based on the number of users and volume of service consumed, without a factor for delinquencies. Long–term liabilities are recorded at full cost, including Compensated Absences and the actuarial accrued liability for Other Post – Employment Benefits.

Budgetary Controls. The legal level of budgetary control is at the department level within a fund. The City Coordinator's Departments, the Public Works Department and the City Council/City Clerk/Elections areas are examples of legal levels of budgetary control within a fund, even though budgetary data may be presented at lower levels within the department. Budget amendments at the department/fund level must be approved by the City Council. Budget amendments below the department/fund level may be approved by the appropriate department director, but are not required. Generally all appropriations for operating activities lapse at year end. Encumbrances and other requests may be approved during the roll–over process after year end [See re–appropriation authority in the Authority of Finance Officer Section].

Purchase orders, certain contracts, and other commitments are recorded as encumbrances, which may reserve appropriation authority. Encumbrances outstanding at year–end are reported as restrictions of fund balance. The appropriations for these encumbrances do not automatically transfer to the following year, but rather are included as part of the annual roll–over process.

Five–Year Financial Direction. City departments prepare business plans with a rolling five–year planning horizon which reflect the anticipated allocation of general City revenues, including property tax and state aid revenue, as well as special revenues other than grant funds. This financial direction is based upon the City's shared revenue distribution policy which aligns the revenue growth of City departments and independent boards. The financial direction is updated annually with each budget release. City departments update their major financial projections prior to their final submission to the Mayor and Council.

Grant Funding in the Five–Year Financial Direction. All applications for grant funding require Council approval. Any department applying for grant funding should be aware of the effect on its budget of one–time–only funding. Effects include such items as local match requirements; additional costs for maintenance, operation, and replacement of equipment and other capital assets purchased with grant funding; as well as grant funding that provides for funding of personnel and requires the maintenance of a minimum staffing level and/or maintenance of effort contribution. The department requesting the approval and acceptance of grant funding shall determine the amount of additional City resources that will be required to fund any local match requirement as well as the ongoing services, maintenance and operation costs, and positions once the grant funding expires. Those estimates shall be reported to the Finance and Property Services Department, as well as included as information when seeking Council approval for accepting and entering into the grant agreement. As a condition of accepting the funds, the Council shall identify permanent resources and amend the Five–Year Financial Direction to reflect adequate resources to cover the costs and retain the positions, if appropriate, once the grant funding ends.

REVENUE POLICIES

The objective of the revenue policies is to ensure that funding is derived from a fair, equitable, defensible, and adequate resource base, while minimizing tax burdens.

Revenue Structure and Sources. The City shall maintain a stable and diverse revenue system to shelter programs and services from short–term fluctuations in any single revenue source. Services with a citywide benefit shall be financed with revenue sources generated from a broad base, such as property taxes, state aids, and general fees. Services where the customer determines the use shall be financed with a combination of broad–based revenues as well as user fees, charges, and assessments related to the level of service provided.

Revenues Default to General Fund. All non–restricted revenues shall be deposited in the General Fund and appropriated through the annual budget process. Except where required by law, ordinance, generally accepted accounting principles (GAAP), or resolution, no revenues shall be dedicated for specific purposes.

Shared Revenue Distribution. Subject to annual review as part of the budget process, major sources of broad–based revenue, including Local Government Aid (LGA) and property tax revenue, shall be treated in the aggregate, allowing for changes in the level of resources to be consistently aligned among the City and independent boards. Future increases and decreases will be aligned with available resources, and the annual percentage change in revenues covered by this policy available for activities of the City, Park Board and MBC will be similar for each entity.

Costs of shared services among the jurisdictions will be funded prior to determining the amount of resources available for general operating expenditures. These costs may include, but are not limited to, closed pension obligations, the Bond Redemption Fund levy, the Permanent Improvement Fund levy, the Minneapolis Public Housing Authority special levy, the Teacher's Retirement Association special levy, the Library Market Value Referendum levy, the levy for the Board of Estimate and Taxation, and shared administrative costs.

City and independent board priorities that require an increase for one entity above others will be clearly described to allow for maximum transparency and should be considered within the context of the impact on the overall organization and the ability to provide for such adjustments.

The annual adjustment in revenues available to each entity in a given budget year for general activities will be based on the projected percentage increase in costs and availability of revenue. The funding available for the activities will be based on the sum of the LGA, total tax collections, and total General Fund revenues after funding the costs of shared services outlined above. Available funding shall exclude funds transferred to other entities, including the following:

- *For the Park Board,* the funding amount shall exclude the General Fund Overhead transfer to the City, the General Fund Administration Fee transfer to the City, and the costs of Park Board Capital Improvements funded from the Park Board levy.
- *For MBC,* the funding amount shall exclude the General Fund Overhead transfer to the City.
- *For the City's General Fund,* the funding amount shall exclude the General Fund Overhead recovered from the Park Board, MBC, and others.

The tax revenue percentage change for the City, the Park Board, and MBC may vary from year to year based on adjustments to LGA, total General Fund revenues, and adjustments to those items excluded from general activities, as well as adjustments to the projected change in cost of providing services. Such adjustments will be reviewed and made subject to the annual budget process.

Local Sales Taxes. The City shall use the proceeds from local sales taxes dedicated by the State for municipal use as funding levels allow for the following purposes:

- For the payment of debt service obligations on the City's convention center.
- For operational support of the City's convention center, inclusive of maintenance, service, and marketing agreements.
- For baseline capital projects and maintenance at City facilities as allowed by law, including the City's convention center and Target Center.
- For establishment of reserves in a tax stabilization account to smooth changes in taxes levied.
- For infrastructure needs that promote economic development.
- For economic development – related public safety needs.
- For discretionary capital projects at the City's convention center and Target Center.
- Other needs as determined by the City.

License, Permit and User Fees. The City may implement user charges to supplement general revenue sources for identified services where the costs are related to the service. The user charge may not exceed the cost of providing the service, although the City may recoup all associated and indirect costs, subject to limitations imposed by Statute, Charter or Ordinance. The City, at the direction of the City Council, may charge less than the cost of providing the service. Fee schedules shall be reviewed with Finance and Property Services and approved by the Council on an annual basis.

Cost of Service. The City shall establish user charges and fees at levels that reflect the cost of providing the service. Components of the user charges may include operating and capital costs, as well as the direct and indirect costs of providing the service. Full cost charges shall be imposed unless it is determined that policy, legal or market factors require lower fees.

Non–Resident Charges. User fees and other appropriate charges shall be levied for City activities, services or facilities in which non–residents participate, whenever practical. Non–resident fees may be set at different levels than charges to residents to minimize the tax burden on City residents. The user fee may not exceed the cost of providing the service.

Enterprise Service Fees and Rates. User charges for Enterprise Services such as water, sewer, stormwater, and solid waste collection, shall be set at rates sufficient to finance all direct and indirect operating, capital, reserve/working capital, and debt service costs. Overhead expenses and general government services provided to the enterprise activities shall be included as indirect costs. Rates shall be set such that these enterprise funds maintain a positive cash position throughout the year and provide for sufficient reserves as determined by fund policy.

Administrative Fees. The General Fund Overhead Allocation Model shall be used to recover General Fund costs attributed to all non–General Fund activities and to allocate costs to General Fund activities for the purpose of calculating indirect costs.

Fines and Administrative Citations. Levels of fines shall be set according to legal guidelines, deterrent effect, and administrative costs.

Private Revenues. All private money donated and accounted for as public money, contributed or lent to the City shall be subject to grant solicitation and acceptance procedures, deposited in

the appropriate City fund, and accounted for as public money through the City's budget process and financial system.

City – Administered Special Assessments. The City Council has the authority to levy special assessments. There are four main areas of assessments:

- *Capital or Infrastructure/Public Works Improvements:* The most common types of assessments are for infrastructure improvements and replacements such as sidewalks, street improvements, water and sewer line repairs (not including delinquent utility bills) and special service districts.
    - *Park Board:* The most common types of assessments are for tree removal, and parkway and sidewalk reconstruction, similar to Public Works Improvements.

- *Inspections and Code Enforcement:* The most common types are for rubbish removal; trees, grass and brush cutting; inspection fees for inoperable vehicles towed from private property; re–inspection fees; administrative citations; vacant building registration fees; and inspections.
    - *Tax–Forfeited Properties:* A portion of nuisance abatement special assessments under State statute may be cancelled for tax–forfeited properties.

- *Unpaid Citations and Invoices:* The most common types are for unpaid administrative citations and utility bills, as well as abatement and service invoices associated with Inspections and Code Enforcement (above).

- *Special Districts*. Assessments may be collected for the purpose of funding special districts to the extent allowed by State statue, City Charter or Ordinance.

Method of Payment (Public Works and Park Board Improvement Assessments). Owners of benefiting properties shall have the option of paying their assessments all at once or in installments as part of their annual real estate taxes following the process outlined in MN Statutes 429.061 and Chapter 10 of the City Charter. The City Council shall determine the number of equal annual installments, not to exceed twenty, in which assessments may be paid. The City Council shall also determine the interest rate to be paid annually on all unpaid installments upon certification of the assessment based on market interest rates. Interest rates shall be determined annually for the new projects to be assessed based on the Daily Treasury Yield Curve Rates in effect on December 1 of the year prior to the property owner receiving notice of the public hearing of a proposed property assessment. The interest rate will correspond to the anticipated term of the assessment plus 2 percent. The first installment shall be payable in the year following certification of the assessment role to Hennepin County and will be payable in the same manner as real estate taxes. Property owners will receive a bill from the City in November of the year before their first payments are due and can prepay this bill up to December 31st without incurring interest costs

Uniform Assessment Rate. The Uniform Assessment Rate is a standardized rate applied in street construction and street renovation projects. Assessments shall be part of the funding for all street paving construction/reconstruction projects for which the City is to bear any part of the cost, except for freeways. This rate shall be applied to the square footage per parcel in the project area to arrive at an assessment cost for each benefited property. The goal of the rate is to ensure an equitable distribution of costs between projects and to assess approximately 25% – 75% of construction project costs depending upon the nature of the improvement project. The Uniform Assessment shall be calculated annually and

submitted to the City Council's Transportation and Public Works Committee for approval. Separate rates must be established based on the type of project (construction, renovation, or resurfacing), funding category (local or other), and benefited parcel category (non – residential or residential).

Permanent Improvement Fund. The Permanent Improvement Fund is used to account for construction costs on basic governmental infrastructure projects. The fund is used to record both expenditures on projects and revenues received from outside funding sources as well as such internal sources as capital improvement tax levies, special assessments, and proceeds of bonds issued for public infrastructure projects. All project costs not assessed shall be paid from this fund. If the amount of money raised through special assessments is insufficient to pay the maximum amount specified for the project, the balance shall be paid from the Permanent Improvement Fund and offsetting revenue. City Council approval is required in order for the Permanent Improvement Fund to cover funding deficiencies.

Method of Payment (Inspections, Code Enforcement and Unpaid Citations / Invoice Assessments). Owners of properties with unpaid citations and invoices shall have the amount of the outstanding balance certified to the County by December 15th of the year prior to collection following the process outlined in MN Statutes 429.101. The assessed amount shall be payable in the year following certification of the assessed amount and in the same manner as real estate taxes.

Proceeds from Sale of Real Property. City Ord. Sec. 14.120 requires proceeds from the sale of City property used for municipal operations to be deposited into a Property Disposition Fund. The proceeds of this fund are to be used for implementing the City's strategic real estate plan as developed and approved by the Facilities, Space, and Asset Management (FSAM) Committee with the exception of enterprise and proprietary funds and those funds and properties associated with development purposes. The City's Property Disposition Policy shall be reviewed and updated on a regular basis.

FUND BALANCE POLICIES

The objective of the fund balance policies is to provide adequate working capital for cash flow and contingency purposes, while maintaining reasonable tax rates.

General Fund Cash Flow and Contingency. The City shall maintain a minimum unrestricted fund balance in the General Fund equal to 17% of the following year's General Fund budgeted expenditures to be used for cash flow purposes, unanticipated expenditures of a non–recurring nature, to meet unexpected increases in service delivery costs or unexpected revenue shortfalls. These funds are used to avoid cash flow interruptions, generate interest income, and to avoid the need for short–term borrowing.

Adequate operating contingency reserves shall be maintained to provide for business interruption costs and other unanticipated expenditures of a non–recurring nature. Enterprise funds shall also maintain adequate capital fund reserves for emergency improvements relating to new regulations, or emergency needs for capital repair or replacement.

For all other funds, appropriate balances shall be maintained reflecting the nature of the accounts, including the following:

General Fund Operating Contingency. Each year, the City shall budget an operating budget contingency of not less than 1% of all budgeted General Fund expenditures in each of the applicable years planned for in the City's Five–Year Financial Direction.

Non–General Governmental Funds. The appropriate balances shall be the amount needed to maintain positive cash balances throughout the year with exceptions made for those funds associated with economic development purposes which may be aggregated by fund type to maintain a positive balance.

Enterprise Funds. The City shall maintain a minimum cash balance in its Enterprise Funds equal to three months of operating expense, or 25% of the funds' annual operating budget. This balance shall be maintained to ensure adequate maintenance reserves, operating cash flow requirements, debt service requirements and legal restrictions. Where cost–effective access to capital markets is available and debt financing is regularly used, replacement balances shall not be maintained in a manner which charges current consumers to pay for future facilities, with exceptions made for those funds associated with economic development purposes***.*** Balances in excess of three months of operating expense may be utilized for capital purchases and replacements in lieu of debt financing if doing so allows for continued maintenance of appropriate balances and funding plans. Alternatively, surplus cash reserves may be used for early debt retirement at the discretion of the Finance Officer. Financing decisions shall consider the impact on user rates.

Internal Service Funds. The following balances shall be maintained to ensure adequate maintenance reserves, cash flow balancing requirements and legal restrictions:

- *Self–Insurance Fund* shall maintain a cash balance equal to the unpaid claim reserves payable amount on its balance sheet, as defined by the independent actuary plus 10% of the annual department operating budgets within the fund. Net position within the fund should not fall below zero.
- *Fleet Services, Intergovernmental Services, and Property Services Funds*: If allocation model charges to customers are sufficient to cover debt service or depreciation expense, then the minimum cash balance should be 15% of the fund's operating budget. If not, the reserve should be 15% of the fund's total budget. Net position shall not fall below two times the fund's annual depreciation amount.
- *Stores and Engineering Materials & Testing Funds* shall maintain cash and net position equal to 15% of the fund's annual operating budget.

Use of Fund Balances. Fund balance is the accumulation of prior years' excess or deficit of all revenues and expense. In the case of proprietary funds, this is termed unrestricted net position. For the purposes of the budget, revenue and expense activity includes bond proceeds and debt service. Available fund balances shall not be used for ongoing operating expenditures, unless a determination has been made that available balances are in excess of required guidelines and plans have been established to address any future operating budget shortfalls. Emphasis shall be placed on one–time uses that achieve future operating cost reductions and/or service level efficiencies.

Annual Review. An annual review of cash flow requirements and appropriate fund balances shall be undertaken to determine whether modifications are appropriate for the reserve policy.

ACCOUNTING POLICIES

The objective of the accounting policies is to ensure that all financial transactions of the City and its boards, commissions, and agencies conform to federal and state laws and regulations and generally accepted accounting principles (GAAP).

Accounting Standards. The City shall establish and maintain a central accounting system according to GAAP, which are set by the Governmental Accounting Standards Board (GASB) and the Financial Accounting Standards Board (FASB). The central system shall be used for financial transactions of all City departments, boards, and independent agencies.

Disclosure and Monitoring. Full disclosure is provided in all financial statements and bond representations. Financial systems are maintained to monitor all financial activity on a daily, monthly, and year–end basis. A Comprehensive Annual Financial Report (CAFR) is published by the City within six months of the fiscal year-end as required by the Office of the Minnesota State Auditor. The CAFR shall be published on the City's website.

INVESTMENT POLICIES

Investment Policy and Strategy. It is the policy of the City that the administration of its funds and the investment of those funds shall be regarded as its highest public trust. The Investment Policy of the City defines the parameters within which funds are invested. The policy establishes the framework for the City's investment program to ensure effective and judicious investment of the City's funds. The Policy is intended to be broad enough to allow investment officer(s) to function properly within the parameters of responsibility and authority, flexible enough to address changing market conditions, and specific enough to safeguard investment assets. The receipt of a market rate of return is secondary to the requirements for safety and liquidity. The earnings from investments are used in a manner that best serves the interests of the City and its various specialized funds. The complete current Investment Policy and Strategy, approved by the City Council is available at:
http://www.ci.minneapolis.mn.us/www/groups/public/@finance/documents/webcontent/wcms1p – 128032.pdf

DEVELOPMENT FINANCE POLICIES

The objective of the development finance policies is to provide guidance for public assistance to community development efforts in a manner that balances costs against benefits. To the greatest extent possible, all development activities are self – supporting. City staff shall identify sufficient public and private resources at the time a project is approved to ensure feasible completion and operation of the project. All development financing proposals shall be reviewed to ensure that the proposed finance plan is reasonable, balanced, and the best means by which to achieve City objectives, while adequately protecting citywide financial interests.

Tax Increment Policy. The Tax Increment Policy guides the City's use of the tax increment financing (TIF) tool, identifying the purposes and conditions under which TIF will be used and the factors to be considered when evaluating developers' applications for TIF assistance. The policy provides that TIF will only be used when the City has the financial capacity to provide needed public assistance and a developer can clearly demonstrate that the development will be able to meet its financial and public purpose commitments. The City seeks to recapture the public investment to the maximum extent feasible after allowing the developer a reasonable return. Alternatives such as "pay as you go" financing and reimbursing front–end public

redevelopment costs with tax increment revenues are preferable to bond financing. The City will only issue general obligation tax increment bonds in rare situations and under certain strict criteria. Only those public improvements and public redevelopment costs directly associated with or needed to service proposed development plans or projects are to be financed through TIF. The complete current Tax Increment Policy, approved by the City Council is available at: http://www.ci.minneapolis.mn.us/cped/resources/reports/cped_tax_increment_policy

Tax Abatement Policies. The Policy for the Use of Tax Abatement for Historic Properties identifies the circumstances in which the City will consider the use of tax abatement to support the substantial rehabilitation of designated historic preservation properties. Proposed uses of tax abatements must achieve one or more identified objectives, and the expected benefits to the City must at least equal the City's costs. The complete current policy, approved by the City Council, is available in its entirety at:
http://www.ci.minneapolis.mn.us/cped/resources/reports/cped_tax_abatement_historic

Tax Increment Special Revenue Funds and Internal Loans. State statute requires that tax increment (TI) revenues be segregated from all other revenues of the City and maintained in separate funds established for each individual TI district. As a result of this statutory requirement, a separate fund is established at the time a new TI district is approved. Qualifying expenses are charged to these individual district funds as they are incurred. This action could result in negative balances in a fund until TI revenues are generated from the district.

When a district has a negative fund balance, this is considered to be an internal loan by the Office of the State Auditor and the TI Act requires prior, specific action to be taken by the City to authorize these internal inter–fund loans.

As part of the budget process, and for purposes of covering any temporary negative fund balances, the City authorizes the advance of revenues from other TI special revenue funds in the amount needed to offset any negative fund balances incurred within a TI fund prior to or in excess of the collection of sufficient TI revenue. The interest rate paid on any advance will be equal to the rate of interest those revenues would have earned in their respective fund. The term of any advances shall end upon termination of any TI district that carries the negative fund balance. As TI revenues are available in a TI fund that previously had a negative balance, the advance shall be offset by the amount available in that fund.

Capital advances needed for negative fund balances will not result in the actual movement of revenue between funds, but the positive balance of all the City's TI funds must offset any negative balance in a TI fund.

Development Project Funding Allocations and Re–Appropriation. Beginning in 2014, appropriations for those development projects and program allocations, which by the end of four years including the appropriation year, have not moved forward toward implementation as indicated by a minimum of 75% of appropriation expended on tangible project activities are subject to expiration (i.e. unspent 2015 appropriation expires in 2019).

The mechanism for tracking appropriations for multi – year projects shall be an annual report to the Community Development/Regulatory Services, and Ways & Means Committees.

The annual development project and program status report shall contain the following information by individual project or program:

1) Brief description
2) Year of original appropriation
3) Annual appropriation for most recent completed fiscal year;
4) Annual expenditures for most recent completed fiscal year;
5) Total outstanding encumbrances and Council commitments as of the most recently completed fiscal year end;
6) The unexpended and unobligated appropriation balance;

The 2017 report shall include 2014-2016 information and will expand to include subsequent fiscal years in the future years. The 2018 report [with 2014-2017 information] shall identify those development projects and programs whose expenditures in the first year, i.e. 2014, did not meet the 75% of appropriation spending threshold as defined above, and therefore will be subject to having the unspent portion of the 2014 appropriation expire and available for reprogramming, subject to review by the City Council.

PUBLIC PARTICIPATION POLICIES

Consistent with adopted City goals and values, the objective of the Department's public participation policies is to enhance the City's ability to meet financial and policy challenges by promoting a well–informed community and by encouraging public input in the decision–making process. Financial and budget reports are available on the City's web site and in the Finance & Property Services Department offices in Room 325M City Hall.

Financial Reports. Information regarding the City budget and, financial statements shall be available to residents in various formats and, upon request; translation assistance is available via the City's Neighborhood and Community Relations Department.

Budget and Service Priorities. Various methods shall be used to ensure public input into the budgeting process, such as informational hearings, surveys, resident–based review committees and community meetings. The Mayor's recommended budget is available on the City's web site for review shortly after its release in mid – August each year. All City Council budget meetings in the fall are public and advertised as part of the normal Council Committee process. City stakeholders are encouraged to communicate any concerns related to the budget to the Mayor's Office, and to their Council Member.

ALLOCATION MODEL POLICIES

The City employs cost allocation models for a variety of purposes:

- Recovery of indirect costs for grants, capital projects, internal and external work–for–others.
- Internal Service Funds cost recovery.
- To support activities and services of departments which are funded by the General Fund and provide services to other departments which are supported by other fund types.
- Provide for a mechanism to calculate the total cost of service when determining user fees and charges.

The primary methodology used is Activity–Based–Costing which links the cost of the service provided to the consumption of the service.

- Cost allocation models should recover indirect labor, depreciation, general and administrative costs, and costs from other allocation models.

- Cost allocation models should abide by grant agreements, contracts and other applicable Federal, State and local guidelines.
- Cost allocation models should be reviewed and updated annually.
- Costs shall be allocated to the fullest extent possible. When feasible, costs deemed non–allocable (for example, un–utilized space in leased facilities) shall be allocated to a non–department specific cost center in the General Fund to maintain the level of funding needed in the Internal Service Fund.

Internal Service Funds (ISF's): All ISF's use cost allocation models to recover costs.

***General Fund Allocation Model*.** The City will recover costs within the General Fund related to services it provides to non – General Fund departments. The allocation of those costs shall be based on a consistent methodology, applied enterprise-wide and developed and administered by the Finance and Property Services Department.

The General Fund overhead allocation model is not self–balancing in nature; costs that should be borne by one department will not be subsidized by another unless it is determined by the Finance and Property Services Department that a phase–in period is necessary.

The General Fund overhead allocation model will adhere to the applicable policies set forth for Internal Service Funds.

One–Time Costs Assessed. One–time cost increases may be assessed to the fund if the financial condition of the fund meets the City's financial policies.

Management Support Charges to Independent Boards. The management support charges to the Independent Boards are based upon standard practices for allocating costs. The method and procedure to calculate the prorated costs and collection of the charge are finalized and communicated to the Independent Boards by December 31 of each year in accordance with the City's revenue policies.

Fleet Services Division (Equipment Services Fund)

<u>Fleet Defined</u>

For the purposes of this document "Fleet Units" or "Units" will be used when referring to the following: City vehicles, on road and off road equipment, mobile equipment, rolling stock, trailers, boats, and associated components/attachments.

<u>Fleet Acquisitions</u>

1) All Fleet units shall be purchased through and maintained by the Fleet Services Division ("FSD"). Exceptions may be granted on a case by case basis by the Director of Public Works or the City Coordinator or designee.
2) The benefitting department shall request, through the CARS process, funding for additional units or the underfunded portions of replacement units.
    i. The purchase of a Fleet unit may be funded from a number of different sources including but not limited to: accumulation in the Fleet replacement fund, net debt bonds, General Fund appropriation, fund balance in enterprise or internal service funds, State or Federal capital grants.

ii. All funds, including State and Federal capital grant money, that are to be used for the purchase of Fleet units will be paid or contributed to the FSD Fund upon initial purchase of the Fleet unit.

iii. The funding for the purchase of a replacement unit includes the replacement amount accumulated through the Fleet Services Division rental fee for the specific unit with any shortfalls funded by the using department through the CARS program or operating appropriation.

3) Unless purchased for specific closed-ended projects, all units are assumed to be replaced at a later date in accordance with the replacement plan established by FSD.

i. Exceptions may be granted on a case by case basis by the Director of Public Works or the City Coordinator or designee, if it is determined that an enterprise fund or internal service fund unit will either not be replaced in the future or will be replaced on a pay–as–you–go basis using fund balance. The enterprise or internal service department, in cooperation with the Finance and Property Services Department, must be able to substantiate that funding will be available at the time of replacement. The benefitting department will need to include in its operating budget the ongoing charges for the FSD administrative costs for each item.

ii. FSD will establish a monthly replacement/rental fee for the replacement of that unit with a similar unit.

iii. The benefitting department must include in its annual budget the total rental fee due to Fleet Services for the units for that budget year.

iv. The rental fee will be charged monthly to the department's budget through the City of Minneapolis Fleet Management and accounting system. Cost recovery schedules are available from FSD.

v. The rental fee for each unit includes depreciation, an inflationary factor, and administrative charges.

vi. The City of Minneapolis is self–insured and any claims or tickets against the City will be charged to the benefitting department.

vii. All other charges associated with the unit will be charged to the benefitting department.

ADMINISTRATIVE POLICIES

Quarterly and Year–End Reporting. The Finance and Property Services Department will report to the Ways and Means Committee quarterly and at year–end, expenditures and revenues by department and fund compared to authorized allocations for the prior fiscal year. This report will identify departments and funds with projected expenditures in excess of authorized appropriations and/or revenues projected to be less than budgeted amounts.

Departments with unanticipated or projected year–end actual expenses in excess of authorized appropriations and/or revenues less than budgeted amounts will report to the Ways & Means Committee each quarter for the year following the year of overspending or under–collection of revenues, beginning with the first committee meeting in April. This report should include information on actual spending and revenue collection to date for the current year and forecasts for the balance of the year compared to allocations. If forecasted spending exceeds authorized appropriations, the department will work with Finance and Property Services to present a plan that reduces spending to meet authorized appropriations or otherwise addresses the deficit.

Operating Costs for Technology. Departments are directed to clearly identify, within existing resources, the funds that would be used to finance the ongoing costs related to the purchase or development of technology prior to the expenditure of funds for the purchase or development of

that technology. The sponsoring department should prepare a Receive and File notice for consideration by the respective home committee and the Ways and Means Committee when the annual operating and maintenance cost of any technology project exceeds $50,000. This notice should be submitted as soon after the sponsoring department has identified the ongoing costs and funding sources. Departments shall work with the Information Technology (IT) Department and Finance and Property Services to ensure those costs are identified and included in the contract for technology services. Departments shall also work with IT to jointly determine the appropriateness of the purpose for the City's technology planning. Operating costs of department–specific technology will be allocated to that department. Technology for use across the City or in support of citywide operations shall be allocated citywide.

Contract Funding. Prior to committing to conditions requiring a minimum purchase under any contract, the department/departments involved must clearly identify the specific funding sources dedicated for such purchases.

Gift Acceptance. Any gifts with a value of $15,000 or less can be received by individual City departments with written notice to the Finance Officer or his designee. The Finance and Property Services Department shall submit a quarterly gift report to the City Council's Ways and Means Committee for approval. The quarterly gift report shall contain the following information on each donation:

1) Name of recipient department;
2) Name of entity making gift;
3) Description of gift (including date received and special designations on gift, if any); and
4) Funding strings for revenue and expense appropriation increases.

For any gifts with a value exceeding $15,000, the recipient department shall submit a request for authorization to accept the gift directly to the City Council's Ways & Means Committee. Consistent with Minnesota Statutes, section 465.03, the department may not use the gift until it has been approved by a two–thirds vote of the City Council.

***Approval of Payments and Procurements*.** All payments for or procurement of goods and services from external sources, regardless of dollar amount, must be approved. Additionally, where applicable, the system–generated purchase order number will be communicated to the vendor prior to the order being placed. Additional procurement policies and procedures are available for reference at:
http://www.ci.minneapolis.mn.us/finance/procurement/WCMS1Q – 003577.

Accounts Receivable Collections Policy. Services provided in advance of payment are recorded as accounts receivable. Invoices must be created and recorded as receivables as soon as possible after a billing cycle ends or service is provided. Collections of receivables are managed according to type and age. Collection methods may include the use of collection agencies, cancellation of service and assessment of unpaid amounts to real estate property taxes. Installment arrangements may be utilized to facilitate collections. Receivables that are in dispute or are determined to be uncollectible will be processed in accordance with Minneapolis City Ordinance 509.920 or the City's Write–off Policy depending on the receivable type. All efforts to collect or resolve an outstanding receivable must be done in accordance with Federal Regulations, State Statute and Minneapolis City Ordinance or Charter. Write–offs for delinquent billings shall be managed using the allowance for doubtful accounts methodology rather than the direct write–off method.

PCI Information Security Policy. This policy has been created to ensure compliance with the Payment Card Industry Data Security Standard ("PCI DSS"). The data that resides at and is transmitted from the City of Minneapolis merchant locations includes cardholder data as defined by the Payment Card Industry Security Standards Council. Due to the value of cardholder data and contractual requirements of processing credit cards, it is a high priority for the City of Minneapolis to protect such data and maintain compliance with the Payment Card Industry Data Security Standard.

Central Requisitions and Receiving Policy. The City has developed a Central Requisitions and Receiving process for the purpose of improving and strengthening practices relating to the procurement of goods and services as outlined on the City's Finance & Property Services Department internal website, accessible only to City staff, at the following link:
http://citytalk/finance/central/index.htm

City Time Reporting. Every employee of City departments must follow the City's Time and Labor guidelines for time reporting and approval of compensation, reporting both working and non–working compensable hours. With the exception of Charter Department Heads, every employee's timesheet must be approved by a supervisor, regardless of FLSA exemption status.

Authority of the Finance Officer. The Finance Officer or his designee has the following authorities:

- To make temporary loans between funds to cover any cash deficits at the end of each fiscal year.
- To create or adjust appropriations in any fund to prepay bonds and facilitate transfers for debt service and to make all appropriate transfers and payments relating to debt service and the administration thereof.
- To call (prepay) bonds in advance of maturity for the following types of bonds: net debt, special assessment, enterprise and tax increment provided sufficient excess cash resources are available.
- To authorize the Deputy Finance Officer and/or Controller to sign real estate and bond documents in the absence of the Finance Officer.
- To amend appropriations related to technical accounting treatment changes.
- To adjust re–appropriations for grant funds within cost centers as appropriate.
- To assign fund balance in accordance with GASB 54 based on analysis provided by the City Controller.
- To allocate the State Insurance Aid payments received from the state for pension costs.
- To adjust the appropriations of the special revenue funds for payments to various pension organizations as may be required.
- To establish or adjust appropriations, transfer balances, or make payments to carry out the intent of any action or resolution Passed and Approved, or any legal agreement Passed, Approved and Executed, with respect to any inter–fund loans, advances, residual equity transfers, or operating transfers, or the repayment thereof.
- To make the necessary project and line item budget adjustments to periodically balance budgets and expenses between objectives within given programs and within normal CDBG program constraints.
- To make the necessary adjustments in Subrogation 3rd party claims, to take the necessary action to increase 3rd party payments and decrease write–offs to the City.
- To make any necessary appropriation adjustments to allow departments to receive and spend funds consistent with Council–approved actions.

- To provide oversight of related–party or sub–recipient transactions using City or pass–through funds to insure compliance with applicable rules and regulations.
- To review and approve any and all transfers of eligible revenues into and out of the Development Account, based on an eligibility assessment and analysis conducted by Finance & Property Services Department staff.
- To approve any and all transfers of eligible revenues into the Property Disposition Fund based on approval by the Facilities, Space and Asset Management Committee and eligibility assessment conducted by Finance & Property Services Department staff.
- To appropriate available grant balances.
- To make appropriation adjustments to correct any errors, omissions or misstatements to accurately reflect the intent of the City Council in adopting the Operating or Capital Budget and/or any subsequent City Council action.
- To reduce any capital appropriation whenever a revenue source is determined to be uncollectible for whatever reason.
- To appropriate and transfer revenue within the Tax Increment and other special revenue funds consistent with the management of the City's tax increment districts and development program.
- To approve the closure of non–bond funded capital projects.
- To establish or amend appropriations related to technical accounting treatment changes and to establish and adjust accounts and appropriations, make payments and transfers, process transactions as necessary for the purpose of cash management of revenues, and facilitate any technical corrections, adjustments and completions authorized for the following project/s:
    - Target Center Finance Plan internal allocation models and the appropriations attached to them.
    - To reduce LGA payments to the Independent Boards if payment of the management support charge, or any other charges required by City Ordinance, are not received prior to the distribution of the December LGA payment. This reduction shall only occur after an affirmative vote of the Council to implement this authority.
    - To re–appropriate funds and certify that an encumbrance is eligible for re–appropriation at the end of the fiscal year. Additionally, the Finance Officer may reject re–appropriation requests based on the financial health of the fund or extenuating circumstances. To be eligible for re–appropriation, requests must meet all of the following criteria:
        1) Be a valid encumbrance;
        2) Be a one–time expenditure and not a recurring budget item;
        3) Have a purpose consistent with the department’s business plan and included as part of the department’s planned expenditures for the year;
        4) Have the budget year appropriation balance available for the encumbered item; and
        5) Have a positive fund financial position

CDBG REPROGRAMMING POLICIES

There are four sources for reprogramming funds:

1) Unspent annual administrative appropriations,
2) Unspent and not legally obligated public service funds over two years old,
3) Cancelled, ineligible or unspent capital funds over four years old,
4) Program income.

Administrative Allocations. The intent of the reprogramming policy is to limit administrative fund expenditures to the amount that was appropriated for that calendar year, regardless of the amount that is available from the grant balances. The limitation applies to the City Department's non–contractual, internal costs. Funds that are allocated to grant recipients for administrative purposes are exempt from this provision (*e.g.:* Legal Aid, Public Housing Citizen Participation). These projects are legal obligations and do not become part of the administrative reprogramming calculation unless the projects were finalized without fully expending the funds.

Public Service Allocations. The amounts that are awarded from and appropriated for public service activities expire two years from the original award date for that CDBG program year that starts on June 1. The Department may roll over appropriations from the prior year, as needed to carry out these activities. After two years, any unspent amounts and those that are not legally obligated are available for reprogramming and will be referred to the reprogramming process.

Program Income. Program income not obligated by existing contracts is available for reprogramming. Projects with a twelve–month period of inactivity shall be cancelled if the project has been authorized for more than three years.

CAPITAL BUDGET POLICIES

The objective of the capital budget policies is to ensure maintenance of capital assets and infrastructure in the most cost–effective manner.

Capital Improvement Program. The City prepares and adopts a five–year Capital Improvement Program (CIP) that details each capital project, the estimated cost and funding sources. An adopted point rating system is used to rank and prioritize recommended projects. The CIP includes City infrastructure, but does not include capital planning for major City facilities, including the Minneapolis Convention Center or Target Center.

Planning Direction Provided. The adoption of the Five–Year Capital Program is to assist in planning and provide direction for City departments, but it does not establish permanent Council commitment to the out–year projects, either in scope or timeline of construction.

Operating Budget Impacts. Operating expenditures/savings of each capital request are included in the cost of implementing the CIP and reflect estimates of all personnel expenses and other operating costs attributable to the capital outlays. Departments receiving capital funds must account for the increased operating costs resulting from capital projects.

Repair and Replacement. The City strives to maintain its physical assets at a level that protects the City's capital investments and minimizes future maintenance and replacement costs. Where possible, the capital budget shall provide for the adequate maintenance, repair and replacement from current revenues.

Capital Asset Request System (CARS). In addition to physical assets narrowly defined as infrastructure, the City needs to maintain and replace capital equipment such as fleet and rolling stock, software, personal protective equipment and other depreciable assets that are generally not large enough or of the asset nature to fund through the City's CIP process. To plan for these needs, the City has implemented a five–year planning process to identify needs associated with operating capital, including software as well as the aforementioned items. The five–year plan shall be updated and maintained on an annual basis to capture changes in equipment and funding needs. Whenever possible, the City shall utilize external resources, but recognize

replacement costs associated with externally funded equipment. External resources received after funding has been appropriated shall replace funding for the department and not expand spending to the extent that the external revenue does not allow supplanting. Funding shortfalls in Internal Service Funds in the first year of the plan may be funded by General Fund fund balance with the expectation that recognized shortfalls in subsequent years will be funded through the approved rate models. Technology–related CARS requests shall be submitted cooperatively between the user department and Information Technology to ensure that the additional technology is consistent with the City's longer–term technology plan.

CAPITAL PROJECT ADMINISTRATION

Reduction of Appropriations if revenues are not realized. The amounts appropriated for capital projects using various revenue sources are appropriated contingent upon the reasonable expectation of receipt of the identified revenue.

Re–appropriation of Capital Projects. Capital project appropriations automatically roll over from year to year for ongoing or incomplete projects. Appropriations associated with the CARS program shall only roll–over if meeting the roll–over criteria for operations. The balances of prior year appropriations supporting operating budgets and reimbursable projects in capital project funds, internal service funds and enterprise funds do not roll over from year to year.

Expiration of Revenue Funded Capital Projects in Enterprise funds. For certain enterprise fund capital projects, annual revenues are designated as the source of funding. These projects are typically for recurring major maintenance projects or ongoing long–term programs. For these projects, the expenditures are to be paid from funds of the appropriation year in which the work occurs. These projects will not have their appropriations carried forward since they receive a new annual appropriation each year based on work needs, existing financial capacity and utility rate considerations. Exceptions for large multi–year standalone enterprise projects will be made on a case by case basis with the approval of the Finance Officer. Bond appropriations authorized for these programs will be carried over upon request.

Reallocation of Bond Resources. Reallocation of excess bond proceeds must follow applicable charter, statutory and IRS regulations and provisions related to the issuance and use of those resources consistent with the City's comprehensive plan. Bonds cannot be reallocated until a project is completed and closed or abandoned. At the time of project closing, any excess bond proceeds will be reallocated according to the following priorities:

1) Completed projects with existing deficits;
2) Approved capital projects or programs with projected deficits;
3) Returned to the debt service fund to pay debt service;
4) If bond proceeds are returned to the debt service fund, a corresponding increase in capital allocations will be made in the next capital year.

Expiration of Capital Project Funding. For all capital appropriations, the City Council authorizations for bond issuance and project appropriation will expire after a maximum of four years following original project appropriation.

The expiration of bond authorizations and project appropriations under this policy will automatically take place unless a request for extension is specifically made to the Ways and Means Committee and is approved by the City Council.

DEBT POLICIES

The debt management policies provide a framework for managing the City's debt–funded capital financing and economic development activities in a way that preserves the public trust and balances costs to current and future taxpayers without endangering essential City services.

Authority and Oversight. Management responsibility for the City's debt program is delegated to the Finance Officer. The Debt Management Committee advises on the use of debt financing and debt management activities. The Debt Management Committee meets and includes the following persons:

- Finance Officer
- City Attorney
- Deputy Finance Officer
- Director of Capital & Debt Management
- Executive Secretary, Board of Estimate & Taxation
- Director, Development Finance or designee
- Independent Bond Counsel as needed
- Independent Financial Advisor as needed

Guiding Principles for City of Minneapolis Debt Issuance

Method of Sale. The three primary methods of selling bonds include competitive sale, negotiated sale and private placement. The City uses the competitive sale method for its general obligation bond sales unless factors such as structure, size or market conditions compel the use of a negotiated sale. The City may use the negotiated sale method when the characteristics of the transaction require a more specific marketing plan and/or the issue lacks an investment grade rating due to complex security provisions or other factors.

Selection of Independent Advisors. The City uses competitive processes to select all service providers involved in the bond issuance process. The City shall designate a Municipal Advisor for each bond sale.

Use of Derivatives. Derivative–based financing arrangements shall only be used after careful evaluation by knowledgeable staff regarding the benefits of the instruments as well as all of the associated risks including counterparty credit, market, settlement and operating risk.

Variable Rate Debt. The City uses variable rate debt to provide debt structuring flexibility and potential interest savings to the total debt portfolio. Generally, the City maintains no more than 25% of its total debt obligations in variable rate mode.

Conduit Debt Financings. The City actively participates in conduit business financings. Applications for financing and development proposals are reviewed by City staff to determine if they meet program objectives as determined by City Council financing guidelines and whether the proposal is financially feasible. As part of the application process, City staff will complete a due diligence process and project vetting procedure per established guidelines. Items reviewed during due diligence reviews may include, but are not limited to, narrative on the company and owners, past three years of financial statements, personal financial statements, tenant and lease data, market feasibility studies, business plans, budget projections, project pro-formas, appraisals, plans and specifications, environmental reviews, insurance covenants, etc. Additionally, the project shall be evaluated for consistency with other City measures related to

land use, job creation and compliance with affirmative action, civil rights, job linkage and other equal employment opportunity requirements.

General Obligation Bonds, Property Tax Supported. General obligation, property tax supported bonds finance only those capital improvements and long–term assets that have been determined to be essential to the maintenance or development of the City.

General Obligation Revenue Bonds. The City issues general obligation revenue bonds to finance assets associated with its primary enterprise businesses including stormwater and sanitary sewers, waterworks, solid waste and parking ramps, as well as select other projects, including those financed through the collection of special assessments. Financial feasibility of capital projects is reviewed each year, including a review of the cash basis pro-formas for these funds. Five–year business plans detailing projected operating costs and prior debt obligations are reviewed as well as revenue performance and rate setting analysis to ensure that adequate bond coverage ratios are achieved.

Tax Increment Bonds. The City uses tax increment bonds only where projects can be shown to be self–liquidating from tax increments arising in sufficient amounts, or where secured guarantees are provided for potential shortfalls, and with appropriate timing to avoid, to the maximum extent possible, the use of citywide property tax revenues and where maximum allowable guarantees are obtained.

The City will not issue general obligation tax increment bonds except when all net bond proceeds are used to directly pay public costs or refinance debt that was previously issued to pay for such costs, and the taxable development that will generate the tax increment is either fully constructed or is underway and subject to the terms and conditions of a development agreement with the City. Alternatives, such as “pay as you go” financing and reimbursing front–end public redevelopment costs with tax increment revenues, are available as alternatives to bond financing and are to be considered and used when appropriate.

Special Obligation Revenue Bonds. Special obligation revenue bonds, those bonds for which the City incurs no financial or moral obligation, are issued only if the associated development projects can be shown to be financially feasible and contributing substantially to the welfare and/or economic development of the City and its inhabitants.

Bond Term. The City shall issue bonds with terms no longer than the economic useful life of the asset financed and frequently chooses terms shorter than the economic life to minimize interest expense. For self–supporting bonds, maturities and associated debt service shall not exceed projected revenue streams.

Approvals for Bond Issuance. The amounts appropriated in any City fund to be financed by bond proceeds are contingent upon the necessary approvals for issuance. The Finance Officer is authorized to establish or adjust any bond–financed appropriations when the necessary approvals for issuance of bonds are obtained.

Alternative Financing Arrangements. The Finance Officer is authorized to establish or adjust appropriations, make payments and transfers, and process transactions as necessary for the purpose of providing departments, boards and commissions an internal financing alternative to lease/purchase agreements with external vendors. The Finance Officer may provide capital advances from individual funds to the extent funds are available. The Finance Officer shall establish the term and interest rate applicable to the capital advance. The principal amount of

the capital advance may be transferred to the fund of the department, board or commission after the purchase of the asset and execution of an Internal Lease/Purchase Agreement, signed between the department, board or commission and the Finance Officer. Prior to issuing the capital advance, the Finance Officer shall determine that the department, board or commission has made a commitment in their annual budgets to provide the funds necessary to repay the advance, with interest, over the term of the agreement.

Internal Loans for Bond Defeasance. The Finance Officer is authorized to establish internal loans as an alternative to issuing short to medium term (< 10 years) refunding bonds when bonds become callable. The interest rate to be used for the internal loans will be set using the Daily Treasury Yield Curve Rates at inception of the loan plus one percent using the term applicable to the average life of the refunding bonds. To use this approach, the Finance Officer will be required to designate the fund from which the bonds will be paid and will be required to record the loan and principal and interest payments in a manner similar to other bond financing arrangements. The City fund used to pay the bonds will receive the interest income and debt service funds will still be required to be used to record the principal and interest payments. For Tax Increment Bonds using this approach, a separate resolution will be required to be adopted by the City Council authorizing the loan in lieu of refunding bonds.

Appropriations for Debt Service. Debt service funds shall be appropriated with sufficient funds to pay debt service requirements and the Finance Officer shall be authorized to adjust appropriations to provide for prepayments, loans, transfers and other debt administration costs as necessary.

Post Issuance Compliance Policy. The City of Minneapolis adopted a formal Post-Issuance Compliance Procedure and Policy for Tax Exempt Governmental Bonds on August 3, 2012. This policy establishes the documentation requirements and management actions the City will perform to ensure compliance with the Internal Revenue Code and Treasury Regulations. Compliance with Treasury Regulations is required to maintain the tax–exempt status of the City's bonds. A copy of the full policy is available online here:
http://www.minneapolismn.gov/www/groups/public/%40clerk/documents/webcontent/wcms1p – 096355.pdf

Use of Investment Earnings. The investment earnings from unspent bond proceeds shall be accounted for in separate arbitrage funds and will be allocated to debt service on net debt bond issues and shall be transferred on the scheduled debt service payment dates. The exception to this is that investment earnings on unspent tax increment bonds are to be used only for tax increment–eligible purposes related to that specific tax increment bond issue.

Tax–Exempt Bonds. The annual capital budget resolution constitutes an official declaration pursuant to IRS Treasury Regulations Section 1.150–2 that the City intends to reimburse expenditures which may be made for those projects designated herein to be funded with bond proceeds by incurring tax–exempt debt of the City. The expenditures to be reimbursed include all preliminary expenses for planning, design, legal, consulting services and staff costs reasonably allocated to the project as well as costs incurred and paid for related to the design and construction of the projects after approval of the capital budget. In addition, as approved by resolution 2008R–133, the City hereby declares its official intent to reimburse itself for expenditures for projects described as bond funded in the annual adopted capital resolution and subsequent related resolutions. The projects are more fully described on Capital Budget Request forms on file in the office of Finance and Property Services. The reasonably expected

source of funds to pay debt service on the tax–exempt bonds to be issued by the City consists of the following according to the designated bond type:

Bond Type	Source
Net Debt	Property Taxes
Equipment, Property Services or Information Technology	Internal User Fees
Sanitary Sewer	Sanitary Sewer Fund revenues
Stormwater Sewer	Stormwater Fund revenues
Water	Water Fund revenues
Parking	Parking Fund revenues
Solid Waste & Recycling Services	Solid Waste revenues
Assessment	Special Assessments
Tax Increment	Tax Increment revenues

Reimbursement Intent. The Finance Officer is authorized to make further declarations of official reimbursement intent in connection with the projects described herein pursuant to IRS Treasury Regulations Section 1.150–2 on behalf of the City consistent with budgetary and financial circumstances. Copies of any such further declarations shall be filed with the Ways & Means Committee and the Board of Estimate and Taxation.

City of Minneapolis
2017 Budget

Financial Plans

The section that follows contains the Financial Plans for the major funds of the City. Detailed financial plans are included for the following major funds, listed below. For the other funds of the City, financial information (expenditure and revenue) is included in the *Financial Schedules Section* of this report.

Five Year Financial Direction 2018-2022.....E2

Special Revenue Funds
Arena Reserve Fund.....E7
Convention Center Special Revenue Fund.....E10
Neighborhood and Community Relations Fund.....E15
Police Special Revenue Fund.....E17
Regulatory Services Fund.....E19

Enterprise Funds
Municipal Parking Fund.....E21
Sanitary Sewer Fund.....E26
Solid Waste and Recycling Fund.....E30
Stormwater Fund.....E34
Water Fund.....E38

Internal Service Funds
Engineering Materials and Testing Fund.....E44
Fleet Services Fund.....E48
Intergovernmental Services Fund.....E52
Property Services Fund.....E57
Public Works Stores Fund.....E62
Self-Insurance Fund.....E66

City of Minneapolis
2017 Budget

Five-year Financial Direction 2018-2022
(Including information on the City's General Fund)

Introduction

The Five-year Financial Direction reflects the City's ongoing commitment to long-term financial planning. The financial direction provides projections for property tax supported services, including the City's General Fund, pensions, capital and debt. The purpose of recommending a 2018-2022 financial direction is to provide guidance for decision making on available planned resources in the City's General Fund.

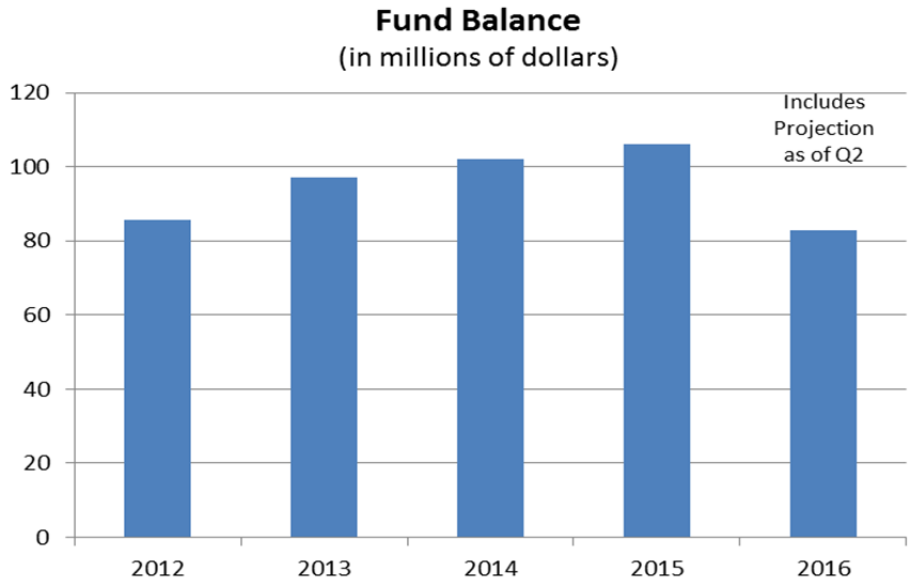
General Fund

The General Fund is the general operating fund of the City and is the primary funding source for public safety, street paving, snow plowing and other general government services. In 2017, the General Fund expenses and revenues, including use of fund balance is $497.8 million.

Historical Financial Performance

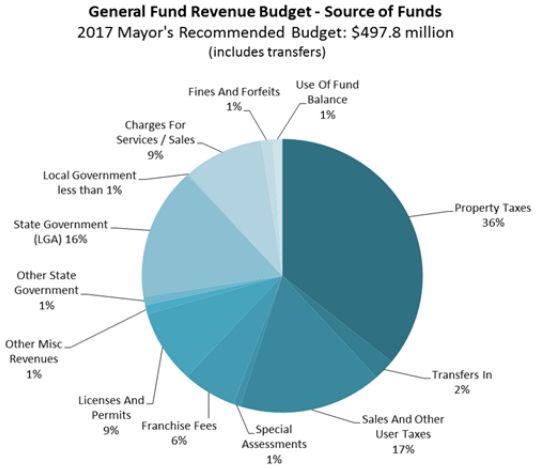
The results of the General Fund's annual operations at the end of the year reflect the fund's "fund balance," or the amount of available, spendable resources contained within the fund. The balance provides the City a reserve to cushion adverse economic shocks and to meet a portion of the City's cash flow needs. The City's policy is to maintain a minimum unrestricted fund balance of 17% of the following year's budgeted expenditures amount to be used for cash flow purposes, unanticipated expenditures of a non-recurring nature, and to meet unexpected increases in service delivery costs or unexpected revenue shortfalls.

The General Fund began 2016 with a fund balance of $106.0 million. The 2016 year-end fund balance in the General Fund as of second quarter is expected to be at $82.8 million, which is slightly below the stated fund balance requirement of 17%, or $83.0 million, of the following year's expenditure budget.



2017 General Fund Revenue Budget

The 2017 Mayor's Recommended budget includes a total of $497.8 million of revenues for services incorporated in the financial direction, including transfers from other funds and use of fund balance. Budgeted revenues are expected to increase by 2.0% from the 2016 budget from a combination of increased property taxes and transfer in increasing. The increase in these sources is mitigated by the growth in local sales and other user taxes, local government aid and other non-tax revenues which minimize the need for increased property taxes.



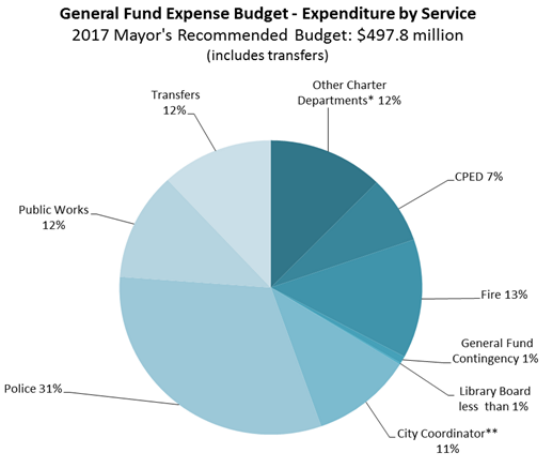
Revenue Source	2015 Acutal	2016 Adopted	2017 Mayor's Recommended	% Chg from 2016 Adopted	2016 Adopted % of Total	2017 Recommended % of Total
Property Taxes	160.5	160.6	178.2	11.0%	32.9%	35.8%
Sales and Other User Taxes	76.7	76.0	82.3	8.3%	15.6%	16.5%
Franchise Fees	30.1	31.5	30.9	-1.7%	6.4%	6.2%
Licenses and Permits	44.3	43.4	42.9	-1.1%	8.9%	8.6%
State Government / LGA	77.4	77.8	78.0	0.2%	15.9%	15.7%
Other State Government	5.3	4.9	5.0	2.5%	1.0%	1.0%
Charges For Services / Sales	46.9	47.4	45.6	-3.8%	9.7%	9.2%
Local Government	0.8	0.7	1.0	40.3%	0.1%	0.2%
Special Assessments	3.2	3.3	4.1	21.6%	0.7%	0.8%
Fines and Forfeits	6.5	7.3	6.5	-10.5%	1.5%	1.3%
Transfers In	4.3	4.0	12.5	209.5%	0.8%	2.5%
Use of Fund Balance		24.0	5.5	-77.0%	4.9%	1.1%
Misc. Revenues	5.0	7.3	5.3	-27.8%	1.5%	1.1%
Total	**461.0**	**488.2**	**497.8**	**2.0%**	**100.0%**	**100.0%**

State Aids (including Local Government Aid):
The City's local government aid (LGA) allocation in 2017 is certified at $78.0 million. This does not reflect potential increases discussed during the 2016 Legislative session. LGA reflects an increase of $181,000 or 0.2% over the 2016 allocation.

2017 General Fund Expenditure Budget

The 2017 recommended budget for City services included in the financial direction is $497.8 million, which includes $59.4 million in transfers to other funds.

Approximately 60.7% of the overall expenditure budget is related to salaries and benefits. In the General Fund, salary and wage expenditures increased from $203.5 million in 2016 to $216.9 million in 2016. The salary and wages expense category also includes overtime costs, contractually-obligated payments, and one-time funding for positions that are not permanent. The General Fund provides funding in some shape or



* Other Departments: Assessor, Attorney, Civil Rights, Council/Clerk/Elections, Health, Internal Audit, Mayor, and Regulatory Services

** City Coordinator: 311, 911, Communications, Emergency Management, Finance and Property Services, Intergovernmental Relations, IT, Neighborhood and Community Relations

form for most City functions. A breakdown of the allocation of the $497.8 million in the 2017 General Fund budget is reflected in the chart above.

Five-Year Financial Direction

The Five-year Financial Direction includes a property tax levy increase of 5.5% in 2017-2019, 5.19% in 2020, 6.89% in 2021, and 5.0% in 2022. These percentages reflect funding for statutorily-required costs, the 20 year program for additional investments in streets and parks, and a current service level cost escalator for departments and support services.

The 2017 budget is the basis for future projections: In other words, services and activities included in the 2017 budget provide the starting point for the 2018-2022 department budget estimates. One-time 2017 supplemental items are removed from department budgets in 2018 and beyond.

The financial direction from 2018 to 2022 contains updates to departmental resources: The financial direction includes the most updated assumptions about contract settlements and other commitments, as well as projected changes in revenue.

Salary Assumption: - The City adopted a compensation philosophy in 2007, rather than a specific salary policy. It is anticipated that salary settlements will vary within and between bargaining units. Assumptions are updated annually as contracts are settled.

Capital and Debt Service

As part of the 2016 budget, the amount of property tax supported resources for capital improvements was comparable to the previous five-year plan. For 2017 and future years, the intent is to provide a significantly higher level of property tax supported (net debt bond) funding to make significant improvements to City streets and neighborhood park infrastructure. In April of 2016, the Mayor and City Council and the Minneapolis Park and Recreation Board approved an historic twenty year plan supporting increased funding levels for street infrastructure and neighborhood parks. As a result of this new plan and other base increases, net debt bond funding in the 2017 – 2021 five-year plan will be increasing from $155.0 million to $240.7 million. The additional resources will improve all types of capital infrastructure with a distinct emphasis on improving street paving, protected bikeways and pedestrian improvements, lighting and traffic related safety improvements and major improvements to neighborhood parks. More detail about the total resources dedicated for the Street Infrastructure and Neighborhood Park Funding Plan can be found in the Capital Budget Narrative Overview later in this document. The City's Water infrastructure is also an area of emphasis in this budget.

The Net Debt Bond (NDB) program is paid for with property tax collections. The five-year financial direction for the bond redemption levy will remain consistent with the previous plan for 2017 but will be increasing in 2018 and beyond to support the new street infrastructure and neighborhood parks funding plan. The increases are possible due in part to lower pension funding costs, lower current debt levels and the decertification of the consolidated tax increment district in 2020 which will increase the City's tax capacity starting in 2021.

Funding for pension liabilities: The five-year financial direction includes obligations for three closed pension funds that have since been merged into the statewide retirement system, the Public Employees Retirement Association (PERA) of Minnesota. The former closed funds that were merged are the Minneapolis Police Relief Association (MPRA), the Minneapolis Firefighters' Relief Association (MFRA), and the Minneapolis Employees Retirement Fund

(MERF). All three funds are administered by PERA. The City has ongoing obligations funded from within departmental budgets to PERA to support current employees' retirement plans. The 2016 City ordinance passed for the 20 year funding program for streets and parks assumed that the levy necessary for support of the pension obligations would decrease by $5.0 million from 2016 to 2017. In the subsequent four years, the levy to support pension obligations would then rise back to 2016 levels. The five year financial direction reflects the 2016 ordinance.

Contingency for Adverse Circumstances
Contingency exists for adverse circumstances. Examples of adverse circumstances the City has encountered include winter seasons with heavy snowfall, reductions in LGA, unemployment costs and increased pension obligations.

What other pressures does the City face in future planning efforts?

The City faces several pressures for which a policy decision has yet to be reached:

- *Property taxes:* Future projections plan on property tax increases to support future services. Reducing the growth in property taxes in the face of additional budget needs will require the City to continue monitoring other revenue sources and expenditures, as well as looking at creative ways in which to reallocated existing resources.

- *Performance Information*: As the City continues to gain experience with using results information for performance discussions, it will need to undertake benchmark development in using this information for financial decision making.

- *Department Increases:* The City will continue to see challenges related to the ability to keep up with increased workloads across the enterprise while mitigating the impact on property tax payers.

- *Aging Facilities and Infrastructure:* The City is responsible for facilities and infrastructure that is not contemplated in its existing capital processes. As these facilities need major repairs and maintenance, there will be a need to recognize large out-year commitments to fund these projects.

Assumptions for 2017-2022
- The tax policy is managed in the aggregate, with consideration for allocation by use.
- Out-year projections will be adjusted over time as new information becomes available.
- Contingency is maintained to provide cushion for uncertainty related to seasonal and economic conditions proportional to overall anticipate budget increases.
- Health insurance is assumed to be increase by 5.1% in 2017 and remain near 5.0% through 2022.
- Revenues in the General Fund are assumed to increase by 1.7% annually.
- Expenditures for the cost allocation model for internal City departments and the government service fee also include cost escalators.
- Local tax revenue is recorded as direct revenue into the General Fund.

Five Year Financial Direction

	2016	2017	2018	2019	2020	2021	2022
Uses:							
General Fund Base Cost	409,197,461	423,142,229	437,153,167	452,474,266	468,334,424	484,753,783	501,753,289
General Fund One-times	24,072,384	11,754,054	8,000,000	8,000,000	8,000,000	8,000,000	8,000,000
General Fund Commitments	54,978,570	62,878,943	56,800,068	56,829,320	56,859,450	56,890,483	56,922,448
Total Uses	488,248,415	497,775,226	501,953,235	517,303,586	533,193,874	549,644,266	566,675,737
Sources:							
Non-Property Tax Resources General Fund	303,601,031	315,389,835	303,945,040	306,907,267	310,756,111	307,786,140	308,153,602
Use of Fund Balance	24,072,384	5,533,496	8,000,000	8,000,000	8,000,000	8,000,000	8,000,000
Property Tax Resources-HRA	129,000	0	0	0	0	0	0
Property Tax Resources General Fund	160,446,000	176,851,895	190,008,195	202,396,319	214,437,763	233,858,126	250,522,135
Total Sources	488,248,415	497,775,226	501,953,235	517,303,586	533,193,874	549,644,266	566,675,737

Property Tax	2016	2017	% chg	2018	2019	2020	2021	2022
General Fund	160,446,000	176,851,895	10.2%	190,008,195	202,396,319	214,437,763	233,858,126	250,522,135
Minneapolis Park Board	54,315,000	59,745,000	10.0%	62,134,800	64,620,192	67,205,000	69,893,200	72,688,928
Bond Redemption	37,800,000	37,800,000	0.0%	39,350,000	41,510,000	43,830,000	45,880,000	45,880,000
Housing and Redevelopment Authority (HRA)	129,000		-100.0%					
Permanent Improvement	1,000,000	500,000	-50.0%	500,000	500,000	500,000	500,000	500,000
Pensions	27,310,000	22,310,000	-18.3%	22,310,000	23,310,000	24,310,000	25,310,000	25,310,000
Board of Estimate and Taxation	165,000	180,000	9.1%	190,000	215,000	230,000	240,000	250,000
Municipal Building Commission	4,810,000	4,954,300	3.0%	5,102,929	5,256,017	5,413,697	5,576,108	5,743,392
Teacher's Retirement Association	2,300,000	2,300,000	0.0%	2,300,000	2,300,000	2,300,000	2,300,000	2,300,000
Library Debt Service	9,300,000	9,300,000	0.0%	9,300,000	9,300,000	9,300,000	9,300,000	9,300,000
Total	297,575,000	313,941,195	5.5%	331,195,924	349,407,528	367,526,460	392,857,434	412,494,455
Percentage Change from Prior Year				5.50%	5.50%	5.19%	6.89%	5.00%

City of Minneapolis
2017 Budget
Financial Plan

Arena Special Revenue Fund

Background

The Arena Special Revenue Fund (Arena Fund) accounts for the maintenance and operation of the City-funded portion of the Target Center. The day to day operations are managed by AEG, one of the leading sports and entertainment presenters in the world. The City provides support for the operation of the Arena and pays AEG a fee based upon a revenue sharing formula, if certain criteria are met, for contracted services associated with operating and promoting the Target Center.

The entertainment tax directed to the Arena Fund reflects entertainment tax proceeds generated directly from Target Center activities. The Arena Fund also receives a transfer from the Parking Fund per Council action and the long-term Target Center finance plan. The transfer reflects the estimated parking revenue received from events at the Target Center.

The Arena Fund also receives financing from three Tax Incremental Financing (TIF) sources: the NBA Arena TIF District (now decertified), the Consolidated TIF District, and the Common Project. These revenues are segregated and restricted to specific purposes, including debt service and capital expenses.

2016 Projections

In 2016, the unrestricted Arena revenue is projected to be $6.9 million which is 6% higher than was projected for the 2016 budget. This increase is a result of the Arena generating more in entertainment taxes and a greater amount of investment earnings on the fund balance. For 2016, entertainment tax collections will be $0.3 million greater than the budgeted amount of $1.4 million and interest earnings on the fund balance are expected to be $0.1 million greater than had been projected. For the year, total capital investments are projected to be $9.5 million, including the balance of the capital contribution from AEG and the $4.9 million that was carried forward from 2015 for completion in 2016. It is expected that an additional $2.9 million for capital improvements will be carried over into 2017.

2017 Budget

Revenues
Revenues from the tax increment (TI) sources are budgeted to be $9.2 million. This does not includes the pledge from the Common Project, which will be held separately in a reserve to pay debt service on the Series 2009 bonds in those years after the Consolidated TIF District is decertified. Entertainment tax revenues are budgeted at $1.3 million, a 23% decrease from 2016 as a result of the shutdown of the Arena during the renovation project. The parking revenue transfer is budgeted at $3.9 million, a slight increase from the prior year. As of 2014, the Arena became tax exempt with respect to the primary tenant. In lieu of property taxes, the primary tenant now makes an annual rent payment.

It is anticipated that debt will be issued in 2017 to finance costs relating to the proposed

renovation of the Arena. Local option taxes will be pledged to the payment of this debt and will not be budgeted separate and apart from the Arena Special Revenue Fund.

The cumulative TI balance is reserved to pay future debt service on the 2009 Bonds. Based on current projections, when combined with the cumulative balance, sufficient revenue will be available from the TI sources to make principal and interest payments on the 2009 Bonds as they become due.

The Arena Fund expects fund balance/net position on non-TI sources to decrease by $.95 million as a result of a planned usage of cash reserves to fund planned capital improvements to the Arena.

Expenditures
The only expenditure funded with TI revenue in the 2017 budget is $5.0 million of existing debt service. Budgeted expenditures to be paid from non-TI sources include $4.6 million in capital improvements, $0.3 million in administrative costs, and a potential operator reimbursement that is currently projected at $2.0 million.

Renovation project
The 2017 budget contemplates significant renovations occurring in 2017. To finance the City's share of the project, it is anticipated that the City will issue taxable general obligation bonds sometime in 2016, with local sales tax revenues being the primary revenue source for repayment of debt service on these bonds. A renovation agreement with AEG, the Timberwolves/Lynx and the City has been negotiated and signed. As the planning for the renovation project is completed, the sizing and timing of any new debt issuance and revised financial ramifications become more certain.

City of Minneapolis
2017 Mayor's Recommended Budget
Financial Plan (in thousands of dollars)

Arena Special Revenue Fund

	2014 Actual	2015 Actual	2016 Budget	2016 Actual	2017 Budget	% Chg From 2016 Projected	2018 Forecast	2019 Forecast	2020 Forecast
Source of Tax Increment Funds:									
Common Project TIF Contribution	1,474	1,515	1,556	1,556	-	-100.0%	-	-	-
Consolidated TIF District (01CON)	5,324	6,231	6,152	6,352	9,094	43.2%	9,592	9,340	525
Interest Earnings (01CPK & 01CON)	51	68	110	126	110	-12.4%	131	154	174
Sub-Total	6,849	7,814	7,818	8,034	9,204	14.6%	9,723	9,494	699
Use of Tax Increment Funds:									
Transfer to Debt Service (01CPK)	-	1,515	1,556	1,556	-	0.0%	-	-	-
Transfer to Debt Service (01CON)	4,250	2,977	3,184	3,184	5,003	57.1%	5,248	5,468	5,691
Capital Improvements/Admin	-	-	-	-	-	0.0%	-	-	-
Sub-Total	4,250	4,492	4,740	4,740	5,003	5.5%	5,248	5,468	5,691
Net Available After 2009 Debt	2,599	3,322	3,078	3,294	4,201		4,475	4,026	(4,992)
Cumulative TI Balance for 2009 Bonds (see note)	12,828	18,749	25,149	22,043	26,244		30,719	34,745	29,753
Source of Non-Restricted Funds:									
Local Option Taxes	-	2,000	-	-	-	0.0%	-	-	-
Event Parking	3,323	3,523	3,728	3,728	3,940	5.7%	4,158	4,383	4,615
Rent	1,350	1,350	1,350	1,350	1,433	0.0%	1,461	1,491	1,520
Entertainment Tax (Arena Events Only)	1,976	1,580	1,394	1,657	1,270	-23.4%	1,675	1,709	1,743
AEG Capital Investment	232	5	-	-	-	-	-	-	-
Interest Earinings (01260)	34	41	34	153	156	2.0%	159	162	166
Sub-Total	6,915	8,499	6,506	6,888	6,799	-1.3%	7,453	7,745	8,043
Use of Non-Restricted Funds:									
Capital Improvements	2,020	8,892	4,622	9,500	4,620	-51.4%	4,727	4,412	5,600
Administration	244	260	254	523	274	-47.6%	279	285	291
Reimbursement of Unamortized Improvements	-	-	1,736	1,557	-	-100.0%	-	-	-
Net Operator Reimbursement / Profit Share	1,265	1,441	1,541	1,541	2,000	29.8%	1,627	1,672	1,718
Sub-Total	3,529	10,593	8,153	13,121	6,894	-47.5%	6,633	6,369	7,609
Net Income for Operations	3,386	(2,094)	(1,647)	(6,233)	(95)	-98.5%	1,294	1,376	434
Cumulative Operations Fund Balance	7,318	8,610	4,869	2,377	2,282		3,576	4,952	5,386
Total Anticipated Capital Expenditures	1,922	8,892	4,622	9,500	4,620		4,727	4,412	5,600

Notes:

Cumulative TI Balance for 2009 Bonds, balance to be maintained and reserved to pay debt service on the 2009 Bonds.
Debt for renovation will be issued in 2017, payable from local sales taxes to be accounted for in separate debt service fund

City of Minneapolis
FY 2017 Budget
Financial Plan

Convention Center Special Revenue Fund

Background

The Convention Center Special Revenue Fund is used to account for the maintenance, operation and marketing of the City-owned Convention Center and related facilities. The Convention Center was created to foster and generate economic growth and vitality by providing facilities and services for conventions, trade shows, exhibits, and meetings, as well as cultural, religious, and sporting events, all of which benefit and showcase the City, the metropolitan region, and the State of Minnesota. The marketing of the Convention Center, as well as the City overall, is supported by providing funding to Meet Minneapolis, an independent, non-profit organization contracted by the City of Minneapolis to market Minneapolis and the Twin Cities as a convention and tourist destination.

Historical Financial Performance

The fiscal year-end 2015 fund balance for the Convention Center Special Revenue Fund was $67.2 million, an increase of $6.7 million from 2014. The cash balance in the fund grew by nearly $8.6 million. Much of the increase can be attributed to transferring the Convention Center Facilities Reserve Fund $5.4 million fund balance to the Convention Center Fund in 2015. For 2015, the operating deficit (operating revenue less operating expenses) decreased to $6.3 million from $8.9 million in 2014. This decrease can be largely attributed to an increase in operating revenue generated from a busy year coupled with a decrease in operating expenses generated from operational efficiencies.

Operating revenues are generated directly from Convention Center operating activities. Exhibit space rent is the largest source of revenue for the Convention Center. Also included in operating revenues, is space rental of the Tallmadge Building. Charges for services are earned in support of space rent and consist primarily of utility and labor services and ramp parking. Food and beverage commission sales account for the other miscellaneous operating revenue.

In 2015, total operating revenue was nearly $18.3 million, which was an increase of nearly $1.7 million from 2014 and $842,000 over the 2015 budget.

2016 Projections

Operating revenue is currently projected to come in at nearly $17.4 million, which is $900,000 less than 2015. With operating expenses projected to be $25.9 million, the operating deficit is projected to be $8.5 million. The ongoing management of operating expenses includes a variety of cost containment activities:

- Reduction in energy and water consumption
- Identifying and implementing operating efficiencies
- Realignment of the workforce
- Managing overtime

Capital investments for equipment, maintenance and improvements are projected to be $13.0 million, which includes a $4.8 million rollover to 2016 for obligated, but unspent 2015 funds.

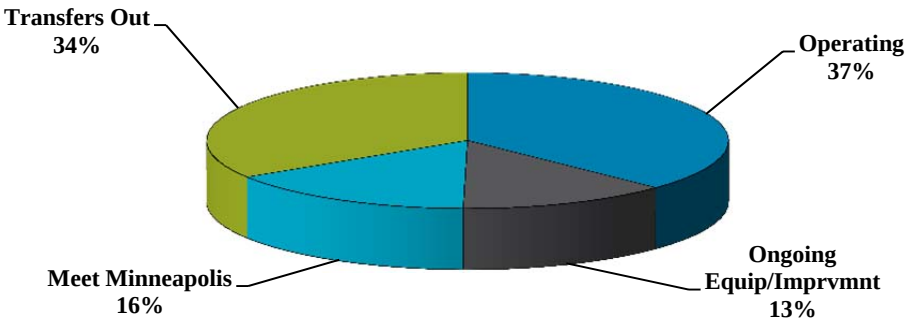
City funding of Meet Minneapolis is projected to be $9.9 million which is $126,000 below 2015. The current contract with Meet Minneapolis began on 1/1/2015 which sets their base funding at $9.0 million. City funding also includes incentive funds payable upon achievement of performance indicators and one-time funding.

Local Sales Tax Revenue
Beginning in 2014, local tax revenue is being deposited directly to the General Fund, and the General Fund is transferring sufficient funds to the Convention Center to fund Convention Center operating and non-operating expenditures.

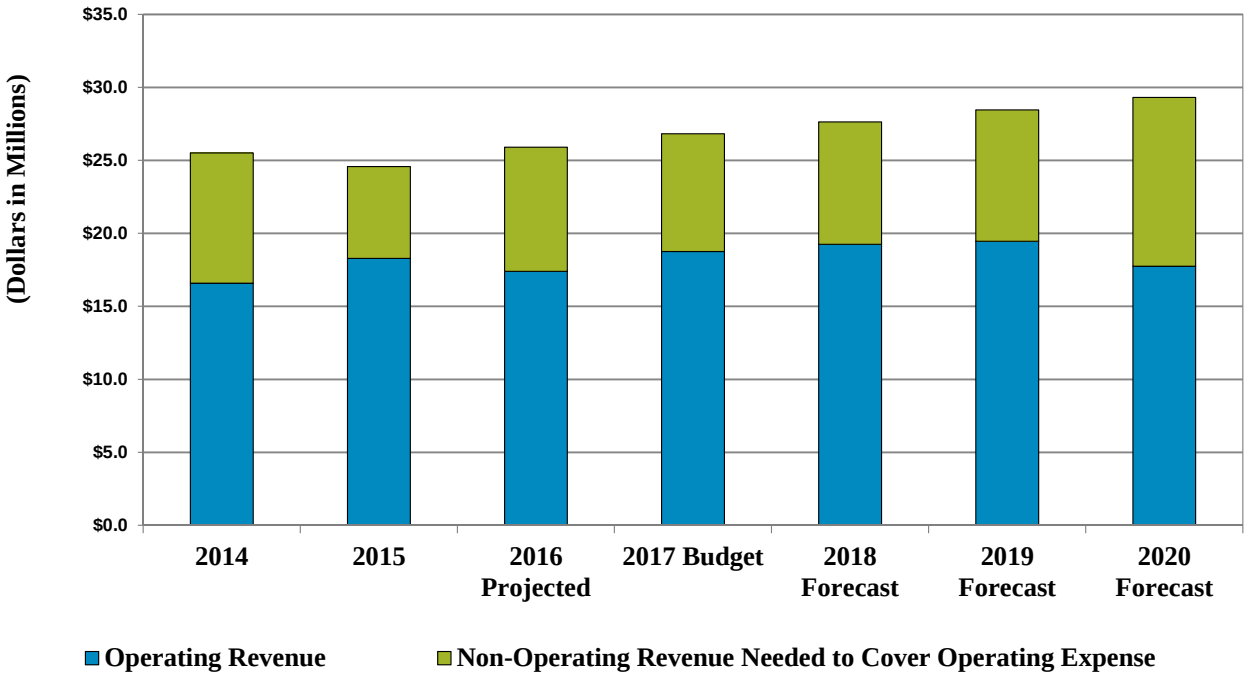
2017 Budget
Operating Revenues
The 2017 revenues for the Convention Center have been adjusted to reflect the actual historical receipts and anticipated event activity. Total operating revenue for 2017 is expected to be nearly $18.8 million which is an increase of nearly $1.4 million over the most recent 2016 projection. The Convention Center continues to discount rents heavily to compete nationally. Operational changes made in 2012 continue to show positive results, particularly with increases in sales of services and equipment, while also reducing overall labor costs. Meet Minneapolis sales and marketing initiatives include targeted markets and expanded event services to enhance the stakeholder and customer experience, as well as continued efforts to bring people downtown with events such as the Creative City Challenge and the Wolf and Moose display which consists of spectacle-scale animal sculptures of a wolf and moose that are interactive, animated, and illuminated. Although the economy is rebounding, the convention and meeting industry continues to face challenges in controlling costs as centers discount heavily to remain competitive.

Expenditures
Operating expenses are budgeted at $26.8 million, up $900,000 from the projected $25.9 million in 2016. At this level, the operating deficit is budgeted to be $8.0 million. The budget for Meet Minneapolis is nearly $10.9 million, up $958,000 from projected 2016. Some of this funding will be used to support several sales and marketing initiatives. Capital investments for 2017 are budgeted at nearly $26.0 million, per the long-term capital plan previously adopted by the City Council, and $10.5 million added for the Plaza renovation.

Use of Funds
($92.2 million)



Operating Revenue and Expense (Excludes Ongoing Equipment & Improvement)



Cash/Fund Balance
Beginning in 2015, the Facility Reserve Fund cash and fund balance of $5.4 million is being reported under the Convention Center Fund to reflect the current reporting in the Comprehensive Annual Financial Report (CAFR). The 2017 combined fund balance of the Convention Center Special Revenue Fund and Facility Reserve Fund is projected to be $44.4 million, and the cash balance is projected to be approximately $34.8 million. In 2017, there is a planned use of fund balance of nearly $23.0 million

Debt Service
The 2017 budget includes funding for transfers out of the Convention Center Fund for debt service payments of nearly $24.2 million in outstanding building related debt and $510,000 in debt for the dome replacement.

Transfers
Two transfers were added in 2017. A transfer of nearly $3.9 million will be made to the General Fund, and a $6.0 million transfer will be made to City Capital.

Forecast for 2018-2020
Operating revenues are currently forecast at $19.2 million in 2018, $19.5 million in 2019, and $17.8 million in 2020 based on booked events and event projections. 2018 and 2019 are projected to be very busy years at the Convention Center, and based on events levels, 2020 is currently projected to fall under 2018 and 2019 levels.

Operating expenses are forecast to range between $27.6 million and $29.3 million, based on a 3.0% inflation factor for planning purposes, which could actually finish lower as a result of on-going cost containment efforts.

Meet Minneapolis is forecast to increase approximately 2.0% per annum over this period based on the contractual increase to their base funding. Capital investments are forecast to be $7.8 million, $11.4 million, and $10.5 million over this period of time as aligned with the Convention Center's long-term capital plan.

No new debt service is forecast and all existing debt service, including the projected debt service from dome replacement, is fully funded.

The General Fund will be transferring sufficient funds to the Convention Center to meet the Convention Center's operating and non-operating expenditure needs.

Mayor Recommended
A transfer of nearly $3.9 million was added to the General Fund.
A $6.0 million transfer was added to City Capital.
$958,000 was added to Meet Minneapolis.
$10.5 million was added for the Plaza renovation

Convention Center Related Programs
The Convention Center has four programs associated with the Fund:

Minneapolis Convention Center Events Program
Convention centers exist to provide an economic impact on the community.

The Convention Center Events Program provides sales, event coordination, delivery of audio visual, utility, security and guest services to international, national, regional, state and local clients and their attendees. This program also includes the City's contract with Meet Minneapolis, which provides sales services for the Convention Center as well as destination marketing for the City of Minneapolis.

Convention Center events have an economic impact on the City as clients and attendees purchase goods and services from the Convention Center as well as local businesses, contributing to a vibrant downtown. Meet Minneapolis also pursues leisure travelers and sponsorship opportunities.

Minneapolis Convention Center Facilities Program
The Convention Center Facility Program provides the physical building and grounds of the Convention Center as well as the staff to maintain this City asset. The Events Program utilizes the facility to sell and host events. The Facilities Program includes repair and maintenance expenditures.

Minneapolis Convention Center Tallmadge Program
The Convention Center Tallmadge Building is currently operated as an office building that is leased to local businesses. The future of the Tallmadge Building will be evaluated and decided upon.

Target Center Program
The Target Center program provides capital funds and an operating subsidy through a contractual agreement with its operator, AEG for this City-owned facility.

City of Minneapolis
FY 2017 Mayor's Recommended Budget
Financial Plan (in thousands of dollars)

Convention Center Special Revenue Fund

	2014 Actual	2015 Actual	2016 Budget	2016 Projected	2017 Budget	% Chg From 2016 Projected	2018 Forecast	2019 Forecast	2020 Forecast
Source of Funds:									
Operating Revenues:									
Charges for Services	6,048	6,523	6,000	6,179	6,700	8.4%	6,875	6,950	6,341
Rents and Commissions	6,819	7,863	7,197	7,324	7,836	7.0%	8,041	8,128	7,416
Other Miscellaneous Operating	3,726	3,903	3,500	3,894	4,223	8.4%	4,332	4,379	3,996
Sub-Total	16,593	18,289	16,697	17,397	18,759	7.8%	19,248	19,457	17,753
Non-Operating Revenues:									
Interest	345	370	184	630	595	-5.6%	607	619	631
Other Misc Non Operating	496	318	114	125	76	-39.2%	-	-	-
Sub-Total	841	688	298	755	671	-11.1%	607	619	631
Total	17,434	18,977	16,995	18,152	19,430	7.0%	19,855	20,076	18,384
Use of Funds:									
Convention Center Operations	25,506	24,580	25,924	25,900	26,826	3.6%	27,631	28,460	29,313
Ongoing Equipment/Improvement	10,054	9,055	15,467	13,000	19,953	53.5%	7,833	11,434	10,453
Meet Minneapolis	9,461	10,031	9,905	9,905	10,863	9.7%	10,050	10,241	10,436
Transfer to Debt Service	16,906	23,281	24,092	24,092	24,159	0.3%	24,811	26,863	26,988
Transfer to Debt Service - Domes	1,774	1,040	520	520	510	-1.9%	-	-	-
Transfer to General Fund	-	-	-	-	3,860	0.0%	-	-	-
Transfer To City Capital	-	-	-	-	6,000	0.0%	-	-	-
Total Transfers Out	18,680	24,321	24,612	24,612	34,529	40.3%	24,811	26,863	26,988
Total	63,701	67,987	75,908	73,417	92,171	25.5%	70,325	76,998	77,190
Transfer from General Fund	46,593	50,340	50,050	50,050	49,786	-0.5%	53,520	55,120	56,780
Transfer from Facility Reserve Fund	-	5,400	-	-	-	0.0%	-	-	-
Total Transfers In	46,593	55,740	50,050	50,050	49,786	-0.5%	53,520	55,120	56,780
Net Income	326	6,731	(8,864)	(5,215)	(22,956)	340.2%	3,050	(1,802)	(2,026)
Fund Balance/Retained Earnings:									
Beginning Balance	60,128	60,454	67,186	67,186	67,371	0.3%	44,415	47,465	45,664
Ending Balance	60,454	67,186	58,322	67,371	44,415	-34.1%	47,465	45,664	43,638
Ending Cash Balance	57,618	66,210	54,154	57,803	34,847	-39.7%	37,897	36,096	34,070
Convention Center Facility Reserve Fund Balance	5,400	-	-	-	-	-	-	-	-

Notes:

In 2004, Meet Minneapolis entered into a $2.5 million loan agreement with the City for its joint venture Internet Destination Sales System (iDSS). In 2005, Meet Minneapolis requested that the Council advance an additional $2.5 million for the project. In August 2005, the loans were rolled together and a promissory note was issued for $5 million. In April of 2006, the City entered into a 3rd loan agreement for $5 million for additonal iDSS start up capital. The three loans were consolidated for a total of $10 million. The $10 million consolidated loan will have a 10 year amortization of principle (2008-2017) repaid in full in 2017 at a 5% interest rate. The note repayment for the loan is pledged against assets, future appropriation from the City funding, and profit from the iDSS. In November 2014, Meet Minneapolis sold the iDSS, but the loan payments will continue to be made to the City.

In 2011, IT began transferring $1.5 million annually to the MCC with a final payment of $1.75 million in 2016 to repay its loan from the MCC.
The loan is being accounted for on the balance sieet.

City of Minneapolis
2017 Budget
Financial Plan

Neighborhood and Community Relations Special Revenue Fund

Background

The Neighborhood & Community Relations (NCR) Special Revenue Fund accounts for neighborhood revitalization efforts funded by the revenues of the Consolidated Redevelopment Tax Increment Financing (TIF) District. The district was established pursuant to special legislation adopted in 2008, and must be decertified no later than December 31, 2020. The tax increment revenue generated by the Consolidated TIF District, for neighborhood revitalization purposes, may be spent anywhere within the City of Minneapolis. The Fund is used primarily for community engagement and neighborhood-based initiatives, as well as NCR administrative costs.

Historical Financial Performance

This fund was established in 2011. Growth in the fund was impacted by the two year hiatus on tax increment collection. The City decided to reduce property tax levies in 2012-2013 by using reprogrammed NRP resources ($10.0 million) to fund neighborhood revitalization services for these two years. Projected revenue in this fund increased due to a growth in property values within the TIF district. The General Fund contribution to NCR has become minimal in 2015 and 2016, as this special revenue fund now provides the resources for NCR operations.

2017 Budget

Revenues
Revenues for the Neighborhood and Community Relations Special Revenue Fund are budgeted in 2017 at $6.5 million in transfer-in TIF revenues based on the consolidated tax increment plan allocation for the district. The 2016 revenue budget is $6.1 million and 2015 revenue realized was $6.2 million.

Expenditures
Expenditures for the Neighborhood and Community Relations special revenue fund include access and outreach support, coordinated engagement services and neighborhood engagement and support programs. The total expenditures budgeted for 2017 is $6.5 million and is comparable to the 2016 expenditure budget of $6.1 million.

City of Minneapolis
FY 2017 Mayor's Recommended Budget
Financial Plan (in thousands of dollars)

NCR Special Revenue Fund

	2014 Actual	2015 Actual	2016 Budget	2016 Projected	2017 Budget	% Change from 2016 Proj	2018 Forecast	2019 Forecast	2020 Forecast
Source of Funds									
Operating Revenues:									
Charge for services	6	-	-	-	-	-	-	-	-
Other Misc.	-	-	-	-	-	-	-	-	-
Non-Operating Revenues:									
Interest	-	-	-	-	-	-	-	-	-
Transfer from TI funds	5,520	6,225	6,127	6,127	6,488	5.9%	6,700	6,800	6,900
Total source of funds	5,526	6,225	6,127	6,127	6,488	0	6,700	6,800	6,900
Use of Funds									
Community Services			-						
Personal Services	502	851	1,118	1,118	1,241	11.0%	1,390	1,557	1,744
Fringes	156	265	433	433	443	2.3%	487	536	590
Contractual Services	2,381	4,067	4,441	4,441	4,570	2.9%	4,579	4,453	4,302
Materials / Other	99	169	135	135	234	73.3%	244	254	265
Total Use of funds	3,138	5,352	6,127	6,127	6,488	5.9%	6,700	6,800	6,900
Net Income for Operations	2,388	873	-	-	-	0.0%	-	-	-
Beginning Fund Balance	649	3,037	3,910	3,910	3,910	0.0%	3,910	3,910	3,910
Ending Fund Balance	3,037	3,910	3,910	3,910	3,910	0.0%	3,910	3,910	3,910
Ending Cash Balance	3,064	4,105	4,010	4,010	3,910	-2.5%	4,010	4,005	4,000

Note: Neighborhood & Community Relations (NCR) Special revenue fund 01800 accounts for neighborhood vitalization efforts funded by the revenues of the Consolidated Redevelopment Tax Increment Financing District. This Fund is used primarily for community engagement and neighborhood -based initiatives.

City of Minneapolis
2017 Budget
Financial Plan

Police Special Revenue Fund

Background

The Police Special Revenue Fund accounts for the City's revenues and expenses related to federal and state administrative forfeitures, lawful gambling, non-emergency service contracts, Automated Property System, and the Workforce Director scheduling and payroll system. The Automated Property and Workforce Director systems are proprietary software systems that are owned and managed by the City of Minneapolis and recovers expenses from user agreements with other governmental and non-governmental entities.

The non-emergency service contracts are typically entered into by the City of Minneapolis Police Department and an external entity usually located within the City of Minneapolis. The Police provide non-emergency services for sporting events, concerts, or extra presence at designated facilities or geographic areas.

Periodically, City departments (frequently Public Works) contract with Police to provide additional services at a desired location(s). The Police Special Revenue Fund is also used to account for revenues and expenses associated with these types of contracts.

Historical Financial Performance

The accumulated fund balance for year ending 2015 is $1.6 Million compared to 2014 fund balance of $1.1 million. The increase of $500,000 in fund balance was primarily due to a decrease in 2015 personnel service costs due to vacancies and $250,000 in one-time Workforce Director expenditures being charged to the general fund.

Actual revenues for the Police Special Revenue Fund remained consistent between 2014 and 2015. For 2014 and 2015, actual revenue was $2.2 million. Expenditures for the Police Special Revenue Fund decreased from $2.1 million in 2014 to $1.7 million in 2015. The decrease was primarily due to a decrease in 2015 personnel service expenditures and $250,000 in one-time Workforce Director expenditures being charged to the general fund.

2017 Budget

Revenues
The total revenue budgeted for 2017 is $2.9 million compared to 2016 projected revenue of $2.3 million. The increase of $600,000 is predominately due to US Bank stadium/Vikings overtime reimbursement contracts.

Expenditures
The total expenditures budgeted for 2017 are $2.9 million compared to 2016 projected expenditures of $2.3 million. The increase of $600,000 is predominately due to overtime costs associated with US Bank stadium event security (bomb sweeps, swat etc.) contracts.

City of Minneapolis
FY 2017 Mayor's Recommended Budget
Financial Plan (in thousands of dollars)

Police Special Revenue Fund

	2014 Actual	2015 Actual	2016 Budget	2016 Projected	2017 Budget	% Chg From 2016 Projected	2018 Forecast	2019 Forecast	2020 Forecast
Source of Funds:									
Charges for Services and Sales	1,660	1,524	1,565	1,761	2,340	32.8%	2,378	2,417	2,452
Fines and Forfeits	464	503	400	400	400	0.0%	250	250	250
Licences and Permits	-	-	-	-			-	-	-
Miscellaneous	-	-	-	-			-	-	-
Taxes	131	187	182	182	185	1.4%	185	185	185
Total	2,255	2,213	2,147	2,343	2,924	24.8%	2,812	2,852	2,887
Use of Funds:									
Personal Services	782	604	829	1,025	1,505	46.8%	1,550	1,597	1,644
Fringes	213	145	223	223	369	65.6%	380	392	403
Contractual Services	815	672	716	716	649	-9.3%	480	462	443
Materials / Other	352	239	380	380	401	0.0%	401	401	401
Total	2,161	1,660	2,147	2,343	2,924	24.8%	2,812	2,852	2,892
Net Change in Fund Balance[1]	94	554	-	-	-		-	-	-
Fund Balance [1]	1,096	1,650	1,650	1,650	1,650		1,650	1,650	1,650
Cash Balance	978	1,429	1,429	1,429	1,429		1,429	1,429	1,429
Target Cash Reserve[2]	324	249	322	352	497		478	485	492
Variance Cash to Target Reserve	654	1,180	1,107	1,078	932		951	944	938

* Assumed 3% wage and fringe expense increases for 2018 to 2020. No Worforce Director or APS revenue changes are expected whereas decrease in fines and forfeiture revenue is anticipated. To balance revenue and expense, decrease in contractual services expense is expected.

[1] The Net Change in Fund Balance and fund balance for 2014 and 2015 are the amounts recorded in the CAFR.

[2]The target cash reserve is in accordance with the financial reserve policy of 17% of the operating budget.

City of Minneapolis
2017 Budget
Financial Plan

Regulatory Services Special Revenue Fund

Background

The Regulatory Services Special Revenue Fund accounts for the City's nuisance building abatement efforts and is primarily managed by the Regulatory Services Department with the assistance of the Finance & Property Services Department. The Fund is used not only for the abatement of buildings that have been deemed to be in nuisance condition pursuant to Chapter 249 but also for removal of nuisance conditions. Property owners are charged to recover the costs of these activities and all recovered costs are credited back to this fund. In 2013 the Construction Code Services department of Regulatory Services was transferred to Community Planning and Economic Development (CPED). A portion of the activities in the Regulatory Services Special Revenue Fund are now managed by CPED.

Historical Financial Performance

The City established this fund in 2008, and through 2013, it accumulated a fund balance of $5.5 million. This balance is the result of various initiatives in previous years and the availability of grant funds to pay for certain eligible expenses. These two revenue sources were not ongoing, leaving special assessments and direct property owner charges as the only sources of revenue for this fund. These resources will face challenges in 2017 and beyond as assessments and property charges have been declining due an improved economy where residents have the resources to proactively make necessary property repairs.

2016 Budget

Revenues
Revenues for the Regulatory Services Special Revenue Fund have been declining since 2011. The total revenue budgeted for 2017 is $3.4 million; $3.3 million of this is from special assessments. In 2017 Regulatory Services' share of these revenues is $3.1 million and CPED's share is $300,000. Revenue in future years is projected to remain flat at current levels.

Expenditures
Expenditures for the Regulatory Services Special Revenue Fund include services such as demolitions, board-ups, nuisance grass cutting, nuisance tree removals, and nuisance rubbish removal. In order to continue to spend down fund balance, total budgeted expenditures for 2017 are $5.2 million or $1.8 million in excess of revenue. Regulatory Services' appropriation is $5.0 million, and CPED's appropriation is $240,191.

Mayor Recommended
There are no changes to the Mayor Recommended.

City of Minneapolis
2017 Mayor's Recommended Budget
Financial Plan (in thousands of dollars)

Regulatory Services Special Revenue Fund

	2012 Actual	2013 Actual	2014 Actual	2015 Actual	2016 Budget	2016 Projected	2017 Budget	% Change from 2016 Proj	2018 Forecast	2019 Forecast	2020 Forecast
Source of Funds:											
Operating Revenues	4,574	3,907	3,414	4,189	3,083	3,425	3,425	0.0%	3,425	3,425	3,425
Use of Funds:											
Operating Expenses	4,845	3,642	3,847	4,705	5,103	4,178	5,253	25.7%	5,364	5,510	5,660
Net Income	(271)	265	(433)	(516)	(2,020)	(753)	(1,828)	142.8%	(1,939)	(2,085)	(2,235)
Fund Balance:											
Beginning Balance	5,478	5,207	5,471	5,038	4,522	4,522	3,768	-16.7%	1,940	1	(2,084)
Ending Balance	5,207	5,471	5,038	4,522	2,501	3,768	1,940	-48.5%	1	(2,084)	(4,319)
Ending Cash Balance	5,141	5,495	5,135	4,619	2,599	3,866	2,038	-47.3%	99	(1,986)	(4,221)

City of Minneapolis
2017 Budget
Financial Plan

Municipal Parking Fund

Background

The Municipal Parking Fund accounts for the operation and maintenance of parking ramps, lots, on-street parking, and a municipal impound lot. Major parking capital construction and related activities also occur in this fund.

Historical Financial Performance

The financial condition of the Parking Fund has historically been stable, but it continues to experience financial challenges due to remaining debt levels and funding needs by other City functions. The fund generates positive retained earnings and is capable of satisfying its debt service while restoring its productive assets. The fund still has transfers or dividend payments leading to cash balances being lower than financial policy goals.

Parking Fund revenues and expenses are generated from these three lines of activities:

- Off-street parking
- On-street parking
- Impound Lot operations

For historical trends, the 2014 and 2015 operating revenues and expenses are presented in the 2017 Parking Fund budget chart (see following pages). The parking system creates a positive cash flow from parking operations.

Nearly all of the capital costs of the ramps have been financed by debt. Future capital costs are anticipated to be paid for from the cash balance rather than incur more debt.

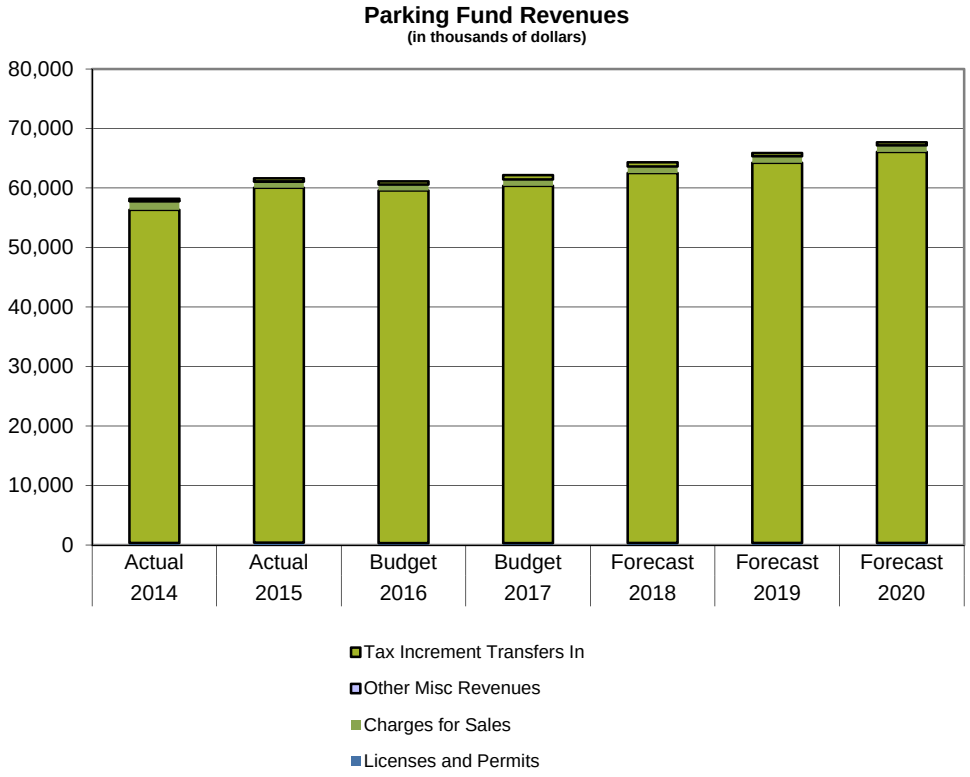
The fund also receives tax increment transfers to pay part of major development projects in the downtown area. For 2017 $0.7 million will be collected. Collections are expected to continue to increase by approximately 10.0% each year thereafter.

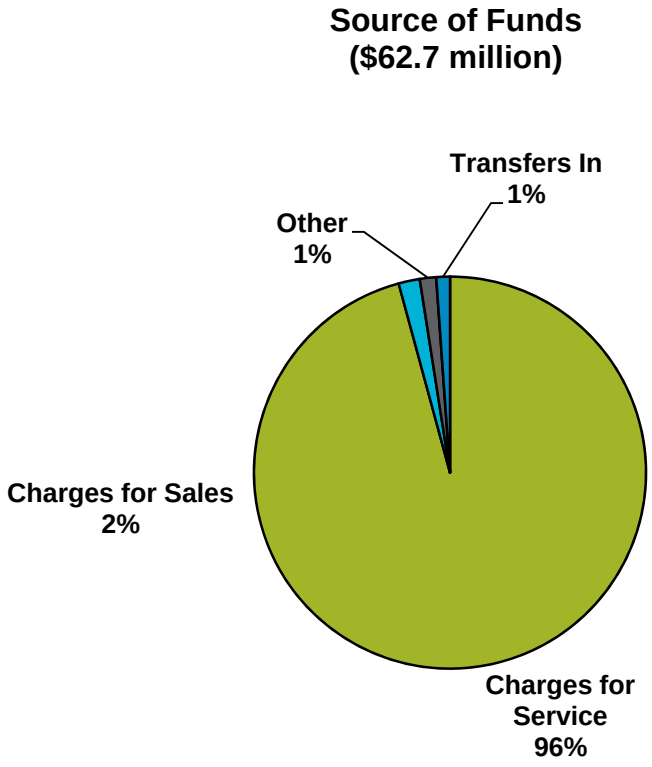
The Parking Fund cash balance at year-end 2015 was $13.9 million. Based on current and proposed budgets, the Parking Fund cash balance will remain positive and continue to increase from current levels.

2017 Budget

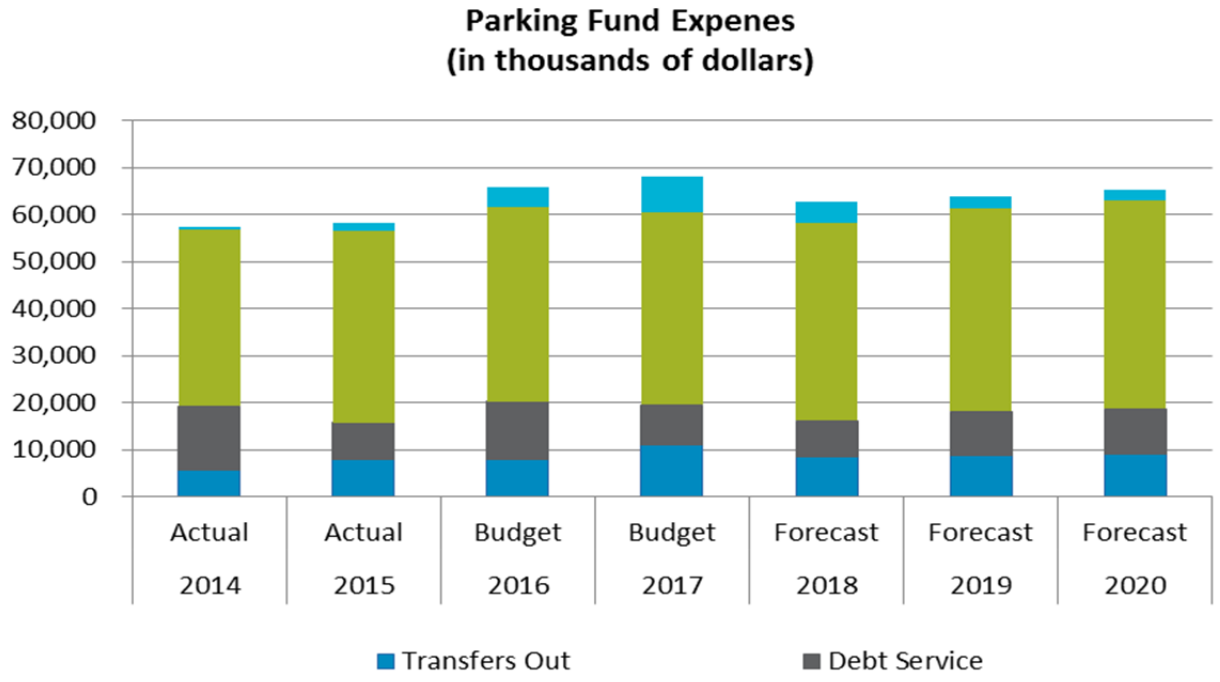
Revenues
The parking system operating revenue budget for 2017 decreased by 1.6% to $62.0 million from $63.0 million projected revenue for 2016. The 2017 revenue budget incorporates an increase in on-street revenues due to implementation of new smart-meters and associated operational changes, a decrease in impounding revenues due to a decline in day-to-day tows, an increase in auction revenues due to an increase in scrap metal prices, and a slight decrease in off-street revenues.

Off-Street System Revenue Assumptions (2017)	
Utilization Percentage in 2014	83%
Number of Parking Stalls in the system	20,060
Forecasted Revenue increase	2016 1.5% 2017 1.5% 2018 1.5%
Assumed rate increases (if any)	1.0%
System-wide average event rate	$ 15.00
System-wide average daily rate	$ 9.25
System wide average monthly rate	$ 155.00
Number of new stalls in the system	2016 (15) 2017 (163) 2018 (1,295)

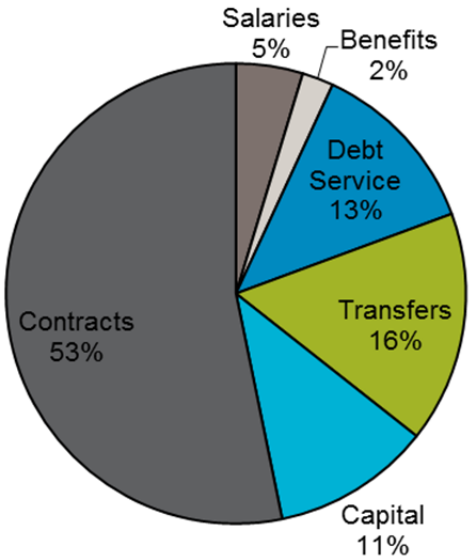




Expenses
The parking system operating budget for 2017 stands at $41.0 million which is a 0.5% decrease from 2016 projected expenses. The increase for 2017 is due to alignment with historical actuals. The capital budget for 2017 is set at $7.6 million which is an increase due to planned repair and improvement work in the City-owned parking facilities and Impound Lot.



Use of Funds
($68.2 million)



Debt Service
Total debt service, which includes principal and interest on bonds issued for construction of municipal parking ramps, is $8.5 million for 2017. Opportunities to reduce debt continue to be examined. It is anticipated that $5.4 million in bonds will be sold in 2017.

Transfers
In 2017 the General Fund transfer increases by $3.08 million and the Target Center Arena Fund transfer increases by $0.2 million from 2016. An annual transfer of $146,000 to the Solid Waste and Recycling fund supports service for bus shelter litter containers.

Net Position
The Parking Fund expects net position to decrease in 2017.

City of Minneapolis
2017 Mayor's Recommended Budget
Financial Plan (in thousands of dollars)

Municipal Parking Fund

	2014 Actual	2015 Actual	2016 Budget	2016 Projected	2017 Budget	% Chg From 2016 Budget	2018 Forecast	2019 Forecast	2020 Forecast
Source of Funds:									
Licenses and Permits	349	386	316	417	300	-3.8%	336	336	346
Charges for Service, Sales/Permits	55,982	59,646	59,250	60,885	60,043	1.3%	62,161	63,904	65,701
Charges for Sales	1,462	1,055	1,000	1,140	1,100	8.8%	1,100	1,100	1,100
Special Assessments	13	114	543	525	543		543	543	543
Federal Grant	37		-	-	-		-	-	-
Rents (Transportation)	2	10	-	20	-		-	-	-
Other Misc Revenues	20	14	-	15	-		-	-	-
Total Operating Revenue	57,865	61,225	61,109	63,002	61,986	-1.6%	64,140	65,883	67,690
Tax Increment Transfers In	373	525	536	536	704	31.3%	704	536	536
Transfers In from Convention Center Fund*			-	-			-	-	-
Other Transfers In				-			-	-	-
Total Transfers In	*373*	*525*	*536*	*536*	*704*	31.3%	*704*	*536*	*536*
Proceeds of Long Term Liabilities			-	-	5,400		-	-	-
Total	58,238	61,750	61,645	63,538	68,090	10.1%	64,844	66,419	68,226
Use of Funds:									
Debt Service	13,479	7,854	10,172	12,500	8,498	-13.4%	7,816	9,294	9,564
General Fund Transfer Out*	2,323	4,148	3,919	3,919	7,000	78.6%	4,078	4,200	4,326
Target Arena Transfer Out	3,323	3,523	3,728	3,728	3,940	5.7%	4,189	4,440	4,707
Debt Service Transfer Out		46	-	-	-		-	-	-
MERF Liability Transfer Out			-	-					
Sanitation Transfer Out	146	146	146	146	146		146	146	146
Total Transfers Out	5,792	7,863	7,793	7,793	11,086	42.3%	8,413	8,786	9,179
PW-Traffic & Parking	37,588	40,761	38,888	41,223	40,973	5.1%	42,057	43,133	44,239
PW-Traffic & Parking Capital	415	1,819	2,200	4,200	7,600	128.6%	4,600	2,600	2,400
Total	57,274	58,297	59,053	65,716	68,157	13.9%	62,886	63,813	65,382
Change in Net Position	5,636	4,256	4,211	1,341	(67)	-319.0%	1,772	2,610	4,539
Net Position	176,333	180,588	184,799	181,929	181,862	-1.6%	183,634	186,244	190,783
Cash Balances	10,498	13,957	18,749	11,779	12,293	4.4%	14,251	16,857	19,701

Notes:

* Beginning in 2014, local sales taxes previously credited to the Convention Center and transferred to the General Fund and Parking Fund are credited to the General Fund.

Cash Balance does not include depreciation or impact of all arbitrage funds, but does include principal paid on bonds.

Income statement was not available for projections, so the modified fund margin was used to compute retained earning to reflect the adjustment for depreciation expense and principal paid on bonds.

Revenue and expense forecast are based on anticipated increases.

City of Minneapolis
2017 Budget
Financial Plan

Sanitary Sewer Fund

Background

The Sanitary Sewer Fund accounts for the enterprise activity of wastewater collection and treatment. Approximately 62.0% of the operating expenditures in the Sanitary Sewer Fund are comprised of contractual payments made to the Metropolitan Council Environmental Services (MCES) for sewage interceptor and treatment services. The Sanitary Sewer Fund portion is approximately 95.0% of the total paid by the City to MCES with the remaining 5.0% being provided by the Storm Water Fund. The fund also accounts for the operation, maintenance, City services, design work, capital programs, transfers, and long-term debt services associated with the sanitary sewer system.

Historical Financial Performance

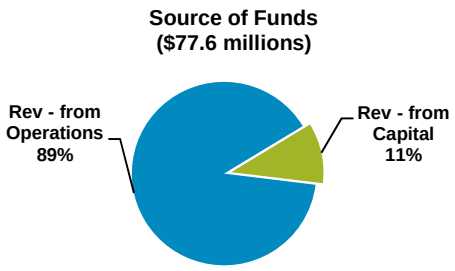
Total 2015 revenues were $60.4 million compared to $62.3 million in 2014, a decrease of $1.9 million, or 3.1%, over 2014. Sewer Availability Charges (SAC) revenues account for $1.1 million of this decrease. Additional decrease of $2.7 million is due to reduction in capital revenues from bond sales since cash reserve has primarily been used as the funding source. These decreases were off-set by increase of $1.8 million in service and design revenues. Sanitary service revenue totaled $52.2 million, compared to the 2014 total of $50.5 million. This increase of $1.6 million is due to increase in rates which are based upon the amount of water used by the account holder. Any increase or decrease in SAC revenues corresponds to a similar increase or decrease in SAC expenditures as SAC charges are passed through to property owners and developers as a direct charge.

The expenditures for 2015 totaled $68.3 million compared to $66.5 million over 2014. This is an increase of $1.7 million, or 2.7%, of which $800,000 is due to an increase in design and maintenance work which also includes City services. Met Council payments contributed an additional $1.3 million increase due to a rate increase in the monthly payments. Capital programs and transfers added $1.3 million to the increase; however, these were slightly off-set by a decrease of $1.7 million in debt services. Maintenance and design expenditures reflect payments made to vendors and other City departments for fleet, supplies, repairs, contractual, and support services.

2017 Budget

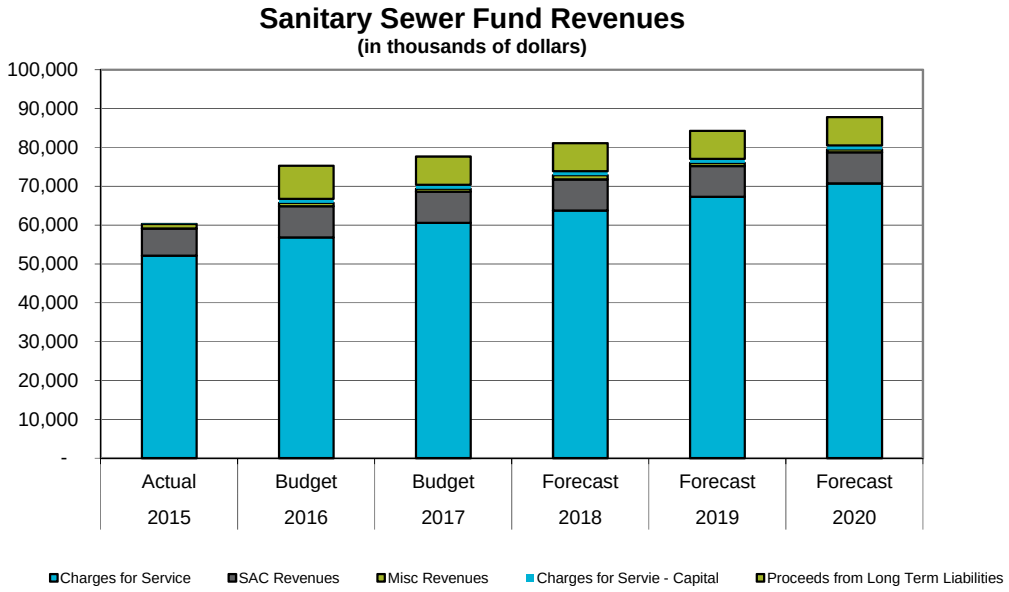
Revenues

The total revenue budget for the Sanitary Sewer Fund for 2017 amounts to $77.6 million compared to the 2016 projected revenues of $88.3 million, a decrease of $10.7 million, or 12.1%. Monthly utility billings, Sewer Access Charge (SAC) permits, design and miscellaneous activities, along with bond proceeds for capital programs make up the revenue sources for the Sanitary Sewer Fund. Revenues from operations account for 89.0% of the budget with the remaining



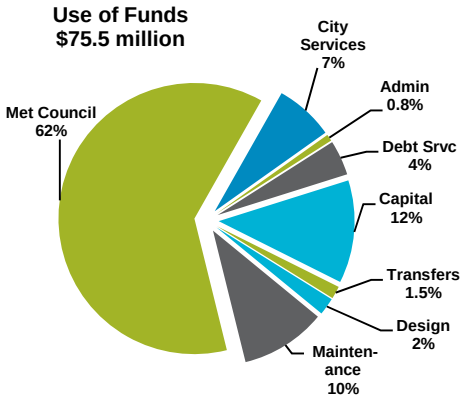
11.0% coming from capital programs. Sanitary sewer rates are comprised of variable and fixed rates. For 2017, the variable sewer rate is proposed at $3.55 per one hundred cubic feet (one *unit*, or 748 gallons) compared to $3.39 for 2016, while the fixed rate is set at $4.80 compared to $4.30. Revenue estimates were increased to fund sanitary treatment programs, design and maintenance works, upgrade and rehab sanitary tunnels, and pay for debt services and shared meter costs.

Year	Rate (cost per 100 per cubic feet)	% Increase	Average Monthly Bill	Utility Revenue from variable rates
2017	$3.55	4.72%	$21.30	$52.8 million
2018	$3.71	4.51%	$22.26	$55.2 million
2019	$3.89	4.85%	$23.34	$57.9 million
2020	$4.07	4.63%	$24.42	$60.5 million
2021	$4.25	4.42%	$25.50	$63.2 million



Expenditures

The total expense budget for 2017 amounts to $75.5 million compared to $85.5 million projected for 2016. Administration, maintenance and design activities, interdepartmental City services, waste treatment charges, transfers, capital programs, and long-term debt are included in these expenses. An increase of $1.4 million in Met Council expenditures is anticipated due to an increase in MCES rates over 2016. Met Council sets the rate for treatment services, referred to as Municipal Water Charges (MWC), which is allocated regionally to all users of the system based upon their proportionate use. Supplemental cleaning, flow metering, smoke testing, rehab, upgrades, and design work increased the maintenance budget by $1.5 million. An additional increase of $263,000 is the result of increases in personnel, overheads, and rent expenses.

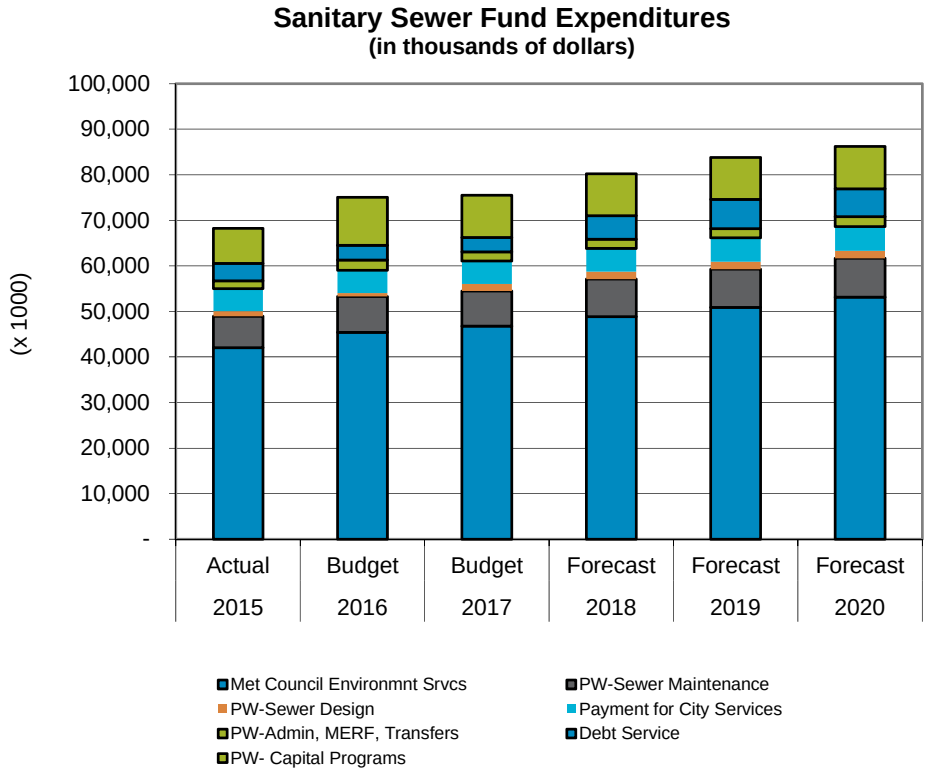


However, the decrease of $1.5 million in debt service, capital programs and transfers along with $1.2 million in savings on the Maximo and Hiawatha construction projects offsets the overall increase in the 2017 expense budget.

Capital programs for 2017 include inflow/infiltration and sewer tunnel rehab programs. Capital expenses for 2017 total $9.3 million. The largest expense in the Sanitary Sewer Fund is the service charge paid to Metropolitan Council Environmental Services (MCES) for the treatment of waste water. The estimated payment to MCES for 2017 is $40.7 million, a 3.6% increase over 2016. The Sanitary Sewer Fund bears 95.0%, or $38.7 million, of this cost with the remaining $2.0 million paid from the Storm Water Fund. Minneapolis is the largest customer in the MCES system. (Please note this payment is only a portion of the Met Council Environmental Services line as shown on the plan; the SAC payments are included in the plan total).

Debt Service & Transfers

For 2017, $0.8 million is set aside as debt service payments for bonds that were sold in prior years to fund capital programs. An additional $2.3 million is estimated to be incurred as debt service arising from the current year's capital programs. A transfer from this fund is made to the Water Fund to cover shared meter expenses. For 2017, the transfer is estimated at $1.2 million.



Fund Balance

The Sanitary Sewer Fund expects its net position and fund balance to increase in 2017 by $2.1 million.

City of Minneapolis
2017 Mayor's Recommended Budget
Financial Plan (in thousands of dollars)

Sanitary Sewer Fund

	2014 Actual	2015 Actual	2016 Budget	2016 Projected	2017 Budget	% Chg 2016 Projected	2018 Forecast	2019 Forecast	2020 Forecast
Source of Funds:									
Charges for Service	50,513	52,160	56,822	56,822	60,581	6.6%	63,766	67,247	70,729
SAC Revenues	8,050	6,956	8,000	8,000	8,000		8,000	8,000	8,000
Other Misc Revenues	1,012	1,191	928	1,750	785	-55.1%	785	785	785
Charges for Service - Capital	1,139	53	1,000	1,000	1,000		1,000	1,000	1,000
Proceeds from Long Term Liabil	1,578	-	8,550	20,750	7,250		7,250	7,250	7,250
Total	62,291	60,359	75,300	88,322	77,616	-12.1%	80,801	84,282	87,764
Use of Funds:									
PW-Sewer Design	588	1,141	791	791	1,553	96.4%	1,597	1,638	1,680
PW-Sewer Maintenance	7,142	6,901	7,798	7,748	7,662	-1.1%	8,286	8,383	8,556
MERF Debt Service -New Pla	292	292	310	310	210	-32.3%	210	210	210
Met Council Environment Srvcs	40,713	42,037	45,445	45,445	46,796	3.0%	48,844	50,879	53,101
Payment for City Services	4,500	4,941	5,042	5,042	5,052	0.2%	5,136	5,222	5,309
PW - Sewer Admin		108	544	361	599	65.8%	510	524	538
Debt Service	5,564	3,820	2,136	2,136	800	-62.5%	1,560	1,530	-
Future Debt Service	-	-	1,103	-	2,344	100.0%	3,562	4,857	6,151
Transfers									
To MERF/Gen Debt Service	-	-	-	-	-		-	-	-
To Water Fund	1,157	1,285	1,328	1,101	1,213	10.1%	1,273	1,337	1,404
PW- Capital Programs	6,551	7,754	10,550	22,536	9,250	-59.0%	9,250	9,250	9,250
Total	66,507	68,278	75,047	85,471	75,478	-11.7%	80,228	83,829	86,200
Deferred Capital Projects-Rev Funded			2,100	-	-	100.0%	-	-	-
Change in Net Position	(4,215)	(7,919)	(1,846)	2,851	2,139		571	453	1,564
Net Position Balance	118,582	117,276	115,430	120,127	122,266		122,837	123,290	124,853
Cash Balances									
Operating Cash	18,719	12,324	10,575	15,272	17,411		17,982	18,436	20,000
Construction Cash	401	98	-	-	-		-	-	-
Total Cash Balance	19,120	12,422	10,575	15,272	17,411		17,982	18,436	20,000

City of Minneapolis
2017 Budget
Financial Plan

Solid Waste and Recycling Fund

Background

The Solid Waste and Recycling Fund provides services related to collection, disposal, and recycling of household waste, yard waste, and problem materials. Graffiti removal and the organics program are additional activities. The Solid Waste Division provides weekly and bi-weekly services for trash, yard-waste, and recycling materials pickups. It also operates a solid waste transfer station providing service to over 106,000 households. City crews provide approximately one-half of the solid waste collection service in the City with the other half provided through a contract with a consortium of companies specializing in waste collection.

Funding for Solid Waste and Recycling activities is primarily generated from solid waste collection fees. The Fund also receives grants from Hennepin County. Additional revenue is generated through recyclable sales, miscellaneous services, graffiti, and organic programs.

Historical Financial Performance

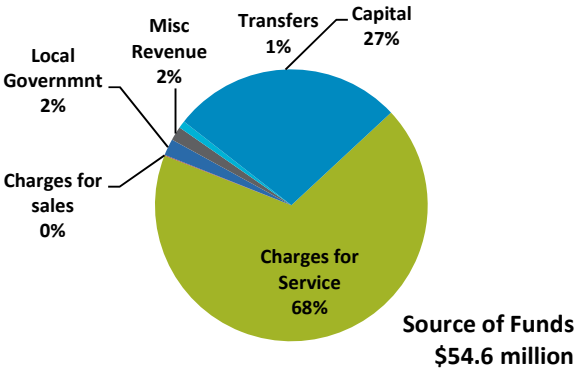
The overall financial condition of the Solid Waste and Recycling Fund has remained stable over the years despite implementing a one-sort program at a cost of $5.3 million and an organic program which cost an additional $3.6 million. Total revenues for 2015 were at $37.2 million compared to $32.9 million in 2014. The increase of $4.3 million is mainly due to an increase in utility revenues as a result of base rate increase from $17.60 per dwelling unit in 2014 to $21.60 for 2015. Rates were increased to fund the implementation of organics program.

Total expenditures for 2015 came to $33.6 million compared to $31.7 million for 2014, an increase of $1.9 million, or 6.2%. The increase is due to implementation of the city-wide organics program which required purchases of equipment, carts and other one-time roll-out expenses. The increase in utility revenues contributed to the growth of year-end cash balance from $19.7 million to $22.6 million.

For 2016 utility revenues from collection services are projected to reach $36.6 million, and the total revenues for the fund are projected at $39.5 million. Expenses for the Fund are projected to be $39.4 million. This amounts to a projected surplus of $100,000.

2017 Budget

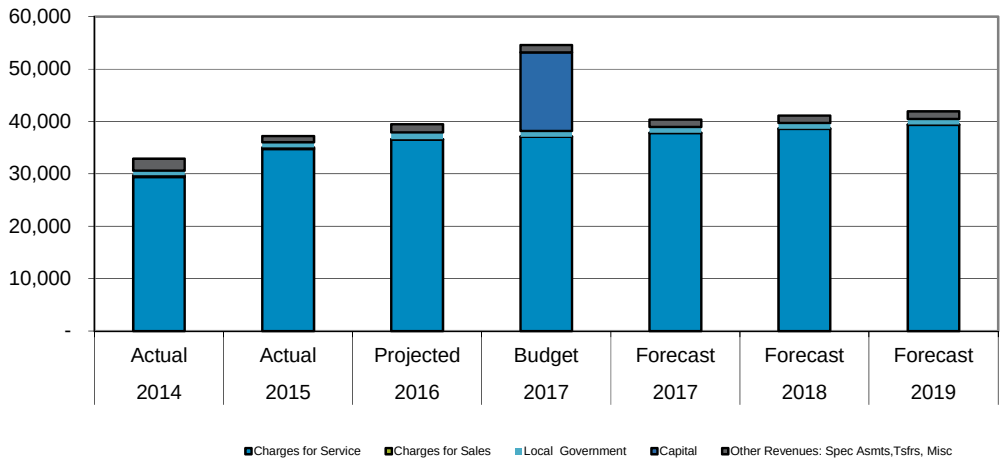
Revenues
The total revenue budget for 2017 amounts to $54.6 million compared to $39.5 million projected for 2016. This is an increase of $15.1 million over the 2016 projection and mainly due to bond proceeds estimated at $15.0 million to fund capital program scheduled for the year. Service revenue has been estimated at $37.1 million which is $500,000 more than the projection for 2016.



For 2017, the utility rate for solid waste and recycling has been proposed at $23.47 per dwelling unit per month as a base fee compared to $22.89 for 2016. Monthly charges for large and small disposal carts remain the same as prior years. Funds from local governments include a Hennepin County recycling grant of $1.1 million. Revenues generated from debris removals, maintenance, and various miscellaneous works are estimated at $550,000. An additional $400,000 is expected to be generated from other City departments for graffiti related work done on streets, bridges and other City properties.

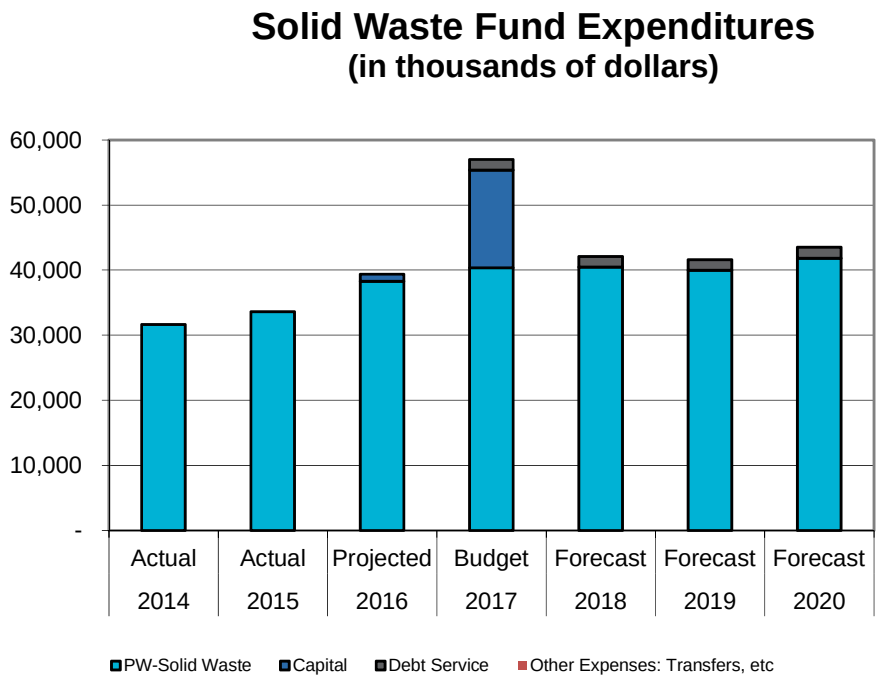
Revenue Assumptions (2017)	
Number of dwelling units	106,400

Solid Waste Fund Revenues
(in thousands of dollars)



Expenditures

The total expenditure budget for 2017 amounts to $56.9 million compared to $39.4 million projected for 2016, an increase of $17.6 million. The operating budget at $40.3 million accounts for 71% of the total budget. The remaining $16.6 million, or 29%, is for facility construction and debt services. The 2017 operating budget, compared to 2016, reflects the following changes: (i) an increase in salaries and fringes of $389,000 as a result of new contracts and step increases; (ii) an increase in yard waste, garbage, TV, and mattress collecting, hauling, disposing, and recycling costs of $830,000 due to new vendor contracts; (iii) an increase in maintenance, rehab and abatement work of $125,000 ; (iv) a decrease in equipment, vehicle, and cart purchases by $600,000 as organics and one-sort programs enter into the operational phase; (v) a decrease in out-reach, postage, printing, educational and roll-out expenses relating to the Organics program by $400,000; and (vi) an overall decrease of $100,000 in payment for City services as set by the 2017 allocation model.



Transfers
The Solid Waste and Recycling Fund will continue to receive $146,000 from the Parking Fund for litter container pick-ups in the downtown area. The Fund has been receiving an annual transfer from the General Fund for graffiti removals. For 2017, General Fund transfers total $325,000. These transfers are expected to continue into the future with variations in programs and amounts.

Debt Service
This fund does not have any capital debt service payments in 2016. However, with a capital program estimated at $15.0 million funded through bond sales set for 2017, the Fund anticipates $1.6 million in debt service payments, including principal and interest, starting in 2017. These payments will continue on a yearly basis based on the debt service schedule.

Fund Balance
In 2017 the Solid Waste and Recycling Fund plans to use some of its excess cash reserve to fund capital improvements in the amount of $2.4 million.

City of Minneapolis
2017 Mayor's Recommended Budget
Financial Plan (in thousands of dollars)

Solid Waste Fund

	2014 Actual	2015 Actual	2016 Budget	2016 Projected	2017 Budget	% Chg From 2016 Projected	2018 Forecast	2019 Forecast	2020 Forecast
Sources of Funds:									
Local Government	872	1,003	1,080	1,300	1,080	-16.9%	1,080	1,080	1,080
Charges for Service	29,380	34,754	36,452	36,578	37,065	1.3%	37,815	38,583	39,370
Charges for Sales	338	297	-	45	45		45	45	45
Special Assessments	106	141	-	130	-		-	-	-
Other Misc Revenues, Rents	1,231	560	920	794	920	15.9%	920	920	920
Long Term Proceeds - Capital	-	-	7,000	-	15,000	100.0%	-	-	-
Operating Transfers In:									
From Parking Fund	146	146	146	146	146		146	146	146
From General Fund - Graffiti	695	325	423	423	325	-23.2%	342	353	364
From General Fund	125	-	50	50	-	100.0%	-	-	-
Total	32,893	37,226	46,071	39,466	54,581	38.3%	40,348	41,127	41,925
Use of Funds:									
PW-Solid Waste	31,656	33,616	40,101	38,276	40,345	5.4%	40,446	39,948	41,835
Transfers	-	-	-	-	-		-	-	-
General Services Capital									
Capital	-	-	7,000	1,100	15,000	100.0%	-	-	-
Debt Service	-	-	-		1,646	100.0%	1,650	1,650	1,647
Total Use of funds	31,656	33,616	47,101	39,376	56,991	44.7%	42,096	41,598	43,482
Change in Net Position	1,237	3,609	(1,029)	89	(2,410)		(1,749)	(471)	(1,557)
Net Position Balance	28,111	26,288	25,259	26,377	23,968		22,219	21,748	20,191
Cash Balance	19,729	22,568	21,539	22,657	20,247		18,498	18,027	16,470

City of Minneapolis
2017 Budget
Financial Plan

Storm Water Fund

Background

The storm water collection and street cleaning programs make up the budget for the Storm Water Fund. The Fund accounts for the design, construction, and maintenance of the City's storm drain system and street cleaning activities. A portion of the Storm Water Fund is used for sanitary water interceptor and treatment services, a function carried out through the Metropolitan Council Environmental Services (MCES). The Fund also accounts for the Combined Sewer Overflow (CSO) program, which separates storm water from the sanitary sewer lines.

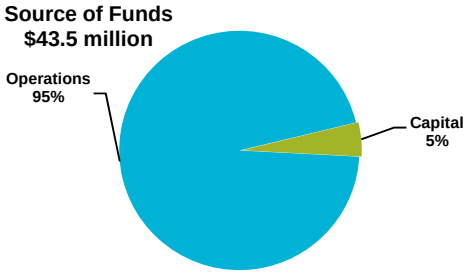
Historical Financial Performance

In 2015 total revenues decreased to $40.4 million compared to $43.7 million in 2014. Design and capital revenues account for $3.8 million of the decrease. This was off-set by an increase of $0.5 million in operating revenues bringing the net decrease to $3.3 million. Capital projects in 2015 were paid out of fund balance, replacing bond proceeds as a funding source. Total expenditures in 2015 amounted to $39.9 million compared to $45.4 million for 2014, a decrease of $5.5 million, or 12.1%. Capital programs and debt services account for $8.6 million of this decrease. This decrease was reduced by $3.1 million due to increases in maintenance, cleaning, tunnel rehab, and design expenses.

2017 Budget

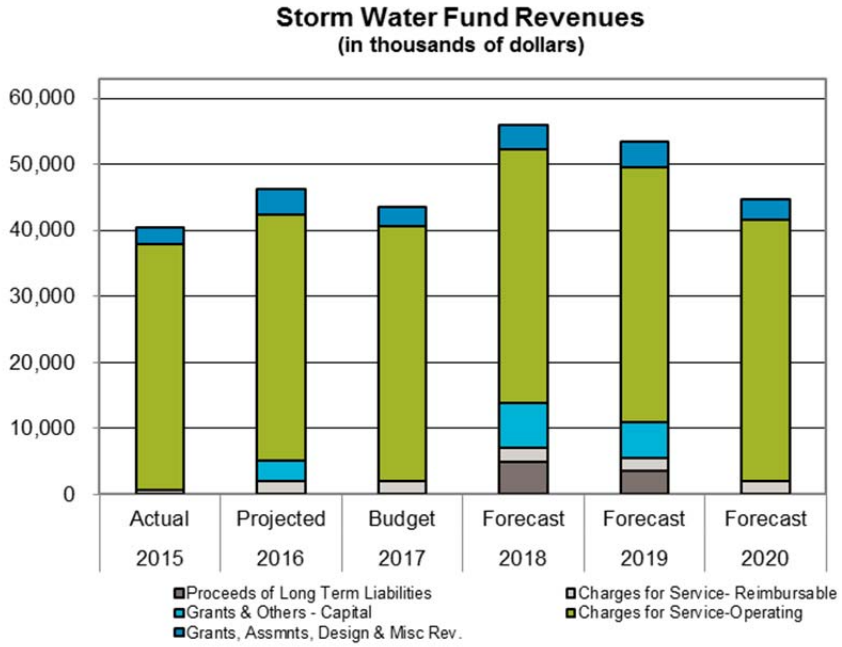
Revenues

The 2017 revenue budget totals $43.5 million, compared to $46.2 million projected for 2016, reflecting a decrease of $2.7 million, or 5.8%. The charges for service revenue, estimated at $38.6 million, are $1.3 million more than the 2016 projection due to a planned increase in utility rates from $11.94 to $12.36 per ESU. Design, miscellaneous, and maintenance revenues are estimated to decline by $0.9 million due to a decline in capital related design activity and reimbursements from County and State. Capital programs are estimated to lose $3.1 million in bond revenues since all funding is aimed to be furnished from reserves.



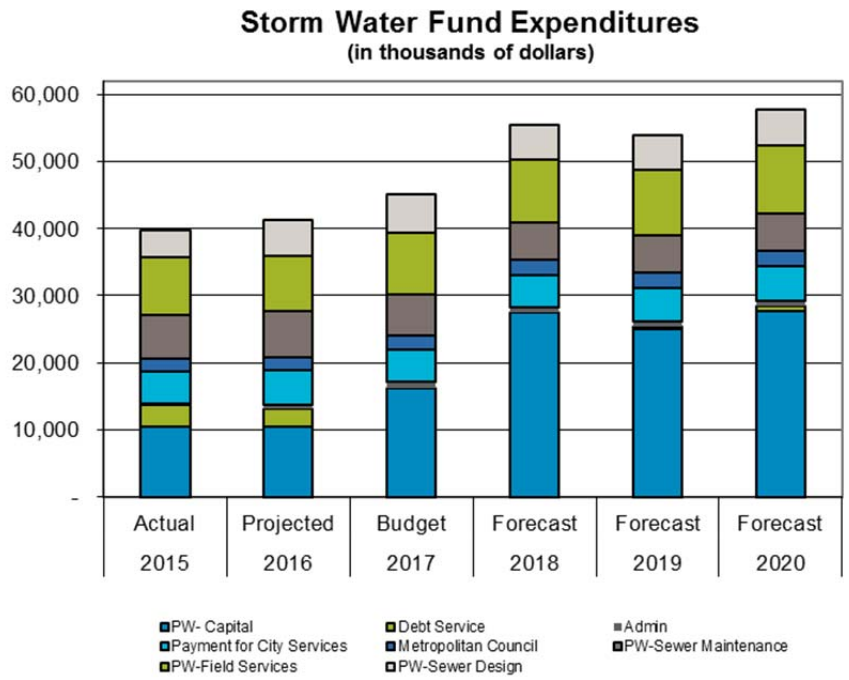
Planned rates

Year	Rate per ESU (Equivalent Storm Water Unit)	% Increase	Total Planned Revenue from Utility Fee
2017	$12.36	3.5%	$38.6 million
2018	$12.36	0.0%	$38.6 million
2019	$12.36	0.0%	$38.6 million
2020	$12.66	2.4%	$39.5 million
2021	$12.96	2.4%	$40.5 million



Expenditures

The 2017 total expenditure budget for the Storm Water Fund amounts to $45.2 million compared to $41.4 million projected for 2016, an increase of $3.8 million, or 9.1%. The fund's operating budget is used for design, maintenance, overflow programs, Met Council payments, City services, and street cleaning. The operating budget for 2017 totals $28.8 million which is $700,000 more than the $28.1 million projected for 2016. The increase is the result of expenditures related to personnel, consultants, professional services, fleet, and IT services. Capital programs are estimated at $16.2 million compared to $10.5 million projected for 2016. For 2017, $14.2 million of capital projects are designated to be funded from Storm revenue and cash reserves. The budget anticipates a decrease in net position by $16.4 million due to an additional $14.8 million in deferred capital expenditures approved in prior years.



Combined Sewer Overflow (CSO)
The Combined Sewer Overflow project started in 2004. Working with property owners, this project aims to identify and disconnect roof drain overflow from the sanitary system. This is an on-going program. For 2017, $493,000 has been allotted in the operating budget with additional funding coming from the Capital programs.

Debt Service & Transfers
The debt service payments are primarily for bonds that have been sold in prior years to finance the Combined Sewer Overflow (CSO), flood mitigation, and storm water related infrastructure programs. It is projected the Fund will complete paying off all of its debt service obligations by the end of 2016. Bond funded programs are planned for 2018 and debt service payments are anticipated to resume in 2019. Transfer-out of this fund covers environmental services program in the General Fund which is set at $110,000.

Fund Balance
In 2017 the Storm Water Fund plans to use its excess cash reserve to fund capital programs and reduce bonding as a funding source in the amount of $16.4 million.

City of Minneapolis
2017 Mayor's Recommended Budget
Financial Plan (in thousands of dollars)

Storm Water Sewer Fund

	2014 Actual	2015 Actual	2016 Budget	2016 Projected	2017 Budget	% Chg From 2016 Projected	2018 Forecast	2019 Forecast	2020 Forecast
Source of Funds:									
Federal Government	58	6	-	-	-		-	-	-
State Government	1,168	1,385	1,505	1,505	1,327	-11.8%	1,481	1,518	1,558
Local Government	312	336	253	253	318	25.7%	352	358	361
Charges for Service-Operating	36,895	37,206	37,257	37,257	38,578	3.5%	38,578	38,578	39,522
Design & Misc Revenues	3,095	494	2,147	2,147	1,318	-38.6%	1,690	1,892	1,312
Special Assessments	288	235	-	-	-		-	-	-
Grants Proceeds/Others - Capital			-	3,055	-	100.0%	6,783	5,525	-
Charges for Service-Capital	1,930	708	2,000	2,000	2,000		2,000	2,000	2,000
Proceeds of Long Term Liabilities	-	-	-	-	-		5,000	3,500	-
Total Source of Funds	43,746	40,370	43,162	46,217	43,541	-5.8%	55,884	53,371	44,754
Use of Funds:									
PW-Sewer Design	3,463	4,072	5,270	5,270	5,757	9.2%	5,202	5,194	5,287
PW-Field Services	7,173	8,678	8,563	8,410	9,148	8.8%	9,461	9,748	10,044
PW-Sewer Maintenance	5,156	6,427	7,229	6,709	6,149	-8.3%	5,553	5,496	5,614
Metropolitan Council	1,725	1,862	1,992	1,992	2,034	2.1%	2,142	2,249	2,366
Payment for City Services	5,559	4,929	5,173	5,173	4,858	-6.1%	4,934	5,011	5,090
Admin		115	886	625	893	100.0%	697	708	720
Debt Service	4,085	3,276	2,600	2,600	-	-100.0%	-	-	-
Future Debt Service	-	-	-	-	-		-	386	927
Transfers	6	110	110	110	110		110	110	110
PW- Capital	18,231	10,452	14,500	10,493	16,215	54.5%	27,503	25,055	27,595
Total Use of Funds	45,398	39,921	46,323	41,381	45,164	9.1%	55,602	53,957	57,753
Def.Capital Proj - Rev Funded	-	-	6,518	-	14,808			-	-
Change in Net Assets	(1,652)	449	(9,679)	4,834	(16,431)		282	(586)	(13,000)
Net Asset Balance	326,461	323,458	313,779	328,292	311,861		312,144	311,558	298,558
Cash Balances	34,961	35,862	26,183	40,697	24,265		24,546	23,960	10,960
Construction Cash		-	-	-	-		-	-	-
Total Cash Balance	34,961	35,862	26,183	40,697	24,265		24,546	23,960	10,960

City of Minneapolis
2017 Budget
Financial Plan

Water Treatment and Distribution Services Fund

Background

The Public Works Water Treatment and Distribution Services Fund accounts for the administration, operation, maintenance, and capital investments of the water treatment and distribution system of the City of Minneapolis. The City also sells water directly to wholesale customers – the cities of Bloomington, Columbia Heights, Hilltop, Golden Valley, New Hope, Crystal, and Edina, as well as the Metropolitan Airport. Beginning in 2016, the City of New Brighton entered into a contract to purchase water from the City until 2018.

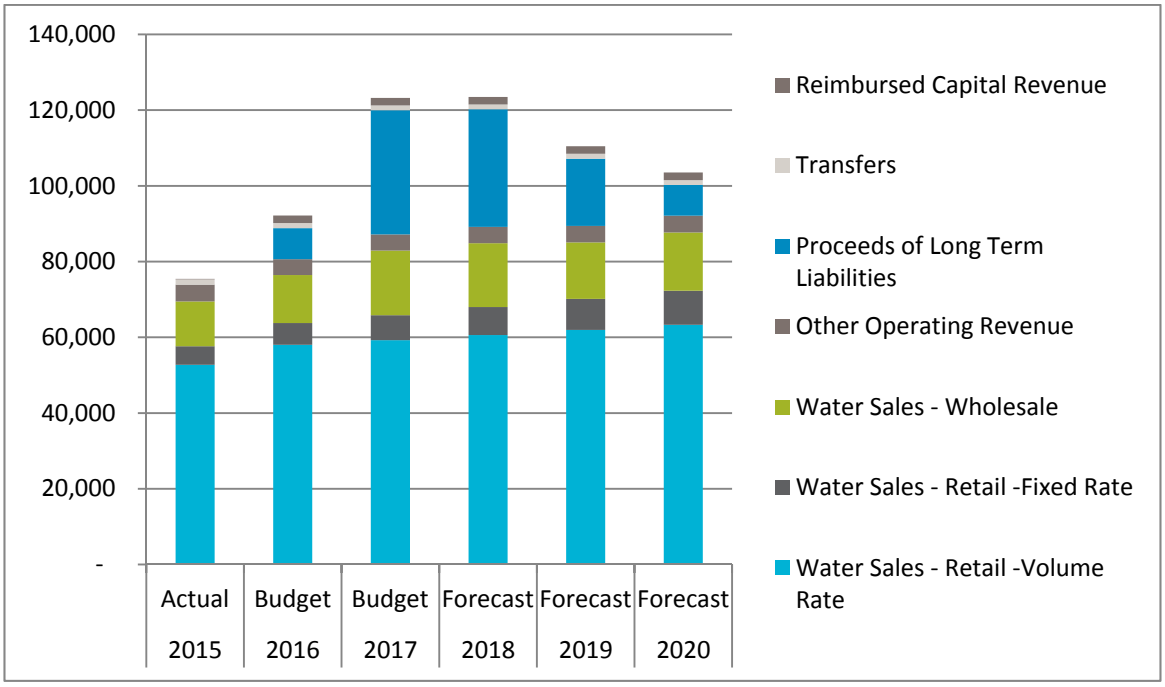
Historical Financial Performance

The net position of the Water Fund has increased over the past several years due primarily to scheduled rate increases and deferrals of some major capital improvements and investments to 2016. The following table shows the revenue earned from retail and wholesale sales for years 2014 – 2015, the projected 2016 revenue, and the 2017 budgeted revenue:

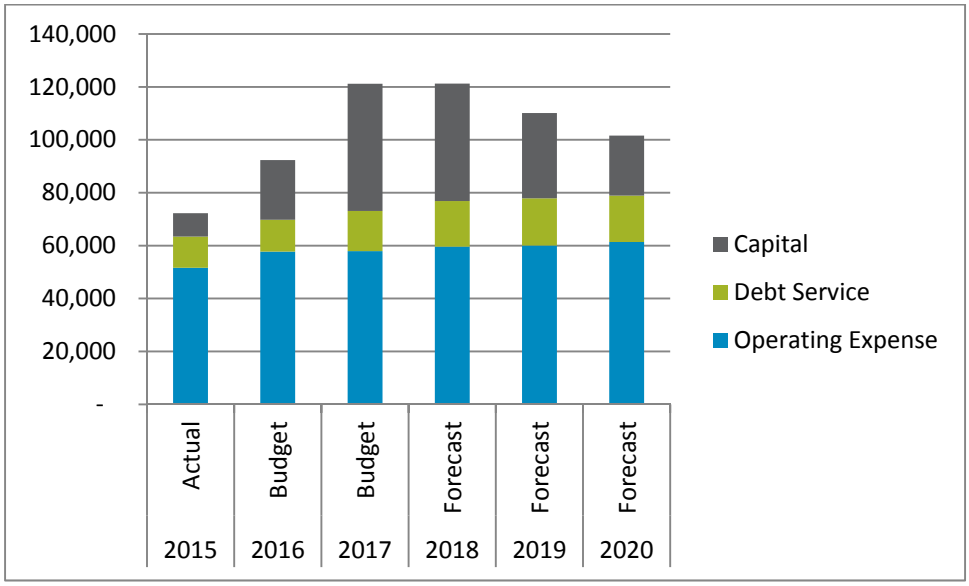
Source of Revenue	2014	2015	2016 Projected	2017 Budget
Bloomington	$2,988,555	$3,336,205	$ 3,237,538	$3,628,505
Columbia Heights	1,198,178	1,229,950	1,348,083	1,494,337
Hilltop	79,320	79,518	81,101	89,899
Joint Water Commission	5,691,483	6,183,956	6,780,579	7,427,107
Edina	181,090	203,719	232,942	257,519
MAC	857,281	799,775	923,252	1,051,440
New Brighton			1,180,845	3,141,494
Total Wholesale	**$10,995,907**	**$11,833,122**	**$ 13,784,340**	**$17,090,301**
Volume Rate	$53,916,478	$52,744,486	$56,392,246	$59,262,277
Fixed Rate	4,052,437	4,907,178	5,710,928	6,573,384
Total Retail	**$57,968,915**	**$57,651,664**	**$62,103,174**	**$65,835,661**
Total Revenue	**$68,964,822**	**$69,484,786**	**$75,887,514**	**$82,925,962**

Water Fund Revenues

(In thousands of dollars)

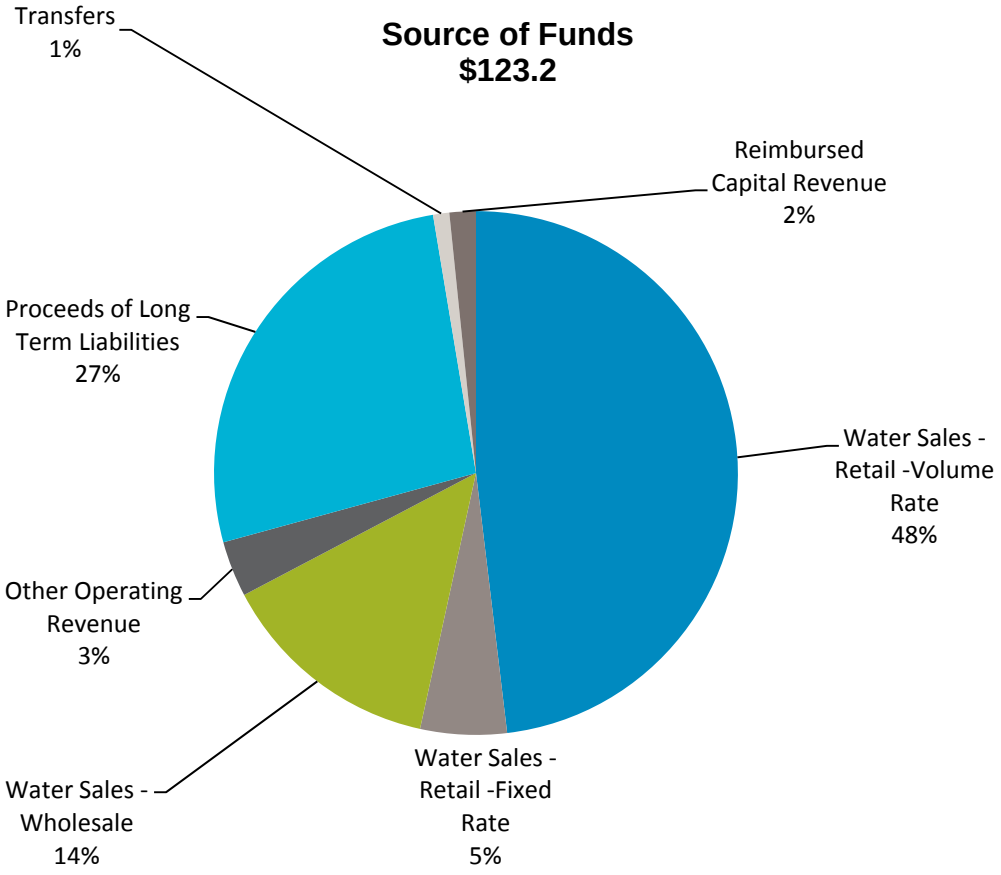


Water Fund Expenses
(In thousands of dollars)



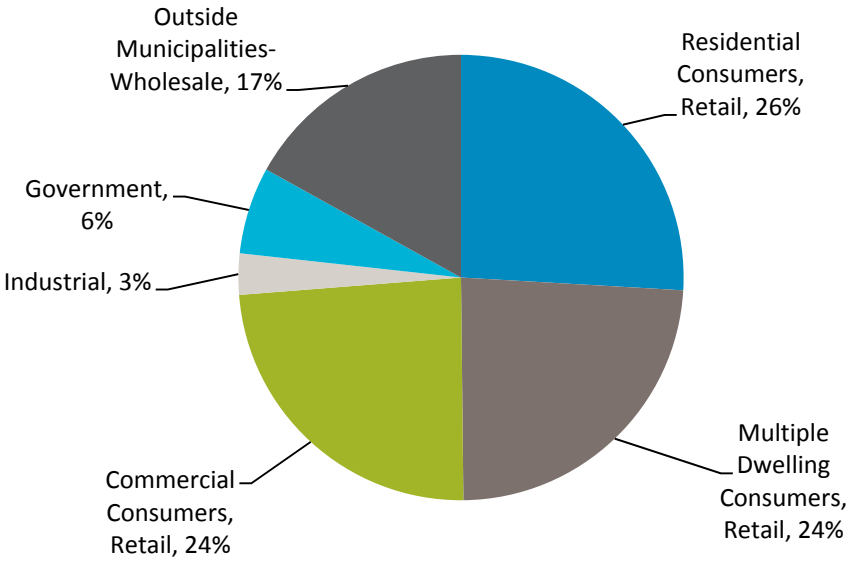
2017 Budget

Revenues
The 2017 revenue budget of $123.2 million is $27.6 million more than the 2016 projected revenue budget of $95.6 million. This increase is mainly due to a $21 million increase in bond proceeds from 2016 from 2017 and by projected rate increases for the years 2017 – 2022 to pay debt service for the capital program expenses and to repair infrastructure as well as to cover anticipated growth in operating expenses.



Water Utility Rates
The budget includes a fixed rate charge based on meter size as well as a variable rate charge of $3.53/unit. The fixed rate charge helps to cover the fixed costs of operating the utility which increases the utility's financial stability as it continues to operate in an environment of declining consumption due to conservation efforts.

Charges for Services by Customer Consumption (Based on 2015 Consumption)

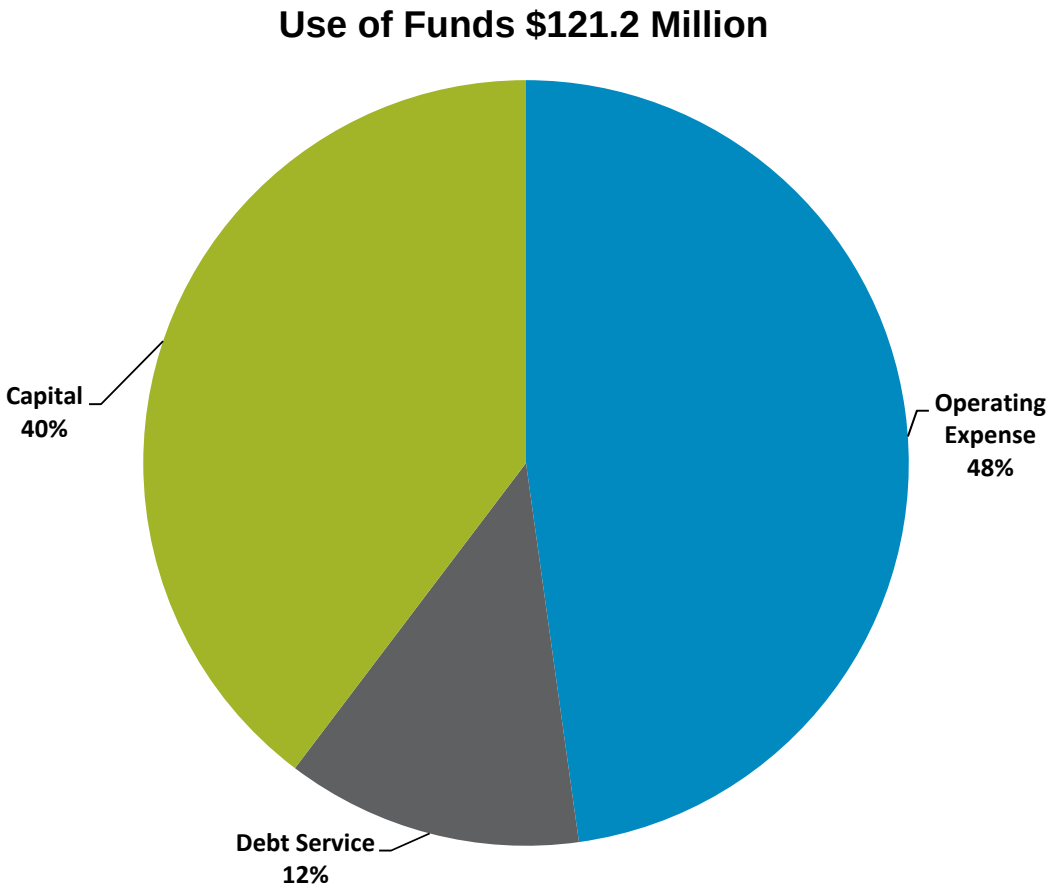


Projected Revenue from Retail Water Sales

Year	Fixed Rate (5/8" Meter)	Rate (cost per 100 cubic feet)	Total Cost Per Month for Average Consumer	Total % Increase	Total Monthly Cost Increase per Household	Total Planned Revenue from Utility Fee
2015	$3.00	$3.37	$26.59	3.30%	$0.85	$62.8 Million
2016	$3.50	$3.45	$27.65	3.99%	$1.06	$63.8 Million
2017	$4.00	$3.53	$28.71	3.83%	$1.06	$65.8 Million
2018	$4.50	$3.61	$29.77	3.69%	$1.06	$68.0 Million
2019	$5.00	$3.69	$30.83	3.56%	$1.06	$70.2 Million
2020	$5.50	$3.77	$31.89	3.44%	$1.06	$72.3 Million

Projected Revenue from Wholesale Water Sales

Year	% Increase	Total Revenue Earned from Utility Fee - Wholesale
2015	-4.18%	$12.2 Million
2016	3.50%	$12.7 Million
2017	34.84%	$17.1 Million
2018	-1.35%	$16.9 Million
2019	-11.57%	$14.9 Million
2020	3.03%	$15.4 Million



Expenses
The 2017 expense budget is $121.2 million, a 23% increase from 2016 projected expenses of $98.5 million. The budget provides funding for water treatment and distribution and the capital improvement program. Current capital projects include improvements to the water distribution network, treatment infrastructure improvements, rehabilitation of the Fridley filter facility and replacement of the distribution maintenance facility. The 2017 capital budget of $48.1 million represents a 58.2% increase from the 2016 projected capital expenses. This increase is largely due to an anticipated $17.0 million in costs related to rehabilitation of the Fridley filter facility.

Debt Service and Transfers
The debt service total of $15.2 million is for bonds and notes sold to finance the Water Fund's Capital Construction program.

Net Position
The Public Works Water Treatment and Distribution Services Fund expect net position to increase $2.0 million as a result of increased water sales.

City of Minneapolis

2017 Mayor's Recommended Budget

Financial Plan (In thousands of dollars)

Water Fund

	2014 Actual	2015 Actual	2016 Budget	2016 Projected	2017 Budget	% Chg from 2016 Projected	2018 Forecast	2019 Forecast	2020 Forecast
Source of Funds:									
Water Sales - Retail									
Volume Rate	53,917	52,745	58,026	56,392	59,262	5.1%	60,605	61,948	63,292
Fixed Rate	4,052	4,907	5,752	5,711	6,573	15.1%	7,395	8,217	9,038
Water Sales - Wholesale	10,996	11,833	12,674	13,784	17,090	24.0%	16,860	14,909	15,361
Other Operating Revenue	4,852	4,530	4,177	4,894	4,240	-13.4%	4,303	4,367	4,433
Proceeds of Long Term Liabilities	6,000	-	8,200	11,500	32,820	185.4%	31,080	17,750	8,100
Transfers									
From Sewer Fund for Meter Shop	1,159	1,285	1,328	1,328	1,213	-8.7%	1,231	1,250	1,268
From General Fund	25	25	24	24	24	-	24	24	24
Reimbursed Capital Revenue	144	105	2,000	2,000	2,000	-	2,000	2,000	2,000
Total	81,145	75,430	92,181	95,633	123,222	28.8%	123,498	110,465	103,516
Use of Funds:									
Operating Expense	50,869	51,632	57,754	56,094	57,917	3.2%	59,642	60,037	61,393
Debt Service	10,460	11,775	12,041	12,041	12,248	1.7%	11,334	10,812	9,802
Future Debt Service	-	-	-	-	2,932	-	5,862	7,061	7,740
Capital	13,788	8,868	22,540	30,404	48,100	58.2%	44,430	32,220	22,650
Total	75,117	72,275	92,335	98,539	121,197	23.0%	121,268	110,130	101,585
Water Fund Margin	6,028	3,155	(154)	(2,906)	2,025	-	2,230	335	1,931
Water Net Position	221,480	219,678	219,524	216,772	218,797	0.9%	221,027	221,362	223,293
Cash Balance	25,133	30,084	29,930	27,178	29,203	7.5%	31,432	31,767	33,698

City of Minneapolis
2017 Budget
Financial Plan

Engineering Materials and Testing Fund

Background

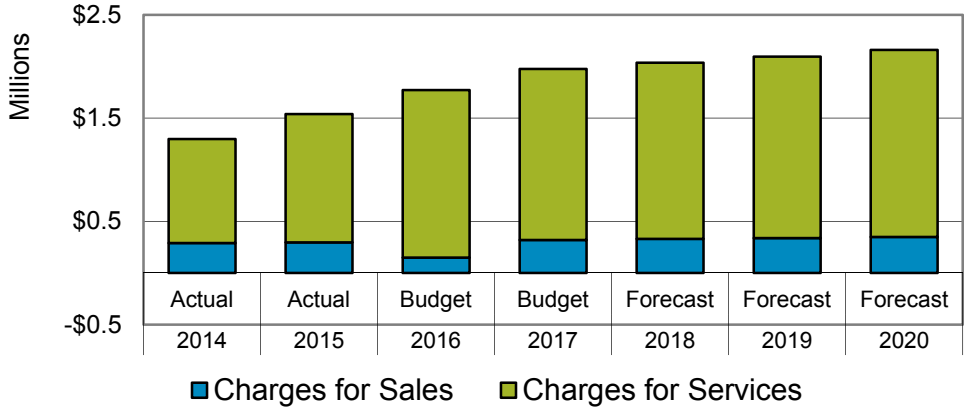
The Engineering, Materials and Testing Fund accounts for transactions related to City purchases of hot-mix asphalt and ready-mix concrete and the related quality control activities for the placement of these materials to assure compliance with State and Federal standards and specifications. The Engineering Laboratory, a component of this fund, provides these quality control activities. In addition, the Engineering Laboratory is responsible for construction inspection and testing services, maintaining a laboratory for testing construction materials, performing geotechnical evaluations, and coordinating related environmental field services.

Historical Financial Performance

The revenue sources for this fund include overhead charged on the procurement of hot-mix asphalt and ready-mix concrete materials along with fees for inspection and testing services by the Engineering Laboratory.

From 2003 through 2008, this fund had a decrease in net position of $1.5 million of which $777,000 was due to the loss on the disposal of the asphalt plant after operations were suspended. Beginning in 2008, with a net position of $27,758, the fund continued to have positive increases through 2013 ending the year with a balance of $2.0 million. In 2014, it was determined to decrease laboratory service fees and the overhead rates on asphalt and concrete resulting in a decrease net positon to a balance of $1.8 million. The net position decreased to $802,175 by year-end 2015 due to the purchase of a drill rig for $175,855 and GASB No. 68 pension liability adjustments of $829,355. The cash balance decreased from a balance of $1.9 million in 2014 to a balance of $1.6 million in 2015.

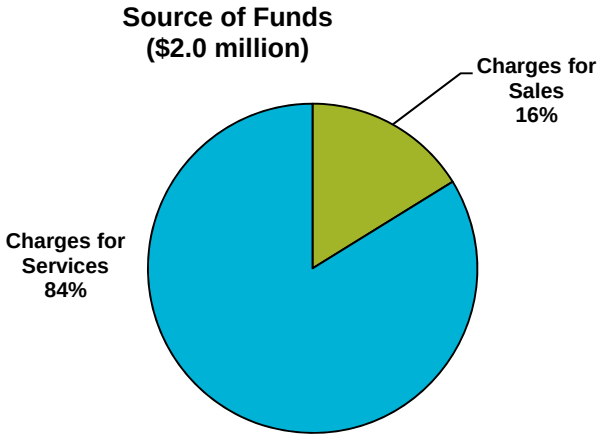
Engineering Materials and Testing Revenues



2017 Budget

Revenue
The 2017 revenue budget is $2.0 million, an increase of 27.1% from the 2016 projected revenue of $1.6 million. The 2017 budgeted revenue is greater than the 2016 projected due to a significant yearly increase in City road construction/overlay projects and maintenance activities. The rates continue to be reviewed to ensure accurate capture of revenue sufficient to cover expenses.

This fund generates revenue from testing and inspection services provided by the Engineering Laboratory and the sale of concrete and asphalt from outside vendors to other City departments. Product types and quantities are identified for customer departments. A cost allocation model determines product costs to allow the fund to generate revenues that match operating expenses.

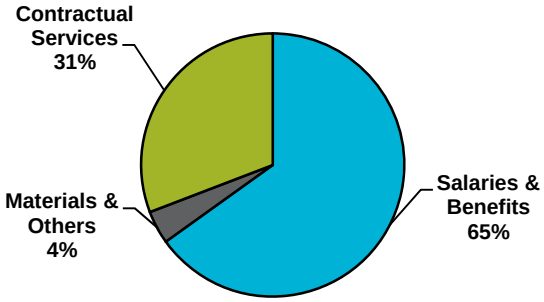


The 2017 revenue budget includes $1.7 million earned from charges for services provided by the Engineering Laboratory and $320,000 as mark up on the sale of asphalt and concrete. In 2017, overhead rates on asphalt and concrete sales will remain constant with the 2016 rates. The Engineering Laboratory continually compares its rates with those of the private sector that provides comparable services. Historically, the Laboratory's hourly rate has been significantly lower than that of the private sector and generates adequate revenue to cover the fund's direct and indirect expenses.

Expense
The 2017 expense budget is $2.0 million representing an increase of 14.4% from the 2016 projected expense of $1.7 million. The 2016 projection is slightly lower than the 2016 budget due to vacant positions. The Engineering, Materials and Testing Fund plans to be fully staffed in 2017. Beginning in 2015, the amount expended for professional services has increased due to an increase in construction projects.

Transfers
There are no transfers scheduled in 2017 for this fund.

Debt Service
This fund does not have any long-term debt.



Net Position and Cash Balance
The Engineering, Materials and Testing Fund had a positive net position of $802,175 at year-end 2015, representing a decrease of $1.0 million from the 2014 ending net position of $1.8 million. The net position at year-end 2015 includes an adjustment of $829,355 due to recognition of long-term pension liabilities in accordance with GASB Statement No. 68. Of the total adjustment amount, $529,908 is reflected in the financial reports as a decrease to the beginning net position at January 1, 2015. The net

position is projected to be $638,461 at the end of 2016 and increase to $648,923 in 2017. The financial policy for this fund determines that the fund should maintain a net position at least equal to 15.0% of the operating budget. For the year ending 2015, the benchmark for net position was $281,808 and the fund exceeded the benchmark by $520,367.

The 2015 year-end cash balance was $1.6 million, a decrease of $382,053 from the 2014 year-end balance of $1.9 million. Financial reserve policies for the internal service funds determine that the cash reserve target for the Engineering, Materials and Testing Fund should not be less than 15.0% of the operating budget, or $281,808 for 2015. The fund exceeded the benchmark by $1.3 million. The cash balance is projected to be $1.4 million in 2016 and to remain flat for 2017.

Mayor Recommended

There are no changes to the Mayor Recommended.

City of Minneapolis
2017 Mayor's Recommended Budget
Financial Plan (in thousands of dollars)

Engineering, Materials and Testing

	2014 Actual	2015 Actual	2016 Budget	2016 Projected	2017 Budget	% Chg From 2016 Projected	2018 Forecast	2019 Forecast	2020 Forecast
Source of Funds:									
Charges for Services	1,007	1,243	1,622	1,352	1,657	22.5%	1,706	1,757	1,810
Charges for Sales	290	297	150	204	320	57.2%	330	339	350
Total	1,297	1,540	1,772	1,555	1,977	27.1%	2,036	2,097	2,160
Use of Funds:									
Personnel Services	1,067	1,138	1,273	1,129	1,280	13.4%	1,319	1,358	1,399
Contractual Services	379	494	572	523	606	15.8%	624	643	662
Materials and other	72	247	84	67	80	19.2%	82	85	87
Transfers Out	-	-	-	-	-		-	-	-
Total	1,518	1,879	1,929	1,719	1,966	14.4%	2,025	2,086	2,148
Change in Net Position[1]	(192)	(450)	(157)	(164)	11		11	11	11
Net Position[1]	1,782	802	645	638	649		660	671	682
Cash Balance	1,936	1,553	1,396	1,389	1,401		1,411	1,423	1,434
Target Cash Reserve[2]	228	282	289	258	295		304	313	322
Variance Cash to Target Reserve	1,708	1,271	1,107	1,131	1,106		1,108	1,110	1,112

[1]Change in net position and net position for 2014 & 2015 are CAFR values.
[2]The target cash reserve is in accordance with the financial reserve policy for internal service funds. The cash reserve for the Engineering, Materials and Testing Fund should be maintained at a minimum of 15% of the operating budget.

City of Minneapolis
2017 Budget
Financial Plan

Fleet Services Division Fund

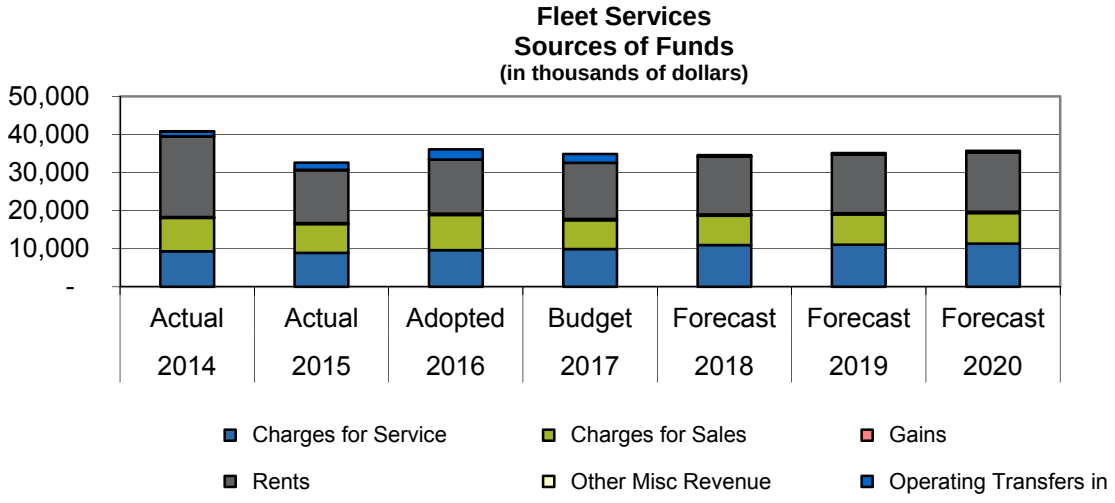
Background

The Fleet Services Division Fund manages the acquisition, maintenance and disposal of approximately 1,700 units of equipment, primarily the City's fleet of vehicles, including police cars, fire trucks, snow plows, sedans and pickup trucks along with off-road equipment. This fund provides the services of technicians to maintain the equipment. In addition, the fund manages the field coordination of City-owned and contractual equipment and operators as well as the procurement and sale of fuel for these vehicles.

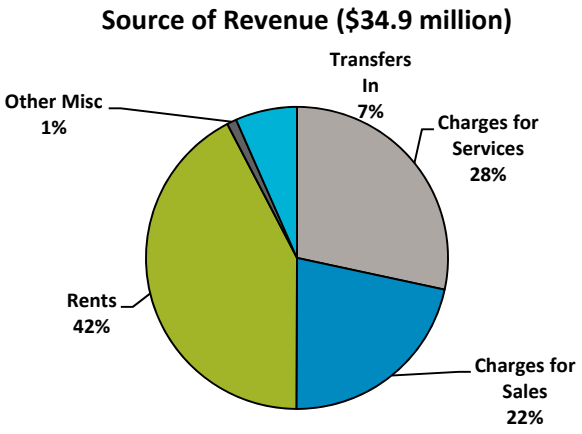
Through the end of October 2013, the fund provided the drivers and operators for the equipment that is used in construction and snow removal. Starting in November 2013, these employees were transitioned out of Fleet Services Fund and reassigned to various Public Works departments. In 2015, the Fleet Services Division assigned nearly all of its fleet (base units) to City departments. The City departments are allocated a rental rate for these units that is calculated through an activity based cost allocation model and designed to capture the replacement cost of the vehicle. The City's fleet of vehicles and equipment has an acquisition value of $84.3 million and accounts for 53.8% of the net value of the long-term assets in this fund.

Historical Financial Performance

A primary objective of the Fleet Services Division long-term financial plan is to maintain the fund's net position and cash balance according to the financial policies for the internal service funds. Originally, the long-term financial plan financed fleet purchases by issuing general obligation bonds. The fund followed the plan to maintain a positive cash balance, increase net position, and to end its reliance on bonds to fund the fleet purchases. In 2006, the practice of issuing bonds to finance fleet replacement was discontinued.



2017 Budget

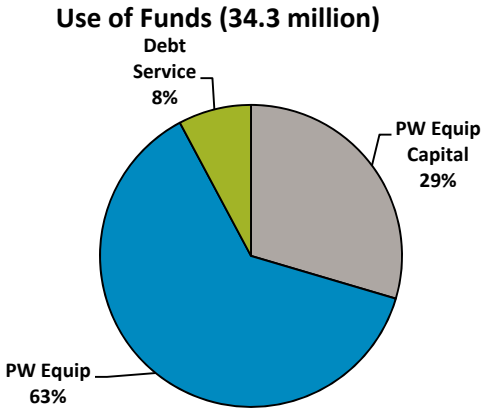


Revenue

The Fleet Services Division uses activity-based costing to bill internal customers for use of vehicles. This method establishes a fleet rental rate that covers the replacement cost of the vehicles after the useful life. Maintenance, repairs and fuel costs of the fleet are charged separately. These charges are billed at a rate that allows the Fleet Services Division to match revenue to expense. Total revenues for 2017 are budgeted at $34.9 million, a slight increase from the 2016 projected revenue of $32.8 million. The increase in 2017 budgeted revenue over the 2016 projected is due to an increase in overhead allocations in 2017 for vehicles assigned on a permanent basis to the departments. These increases are offset by a decrease in base rental rates and transfers in.

Expense

The 2017 expense budget is $34.3 million which represents a slight increase from the 2016 projected expense of $34.2 million. The increase in 2017 expense over the 2016 projection is primarily due to an increase in expense for fuel and materials. The increase in fuel and materials is offset by a decrease in capital purchases. Fleet equipment capital purchases vary from year to year based on a long-term replacement schedule which requires higher amounts of replacement in some years compared to others. The 2017 operating budget includes $50,000 related to CARS capital expenditures for fuel station hardware.



Transfers

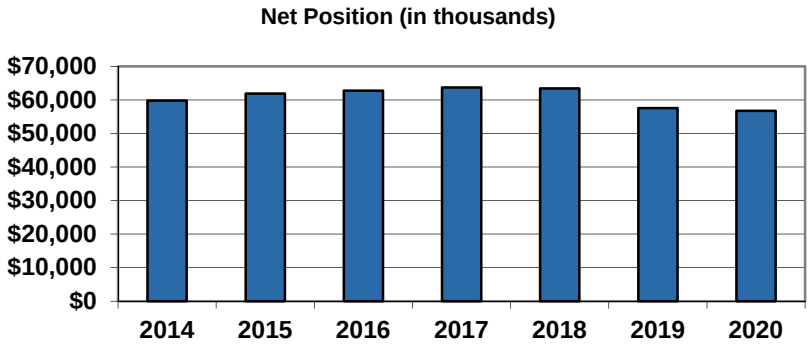
In 2017, the Fleet Services Division will receive $2.0 million as a transfer in from the General Fund to assist with the funding of approved CARS capital expense. Of this amount, $1.9 million will contribute to the regular lifecycle replacement of the fleet capital assets and $50,000 will fund the upgrade of a fuel dispenser. In 2017, Property Services will transfer $345,663 to Fleet Services to pay a portion of the debt expense related to the Currie Maintenance Facility. Property Services included a portion of the debt expense in its rent cost allocation model to charge other City departments that are housed in the Currie facility for a portion of the debt.

Debt Service

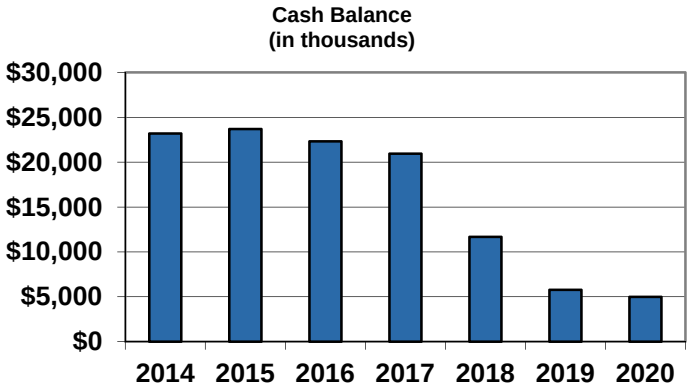
As part of the fleet modernization effort that began in 1997, the City issued bonds to finance fleet upgrades and to build new maintenance facilities. Principal and interest payments totaling $2.7 million are due in 2017 related to these bonds. The remaining debt obligation of $9.3 million is due in 2018.

Net Position

The net position at year-end 2015 was $61.9 million, an increase of $2.1 million from the 2014 ending position of $59.8 million. The primary reason for this increase is timing differences between recording rent revenue in 2015 for replacement of vehicles and the delivery of and payment for these vehicles occurring in 2016. In addition, the amount of equipment capitalized in 2015 was $4.3 million greater than the depreciation recorded. The Fleet Services Division Fund expects net position to increase in 2017 and to decrease in 2018 through 2020 as operating revenues are matched to expenses and capital outlay follows the fleet replacement plan. In 2018, the fund will pay off the remaining debt of $9.3 million. The net position at year-end 2015 includes an adjustment of $4.5 million due to recognition of long-term pension liabilities in accordance with GASB Statement No. 68. Of the total adjustment amount, $2.9 million is reflected in financial reports as a decrease to the beginning net position at January 1, 2015. The financial policy related to net position for the Fleet Services Division states that the net position should not fall below two times the annual depreciation amount. The annual depreciation for Fleet Services in 2015 was $6.6 million. The 2015 net position of $61.9 million is $48.7 million greater than the benchmark amount.



The 2015 ending cash balance of $23.7 million was an increase of $0.5 million from the 2014 ending balance of $23.2 million. Timing differences between the collection of revenue for equipment replacement in 2015 and the delivery of the equipment in 2016 are the primary reasons for the increase in cash. The cash balance is projected to decrease from 2016 through 2020 as the fund experiences an increase in capital outlay and funds the payment of debt. The financial policy related to cash balance for the Fleet Services Division states that the minimum cash balance should be 15.0% of the operating budget or $2.8 million in 2015. The 2016 projected balance is $22.3 million. The chart to the right illustrates the historical and projected cash performance of the fund.



Mayor Recommended

There are no changes to the Mayor Recommended.

City of Minneapolis
2017 Mayor's Recommended Budget
Financial Plan (in thousand of dollars)

Fleet Services Divison

	2014 Actual	2015 Actual	2016 Budget	2016 Projected	2017 Budget	% Chg From 2016 Projected	2018 Forecast	2019 Forecast	2020 Forecast
Source of Funds:									
Charges for Service	9,309	8,903	9,589	9,500	9,897	4.2%	10,940	11,041	11,313
Charges for Sales	8,797	7,551	9,275	5,670	7,564	33.4%	7,689	7,944	8,038
Gains	214	260	350	350	350	0.0%	350	350	350
Rents	21,175	13,907	14,176	14,588	14,755	1.1%	15,232	15,439	15,651
Other Misc Revenue	7	87	10	5	10	100.0%	10	10	10
Operating Transfers in	1,289	1,912	2,712	2,712	2,304	-15.0%	346	346	346
Total	40,791	32,620	36,112	32,825	34,880	6.3%	34,567	35,130	35,708
Use of Funds:									
Debt Service	2,335	2,444	2,615	2,615	2,677	2.4%	9,260	-	-
Transfers	-	-	-	-	-	0.0%	-	-	-
PW Equipment	25,818	19,891	22,595	19,579	21,472	9.7%	21,987	22,457	22,942
PW Equipment Capital	7,540	10,152	11,391	12,013	10,139	-15.6%	12,597	18,573	13,552
Total	35,693	32,487	36,601	34,207	34,288	0.2%	43,844	41,030	36,494
Change in Net Position[1]	9,760	5,000	(489)	(1,382)	592		(9,277)	(5,900)	(787)
Net Position[1]	59,822	61,919	63,645	62,752	65,684		65,397	59,497	58,710
Cash Balance	23,187	23,702	23,213	22,320	22,912		13,635	7,735	6,948
Target Cash Reserve[2]	2,973	2,826	3,239	2,787	3,071		3,148	3,219	3,291
Variance Cash to Target Cash Reserve	20,214	20,876	19,974	19,533	19,841		10,487	4,516	3,657

[1]Change in net position and net position are CAFR values.
[2] The target cash reserve is in accordance with the financial reserve policy for internal service funds. The cash reserve for the Fleet Services Division at a minimum should be equal to 15.0% of the operating budget adjusted for intrafund revenue and expense.

City of Minneapolis
2017 Budget
Financial Plan

Intergovernmental Services Fund

Background

The Intergovernmental Services Fund accounts for all of the operations of the Information Technology Department (IT) including information and technology functions, managed services contracts, the Project Management Office (PMO), and telecommunications operations. Information Technology activities account for 96.6% of the operating activities in the fund. The fund also records transactions for operations within the City Clerk's office related to central mailing and printing services, representing 3.4% of operating activities. Through the end of 2016, the fund also included a portion of the Human Resources budget designated for internal training.

In 2015, IT incurred $14.7 million of expense for technology projects. The PMO office charges City departments for the cost of purchasing or creating technology enhancements and provides quality, low-cost project management for implementing these technology-related projects. The charges to City departments are calculated to generate enough revenue to cover the overhead expense of the department. In addition, the City Council appropriated $2.9 million for technology capital projects in 2015 which are funded by net debt bonds. For 2016, the City Council approved $3.3 million for technology capital projects. For 2017, no funds were appropriated for technology capital projects. The majority of the funding for technology projects is derived from City departments' operating budgets.

The Information Technology department continues to be active with new citywide initiatives:

- *Enterprise Content Management System,* Replacement of the current Electronic Content Management System (ECMS) will allow the City to incorporate American with Disabilities Act (ADA) compliance within the public website, support multiple language translations for vital information and institute automated records retention with the new system. Incorporating these critical needs and revamping the information architecture sets the City up to scale for the future.

- *Enterprise Land Management*, The City will acquire and implement a system that will provide workflow automation and transaction processing for the City's emergency response resource management, regulatory enforcement, inspections, permitting, development, planning, and constituent self-service and other land management and reporting processes, among many other department-specific projects. The project is expected to be completed in October, 2016.

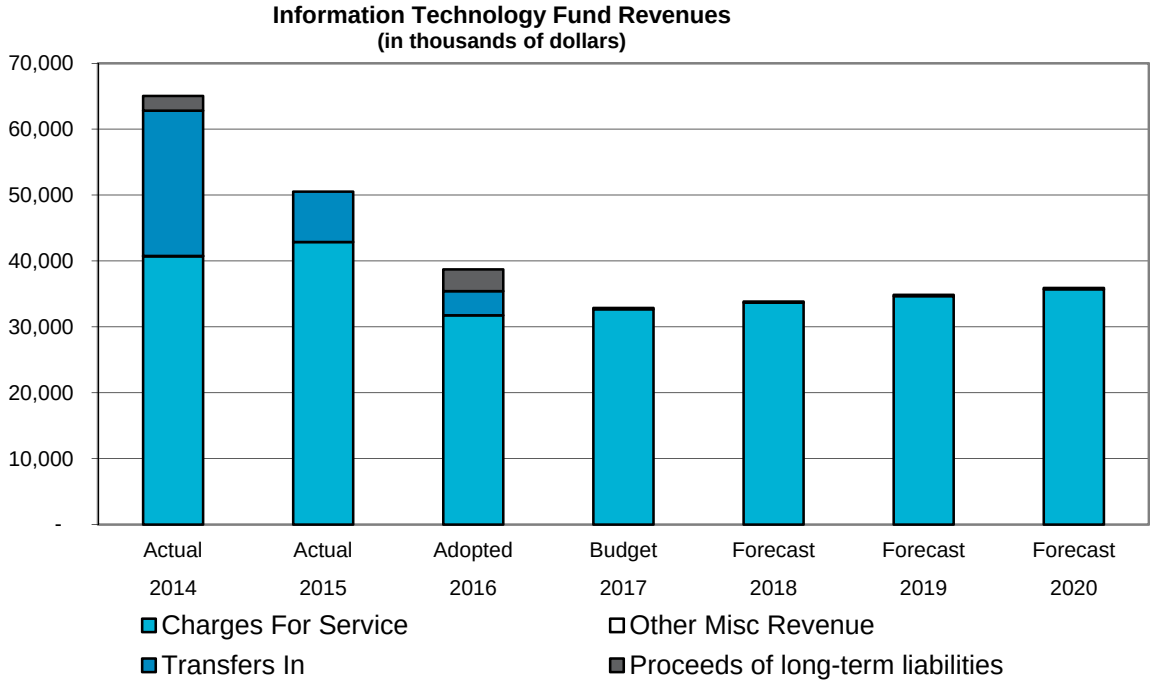
- *Enterprise Resource Planning (ERP) Program:* The City implemented upgrades to the PeopleSoft systems: financial reporting (Compass), HRIS including HCM (Human Capital Management) and ELM (Enterprise Learning Management), and Business Intelligence (Cognos reporting). The implementation enables more effective integration and collaboration of the components through the ERP perspective resulting in enhanced business processes, better data, and improved financial and HR reports. Hardware and

database upgrades were completed in 2013 and the system-wide project was completed in August 2015.

The net position in this fund will remain positive as it continues to provide services to City departments with charges determined through its allocation model and to collect fees for service with PMO. The allocation model assigns costs to customers based on usage of enterprise-wide applications and customer specific services. The net position of the fund increases primarily as a result of the capitalization of technology projects.

Historical Financial Performance

The City Council approved a long-term financial plan for the Intergovernmental Services Fund in September 2000, to resolve both the annual operating deficit and accumulated cash deficits in this fund. Since year-end 2002, the fund has achieved positive increases to its net position. As part of the long term financial plan for the fund, the fund received transfers in from the general fund to assist with debt payments. These transfers in ended in 2014 with a final transfer of $13.1 million as the majority of the debt obligations were retired in 2012. The fund's cash balance has also steadily increased as projected in the long-term financial plan. At year-end 2015, the cash balance was $38.4 million.



2017 Budget

Revenues
The 2017 revenue budget is $32.9 million, a decrease of 23.8% from the 2016 projected revenue of $43.1 million. The 2016 projection includes revenue earned during the current year for PMO projects. The 2017 budget includes a conservative revenue amount for PMO projects that is increased as work is completed and City departments billed for the services. Charges for

service are slightly increased in 2017 as compared to the 2016 original budgeted amount due to increased revenue received from City departments through the cost allocation model.

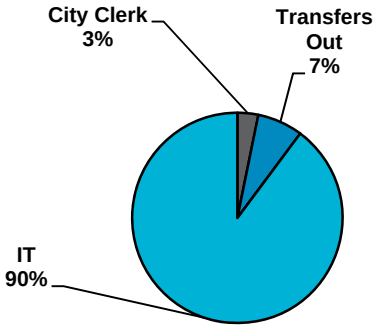
Allocation Model Implications
The allocation model has four components on the customer expense side: IT application support; IT operating; telecommunications; and special customer specific services. Through 2016, there was also a small amount for data connectivity. Revenues generated through the allocation model will recover the following:

- IT operating costs at a level that conforms to the Council-adopted financial plan.
- Through 2016, debt service resulting from phone system purchase.
- A small portion for City Clerk data center operations. Through 2016 there was also a small portion for Human Resources operations.

Revenue Assumptions (2017)	
Number of PC's	2,914
Number of telephones	2,956

Expenses
The 2017 expense budget is $42.9 million, a decrease of 7.2% from 2016 projected expenses. The decrease in the 2017 total expense budget over the 2016 projection is primarily due to expenses from PMO projects. The 2017 budget includes a conservative expense amount for PMO projects that is increased as work is completed and City departments billed for the services. The 2017 operating budget includes $6.1 million in approved CARS expense.

Intergovernmental Services Fund Use of Funds by Department ($42.9 million)



The 2016 projected operating expense is $10.7 million over the 2016 budget. This is primarily due to expenses related to customer funded PMO projects not included in the original operating budget but included in the projection as expense is recorded to projects and billed to customers. PMO projects include expenses related to the Enterprise Land Management project that is expected to be completed in 2016. The projected 2016 expense budget also includes one-time transition costs of $3.3 million related to insourcing the help desk and desk side support functions, which was a Council approved rollover from 2015.

Capital expense for information technology investments are budgeted in the Intergovernmental Services Fund. Capitalized assets are reported in this fund as is the depreciation expense. For 2016, the capital budget is $3.3 million, primarily for the Police Report Management System upgrade. For 2017, no capital projects are budgeted. In 2011, the fund began to pay $1.5 million annually as loan repayment to the Convention Center, with final payment of $1.75 million paid in 2016.

Transfers
In 2015, the Intergovernmental Services fund received a payment from the bond redemption fund of $2.8 million to assist with debt payments related to the issuance of net debt bonds for capital projects. As there were no outstanding bonds at the beginning of 2016, no transfer was necessary for 2016. If it is determined that net debt bonds will finance capital projects in the future, it is expected that the fund will receive a transfer to assist with the debt payments. The

fund received a transfer from the general fund of $185,139 in 2016 and $191,708 in 2017 to fund City Hall rent. The fund also received a transfer of $1.5 million in 2016 to fund one-time expenses for the CARS program and Service Now Infrastructure Services. In addition, in 2015 the fund received a final transfer of $1.0 million from the Self Insurance Fund.

In the 2017 budget there is a fund transfer of $3.0 million to the Capital Improvements Fund for the street infrastructure and neighborhood park funding plan.

Debt Service
No debt service payments were due in 2016 as the fund did not have any beginning bond liability in 2016.

Net Position and Cash Balance
The financial policy related to the net position for the Intergovernmental Services fund determines that the net position should not fall below two times the fund's annual depreciation. The annual depreciation for 2016 is $6.3 million and the projected year-end net position is $59.5 million which brings the fund's projected net position $46.9 million over the benchmark amount of $12.6 million. The net position at year-end 2015 was $62.7 million. The Intergovernmental Services Fund expects net position to decrease $3.2 million in 2016 due to the Council approved use of up to $3.3 million of net position to cover ongoing one-time transition costs related to insourcing help desk and desk side support functions and contracting for a new managed services provider. The 2015 net position increased $567,106 from the 2014 ending balance of $62.1 million. The increase in net position is primarily due to the capitalization of technology projects of $10.8 million, which is offset by the recognition of pension liabilities. The net position at year end 2015 includes an adjustment of $6.5 million due to the recognition of long-term pension liabilities in accordance with GASB Statement No. 68. Of the total adjustment amount, $4.2 million is reflected in the financial reports as a decrease to the beginning net position at January 1, 2015.

The financial policy for cash balance states that the minimum cash balance should be equal to 15.0% of the fund's total budget. The year-end cash balance for 2015 was $38.4 million. The fund had a 2015 total budget of $37.4 million resulting in a benchmark amount of $6.1 million. At year-end 2015, the fund's cash balance exceeded the benchmark by $32.3 million. The 2015 cash position decreased $11.5 million from the 2014 ending balance of $49.9 million, primarily due to the planned use of deferred revenue funds for the ERP and Enterprise Land Management projects and due to the planned use of net position as the funding source for transition expenses related to insourcing the IT helpdesk and desk side support functions starting in 2016. It should be noted that included in the 2015 cash balance is $7.0 million of unearned revenue, or cash received from other City departments as prepayment for future technology projects. The cash balance is projected to decrease in 2016 to an ending balance of $28.8 million due to planned use of deferred revenue funds for the Enterprise Land Management and other PMO projects and due to the ongoing transition expenses related to insourcing the IT helpdesk and desk side support functions. In the following years, the fund is projected to decrease its cash balance from $28.8 million in 2016 to $17.7 million in 2020.

City of Minneapolis
2017 Mayor's Recommended Budget
Financial Plan (in thousands of dollars)

Intergovernmental Services Fund

	2014 Actual	2015 Actual	2016 Budget	2016 Projected	2017 Budget	% Chg From 2016 Projected	2018 Forecast	2019 Forecast	2020 Forecast
Source of Funds:									
Charges For Service	40,720	42,861	31,744	39,454	32,675	-17.2%	33,655	34,665	35,705
Other Miscellaneous Revenue	43	-	-	-	-		-	-	-
Operating Transfers In	22,047	7,659	3,665	1,665	192	-88.5%	192	192	192
Proceeds of Long term Liabilities	2,225	-	3,300	2,000	-	-100.0%	-	-	-
Total	65,035	50,520	38,709	43,119	32,867	-23.8%	33,847	34,857	35,897
Use of Funds:									
Transfers	523	-	-	-	3,000		-	-	-
Debt Service	1,645	2,751	2,000	-	-		-	-	-
City Clerk	1,483	1,765	1,384	1,517	1,376	-9.3%	1,417	1,460	1,504
Human Resources	257	204	308	264	-	-100.0%	-	-	-
Information Technology	41,754	50,196	32,276	42,908	38,558	-10.1%	33,048	33,686	34,528
Capital Projects	805	1,151	3,300	1,600	-	-100.0%	-	-	-
Total	46,467	56,067	39,268	46,289	42,934	-7.2%	34,465	35,146	36,032
Change in Net Position[1, 3]	24,680	4,718	(559)	(3,170)	(10,067)		(618)	(289)	(135)
Net Position[1]	62,084	62,651	62,092	59,481	49,414		48,796	48,507	48,372
Cash Balance[2]	49,888	38,360	31,451	28,840	18,773		18,155	17,866	17,731
Target Cash Reserve	5,074	6,069	5,318	5,318	6,384		5,114	5,216	5,349
Variance Cash to Target Reserve	44,814	32,291	26,133	23,522	12,389		13,042	12,651	12,383

[1] Change in net position and net position for 2014 and 2015 are the amounts recorded in the CAFR.

[2] At year end 2015, fund 06400 has a liability balance of $7.0 million in unearned revenue resulting from prepayments by City departments for future IT projects. These prepayments result in an increase to the cash balance.

[3] The 2016 projected change in net position decreased $2.6 million more than the budgeted net change. This is due to the Council approved rollover from 2015 of $3.3 million of net position to cover one-time ongoing implementation costs associated with insourcing the IT helpdesk and desk side support functions and expenses related to contracting with a new provider for managed services.

City of Minneapolis
2017 Budget
Financial Plan

Property Services Fund

Background

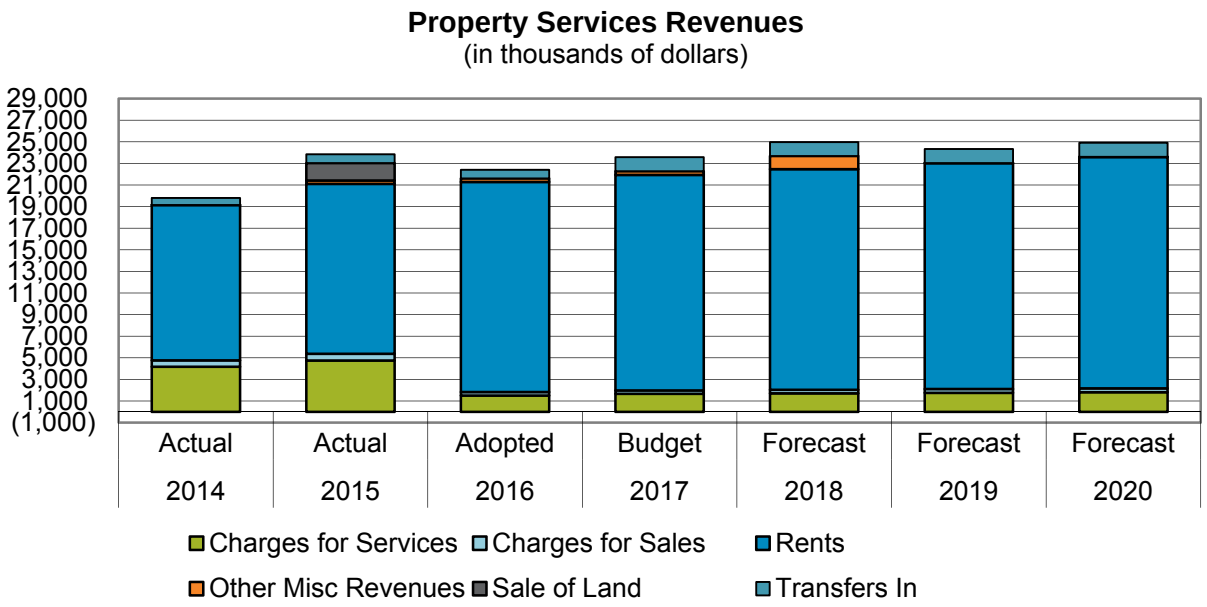
The Property Services Fund is an internal service fund responsible for the operations and maintenance of the City-owned buildings including police precinct structures, fire stations, and public works buildings. The fund does not provide services to the Convention Center, Water facilities, or the Minneapolis Park and Recreation Board buildings. The fund is also responsible for the Radio Shop which maintains the City's emergency communications network. In 2004, the Property Services division assumed the responsibility for space and asset management and security management. In 2007, the division began providing energy management services for City properties.

In April 2011, the Property Services Fund was transitioned from the Public Works department to the Finance and Property Services department within the City Coordinator's department. The activities in this fund remain an internal service fund and report to the Chief Financial Officer.

Historical Financial Performance

This fund collects revenue from the City departments that are either housed in City buildings or use the services provided (building space, operational maintenance, security, space and asset management, energy management, janitorial and radio services). The proposed building and communication equipment charges to City departments are calculated through cost allocation models using historical and anticipated operational costs. The cost recovery structure is configured to enable the fund to charge the amounts required to recover the cost of the goods and services provided to City departments and the cost of the fund's overhead. Beginning in 2009, the Council approved a City-wide charge for City Hall rent. The Property Services Fund collects the rental charge and remits it to the Municipal Building Commission (MBC) to reimburse the MBC for maintenance and property management services.

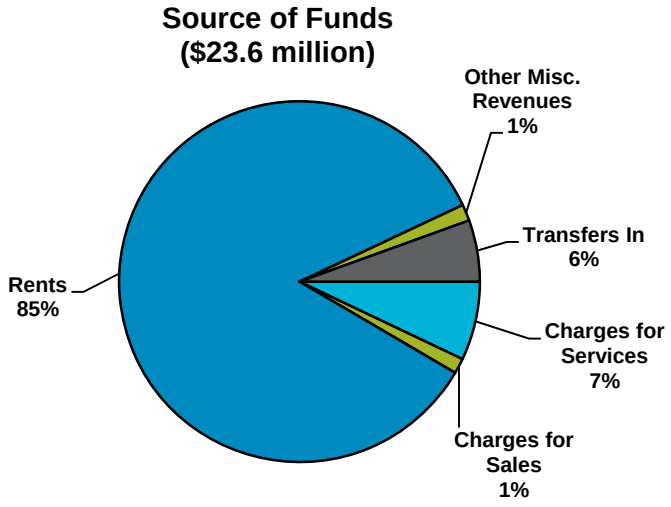
Included in the Property Services Fund is the Property Disposition Fund. This fund was created in section 14.120 of City Ordinance for the purpose of recording proceeds from the sale of City property. The ordinance did not specify the use of proceeds. Some of the proceeds were expended on capital projects upon City Council approval.



2017 Budget

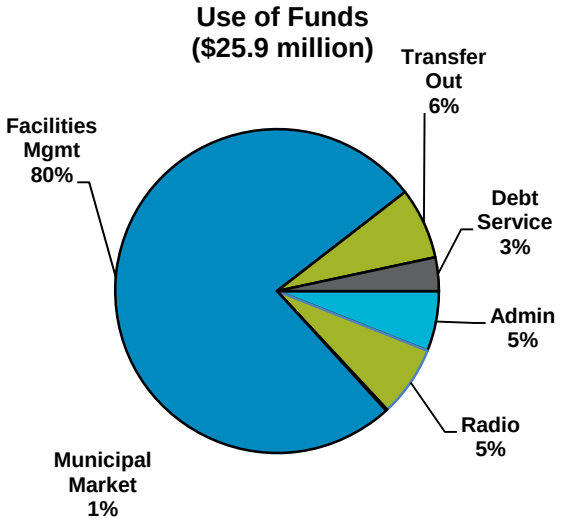
Revenues

The 2017 revenue budget for this fund is $23.6 million, representing an increase of 8.5% from the projected 2016 revenue of $25.8 million. The increase in 2017, when compared to the 2016 projected, is partially due to revenue of $1.7 million received in 2016 for the sale of vacant land. In addition, the projected revenue received in 2016 from charges for services is significantly increased from the amount budgeted in 2017. Charges for services include discretionary repairs and upgrades which can vary from year to year depending on the available budget of City departments. A base budget is recorded each year and increased as additional projects are completed and billed to other City departments. Rent revenue of $19.9 million budgeted in 2017 increased 2.5% over the amount in 2016. Included in rent income is the charge to City departments for use of City owned buildings. The charges for City owned buildings experienced a slight decrease of 0.4% when compared to these charges for 2016. This decrease was offset by increases in the flow-through amounts charged for external leases and City Hall rent. The Property Services Fund will continue to collect revenues from City departments, who occupy City buildings, to fund capital improvements primarily for facility repairs and upgrades. This practice began in 2016 and replaces funding through net debt bonds.



Expense

The 2017 expense budget is $25.9 million, representing an increase of 14.5% from the projected 2016 expense of $22.6 million. Included in the 2017 expense budget is a conservative estimate for costs related to projects completed for other City departments. As the projects are requested and expense is realized, there is offsetting revenue collected through the billing process. The 2016 projected Facilities Management expense reflects this increase in expense related to work for others. Also included in the projection for 2016, is an estimated expense of $1.9 million for capital improvements for City buildings. The 2016 budgeted amount for capital improvements is $4.0 million and the fund collected revenues equal to this amount through the allocation model. In 2016, the fund used the remaining proceeds from net debt bonds for capital improvements before expensing funds from the $4.0 million. The result was a decrease in the projected total operating expense and a significant increase in the change of net position.



The 2017 expense budget includes $1.0 million for expenses related to Downtown Campus. In addition, the fund has an appropriation of $5.0 million for pass-through costs for services provided by the Municipal Building Commission for maintaining the City's space in City Hall.

Transfers

The 2017 budget includes a General Fund transfer of $1.3 million. Of that transfer, $1.0 million is for Downtown Campus, and $300,260 is to cover the cost of City Hall rent for the space occupied by Property Services.

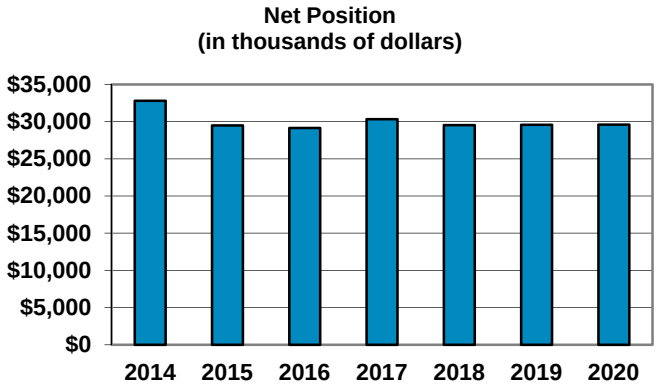
The 2017 expense budget includes a transfer out of $1.8 million. Of that transfer, $1.5 million is to the General Fund to fund 2017 CARS (Capital Asset Request System). The remaining $345,663 is to the Fleet Services Division Fund to assist with the debt payment for the Currie Maintenance Facility. Property Services collects the rent payment through the rent allocation model by charging a portion of the debt expense to those departments that occupy space in the facility.

Debt Service

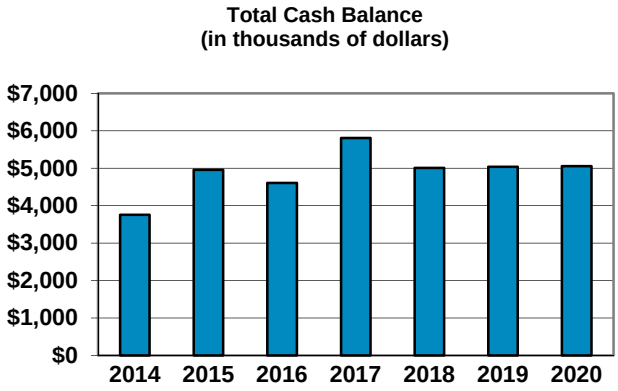
The Radio Shop, a division of Property Services, has management responsibility for the $14.0 million 800 MHz radio system. The Property Services Fund recognizes the fixed asset, along with the debt related to this project. The Radio Shop funds a portion of the City's public safety initiative through a contribution of $350,000 a year. The General Fund completed a transfer for debt service in 2013 of $3.3 million to cover years 2014 through 2018. The fund does not receive additional transfers for debt service. Total debt service for 2017 is $869,200.

Net Position and Cash Balance

The Property Services Fund has a net position of $29.5 million at year-end 2015 representing a decrease of $3.3 million from the 2014 ending net position of $32.8 million. The net position at year-end 2015 includes an adjustment of $4.1 million due to recognition of long-term pension liabilities in accordance with GASB Statement No. 68. Of the total adjustment amount, $2.6 million is reflected in the financial reports as a decrease to the beginning net position at January 1, 2015. The 2016 net position is projected to increase by $3.2 million due to timing differences between collection of revenue for capital improvements for City buildings and the realization of the expense. The financial policy for the net position for the Property Services Fund directs that the net position should not fall below two times the annual depreciation amount. The depreciation for Property Services in 2015 was $1.3 million. The 2015 net position of $29.5 million is $26.9 million greater than the benchmark amount.



The 2015 year-end cash balance is $5.0 million, an increase of $1.2 million from the 2014 year-end balance of $3.8 million. The Property Services Fund cash balance includes operating cash and the cash balance in the Property Disposition Fund, a fund that receives proceeds from the sale of City property. The cash balance in the Property Disposition Fund at year-end 2015 was $1.7 million and is projected to be $3.4 million at year-end 2016 due to additional sales of City property. Financial reserve policies for the internal service funds determine that the cash reserve for the Property Services Fund should not be less than 15.0% of the operating budget, or $2.7 million for 2017.



Mayor Recommended

There are no changes to the Mayor Recommended.

City of Minneapolis
2017 Mayor's Recommended Budget
Financial Plan (in thousand of dollars)

Property Services Fund

	2014 Actual	2015 Actual	2016 Budget	2016 Projected	2017 Budget	% Chg From 2016 Projected	2018 Forecast	2019 Forecast	2020 Forecast
Source of Funds:									
Charges for Services	4,171	4,754	1,505	2,788	1,665	-40.3%	1,715	1,766	1,819
Charges for Sales	593	617	324	588	324	-44.8%	334	344	354
Rents	14,388	15,731	19,456	19,609	19,949	1.7%	20,427	20,920	21,427
Other Misc Revenues	3	321	329	334	348	4.3%	1,206	10	10
Sale of Land	-	1,605	-	1,670		-100.0%	-	-	-
Transfers In	646	819	799	799	1,300	62.7%	1,300	1,300	1,300
Total	19,802	23,848	22,414	25,788	23,586	-8.5%	24,981	24,340	24,911
Use of Funds:									
Property Services Administration	1,326	1,896	1,444	1,500	1,558	3.9%	1,605	1,653	1,703
Radio Equipment	1,831	2,180	1,798	1,820	1,830	0.5%	1,885	1,941	2,000
Municipal Market	42	51	41	55	41	-26.2%	42	43	44
Facilities Management	15,985	17,314	18,263	18,027	19,760	9.6%	20,209	20,671	21,147
Debt Service	848	880	894	894	869	-2.8%	845	-	-
Transfers Out	-	316	326	326	1,846	465.9%	1,196	-	-
Total	20,034	22,638	22,765	22,622	25,903	14.5%	25,781	24,308	24,894
Change in Net Position [1]	(257)	(707)	(351)	3,166	(2,317)		(799)	32	17
Net Position [1]	32,801	29,490	29,138	32,655	30,338		29,539	29,570	29,587
Total Cash Balance	3,758	4,958	4,607	8,124	5,807		5,007	5,039	5,056
Operating Cash balance [2]	2,377	3,271	2,920	4,769	2,452		1,653	1,684	1,702
Target Cash Reserve [3]	2,127	2,381	2,426	2,404	2,648		2,755	2,840	2,928
Variance Operating Cash to Target Cash Reserve	250	890	494	2,365	(196)		(1,102)	(1,156)	(1,227)

* The Property Services fund includes transactions of the Property Disposition Fund, a fund that receives proceeds from the sale of City proper

[1]The change in net position and the net position for 2014 and 2015 are the amounts recorded in the CAFR.

[2]Total cash balance is the sum of cash recorded in the Property Dispositon fund and the Property Services fund. Operating cash is the cash balance generated from Property Service fund operations and recorded in the Property Services fund.

[3]The target cash reserve is in accordance with the financial reserve policy for internal service funds. The cash reserve for the Property Services Fund should at a minimum be equal to 15.0% of the adjusted operating budget.

City of Minneapolis
2017 Budget
Financial Plan

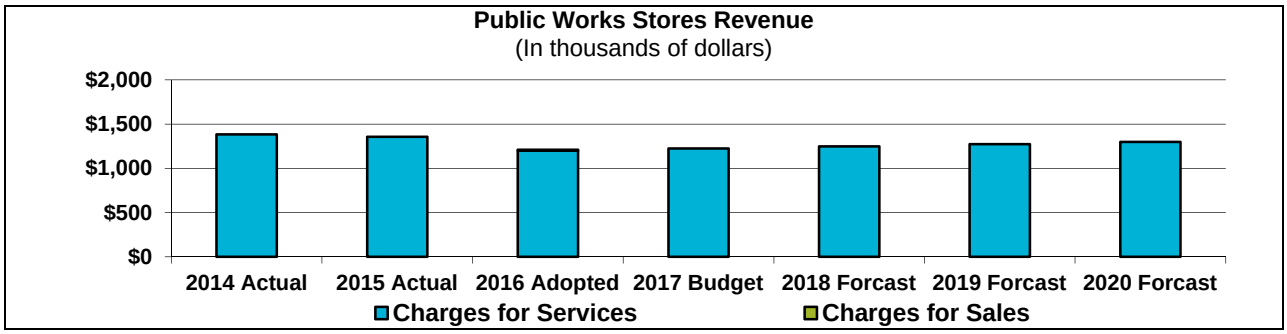
Public Works Stores Fund

Background

The Public Works Stores Fund accounts for the centralized procurement, receiving, warehousing, and distribution of stocked inventory items and the purchase of special goods and services. The fund's mission is to provide goods in a cost effective manner to City departments through the Central Stores and Public Works Traffic Stores.

Historical Financial Information

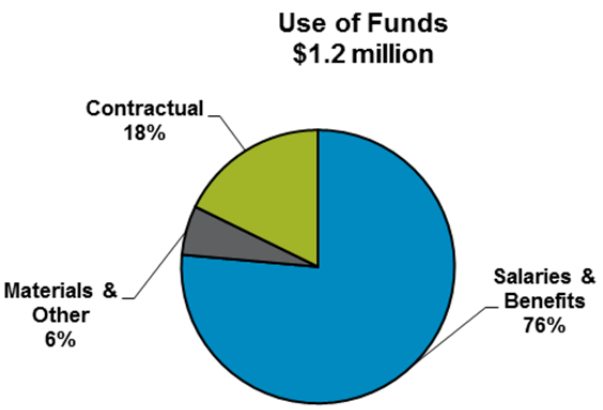
Public Works began operating Central Stores in January 1965 when the stockrooms for Property Services, Bridge maintenance, Paving construction, and Sewer construction and maintenance were combined to establish a central stores operation. In 1980, Central Stores began purchasing the City's office supplies and non-specialty items. Central Stores was transitioned from the Public Works department to a cost center within the Finance & Property Services Department in April 2011. In 2016, Central Stores added a new storeroom at the Royalston Maintenance Facility. Public Works Traffic Stores purchases components for traffic signals, controllers, and street lights.

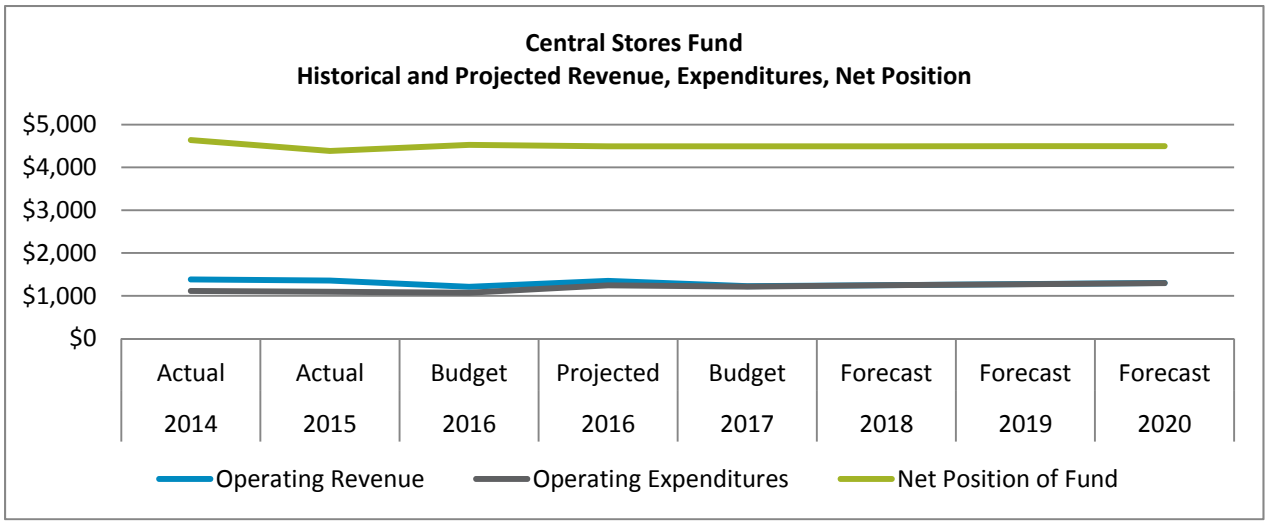


2017 Budget

Revenues
Revenue for this fund is earned by applying overhead charges to inventory sales and transaction processing. Revenues for 2017 are budgeted at $1.2 million, a decrease of 9.2% from the 2016 projected revenue of $1.3 million. The 2016 projected revenues are higher than budgeted due to an increase in inventory transactions processed by Traffic Stores. The 2017 revenue budget is based on the revenue required to recover the direct and indirect costs of each department's operations.

Expense
The 2017 expense budget of $1.2 million is a slight increase of 1.5% from the 2016 projected expense of $1.2 million. Salary and fringes are expected to increase in 2017 offset by a decrease in contractual service expense. In 2016, two additional FTEs were added to the Central Stores department with funding through existing ongoing revenue sources. A new Central Stores storeroom was constructed at the Royalston Maintenance Facility in 2016 to provide additional service to City customers.





Transfers
This fund does not have a transfer out obligation to another fund nor does it receive any transfers in from other funds.

Debt Service
This fund does not have any long-term debt.

Net Position and Cash Balance

The financial policy for this fund states that the fund should maintain a minimum net position and cash balance equal to 15.0% of the operating budget. The year-end net position for 2015 was $4.4 million, a decrease of $252,552 from the ending net position of $4.6 million in 2014. The net position at year-end 2015 includes an adjustment of $604,738 due to recognition of long-term pension liabilities in accordance with GASB Statement No. 68. Of the total adjustment amount, $386,391 is reflected in the financial reports as a decrease to the beginning net position at January 1, 2015.

The 2015 year-end cash balance was a deficit of $368,680, a decrease of 83.6% from the 2014 ending cash balance deficit of $200,801. The target cash reserve for the Public Works Stores

Fund is $164,000. The fund has experienced a negative cash balance since 2006 when the balance was a deficit of $877,261. By 2011, the deficit had increased to $1.0 million. The cash balance varies indirectly with the amount expended for inventory purchases.

City of Minneapolis

2017 Mayor's Recommended Budget

Financial Plan (In thousands of dollars)

Public Works Stores Fund

	2014 Actual	2015 Actual	2016 Budget	2016 Projected	2017 Budget	% Chg From 2016 Projected	2018 Forecast	2019 Forecast	2020 Forecast
Source of Funds:									
Charges for Services	1,384	1,357	1,200	1,328	1,225	-7.8%	1,249	1,274	1,300
Charges for Sales	-	-	10	21	-		-	-	-
Total	1,384	1,357	1,210	1,349	1,225	-9.2%	1,249	1,274	1,300
Use of Funds:									
Salaries and Fringes	775	824	760	847	929	9.7%	952	976	1,000
Contractual Services	306	246	240	288	216	-24.9%	216	216	216
Materials and Other	31	26	71	63	71	13.6%	71	71	71
Transfers									
Total	1,112	1,097	1,071	1,198	1,216	1.5%	1,239	1,263	1,288
Change in Net Position[1]	549	134	139	151	9		10	11	12
Net Position[1]	4,638	4,386	4,525	4,537	4,545		4,555	4,566	4,578
Cash Balance	(201)	(369)	(229)	(217)	(209)		(199)	(188)	(176)
Target Cash Reserve[2]	167	164	161	180	182		186	189	193
Variance Cash to Target Reserve	(368)	(533)	(390)	(397)	(391)		(385)	(378)	(369)

* This fund includes Cental Stores (Department of Finance & Property Services) and Public Works Traffic Stores.

[1] The change in net position and net position for 2014 and 2015 are the amounts recorded in the CAFR.

[2] The target cash reserve is in accordance with the financial reserve policy for internal service funds. The cash reserve balance for the PW Stores Fund should be maintained at a minimum of 15.0% of the operating budget.

City of Minneapolis
2017 Budget
Financial Plan

Self-Insurance Fund

Background

The Self-Insurance Fund records tort liability settlements, workers' compensation claims, severance payments to employees who meet eligibility requirements and the related administrative costs of these and other services. A cost allocation model assigns charges to City departments to recover these expenses.

Historical Financial Performance

Prior to year-end 2012, the fund historically recorded a negative net position primarily because of the required accounting recognition of the liability for unpaid claims. At year-end 2012, the net position reached a positive balance of $1.7 million, increasing $45.0 million from a deficit of $43.3 million in 2002. The net position at year-end 2015 was $16.8 million and the unpaid claims liability was $52.0 million. An actuarial study completed for year-end 2014 calculated the unpaid claims liability based on historical paid claims, incurred loss, and estimated reserves for claims unpaid.

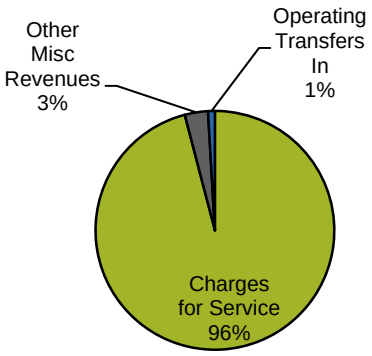
Beginning in 2007, a cost allocation model was implemented to recover costs associated with all programs in the fund. The cost allocation model assigns charges to City departments based on a minimum of 5-year claims history for workers' compensation and liability. The model was put in place to raise departmental awareness of Self-Insurance costs and increase their ability to control the cost of premiums in the future through loss prevention programs.

2017 Budget

Revenues

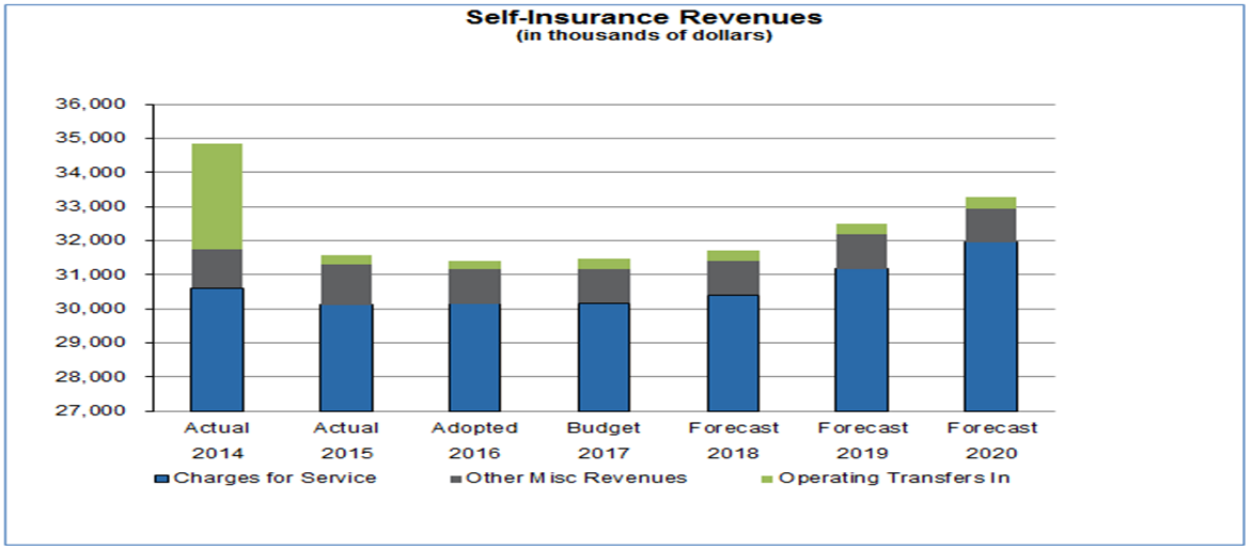
Revenue recorded in this fund primarily consists of funds received from City departments through a cost allocation model for services related to litigation, risk management, and employee benefits. In addition, the fund collects revenue to provide for payment of liability settlements and for workers' compensation claims.

Source of Funds
($31.5 million)



The 2017 budgeted revenue for the Self Insurance Fund is $31.5 million, an increase of 1.1% from the 2016 projected revenue of $31.1 million. The increase is primarily related to an increase in the liability premium and workers' compensation charges that are allocated to City departments. These increases follow the 2017 estimated payments for tort settlements and workers' compensation claims that are calculated in the 2014 actuarial study. The

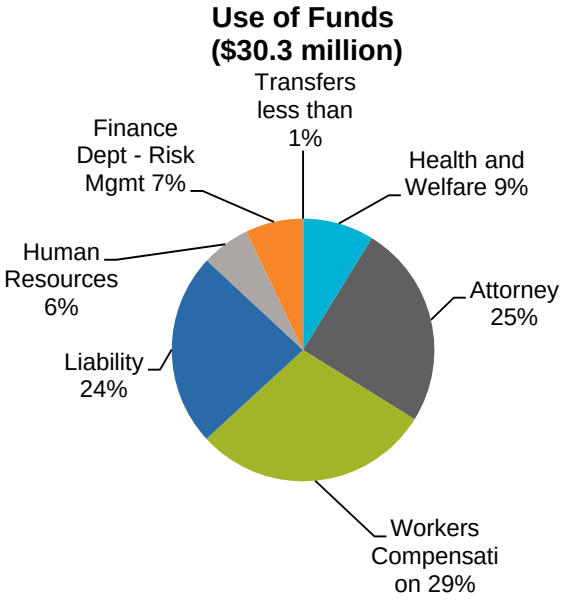
increase in 2017 revenue is also due to allocating the cost of one FTE that was transferred from the General Fund to the Self Insurance Fund to administer employee benefits.



Expense

The expense budget for 2017 is $30.3 million, an increase of 17.5% from the projected 2016 expenses of $25.8 million. The 2016 projected expense budget reflects a 13.7% decrease over the 2016 adopted budget due to a significant decrease in the projected cost of tort settlements. The 2016 projected decrease in tort settlement expense will be offset by an increase in the cost of workers' compensation claims in the same year.

An actuarial study completed at year-end 2014 provided estimated payout amounts for workers' compensation claims and tort settlements for 2016 and 2017. The workers' compensation estimated payments for 2017 are $7.2 million, an increase of 5.1% from the 2016 estimated payments of $6.8 million. Liability settlements for 2017 are estimated at $7.6 million compared to a $7.5 million estimated for 2016. Actual liability payments for 2016 are projected to be 66.9% less than the amount predicted in the actuarial study.



The Unused Sick Leave program provides a payout of unused sick leave to qualified employees upon separation from the City. Payments are funded by 0.7% gross salary contributions from the City and Park Board into a severance pool. The rate for City police officers and firefighters is 1.1% of gross pay. In recent years, the amount collected from City departments is greater than the payouts to qualified employees. The unpaid balance is retained in the Self Insurance Fund to provide for future payouts.

Transfers
The 2017 revenue budget includes a $297,000 transfer from the General Fund for the cost of City Hall rent. In 2015, the fund transferred a final payment of $1.0 million to the Intergovernmental Services Fund in accordance with the long- term financial plan.

Debt Service
This fund does not have any long-term debt.

Net Position
The net position at year-end 2015 is $16.8 million representing a decrease of $1.5 million from the 2014 net position of $18.3 million. The net position at year-end 2015 includes an adjustment of $5.8 million due to recognition of long-term pension liabilities in accordance with GASB Statement No. 68. Of the total adjustment amount, $3.7 million is reflected in the financial reports as a decrease to beginning net position at January 1, 2015. The financial reserve policy relating to the internal service funds states that the net position for the Self Insurance Fund should not fall below zero.

The fund experienced an increase in cash of $5.1 million in 2015, bringing the year-end cash balance to $76.0 million. The primary reason for the increase in cash balance is the decrease in tort settlements paid in 2015 compared to the amount budgeted for that year. The financial reserve policy relating to the internal service funds states that the Self Insurance Fund should maintain a cash balance equal to the unpaid claims liability plus 10.0% of the annual operating budgets within the fund. For year ending 2015, the target cash reserve is $53.0 million and the fund exceeded the target by $23.0 million.

City of Minneapolis
2017 Mayor's Recommended Budget
Financial Plan (in thousands of dollars)

Self Insurance Fund

	2014 Actual	2015 Actual	2016 Budget	2016 Projected	2017 Budget	% Chg From 2016 Projected	2018 Forecast	2019 Forecast	2020 Forecast
Source of Funds:									
Charges for Service	30,612	30,120	30,147	30,528	30,172	-1.2%	30,413	31,174	31,953
Other Misc Revenues	1,147	1,176	1,010	355	1,005	183.1%	1,000	1,000	1,000
Operating Transfers In	3,086	292	261	261	297	13.7%	309	321	334
Total	34,845	31,588	31,418	31,144	31,473	1.1%	31,722	32,495	33,287
Use of Funds:									
Health and Welfare	1,244	990	2,593	1,100	2,658	141.7%	2,725	2,793	2,863
Attorney	6,452	6,769	7,341	7,000	7,585	8.4%	7,774	7,969	8,168
Workers Compensation	9,771	10,526	8,607	10,966	8,873	-19.1%	9,300	9,735	9,978
Liability	3,286	2,905	7,551	2,500	7,189	187.6%	7,774	7,973	8,172
Human Resources	1,555	1,534	1,641	1,706	1,804	5.7%	1,849	1,895	1,943
Finance Dept - Risk Mgmt	2,859	2,417	2,097	2,483	2,150	-13.4%	2,204	2,259	2,315
Transfers	1,000	1,000	-	-	-		-	-	-
Total	26,168	26,140	29,829	25,755	30,258	17.5%	31,625	32,623	33,439
Change in Net Position [1]	13,756	2,171	1,588	5,389	1,215		97	(129)	(152)
Net Position [1]	18,309	16,805	18,393	22,194	23,409		23,505	23,377	23,225
Cash Balance	70,785	76,035	77,623	83,013	84,228		84,324	84,196	84,044
Target Cash Reserve [2]	50,937	53,045	55,349	55,360	57,903		60,687	63,685	63,715
Variance Cash to Target Reserve	19,848	22,990	22,274	27,652	26,325		23,637	20,511	20,328

[1]Change in net position and net position are CAFR values for 2014 and 2015

[2]The target cash reserve is in accordance with the financial reserve policy for internal service funds. The cash reserve for the Self Insurance fund should not be less than the total of the unpaid claims liability balance plus 10.0% of the annual operating budgets within the fund.

City of Minneapolis
2017 Budget

City Council Departments

Each of the following department sections includes these reports: mission, business line descriptions, performance information, an organizational chart, expense information, revenue information, and staffing information.

Assessor F2
Attorney F8
City Clerk/Elections F14
City Council F19
City Coordinator
- Total City Coordinator Summary Pages F24
- City Coordinator – Administration F29
- 311 ..... F35
- 911 ..... F40
- Emergency Management F45
- Communications F50
- Convention Center F55
- Finance and Property Services F61
- Human Resources F72
- Information Technology F80
- Intergovernmental Relations F86
- Neighborhood and Community Relations F92

Civil Rights F98
Community Planning and Economic Development F106
Fire F117
Health F124
Internal Audit F132
Mayor F138
Police F143
Public Works
- Total Public Works Summary Pages F152
- Public Works – Administration F163
- Fleet Services F167
- Solid Waste and Recycling F171
- Surface Water & Sanitary Sewer – Sanitary Sewer F175
- Surface Water & Sanitary Sewer – Stormwater F179
- Traffic and Parking Services F183
- Transportation Maintenance and Repair F188
- Transportation Planning and Engineering F193
- Transportation Planning and Programming F198
- Water Treatment and Distribution F202

Regulatory Services F206

ASSESSOR

MISSION

The Minneapolis Assessor's Office serves the taxpayers of the City by valuing and classifying real estate property in an accurate, ethical, equitable and defensible manner as prescribed by state law.

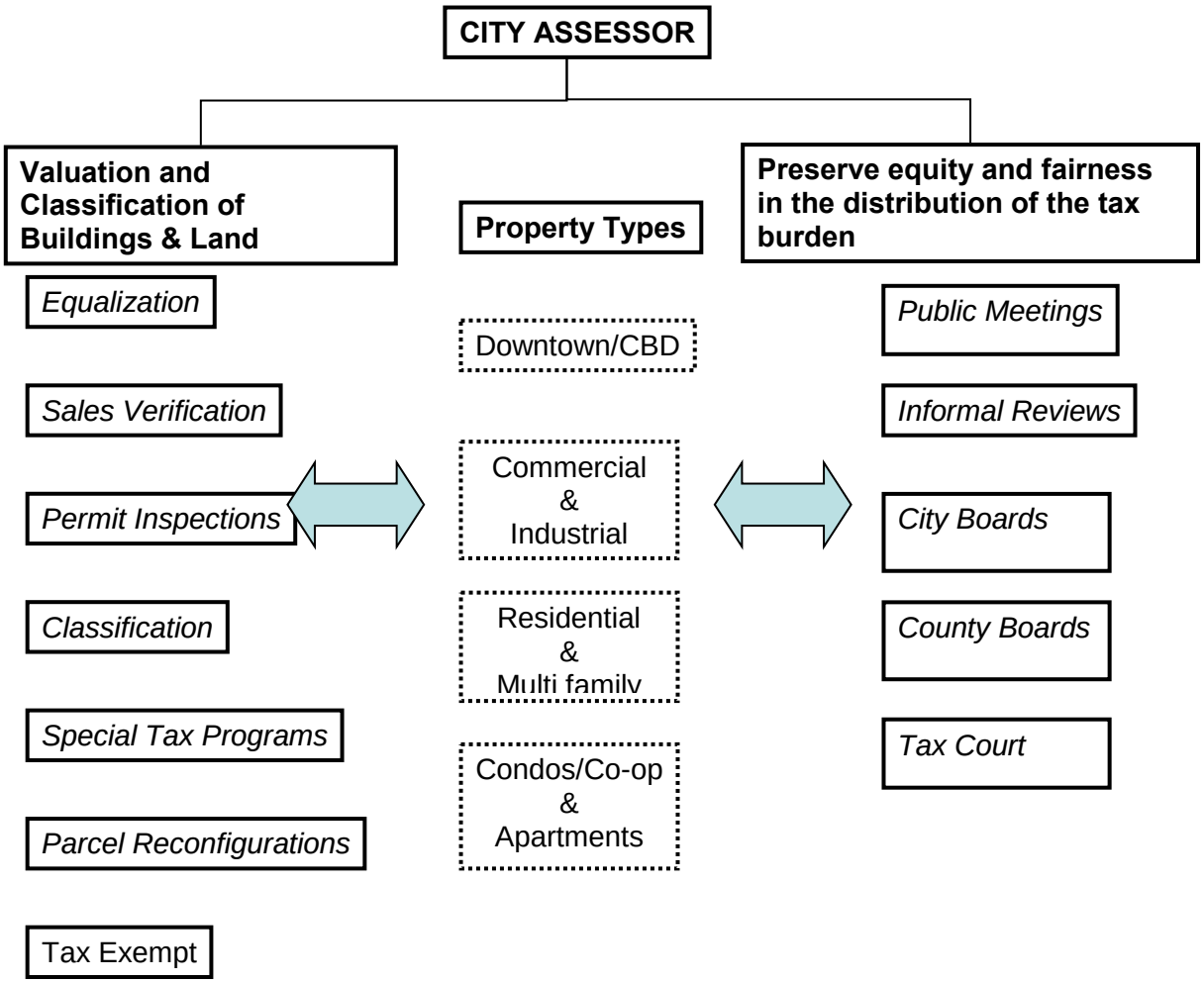
BUSINESS LINES

- **Valuation and Classification of Real Estate Property –** Perform the assessment function for all real estate and appropriate personal property and share this information with Hennepin County
    a. *Valuation* – The annual estimation of value for all taxable and non-taxable real property per state law.
        i. Per Minnesota statute 20% of the taxable properties must be inspected each year
        ii. Inspect and update property records for all new construction and significant remodeling, modifications or demolition

    b. *Classification* – The annual classification and recording of parcels by ownership, property use and property type.
        i. Evaluate new exempt applications and verify existing exempt organizations
        ii. Administer and enforce all property tax programs and laws
        iii. Process existing and new property divisions and combinations

- **Preserve equity and fairness in the distribution of the tax burden** –
    a. *Appeals and Reviews* – Respond to all informal and formal owner/taxpayer appeals and requests for property reviews. Defend values and classifications at the City and County Boards of Appeal and Equalization.
    b. *Tax Court Petitions* – Defend the departments assessed values and classifications in Minnesota Tax Court.

ORGANIZATION CHART



A City That Works

Appraisals and Assessment Administration General Fund: $5,266,649

The Assessor's office is statutorily mandated to determine the market value and classification of all land and improvements annually. An annual assessment includes: Property Inspections; Exemptions and Tax Relief Programs; Data & Record Management; Taxpayer Notification; Taxpayer Appeals and Reviews; Tax Court Litigation, Legislation, Neighborhood and Community Outreach and Business Relations. The office administers property tax programs in an accurate, ethical, equitable and defensible manner as prescribed by state law.

Financial Analysis

Expenditure

The total Assessor Department's budget increases from $5.0 million to $5.3 million from 2016 to 2017. This is an increase of $239,000 or 4.8%. The Assessor Department's 2017 expenditure

budget reflects inflationary increases in operating costs and ongoing Mayor recommended budgetary change items of $214,000. The FTE count increases by 1.0 from 2016 to 2017.

Revenue
This department does not produce revenue. Revenues reported in past years in this department are now being accounted for under City's General Revenues.

Fund Allocation
This department is funded completely in the General Fund.

Mayor's Recommended Budget
The Mayor recommended the following ongoing General Fund resources: $113,500 for an additional Lead Appraiser to manage and coordinate all administrative and valuation responsibilities related to property tax exemptions, and $100,000 for staff education, licensing and training.

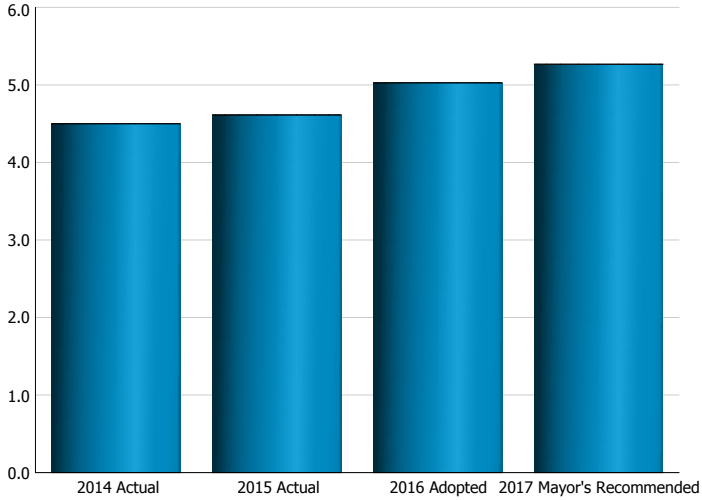
ASSESSOR
EXPENSE AND REVENUE INFORMATION

EXPENSE	2014 Actual	2015 Actual	2016 Adopted	2017 Mayor's Recommended	Percent Change	Change
GENERAL						
SALARIES AND WAGES	2,420,234	2,479,524	2,836,637	3,052,167	7.6%	215,530
FRINGE BENEFITS	954,010	946,232	1,095,724	1,158,030	5.7%	62,306
CONTRACTUAL SERVICES	907,236	972,432	875,547	758,400	-13.4%	(117,147)
OPERATING COSTS	218,167	214,784	219,367	298,052	35.9%	78,685
TOTAL GENERAL	**4,499,647**	**4,612,972**	**5,027,275**	**5,266,649**	**4.8%**	**239,374**
TOTAL EXPENSE	**4,499,647**	**4,612,972**	**5,027,275**	**5,266,649**	**4.8%**	**239,374**

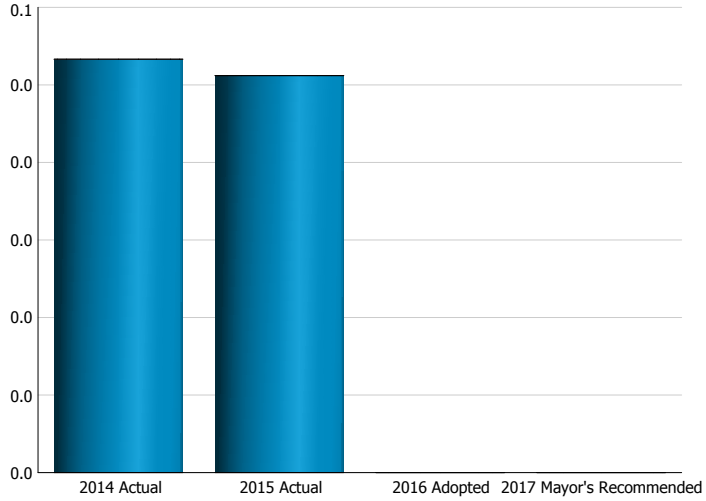
REVENUE	2014 Actual	2015 Actual	2016 Adopted	2017 Mayor's Recommended	Percent Change	Change
GENERAL						
CHARGES FOR SALES	1,700	550			0.0%	0
OTHER MISC REVENUES	62	20			0.0%	0
PROPERTY TAXES		50,630			0.0%	0
STATE GOVERNMENT	51,553				0.0%	0
GENERAL	**53,315**	**51,200**				**0**
TOTAL REVENUE	**53,315**	**51,200**				

ASSESSOR
EXPENSE AND REVENUE INFORMATION

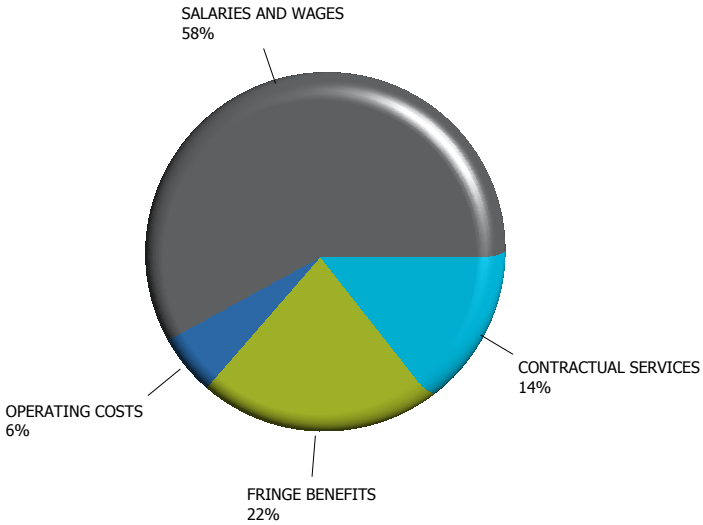
Expense 2014 - 2017
In Millions



Revenue 2014 - 2017
In Millions



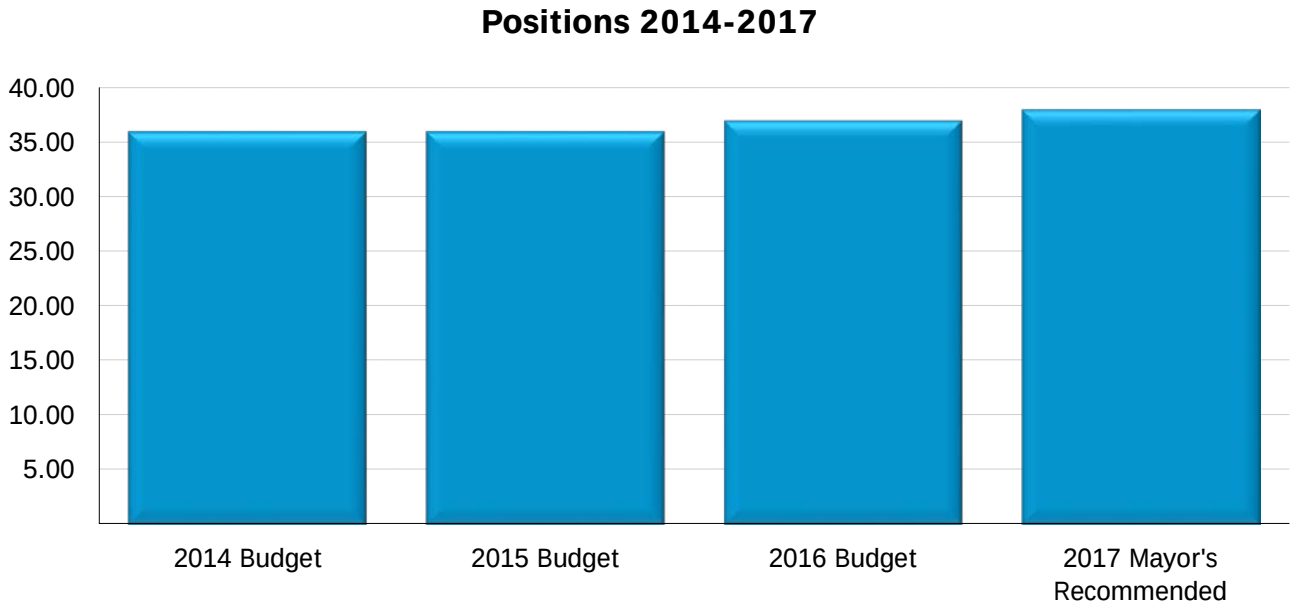
Expense by Category



ASSESSOR

Staffing Information

Division	2014 Budget	2015 Budget	2016 Budget	2017 Mayor's Recommended	% Change	Change
ASSESSOR OPERATIONS	36.00	36.00	37.00	38.00	2.7%	1.00
Overall	36.00	36.00	37.00	38.00	2.7%	1.00



CITY ATTORNEY

MISSION

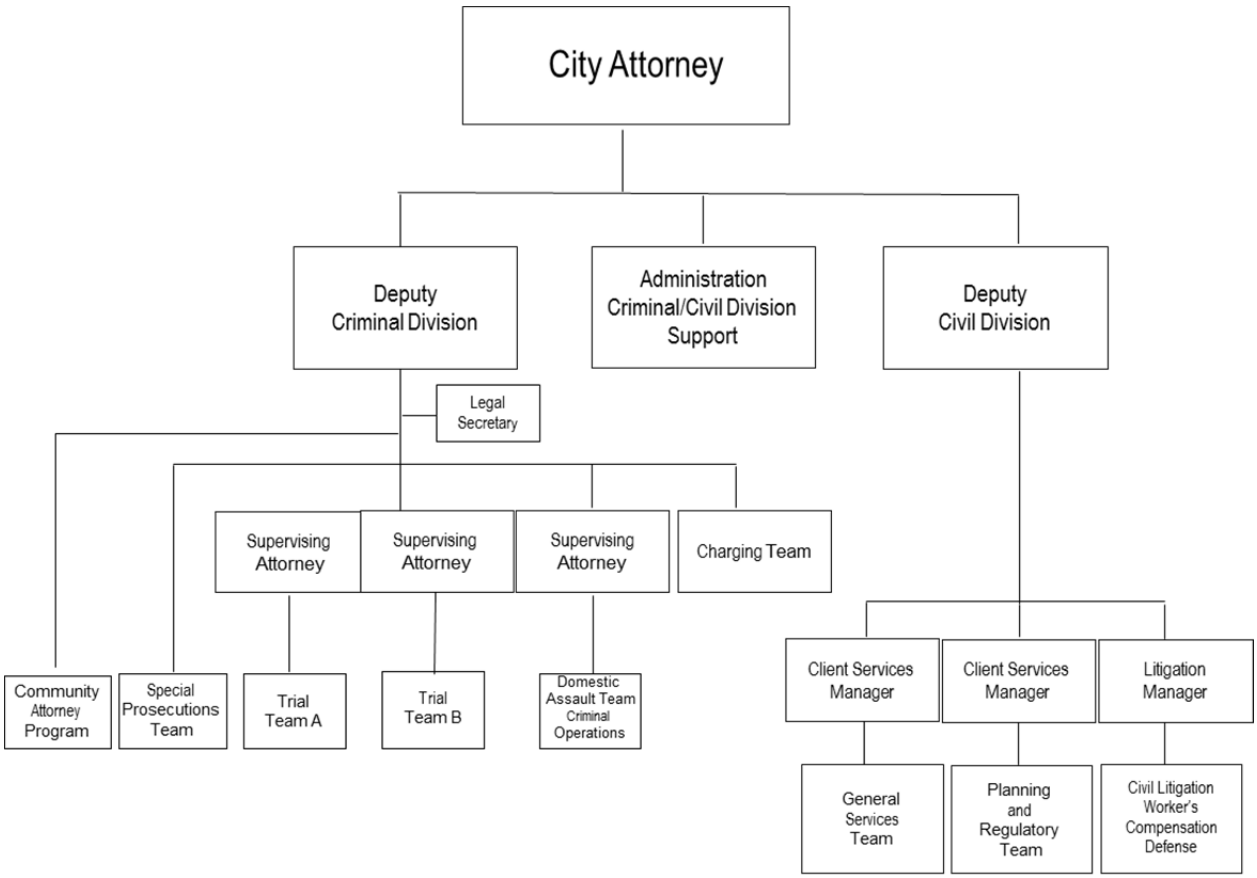
The City Attorney department's mission is to enhance public safety, serve justice and vigorously represent the interests of the City of Minneapolis and its residents by holding criminal offenders accountable and delivering the highest quality, cost effective legal services.

BUSINESS LINES

The City Attorney's Office (CAO) has two business lines. They are:

1. Criminal Division: Prosecutes all adult misdemeanor, gross misdemeanor and petty misdemeanor crime in the City of Minneapolis.
2. Civil Division: Delivers legal services for City clients and provides litigation representation.

ORGANIZATION CHART



Living Well

Community Attorney General Fund: $1,342,896
Other Funds: $334,933

The CAO houses a prosecutor in each of the 5 MPD Precincts whose mission is to engage the community in neighborhood public safety issues and to serve as a resource for MPD. The program includes 5 Community Attorneys, 3 Paralegals, and Downtown 100 / Focus 18 – 24 Prosecutor. The program engages local residents and neighborhood businesses in responding to public safety concerns in their communities.

Criminal Prosecution General Fund: $8,945,323

The Criminal Division of the City Attorney's Office prosecutes all adult gross misdemeanor, misdemeanor, petty misdemeanor and traffic offenses in the City of Minneapolis. Prosecution is a mandated function. The criminal prosecution function is divided into five teams: domestic violence, chronic offender prosecutions, two teams that prosecute all other cases, ranging from DWI, reckless driving (that can include fatalities) to trespass, carrying a weapon without a permit, driving after revocation or suspension of a license and civil forfeiture cases and our new Charging Team.

The CAO also participates in specialty courts and calendars in Hennepin County District Court, including mental health court, veteran's court, GIFT (Gaining Independence for Females in Transition) review calendar, HOMES (Housing Outreach for Minneapolitans Establishing Stability) and DWI court. The specialty courts require extra prosecutor time for appearances, staffing meetings and review calendars but provide impressive results in reducing recidivism. Finally, the criminal prosecution program handles appeals of criminal cases to the Minnesota Court of Appeals and the Minnesota Supreme Court. The office also devotes resources to the prosecution of domestic violence and livability crime chronic offenders.

A City That Works

Civil Litigation Other Funds: $3,774,791

The Civil Division is proactive in working with City officials and department staff to identify issues that raise a potential for litigation and provide advice on preventive measures when claims are made against the City. Litigation group attorneys represent the City and, when applicable, City officials and employees in all civil litigation and administrative claims and hearing matters. The group also handles civil rights charges against the City and worker's compensation cases.

Client Services Other Funds: $3,809,920

The Client Services group provides all non-litigation legal services for City clients including elected officials and staff, departments, boards, and commissions. The group is called upon to draft ordinances and complex real estate and development agreements, draft and review contracts and advise the City on a myriad of legal questions ranging from governmental authority to election law to compliance with the open meeting law and data practices act. The group also represents the City in labor arbitrations, civil service, and veteran's preference proceedings.

Financial Analysis

Expenditure
The total City Attorney Department's budget increases from $17.4 million to $18.2 million from 2016 to 2017. This is an increase of $818,000, or 4.7%. The City Attorney Department's 2017 expenditure budget reflects the following changes from 2016; routine inflationary increases in operating costs and the Mayor's recommended budgetary change items of $577,000.

Revenue
Revenues are projected to decline by 5.0% or $13,000 in this department due to a decrease in revenue in Data request and reimbursement from university for law clerk. The department's total revenues in 2017 are projected to be $247,000.

Fund Allocation
This department is funded primarily by the General Fund at 56.8% with the remainder of the department's funding found in the Self Insurance Fund at 41.4% and 1.8% funded by the Special Revenue Fund.

Mayor's Recommended Budget
The Mayor recommended the following ongoing General Fund resources; $55,000 for the Restorative Justice and Interact program which supplements the existing $45,000 in the base budget and $110,000 to cover shortfall in funding from the Justice Assistance Grant (JAG) that supports two prosecutor FTEs which supplements the existing $50,000 in the base budget. The Mayor also recommended the reversal of previous year rightsizing initiative by increasing the ongoing General Fund resources by $200,000.

The Mayor also recommended the following one-time General Fund resources; $137,000 for continuation of the Hot Spots Pilot program, $30,000 to complete the development of an evidence–based community consequences for carrying without Permit Cases, $25,000 to develop Pre-charge Diversion services to prostitution, and $20,000 to develop strategies for gun violence reduction.

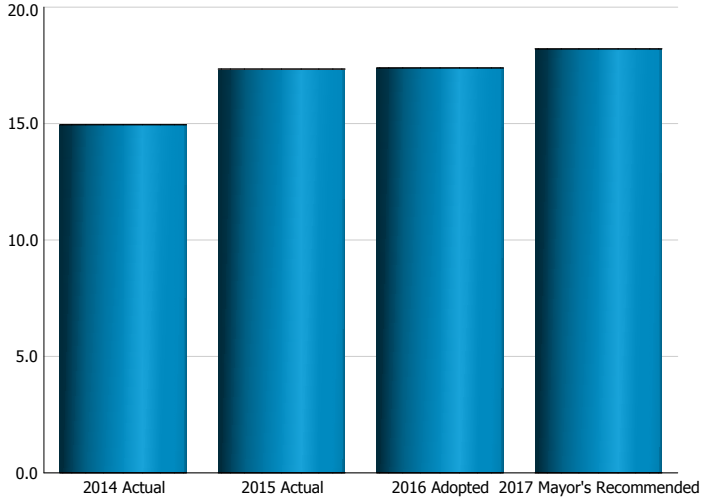
ATTORNEY
EXPENSE AND REVENUE INFORMATION

EXPENSE	2014 Actual	2015 Actual	2016 Adopted	2017 Mayor's Recommended	Percent Change	Change
GENERAL						
SALARIES AND WAGES	4,453,206	4,578,021	4,764,276	5,438,022	14.1%	673,746
FRINGE BENEFITS	1,537,668	1,499,168	1,955,295	2,005,682	2.6%	50,387
CONTRACTUAL SERVICES	2,073,901	2,284,841	2,610,407	2,541,020	-2.7%	(69,387)
OPERATING COSTS	148,321	151,636	245,509	303,495	23.6%	57,986
TOTAL GENERAL	**8,213,096**	**8,513,667**	**9,575,487**	**10,288,219**	**7.4%**	**712,732**
SPECIAL REVENUE						
SALARIES AND WAGES	297,001	262,616	291,112	199,456	-31.5%	(91,656)
FRINGE BENEFITS	83,937	88,908	98,049	63,686	-35.0%	(34,362)
CONTRACTUAL SERVICES	80,981	87,846	85,000	71,791	-15.5%	(13,209)
TOTAL SPECIAL REVENUE	**461,919**	**439,371**	**474,161**	**334,933**	**-29.4%**	**(139,228)**
INTERNAL SERVICE						
SALARIES AND WAGES	3,837,902	4,095,409	4,436,489	4,633,329	4.4%	196,840
FRINGE BENEFITS	1,020,801	2,882,008	1,434,736	1,491,565	4.0%	56,830
CONTRACTUAL SERVICES	1,271,993	1,317,705	1,303,560	1,322,817	1.5%	19,257
OPERATING COSTS	145,479	93,463	165,855	137,000	-17.4%	(28,855)
TOTAL INTERNAL SERVICE	**6,276,175**	**8,388,585**	**7,340,639**	**7,584,711**	**3.3%**	**244,072**
TOTAL EXPENSE	**14,951,190**	**17,341,622**	**17,390,287**	**18,207,863**	**4.7%**	**817,577**

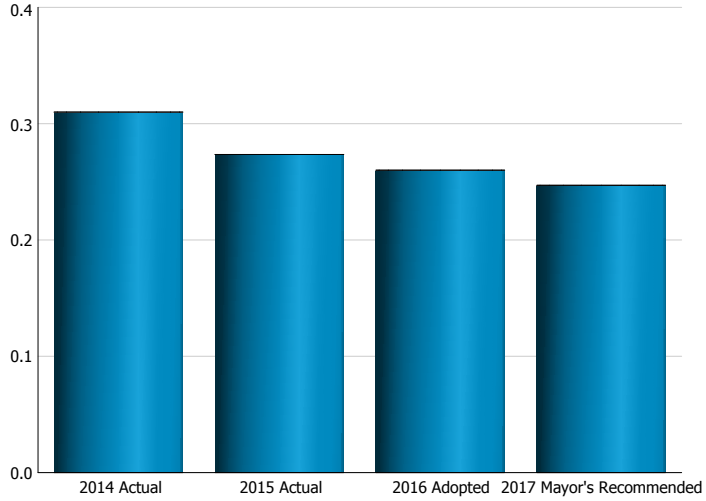
REVENUE	2014 Actual	2015 Actual	2016 Adopted	2017 Mayor's Recommended	Percent Change	Change
GENERAL						
CHARGES FOR SERVICES	11,078	11,965	20,000	12,000	-40.0%	(8,000)
FINES AND FORFEITS		11,776			0.0%	0
OTHER MISC REVENUES	36,639	26,754	30,000	30,000	0.0%	0
GENERAL	**47,717**	**50,495**	**50,000**	**42,000**	**-16.0%**	**(8,000)**
SPECIAL REVENUE						
FEDERAL GOVERNMENT	49,079	20,219			0.0%	0
LOCAL GOVERNMENT	200,000	200,000	200,000	200,000	0.0%	0
SPECIAL REVENUE	**249,079**	**220,219**	**200,000**	**200,000**	**0**	**0**
INTERNAL SERVICE						
CHARGES FOR SERVICES	15	24			0.0%	0
OTHER MISC REVENUES	13,137	2,773	10,000	5,000	-50.0%	(5,000)
INTERNAL SERVICE	**13,152**	**2,796**	**10,000**	**5,000**	**-50.0%**	**(5,000)**
TOTAL REVENUE	**309,948**	**273,511**	**260,000**	**247,000**	**-5.0%**	**(13,000)**

ATTORNEY
EXPENSE AND REVENUE INFORMATION

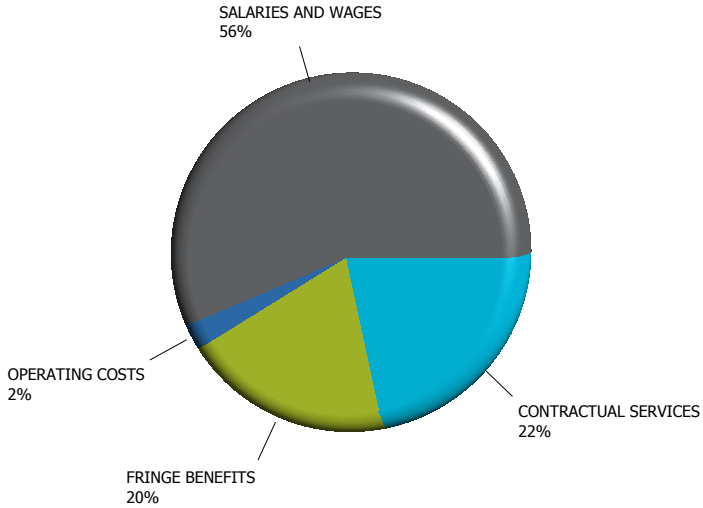
Expense 2014 - 2017
In Millions



Revenue 2014 - 2017
In Millions



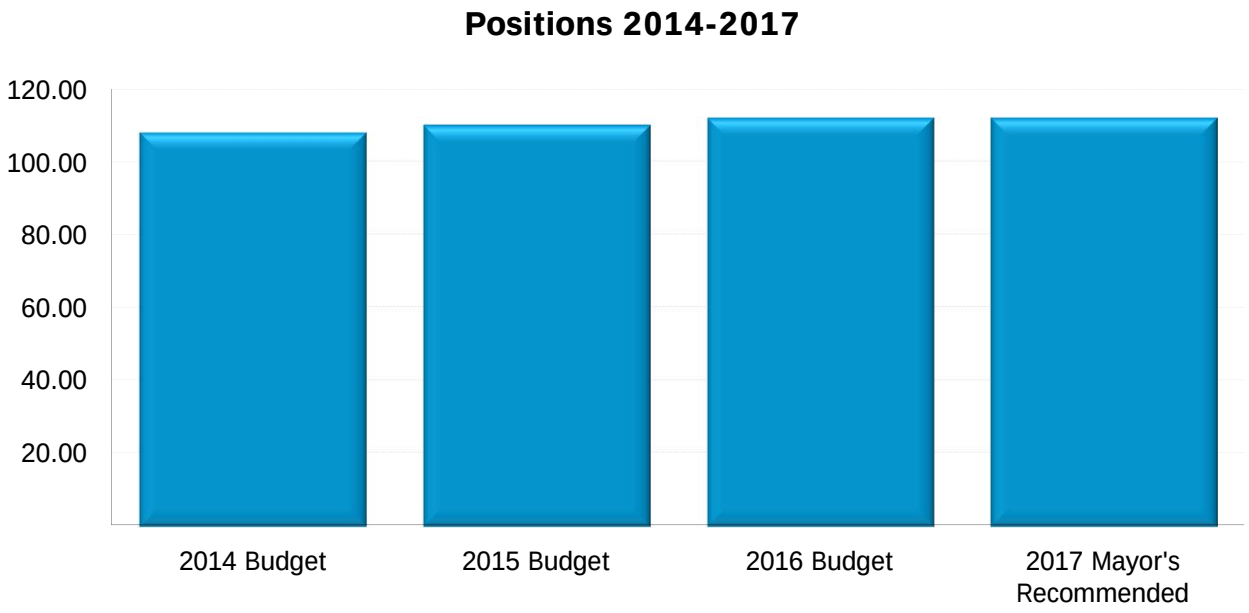
Expense by Category



CITY ATTORNEY

Staffing Information

Division	2014 Budget	2015 Budget	2016 Budget	2017 Mayor's Recommended	% Change	Change
CIVIL DIVISION	45.50	47.50	47.50	47.50	0.0%	0
CRIMINAL DIVISION	62.50	62.50	64.50	64.50	0.0%	0
Overall	108.00	110.00	112.00	112.00	0.0%	0



CITY CLERK

MISSION

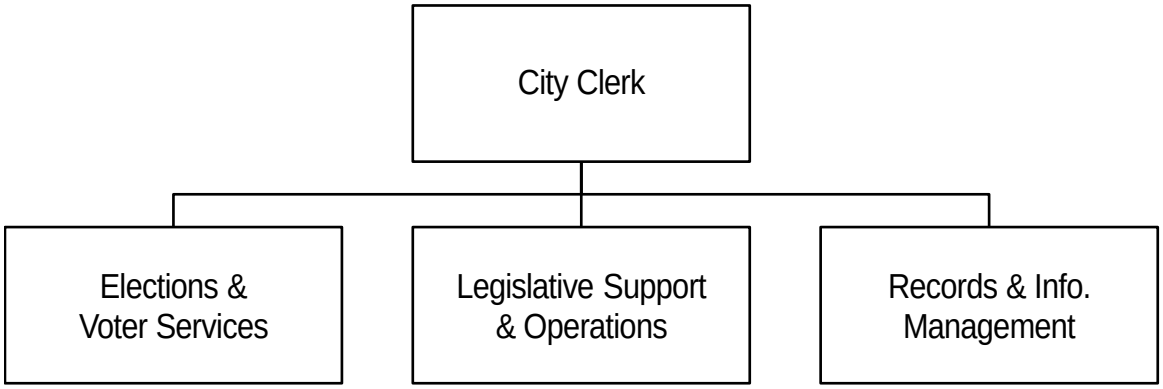
The Office of City Clerk is the secretariat of the City Council and facilitates its legislative processes. In addition, the office serves as the organizational center for three enterprise programs: elections administration; records and information management; and the document solutions center.

BUSINESS LINES

The City Clerk is elected by City Council and serves concurrently as the corporate secretary of the municipal corporation and secretary of its governing body. The office has three distinct lines of business:

1. Elections & Voter Services
2. Records & Information Management
3. Legislative Support

ORGANIZATION CHART



One Minneapolis

Elections & Voter Services

General Fund: $1,420,628

The Elections & Voter Services program serves as the gateway to representative democracy, protecting rights guaranteed by the federal and state constitutions. By conducting free and fair elections, this program fosters public confidence in electoral processes and in elected officials who serve and represent Minneapolis voters at federal, state, and local levels. The program ensures readiness and capability to conduct an election whenever required in support of the constitutional rights of all qualified voters in the City of Minneapolis.

A City that Works

Office of City Clerk

General Fund: $3,595,376
Other Funds: $1,375,717

The Office of City Clerk provides legislative support that ensures legislative processes comply with all legal and procedural requirements and supports effective governance by recording, publishing, and providing access to the official acts, orders, and decisions of the Mayor and City Council.

This program also provides records and information management that ensures all City data and information assets are created, maintained, disposed of or preserved in accordance with legal and operating requirements with due regard for accessibility, business continuity, probity, risk, and economy.

FINANCIAL ANALYSIS

Expenditure
The total 2017 City Clerk Department's budget of $6.4 million remains similar to the 2016 budget with a slight decrease of $16,000 or 0.2%. The City Clerk Department's 2017 expenditure budget reflects the following changes from 2016; routine inflationary increases in operation costs, removal of 2016 council adopted one-time budgetary change time of $415,000, and the 2017 Mayor's recommended budgetary change items of $100,000 in ongoing appropriation.

Revenue
Revenues are projected to increase by 12.4% in this department due to projected increase in Copy Center Services. The department's total revenues in 2017 are projected to be $1.4 million.

Fund Allocation
This department is funded primarily by the General Fund at 78.9% with the remainder of the department's funding found in the Internal Services fund at 21.1%.

Mayor's Recommended Budget
The Mayor recommended $100,000 ongoing General Fund resources for a Records Specialist (includes 1.0 FTE).

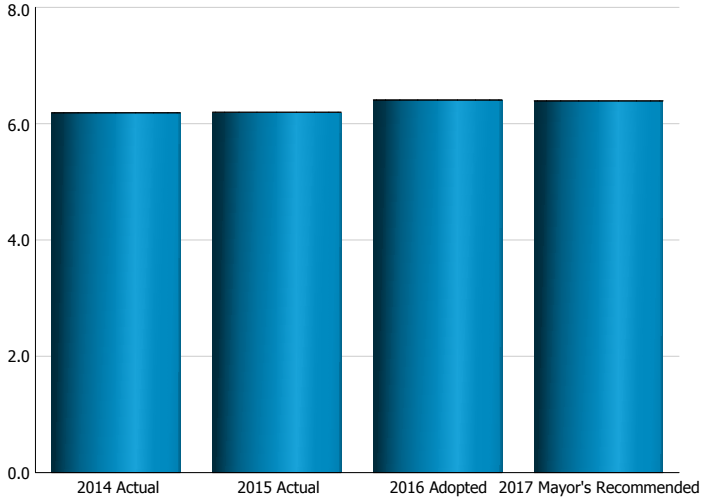
CITY CLERK
EXPENSE AND REVENUE INFORMATION

EXPENSE	2014 Actual	2015 Actual	2016 Adopted	2017 Mayor's Recommended	Percent Change	Change
GENERAL						
SALARIES AND WAGES	2,231,425	1,545,195	2,113,335	2,364,537	11.9%	251,202
FRINGE BENEFITS	466,755	521,829	695,566	755,989	8.7%	60,423
CONTRACTUAL SERVICES	1,632,441	2,009,271	1,548,842	1,641,126	6.0%	92,284
OPERATING COSTS	381,975	313,935	233,756	237,290	1.5%	3,534
CAPITAL	1,792		432,062	17,062	-96.1%	(415,000)
TOTAL GENERAL	**4,714,388**	**4,390,231**	**5,023,561**	**5,016,005**	**-0.2%**	**(7,557)**
INTERNAL SERVICE						
SALARIES AND WAGES	218,201	221,997	337,847	328,084	-2.9%	(9,763)
FRINGE BENEFITS	60,973	169,161	149,340	148,830	-0.3%	(510)
CONTRACTUAL SERVICES	968,163	1,273,486	785,834	770,744	-1.9%	(15,090)
OPERATING COSTS	225,811	141,627	100,400	117,587	17.1%	17,187
CAPITAL			10,472	10,472	0.0%	0
TOTAL INTERNAL SERVICE	**1,473,148**	**1,806,272**	**1,383,892**	**1,375,717**	**-0.6%**	**(8,175)**
TOTAL EXPENSE	**6,187,537**	**6,196,503**	**6,407,454**	**6,391,722**	**-0.2%**	**(15,732)**

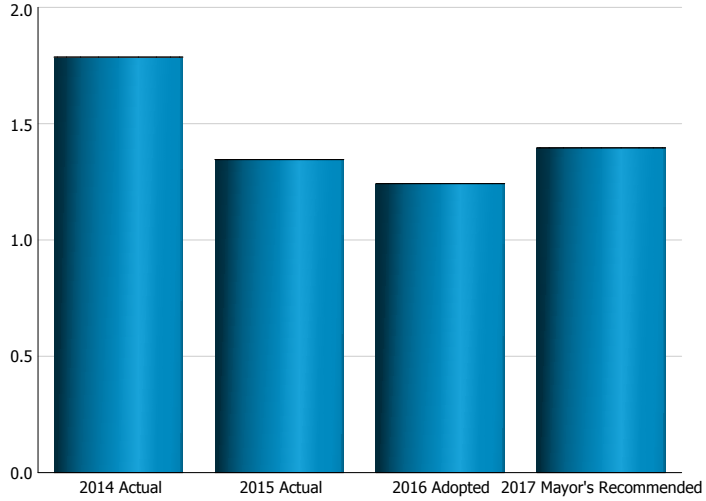
REVENUE	2014 Actual	2015 Actual	2016 Adopted	2017 Mayor's Recommended	Percent Change	Change
GENERAL						
CHARGES FOR SALES	95	216	300	200	-33.3%	(100)
CHARGES FOR SERVICES	212,020	109,671	101,800	103,000	1.2%	1,200
LICENSE AND PERMITS	2,650	2,380	1,000	2,000	100.0%	1,000
OTHER MISC REVENUES	121,169	30			0.0%	0
GENERAL	**335,933**	**112,297**	**103,100**	**105,200**	**2.0%**	**2,100**
INTERNAL SERVICE						
CHARGES FOR SALES		1,737			0.0%	0
CHARGES FOR SERVICES	1,369,941	1,178,066	1,139,261	1,291,000	13.3%	151,739
GAINS		(34,943)			0.0%	0
TRANSFERS IN	80,380	88,482			0.0%	0
INTERNAL SERVICE	**1,450,321**	**1,233,342**	**1,139,261**	**1,291,000**	**13.3%**	**151,739**
TOTAL REVENUE	**1,786,254**	**1,345,639**	**1,242,361**	**1,396,200**	**12.4%**	**153,839**

CITY CLERK
EXPENSE AND REVENUE INFORMATION

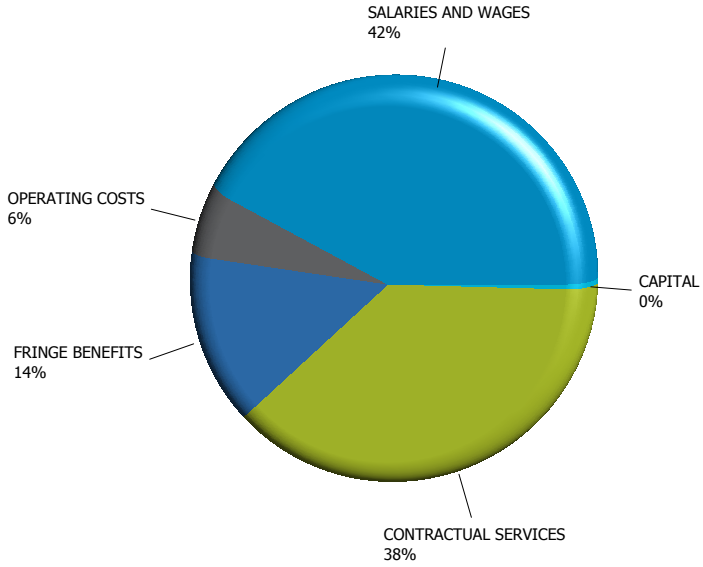
Expense 2014 - 2017
In Millions



Revenue 2014 - 2017
In Millions



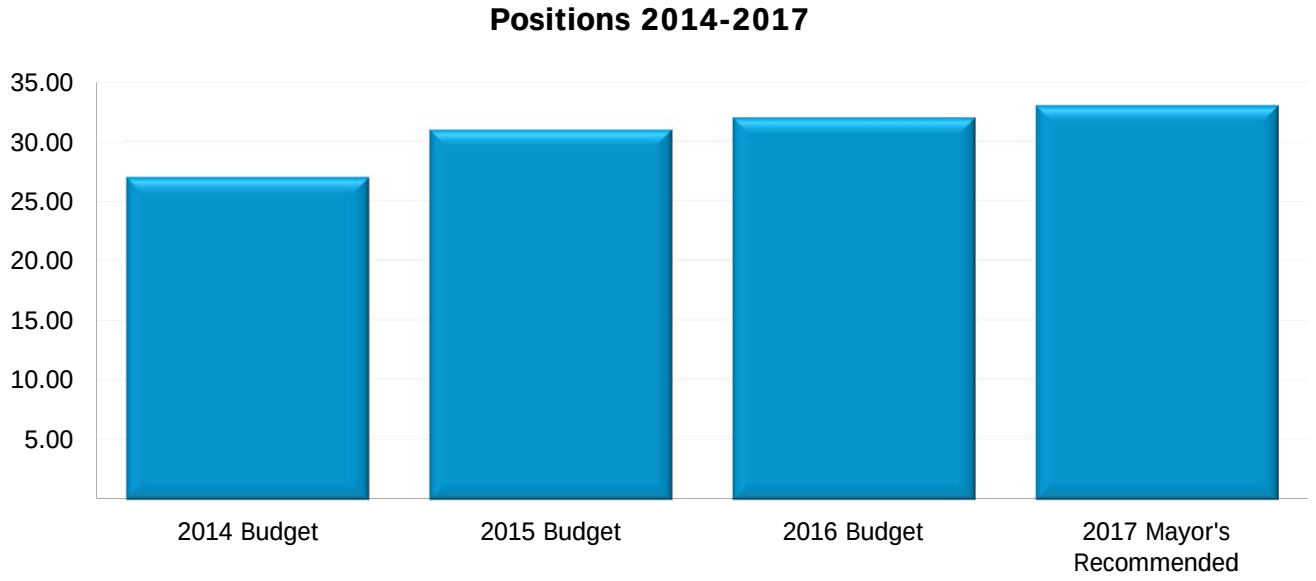
Expense by Category



CITY CLERK

Staffing Information

Division	2014 Budget	2015 Budget	2016 Budget	2017 Mayor's Recommended	% Change	Change
CENTRAL MAILING	0.35	0.35	0.05	0.05	0.0%	0
CITY CLERK - ADMINISTRATION	16.00	19.00	20.00	21.00	5.0%	1.00
COPY CENTER	5.65	4.65	4.95	4.95	0.0%	0
DATA OPERATIONS CENTER		1.00	1.00	1.00	0.0%	0
ELECTIONS & REGISTRATION	5.00	6.00	6.00	6.00	0.0%	0
Overall	27.00	31.00	32.00	33.00	3.1%	1.00



CITY COUNCIL

MISSION

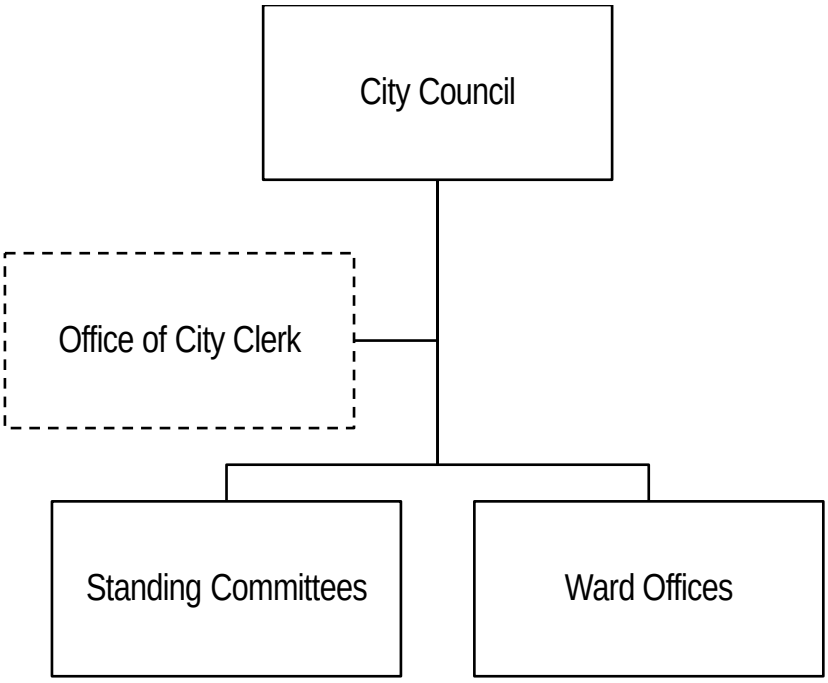
The City Council maximizes access to municipal government, exercises oversight of City departments and service delivery, and enables informed decision-making for community governance.

BUSINESS LINES

The City Council is the elected, representative body of the City government. It formulates public policies in conjunction with the Mayor to ensure the general health, safety, and welfare of the community, exercises oversight of the City's departments, and advocates for community needs and priorities at local, state, and national levels. In summary, the business lines are as follows:

1. Legislative Authority & Policy Enactment
2. Executive Oversight & Evaluation
3. Community Representation

ORGANIZATION CHART



A City that Works

City Council General Fund: $4,884,293

The City Council is the legislative body of the City of Minneapolis, providing a direct link between residents and the municipal government. The Council is composed of thirteen Members, each elected from separate wards of approximately 30,000 residents.

The Council works in partnership with the Mayor to provide for the general health, safety, and welfare of the community. Without limiting the generality of the foregoing, the City Council has the power to:

1. Adopt, amend, and repeal public policies;
2. Levy and apportion taxes, make appropriations and adopt budgets; and
3. Oversee organizational performance and the delivery of municipal services.

FINANCIAL ANALYSIS

Expenditure
The total City Council Department's budget remains similar from $4.9 million to $4.9 million from 2016 to 2017. This is a slight increase of $30,000, or 0.1% due to increases in routine inflationary operating costs.

Revenue
This Department does not produce revenue.

Fund Allocation
This department is funded completely by the General Fund.

Mayor's Recommended Budget
The Mayor recommended no changes to this department's base program proposal.

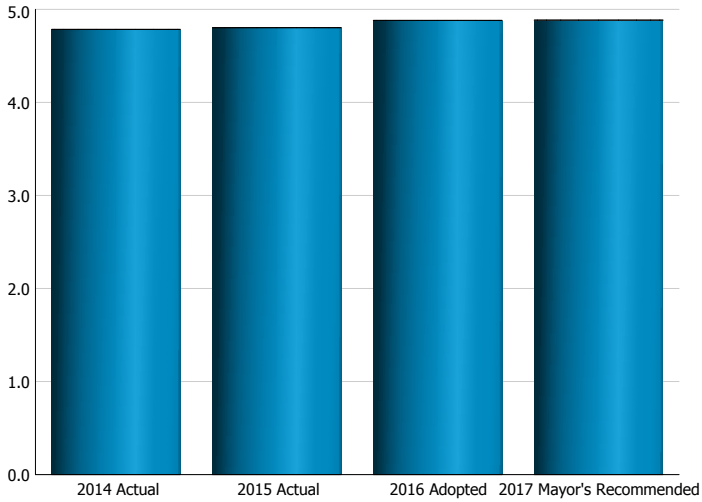
CITY COUNCIL
EXPENSE AND REVENUE INFORMATION

EXPENSE	2014 Actual	2015 Actual	2016 Adopted	2017 Mayor's Recommended	Percent Change	Change
GENERAL						
SALARIES AND WAGES	2,625,710	2,653,242	2,676,997	2,750,384	2.7%	73,387
FRINGE BENEFITS	890,249	874,890	1,109,165	1,083,451	-2.3%	(25,714)
CONTRACTUAL SERVICES	839,978	820,474	894,680	846,286	-5.4%	(48,394)
OPERATING COSTS	429,083	454,969	200,652	204,172	1.8%	3,520
TOTAL GENERAL	**4,785,018**	**4,803,574**	**4,881,494**	**4,884,293**	**0.1%**	**2,799**
TOTAL EXPENSE	**4,785,018**	**4,803,574**	**4,881,494**	**4,884,293**	**0.1%**	**2,799**

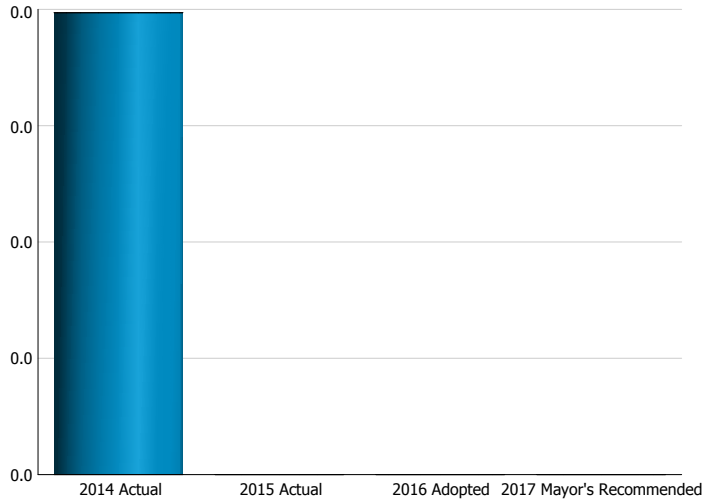
REVENUE	2014 Actual	2015 Actual	2016 Adopted	2017 Mayor's Recommended	Percent Change	Change
GENERAL						
OTHER MISC REVENUES	397				0.0%	0
GENERAL	**397**					**0**
TOTAL REVENUE	**397**					

CITY COUNCIL
EXPENSE AND REVENUE INFORMATION

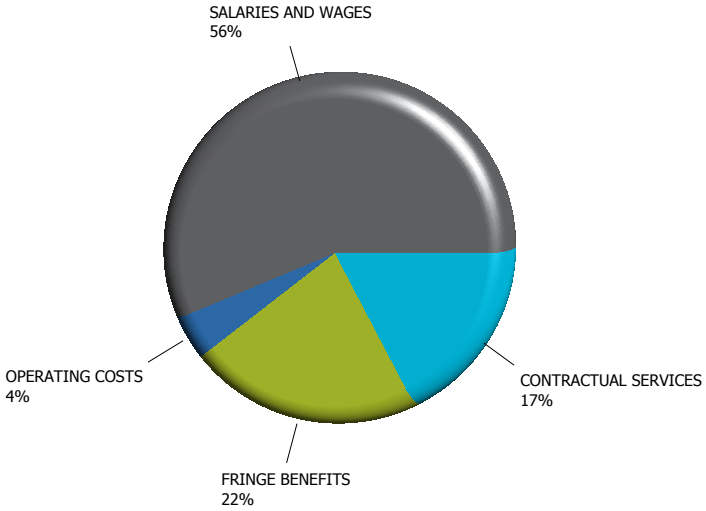
Expense 2014 - 2017
In Millions



Revenue 2014 - 2017
In Millions



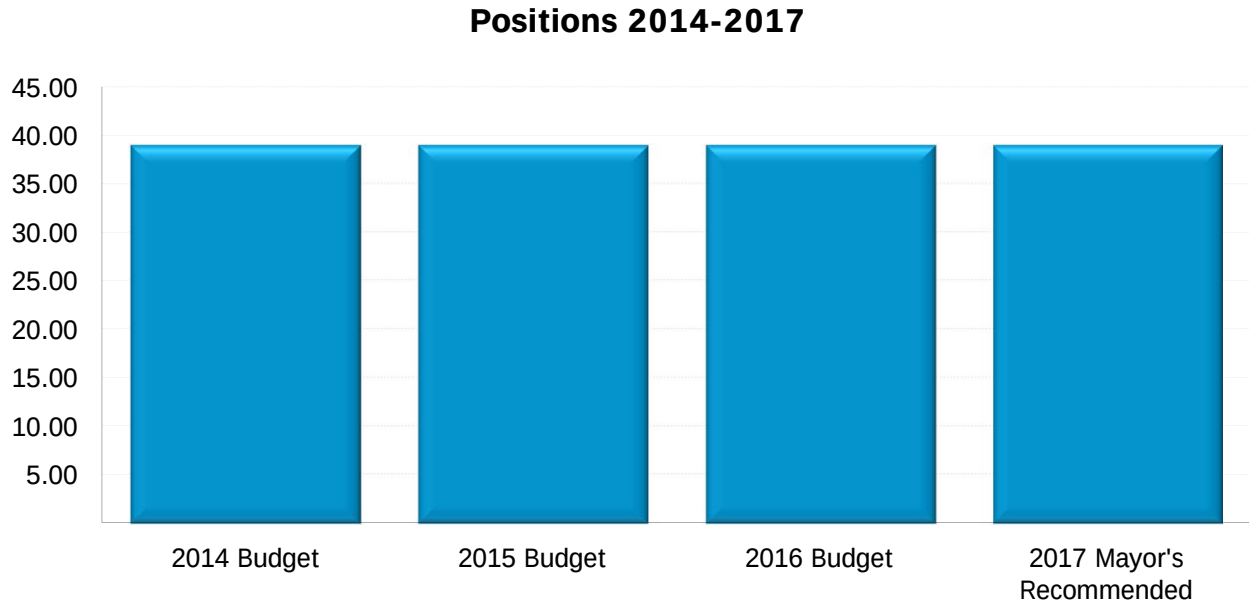
Expense by Category



CITY COUNCIL

Staffing Information

Division	2014 Budget	2015 Budget	2016 Budget	2017 Mayor's Recommended	% Change	Change
CITY COUNCIL STAFF	39.00	39.00	39.00	39.00	0.0%	0
Overall	39.00	39.00	39.00	39.00	0.0%	0



CITY COORDINATOR

MISSION

The City Coordinator department provides administrative and management services for the City, including but not limited to planning, budgeting and fiscal management, program monitoring and evaluation, personnel, data processing and purchasing. The coordinator shall coordinate City activities as directed by the City Council and shall supervise the Minneapolis Convention Center, convention and tourism, federal programs, and such activities as the City Council may direct.

BUSINESS LINES

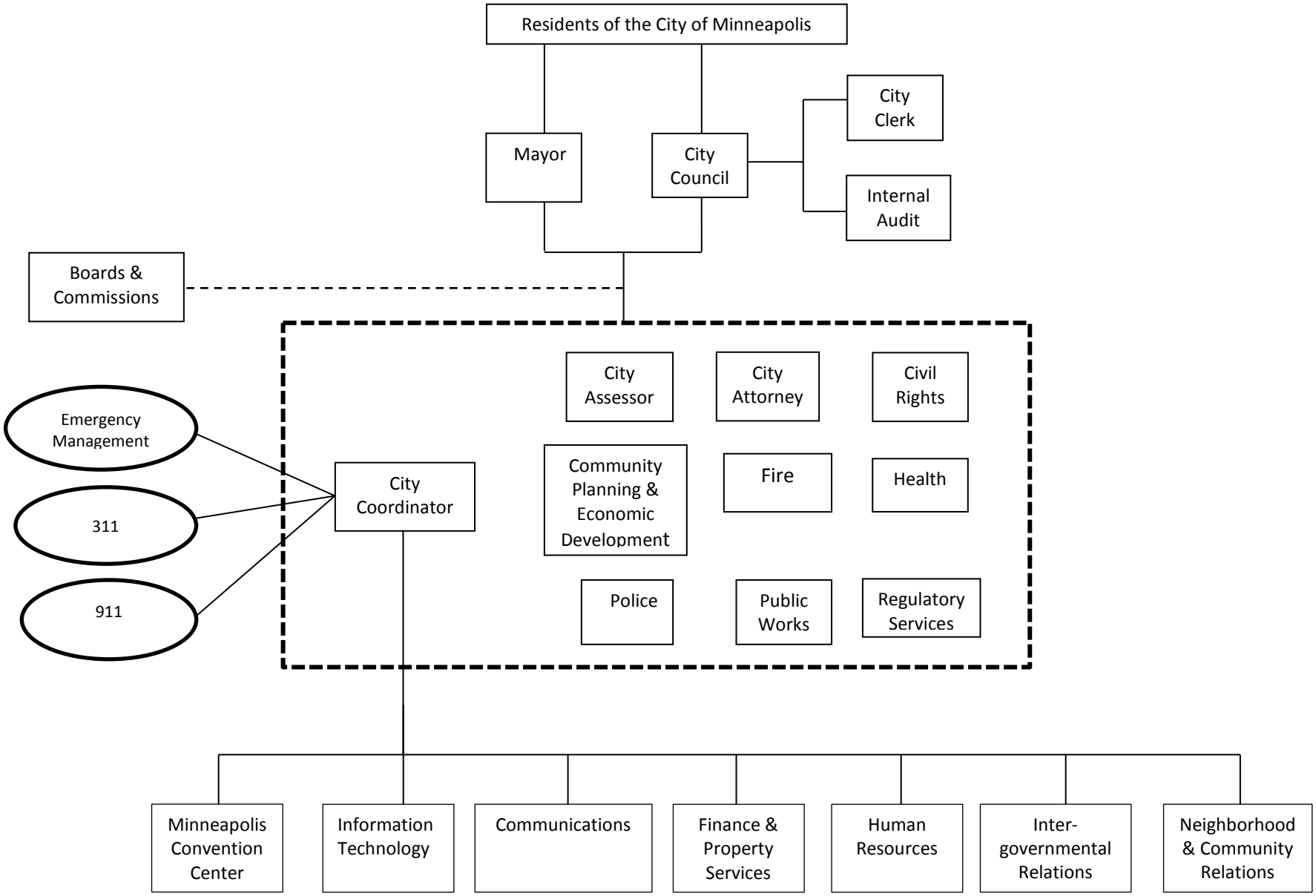
The City Coordinator Department has three primary business lines:

- **Strategic Policy Development and Implementation**: The City Coordinator acts as a strategic policy advisor to the Mayor and City Council and ensures that policy and project implementations are accountable and consistent with Mayor and Council direction.

- **Enterprise Management Services**: The City Coordinator provides strategic direction and oversight to the City's management departments including communications, finance and property services, human resources, information technology, intergovernmental relations, and neighborhood & community relations to ensure that efficient and effective internal services serve all other City departments in successful achievement of their missions.

- **Direct Services**: The City Coordinator has direct management oversight responsibilities to ensure cost-effective, high-quality service and public accountability for line services including emergency preparedness, 911 emergency communications, non-emergency information and services (Minneapolis 311), and the work of the Minneapolis Convention Center.

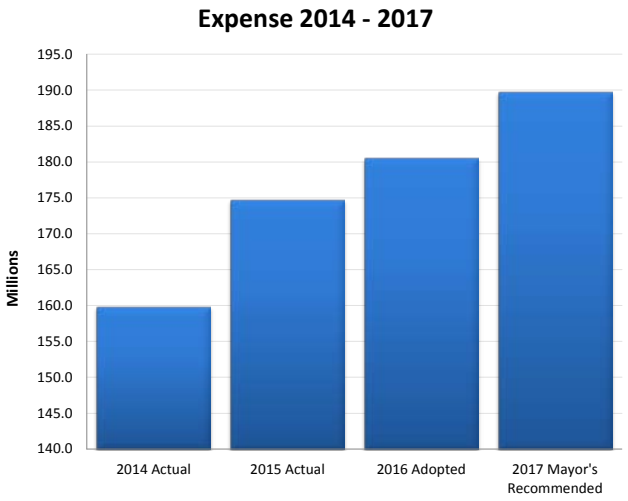
ORGANIZATION CHART

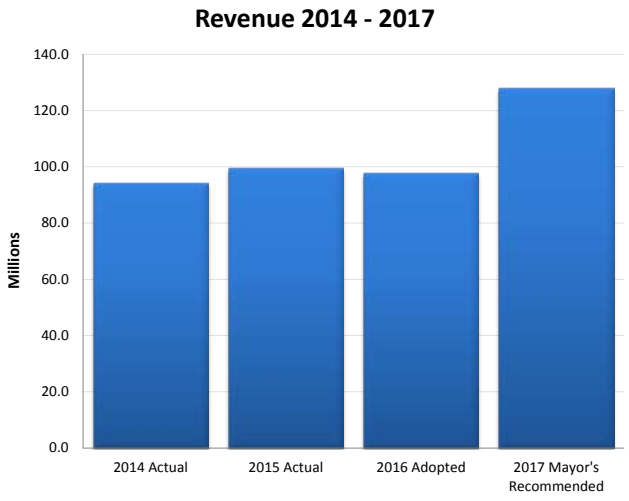


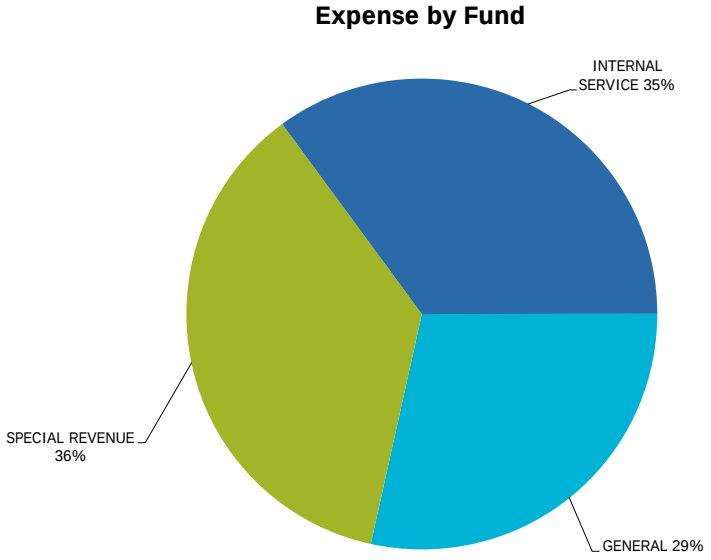
EXPENSE AND REVENUE INFORMATION

EXPENSE		2014 Actual	2015 Actual	2016 Adopted	2017 Mayor's Recommended	% Change	Change
GENERAL	Capital	883,301	230,237	138,231	512,900	271.0%	374,669
	Contractual Services	15,051,974	14,267,695	12,362,068	13,842,727	12.0%	1,480,659
	Fringe Benefits	8,580,421	8,375,682	10,370,556	10,419,596	0.5%	49,040
	Operating Costs	2,425,719	2,531,802	2,193,332	2,258,166	3.0%	64,834
	Salaries And Wages	23,130,833	23,740,998	25,271,471	26,994,618	6.8%	1,723,148
GENERAL		50,072,248	49,146,413	50,335,659	54,028,008	7.3%	3,692,349
INTERNAL SERVICE	Capital	(0)		6,976,000	10,092,892	44.7%	3,116,892
	Contractual Services	35,355,661	39,572,541	28,713,710	31,776,631	10.7%	3,062,921
	Fringe Benefits	3,544,442	9,090,133	5,361,444	5,795,500	8.1%	434,056
	Operating Costs	4,307,513	5,521,742	3,222,303	3,263,304	1.3%	41,001
	Salaries And Wages	9,652,908	11,785,534	14,332,208	15,665,096	9.3%	1,332,888
INTERNAL SERVICE		52,860,524	65,969,951	58,605,664	66,593,422	13.6%	7,987,758
SPECIAL REVENUE	Capital	11,879,164	11,193,898	17,247,421	14,324,561	-16.9%	(2,922,860)
	Contractual Services	28,837,791	31,037,390	35,384,350	34,580,911	-2.3%	(803,439)
	Fringe Benefits	3,825,178	3,944,139	5,392,276	5,453,349	1.1%	61,073
	Operating Costs	1,842,537	1,972,314	1,610,977	1,810,393	12.4%	199,416
	Salaries And Wages	10,453,923	11,388,832	11,911,889	12,964,504	8.8%	1,052,615
	Transfers	10,961	72,756				
SPECIAL REVENUE		56,849,554	59,609,329	71,546,912	69,133,719	-3.4%	(2,413,194)
TOTAL EXPENSE		159,782,327	174,725,693	180,488,235	189,755,149	5.1%	9,266,914

REVENUE		2014 Actual	2015 Actual	2016 Adopted	2017 Mayor's Recommended	% Change	Change
DEBT SERVICE	INTEREST	171,161					
DEBT SERVICE		171,161					
GENERAL	Charges For Sales	1,664	1,613		1,600		1,600
	Charges For Services	4,160	2,540				
	Franchise Fees	955,080	1,220,393	950,000	1,250,000	31.6%	300,000
	Other Misc Revenues	46,296	24,313				
	Rents	190	494				
GENERAL		1,007,390	1,249,353	950,000	1,251,600	31.7%	301,600
INTERNAL SERVICE	Charges For Sales	596,370	619,500	324,293	324,293	0.0%	
	Charges For Services	46,370,425	48,115,936	34,887,031	35,705,711	2.3%	818,680
	Fines And Forfeits	18,281	27,854				
	Gains		(5,278)				
	Long Term Liabilities Proceeds	365,914					
	Other Misc Revenues	54,111	76,951	3,000	2,500	-16.7%	(500)
	Rents	14,388,150	16,047,057	19,782,462	20,294,181	2.6%	511,719
	Transfers In	3,580,076	3,704,000				
	Use Of Fund Balance			909,305	12,378,314	1,261.3%	11,469,009
INTERNAL SERVICE		65,373,328	68,586,020	55,906,091	68,704,999	22.9%	12,798,908
SPECIAL REVENUE	Charges For Sales		743				
	Charges For Services	6,051,444	6,525,029	6,000,000	6,700,000	11.7%	700,000
	Contributions	13,814	572,071	900,000	1,066,355	18.5%	166,355
	Federal Government	893,828	1,043,820	1,000,000	1,000,000	0.0%	
	Interest	214,631	165,924	113,628	75,753	-33.3%	(37,875)
	Local Government		(50,000)				
	Other Misc Revenues	4,025,496	3,959,645	10,500,000	8,522,000	-18.8%	(1,978,000)
	Rents	8,202,829	9,213,203	8,547,000	9,268,631	8.4%	721,631
	Sales And Other Taxes	1,976,384	1,580,438	1,394,000	1,270,000	-8.9%	(124,000)
	State Government	685,959	416,253	515,480	515,480	0.0%	
	Transfers In	5,520,516	6,225,384	6,127,000	6,487,516	5.9%	360,516
	Use Of Fund Balance			5,672,939	23,050,952	306.3%	17,378,013
SPECIAL REVENUE		27,584,902	29,652,510	40,770,047	57,956,687	42.2%	17,186,640
TOTAL REVENUE		94,136,781	99,487,884	97,626,138	127,913,286	31.0%	30,287,148


Expense 2014 - 2017
Millions
195.0
190.0
185.0
180.0
175.0
170.0
165.0
160.0
155.0
150.0
145.0
140.0
2014 Actual
2015 Actual
2016 Adopted
2017 Mayor's Recommended

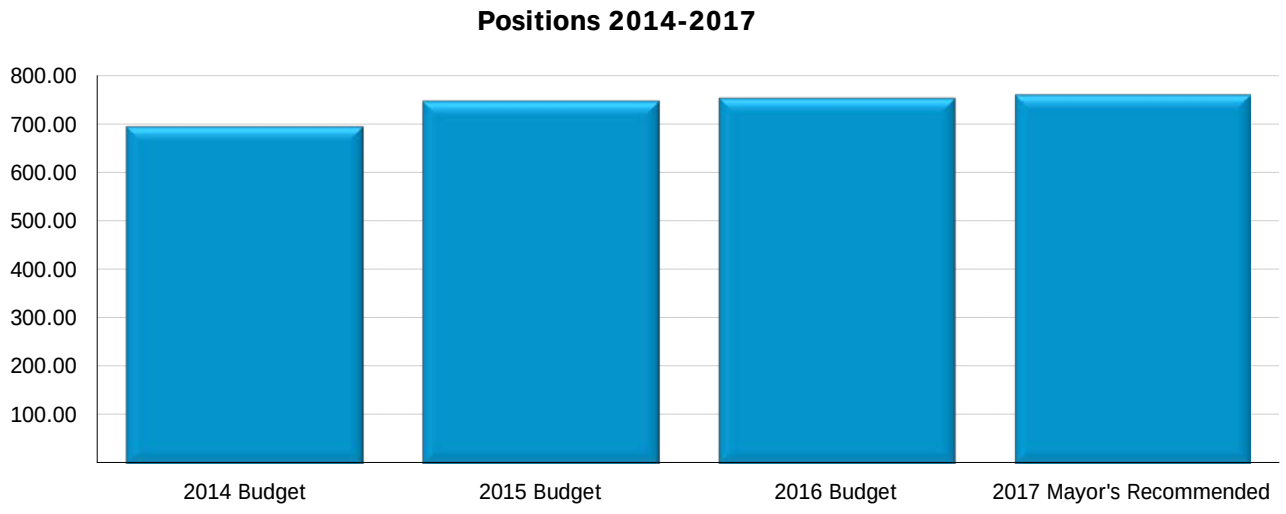

Revenue 2014 - 2017
Millions
140.0
120.0
100.0
80.0
60.0
40.0
20.0
0.0
2014 Actual
2015 Actual
2016 Adopted
2017 Mayor's Recommended


Expense by Fund
INTERNAL SERVICE 35%
SPECIAL REVENUE 36%
GENERAL 29%

CITY COORDINATOR

Staffing Information

Division	2014 Budget	2015 Budget	2016 Budget	2017 Mayor's Recommended	% Change	Change
311	30.00	31.00	30.00	30.00	0.0%	0
911	80.00	84.00	85.00	85.00	0.0%	0
City Coordinator	10.00	20.00	21.00	23.00	9.5%	2.00
Communications	12.00	12.00	12.00	12.00	0.0%	0
Convention Center	177.10	173.30	173.30	174.30	0.6%	1.00
Emergency Management	4.00	6.50	8.50	8.50	0.0%	0
Finance And Property Services	246.00	251.00	252.50	253.50	0.4%	1.00
Human Resources	50.80	51.80	52.80	53.80	1.9%	1.00
Information Technology	60.00	94.00	94.00	96.00	2.1%	2.00
Intergovernmental Relations	9.00	8.00	8.00	8.00	0.0%	0
Neighborhood & Community Relations	16.50	16.00	17.00	17.00	0.0%	0
Total City Coordinator Depts.	695.40	747.60	754.10	761.10	0.9%	7.00



CITY COORDINATOR - ADMINISTRATION

One Minneapolis

Office of Sustainability — General Fund: $822,221

The major focus for Office of Sustainability includes: driving citywide and internal sustainability policy through performance measurements, research, planning inter-departmental collaboration and funding development; providing special focus on Homegrown Minneapolis Initiative (healthy, sustainable locally grown food), climate and energy strategies, tree canopy improvements, waste and general sustainability issues; and ensuring that work aligns with City's priorities concerning equity and running the city well.

Services provided under the Sustainability program include:

- Implementing the Clean Energy Partnership's work plan in cooperation with other departments and utility staff,
- Continuing implementation of the building disclosure ordinance including work funded by the McKnight Foundation, Energy Foundation and Minnesota Pollution Control Agency (MPCA);
- Implementing Homegrown Minneapolis Initiative – including developing land access policy, revising regulations, expanding Food Council membership, conducting local food economy/access research and supporting farmers markets;
- Successfully staffing four committees (Community Environmental Advisory Commission, Food Council, Clean Energy Partnership and Energy Vision Advisory Committee) acting on clear charge and bi-annual goals, contributing to policy discussions;
- Enhancing and implementing the City Trees program,
- Assisting with the development of the City's Zero Waste initiative.

Living Well

Arts, Culture, & the Creative Economy — General Fund: $473,474

The main focus of the Arts, Culture and the Creative Economy program is to leverage the creative sector towards strengthening social and economic growth in the city of Minneapolis. The work of this program is focused on promoting and coordinating City resources to develop the arts as a generator for economic and social growth in alignment with the following City goals:

- One Minneapolis – residents are informed, see themselves represented in City government and have the opportunity to influence decision making.
- A hub of economic activity and innovation – entrepreneurs are supported while sector strengths (such as arts) are leveraged.
- Living well – residents and visitors have ample arts, cultural, entertainment and recreational opportunities.
- Great places - iconic, inviting streets, spaces and buildings create a sense of place and welcome our growing and diversifying population with thoughtful planning and design.

Equity and Inclusion — General Fund: $387,450

The equity and inclusion program focuses on achieving the following: reducing racial disparities for Minneapolis residents, prosperity in key areas of safety for all Minneapolis neighborhoods,

better health, enhanced economy/income and overall livability, and Equitable City systems and service delivery. The equity and inclusion works in coordination with the Mayor, Council, community and departments by providing leadership on: City of Minneapolis racial equity work, and community turnaround strategies, including the Promise Zone Initiative, for Minneapolis' most challenged neighborhoods.

A City that Works

Strategic Management and Administration General Fund: $2,959,296
Other Funds: $149,225

The strategic advising program includes the continuous improvement and results management team members and overall administration. Services provided under this program include:

- Providing leadership and strategic guidance toward the development and achievement of city vision, values and goals;
- Strategic management for the enterprise: Serving as a leader, convener, problem solver, connector, advisor, etc.;
- Policy guidance to elected officials;
- Administer City's results management system focused on aligning the City's planning; resource allocation, performance monitoring and continuous improvement efforts toward improving operation effectiveness and community results.

Innovation Team (i-team) Other Funds: $895,350

The i-team program serves as an in-house consulting team, providing data analysis and performance measurement, process definition and improvement, project planning and management, and creative/innovative thinking around new and existing resources. The Innovation Team (i-team) is focused on improving the capacity in the City enterprise to effectively design and implement new approaches that improve residents' lives. Specifically, the i-team will assess the equitable distribution, both in terms of race and geography, of our City services and their possible impact on our city's disparities (housing, employment, education, safety, health, etc.). Using Bloomberg Philanthropies' tested Innovation Delivery approach, the Innovation Team will help City department/agency leaders and staffs go through a data-driven process to assess problems, generate responsive new interventions, develop partnerships, and deliver measurable results.

Financial Analysis

Expenditure

The total City Coordinator Department's budget increases from $5.2 million to $5.7 million from 2016 to 2017. This is an increase of $516,000, or 10.0%. The City Coordinator Department's 2017 expenditure budget reflects the following changes from 2016; inflationary increases in operational costs, Mayor recommended ongoing and one-time budgetary change items with a net effect of additional $960,000, and elimination of one-time funded activities in 2016's budget. In 2016, $200,000 for Working Families program was administratively moved from City Coordinator's budget to Civil Rights department. The department's total FTE count of 23.0 reflects elimination of one-time funded 1.0 FTE from the 2016 FTE count, and 2.0 FTE added through 2017 Mayor's recommended budgetary change items. In 2016, 2.0 FTE were administratively moved to Civil Rights department and1.0 FTE moved from Finance and Property Services department to City Coordinator.

Revenue
Revenues are projected to increase by 16.1% due to an additional $150,000 expected from Rockefeller Foundation for an additional 1.0 FTE in City Coordinator's office. The department's total revenues in 2017 are projected to be $1.0 million.

Fund Allocation
This department is primarily funded by General Fund (80.7%) with the remainder of the department's funding found in the Special Revenue grant funds.

Mayor's Recommended Budget
The Mayor recommended the following ongoing General Fund resources; $145,000 for strategic management and continuous improvement (includes 1.0 FTE), and $100,000 for City Wide events. Additionally, the Mayor recommended $150,000 for a Chief Resiliency Officer Position funded by the Rockefeller Foundation (includes 1.0 FTE).

The Mayor also recommended the following one-time General Fund resources; $160,000 for the Inclusive Engagement Action team, $100,000 for Partnership Initiatives, $15,000 for Promise Zone space lease, $90,000 for the Clean Energy Partnership, $45,000 for the Climate Action Plan, $100,000 for Creative City Making, $40,000 for Enterprise Equity Programming, and $15,000 for the Trans Equity Summit & Events.

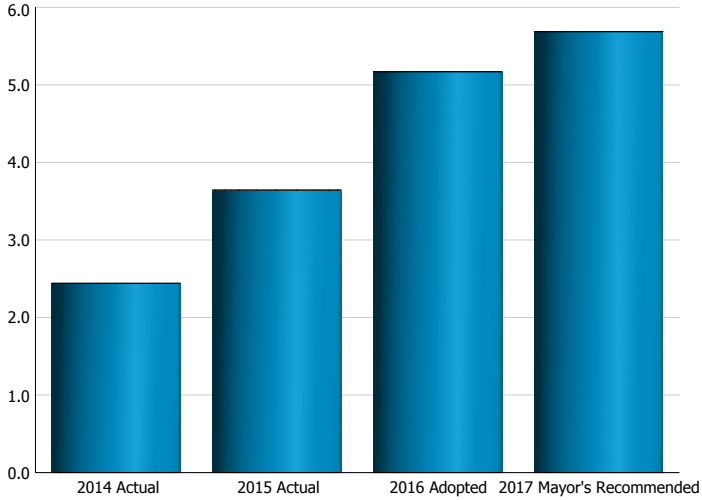
CITY COORDINATOR
EXPENSE AND REVENUE INFORMATION

EXPENSE	2014 Actual	2015 Actual	2016 Adopted	2017 Mayor's Recommended	Percent Change	Change
GENERAL						
SALARIES AND WAGES	1,050,590	1,275,872	1,614,556	1,626,831	0.8%	12,275
FRINGE BENEFITS	318,323	373,907	555,811	514,626	-7.4%	(41,186)
CONTRACTUAL SERVICES	897,891	1,359,594	1,961,994	2,362,299	20.4%	400,305
OPERATING COSTS	119,203	149,785	138,191	138,685	0.4%	494
TOTAL GENERAL	**2,386,008**	**3,159,157**	**4,270,552**	**4,642,441**	**8.7%**	**371,888**
SPECIAL REVENUE						
SALARIES AND WAGES	18,093	251,471	459,206	598,749	30.4%	139,543
FRINGE BENEFITS	4,005	71,205	173,220	206,847	19.4%	33,627
CONTRACTUAL SERVICES	32,976	154,225	267,574	238,979	-10.7%	(28,595)
OPERATING COSTS		7,314				0
TOTAL SPECIAL REVENUE	**55,075**	**484,215**	**900,000**	**1,044,575**	**16.1%**	**144,575**
TOTAL EXPENSE	**2,441,083**	**3,643,372**	**5,170,552**	**5,687,015**	**10.0%**	**516,463**

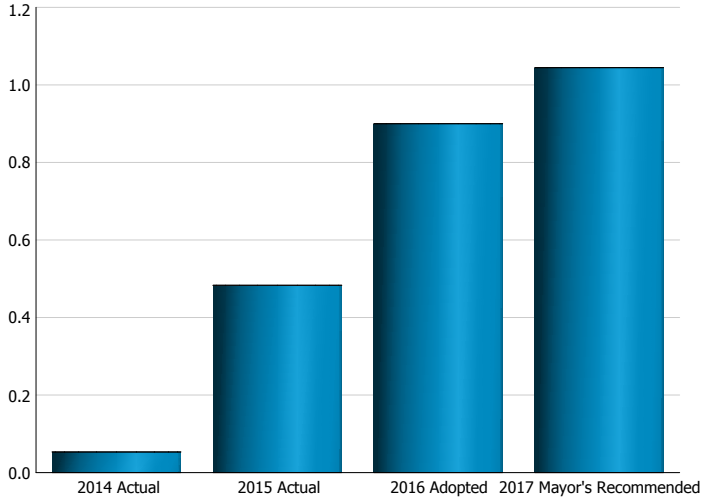
REVENUE	2014 Actual	2015 Actual	2016 Adopted	2017 Mayor's Recommended	Percent Change	Change
SPECIAL REVENUE						
CONTRIBUTIONS	54,814	471,347	900,000	1,044,575	16.1%	144,575
FEDERAL GOVERNMENT	(1,707)	1,707			0.0%	0
INTEREST		78			0.0%	0
STATE GOVERNMENT		10,000			0.0%	0
SPECIAL REVENUE	**53,108**	**483,132**	**900,000**	**1,044,575**	**16.1%**	**144,575**
TOTAL REVENUE	**53,108**	**483,132**	**900,000**	**1,044,575**	**16.1%**	**144,575**

CITY COORDINATOR
EXPENSE AND REVENUE INFORMATION

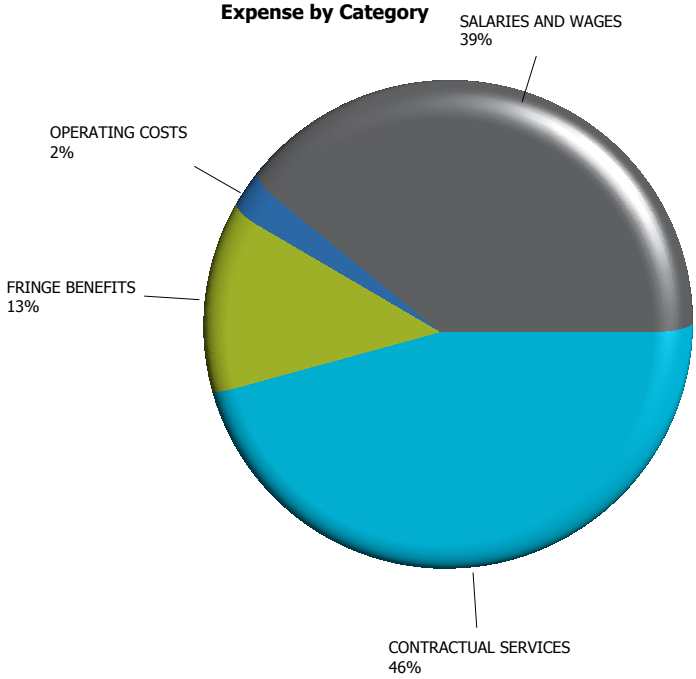
Expense 2014 - 2017
In Millions



Revenue 2014 - 2017
In Millions



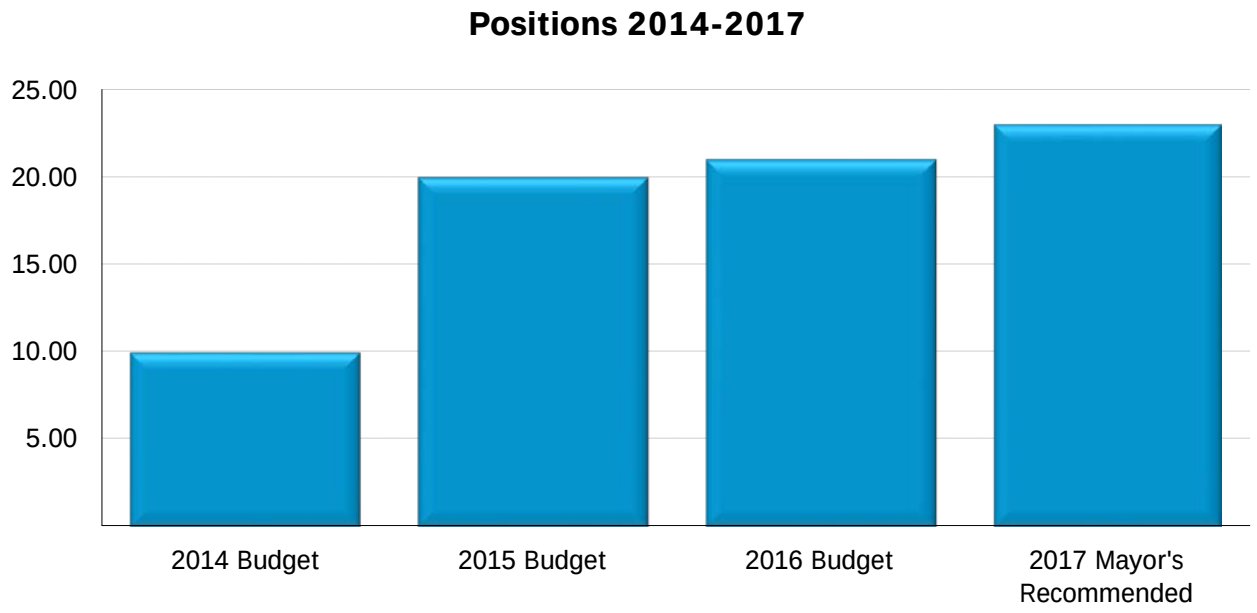
Expense by Category



CITY COORDINATOR

Staffing Information

Division	2014 Budget	2015 Budget	2016 Budget	2017 Mayor's Recommended	% Change	Change
ADMINISTRATION	8.00	17.00	18.00	20.00	11.1%	2.00
SUSTAINABILITY	2.00	3.00	3.00	3.00	0.0%	0
Overall	10.00	20.00	21.00	23.00	9.5%	2.00



MINNEAPOLIS 311

MISSION

311 serves as the single point of contact for local government information and services providing accountability and transparency by:

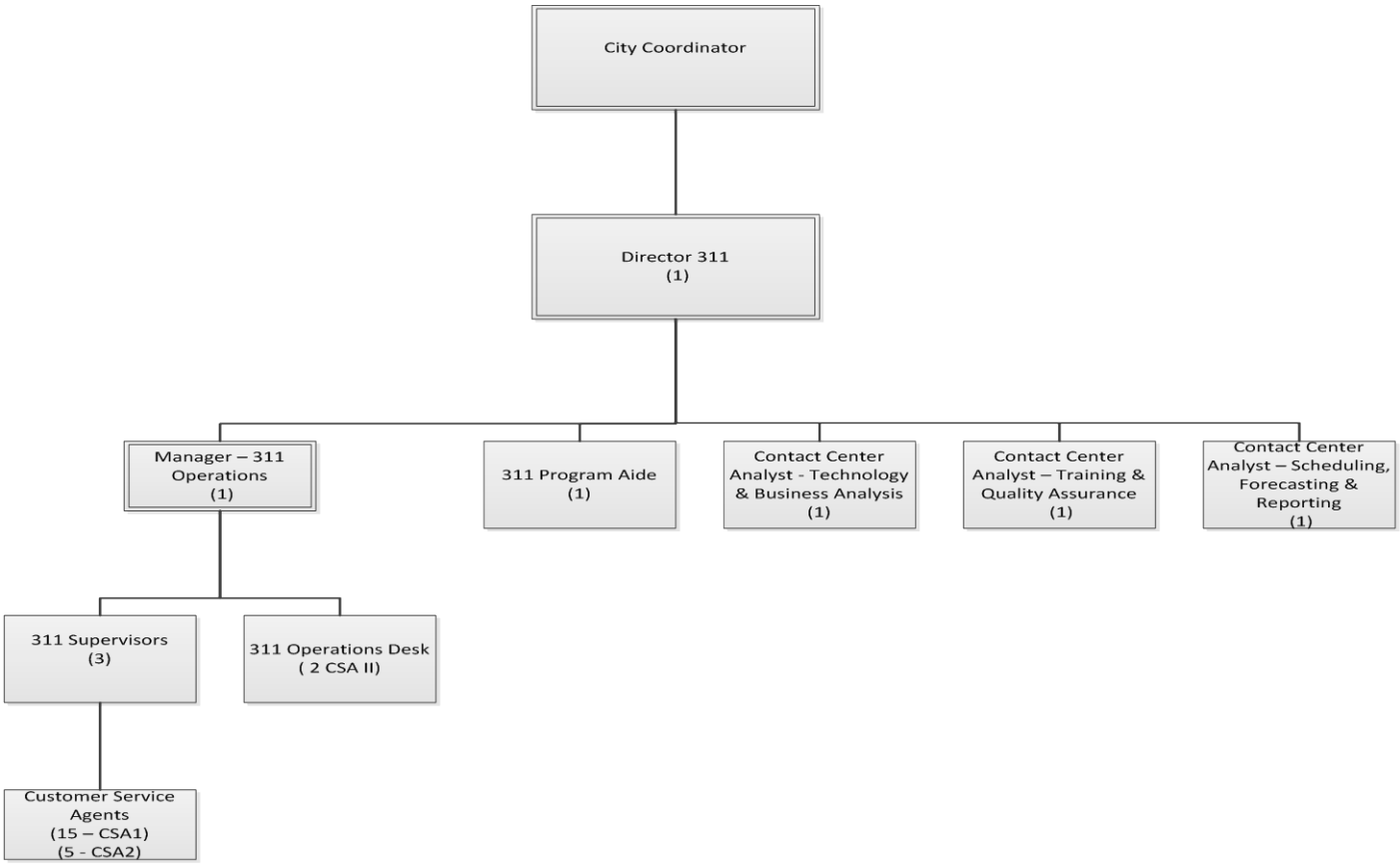
- Simplifying access to information and services
- Enabling organizations to deliver services more effectively
- Tracking requests for service delivery from inception to completion
- Providing process solutions

BUSINESS LINES

The 311 Department is the primary source of contact for government by providing a single access point for all information and services.

- Answer questions utilizing the department's knowledge tools
- Initiate a Service Request within the Enterprise Case Management (ECM) system for processing by the resolving departments
- When 311 is not able to resolve a customer request or issue, it connects the customer to an expert within the City who can

ORGANIZATION CHART



A City That Works

Minneapolis 311 General Fund: $4,100,907

311 serves as the single point of contact for local government information and services providing accountability and transparency by simplifying access to information and services, enabling organizations to deliver services more effectively, tracking requests for service delivery from inception to completion and providing process solutions. These services are available via email, voicemail, on the internet using self service, or using the mobile application for smart devices. Language translation is available using the language line, or by contacting 311 directly. 311 routes inquiries to the proper city department by creating a request for service, or transferring a call to an expert.

Financial Analysis

Expenditure
The total 311 Department's budget increases from $3.8 million to $4.1 million from 2016 to 2017. This is an increase of $328,000, or 8.7% due to inflationary operational expense increases and one-time Mayor recommended budgetary resources for the 311 text messaging integration.

Revenue
This department does not produce revenue.

Fund Allocation
This department is funded completely in the General Fund.

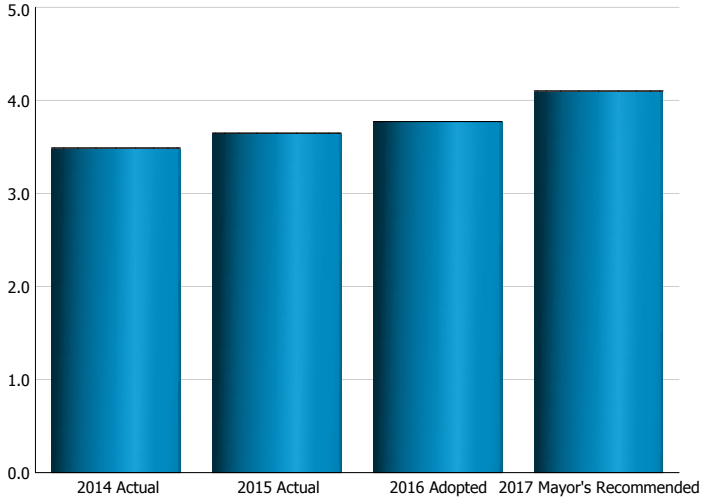
Mayor's Recommended Budget
The Mayor recommended $80,000 one-time General Fund resources for Black box integration for providing additional ways to communicate with 311 rather than the relay system currently in use.

311
EXPENSE AND REVENUE INFORMATION

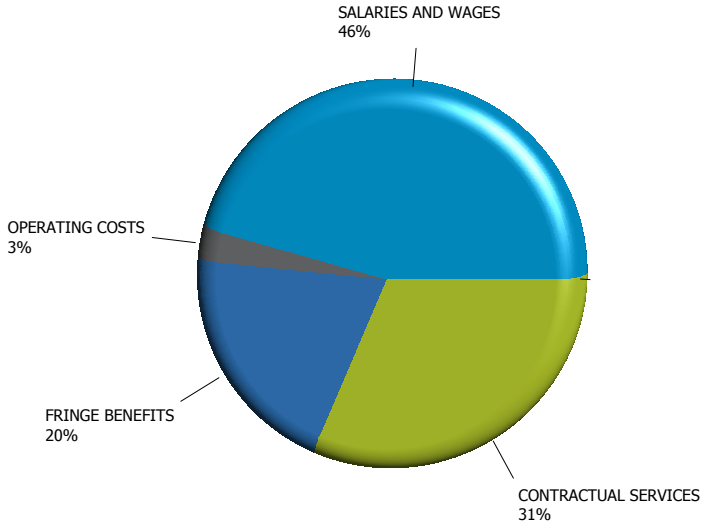
EXPENSE	2014 Actual	2015 Actual	2016 Adopted	2017 Mayor's Recommended	Percent Change	Change
GENERAL						
SALARIES AND WAGES	1,662,871	1,765,097	1,741,940	1,870,183	7.4%	128,243
FRINGE BENEFITS	721,362	741,997	827,861	826,829	-0.1%	(1,032)
CONTRACTUAL SERVICES	1,046,787	982,096	1,088,292	1,288,956	18.4%	200,664
OPERATING COSTS	57,175	109,595	114,732	114,938	0.2%	206
CAPITAL		47,236				0
TOTAL GENERAL	**3,488,195**	**3,646,020**	**3,772,825**	**4,100,907**	**8.7%**	**328,081**
SPECIAL REVENUE						
CONTRACTUAL SERVICES		1,974				0
TOTAL SPECIAL REVENUE		**1,974**				**0**
TOTAL EXPENSE	**3,488,195**	**3,647,994**	**3,772,825**	**4,100,907**	**8.7%**	**328,081**

311
EXPENSE AND REVENUE INFORMATION

Expense 2014 - 2017
In Millions



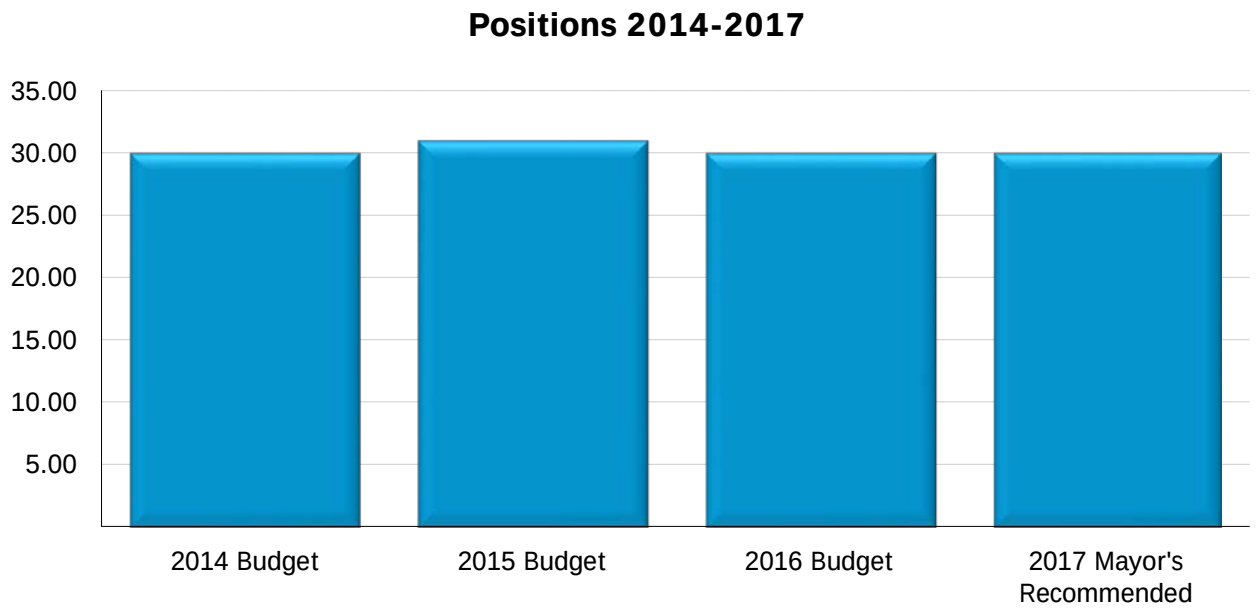
Expense by Category



311

Staffing Information

Division	2014 Budget	2015 Budget	2016 Budget	2017 Mayor's Recommended	% Change	Change
311	30.00	31.00	30.00	30.00	0.0%	0
Overall	30.00	31.00	30.00	30.00	0.0%	0



911

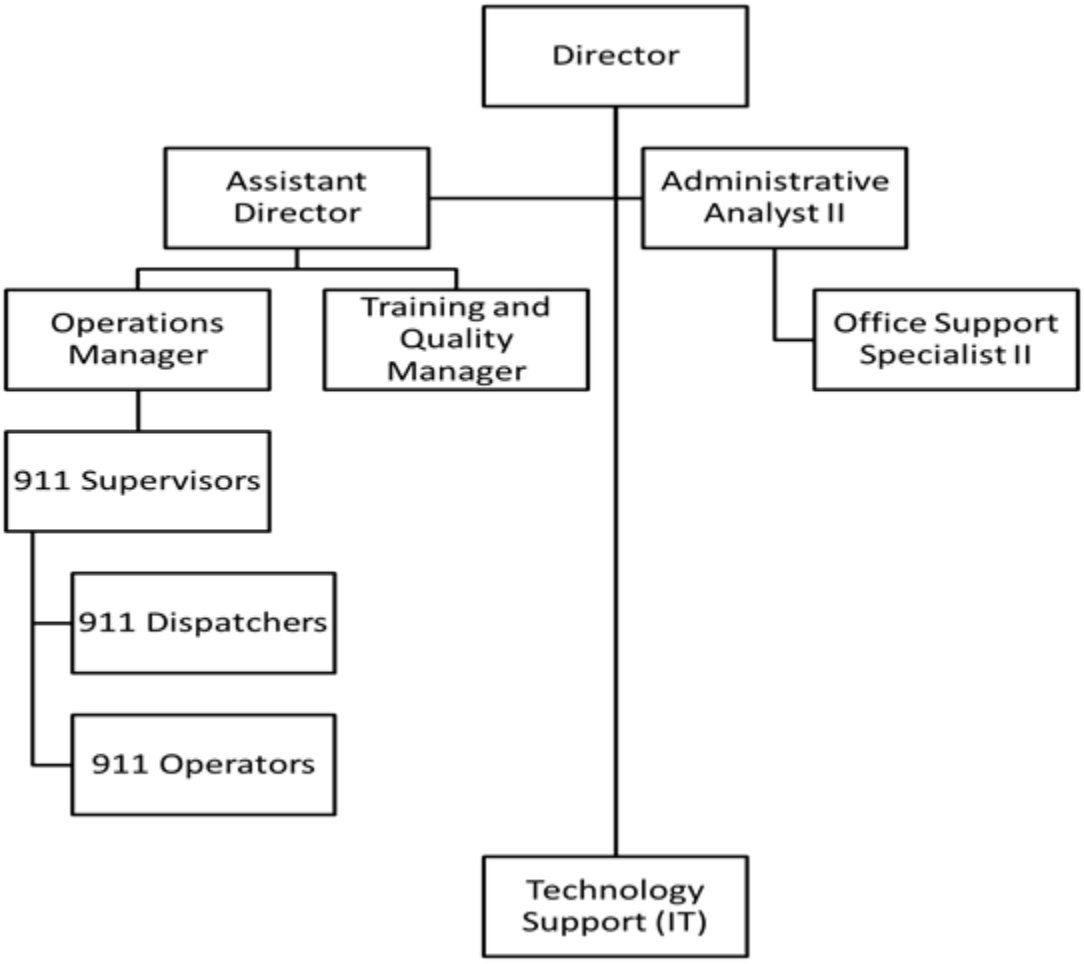
MISSION

Minneapolis 9-1-1 forms the vital link between the public and the emergency responders. The department strives to collect and disseminate all requests for service in a prompt, courteous, and efficient manner. The department's actions help save lives, protect property and assist the public in their time of need. The department's motto is *"Always here, always ready!"*

BUSINESS LINES

911 Call Handling and Dispatching Operations
911 is the single contact point for emergency services. 911 Department is much more than a call center; it receives, prioritizes, dispatches and manages public safety response throughout the city.

ORGANIZATION CHART



Living Well

911 Call Handling and Dispatch Operations General Fund: $9,877,790
Other Funds: $515,480

911 is the link between the public and emergency public safety response. Professional, supportive and engaged 911 staff receive, prioritize, dispatch and manage public safety response throughout the city. No police car, fire truck or ambulance responds to an emergency in Minneapolis unless the call has first been answered and processed by the 911 department.

Financial Analysis

Expenditure

The total 911 Department's budget increases from $9.7 million to $10.4 million from 2016 to 2017. This is an increase of $665,000, or 6.8% due to inflationary operational expenses, one-time Mayor recommended budgetary change items of $192,000 and $195,000 in non-capitalized capital equipment. In 2016, the department administratively reallocated contractual expenditures in Quality Assurance to fund 1.0 FTE (Quality Assurance specialist).

Revenue

The department's projected total revenues – all from State, of $515,000 in 2017 remain constant with 2016.

Fund Allocation

This department is funded primarily in the General Fund, with the remainder of the department's funding found in the Other Grants fund.

Mayor's Recommended Budget

The Mayor recommended $192,000 one-time General Fund resources for Protocols Software training - an initiative that will optimize the call taking process ensuring all callers receive the same level of care.

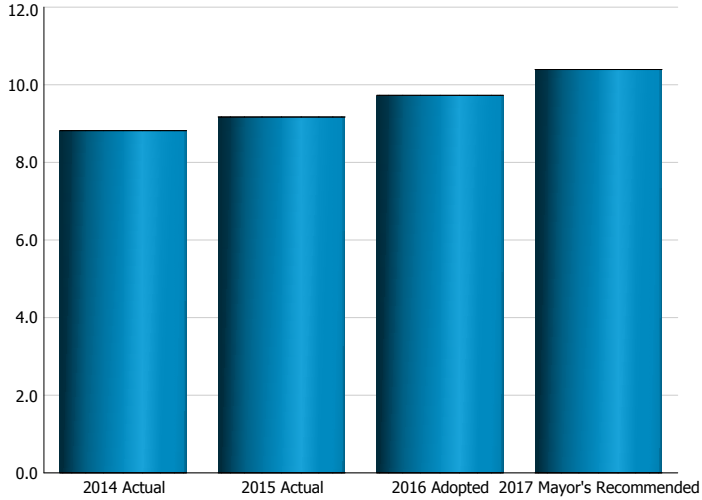
911
EXPENSE AND REVENUE INFORMATION

EXPENSE	2014 Actual	2015 Actual	2016 Adopted	2017 Mayor's Recommended	Percent Change	Change
GENERAL						
SALARIES AND WAGES	5,177,848	5,496,860	5,710,098	6,073,556	6.4%	363,458
FRINGE BENEFITS	1,886,504	1,880,618	2,316,629	2,326,622	0.4%	9,994
CONTRACTUAL SERVICES	923,251	1,200,821	1,026,644	1,123,888	9.5%	97,244
OPERATING COSTS	144,754	133,396	148,141	148,433	0.2%	292
CAPITAL		47,915	10,626	205,291	1,832.0%	194,665
TOTAL GENERAL	**8,132,357**	**8,759,610**	**9,212,137**	**9,877,790**	**7.2%**	**665,653**
SPECIAL REVENUE						
CONTRACTUAL SERVICES	649,324	389,436	515,480	445,000	-13.7%	(70,480)
OPERATING COSTS	36,635	20,535		70,480		70,480
TOTAL SPECIAL REVENUE	**685,959**	**409,970**	**515,480**	**515,480**	**0**	**0**
TOTAL EXPENSE	**8,818,316**	**9,169,580**	**9,727,617**	**10,393,270**	**6.8%**	**665,653**

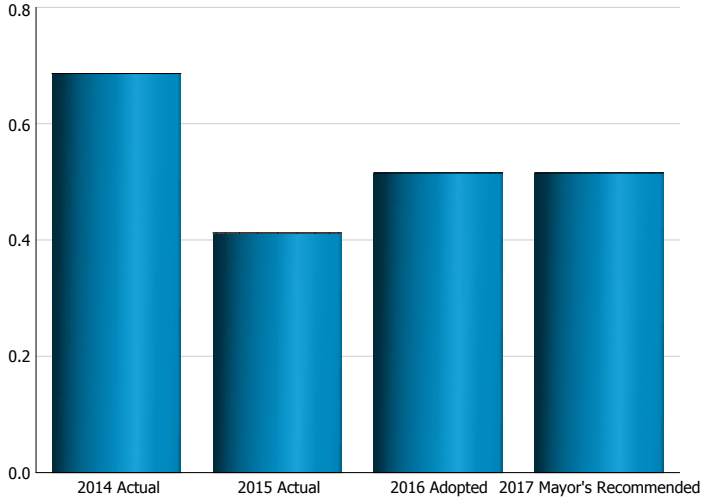
REVENUE	2014 Actual	2015 Actual	2016 Adopted	2017 Mayor's Recommended	Percent Change	Change
GENERAL						
CHARGES FOR SERVICES	266	50			0.0%	0
OTHER MISC REVENUES	40				0.0%	0
GENERAL	**306**	**50**				**0**
SPECIAL REVENUE						
CHARGES FOR SERVICES		2,000			0.0%	0
CONTRIBUTIONS		1,974			0.0%	0
INTEREST		1,717			0.0%	0
STATE GOVERNMENT	685,959	406,253	515,480	515,480	0.0%	0
SPECIAL REVENUE	**685,959**	**411,944**	**515,480**	**515,480**	**0**	**0**
TOTAL REVENUE	**686,265**	**411,994**	**515,480**	**515,480**	**0**	

911
EXPENSE AND REVENUE INFORMATION

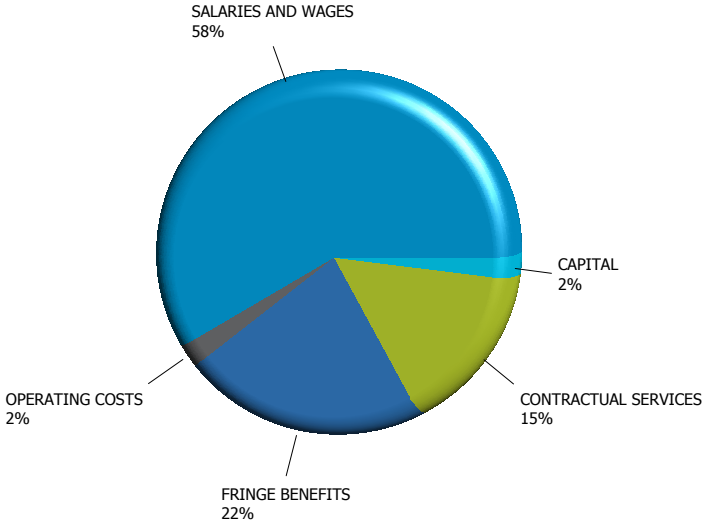
Expense 2014 - 2017
In Millions



Revenue 2014 - 2017
In Millions



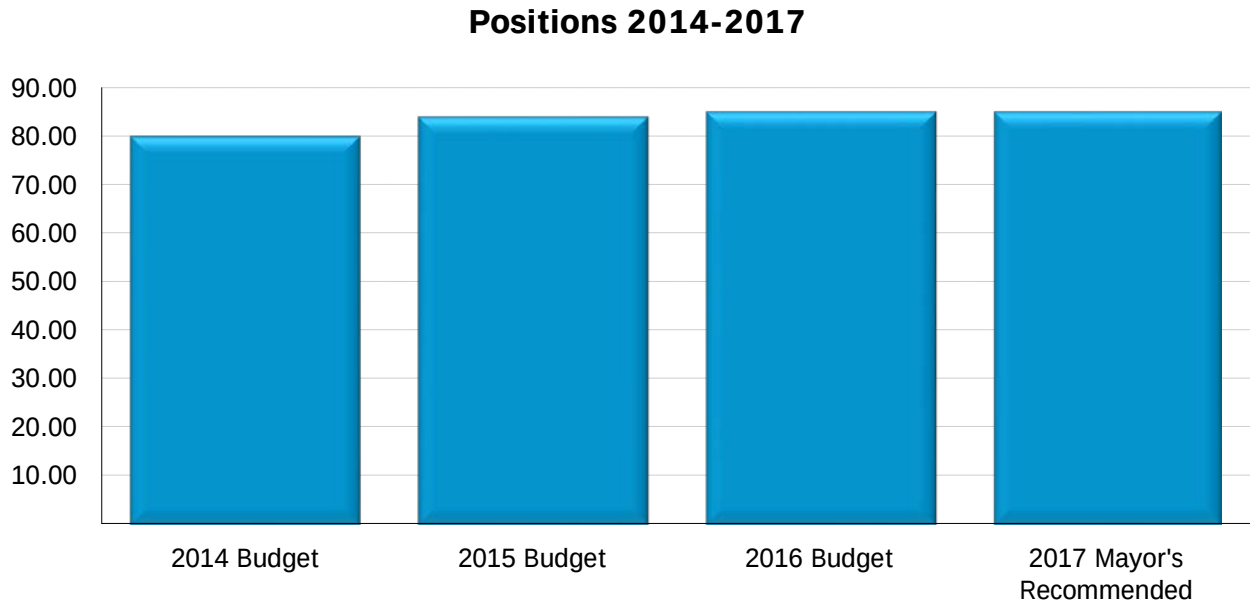
Expense by Category



911

Staffing Information

Division	2014 Budget	2015 Budget	2016 Budget	2017 Mayor's Recommended	% Change	Change
911	80.00	84.00	85.00	85.00	0.0%	0
Overall	80.00	84.00	85.00	85.00	0.0%	0

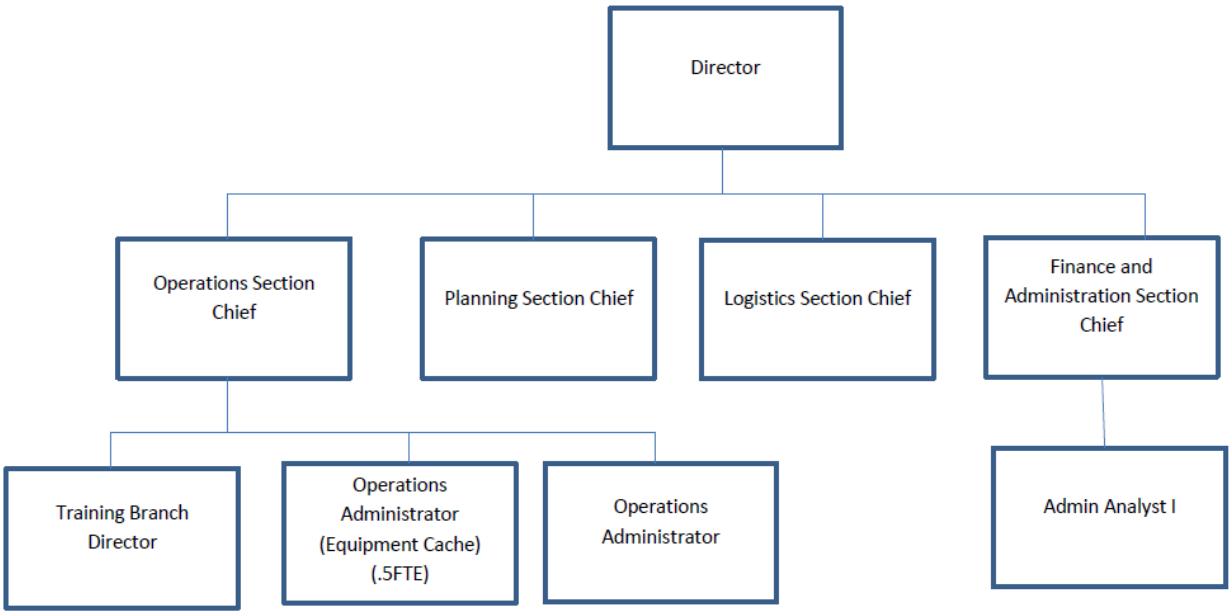


OFFICE OF EMERGENCY MANAGEMENT

MISSION

The Office of Emergency Management (OEM) protects the people who live, work and play in the City of Minneapolis, the State and Nation by building, sustaining and improving the department's capability to mitigate against, prepare for, respond to and recover from threatened or actual disasters, whether natural or man-made and acts of terrorism.

ORGANIZATION CHART



Living Well

Office of Emergency Management

General Fund: $1,204,900
Other Funds: $1,000,000

The Office of Emergency Management protects the people who live, work and play in the City of Minneapolis, the State and Nation by building, sustaining and improving our capability to mitigate against, prepare for, respond to and recover from threatened or actual disasters, whether natural, man-made or acts of terrorism. As an enterprise office, the OEM serves other City departments in external emergency management and internal continuity of operations. In order to accomplish its mission, OEM partners with other local, regional, state and federal government as well as the non-profit and private sectors. OEM functions are mandated by Minnesota Statues as well as Minneapolis Ordinances.

Financial Analysis

Expenditure

The total Emergency Management Department's budget increases from $1.8 million to $2.2 million from 2016 to 2017. This is an increase of $392,000, or 21.6% due to inflationary increases in operating expenses and Mayor recommended budgetary change items of $250,000 million in non-capitalized capital equipment. Department's total FTE count of 8.5 includes 2.0 FTE that were administratively added in 2016.

Revenue

The department's projected total revenues of 1.0 million in 2017 remain the same as in 2016.

Fund Allocation

This department is partially funded by the General Fund (54.5%), with the remainder of the department's funding found in the Special Revenue grant funds (45.5%).

Mayor's Recommended Budget

The Mayor recommended no changes to this department's base program proposal.

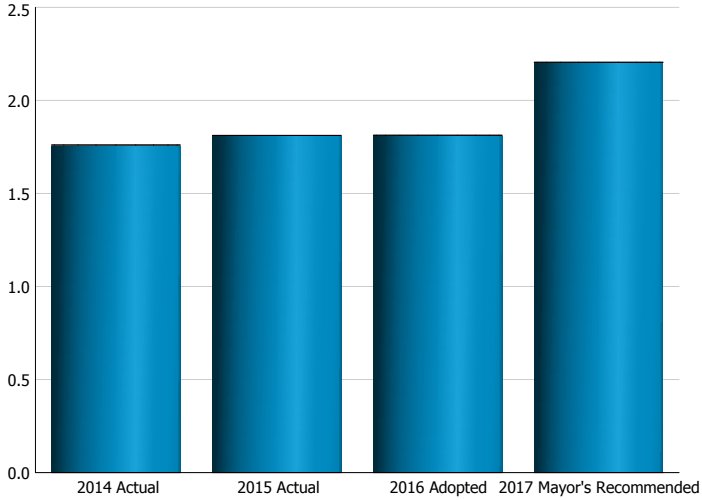
EMERGENCY MANAGEMENT
EXPENSE AND REVENUE INFORMATION

EXPENSE	2014 Actual	2015 Actual	2016 Adopted	2017 Mayor's Recommended	Percent Change	Change
GENERAL						
SALARIES AND WAGES	215,336	335,475	386,970	395,661	2.2%	8,691
FRINGE BENEFITS	65,968	95,198	106,942	128,418	20.1%	21,476
CONTRACTUAL SERVICES	249,367	261,644	268,198	380,637	41.9%	112,439
OPERATING COSTS	36,837	70,030	50,630	50,184	-0.9%	(446)
CAPITAL	296,518	4,885		250,000		250,000
TOTAL GENERAL	**864,025**	**767,233**	**812,740**	**1,204,900**	**48.3%**	**392,160**
SPECIAL REVENUE						
SALARIES AND WAGES	182,668	272,146	225,011	417,554	85.6%	192,542
FRINGE BENEFITS	38,852	50,866	77,617	138,248	78.1%	60,631
CONTRACTUAL SERVICES	446,288	257,667	436,000	192,156	-55.9%	(243,844)
OPERATING COSTS	228,395	280,912				0
CAPITAL		183,061	261,372	252,042	-3.6%	(9,330)
TOTAL SPECIAL REVENUE	**896,203**	**1,044,651**	**1,000,000**	**1,000,000**	**0.0%**	**0**
TOTAL EXPENSE	**1,760,228**	**1,811,884**	**1,812,740**	**2,204,899**	**21.6%**	**392,159**

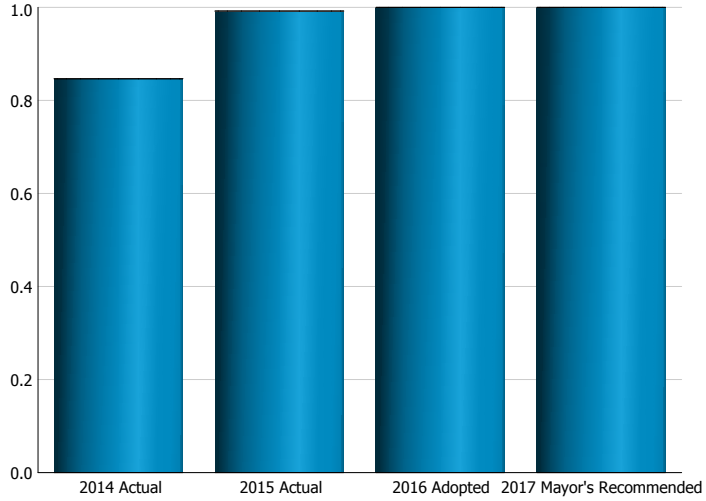
REVENUE	2014 Actual	2015 Actual	2016 Adopted	2017 Mayor's Recommended	Percent Change	Change
SPECIAL REVENUE						
CONTRIBUTIONS	(49,000)				0.0%	0
FEDERAL GOVERNMENT	895,535	1,042,113	1,000,000	1,000,000	0.0%	0
LOCAL GOVERNMENT		(50,000)			0.0%	0
SPECIAL REVENUE	**846,535**	**992,113**	**1,000,000**	**1,000,000**	**0**	**0**
TOTAL REVENUE	**846,535**	**992,113**	**1,000,000**	**1,000,000**	**0**	

EMERGENCY MANAGEMENT
EXPENSE AND REVENUE INFORMATION

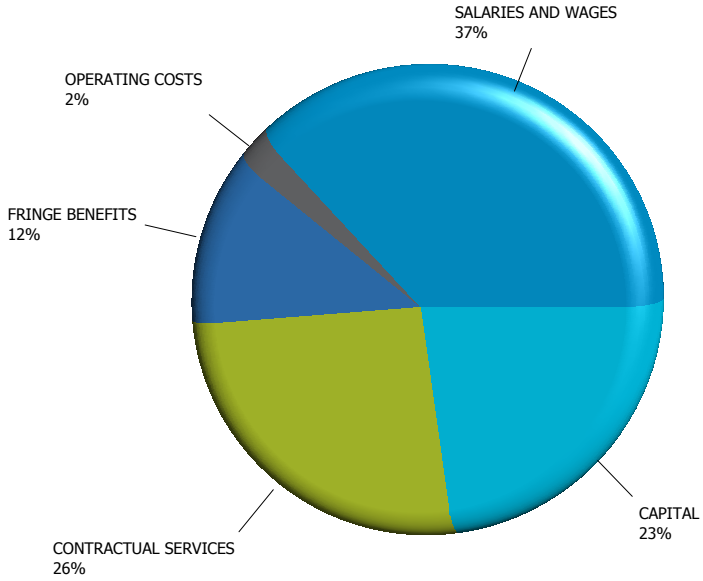
Expense 2014 - 2017
In Millions



Revenue 2014 - 2017
In Millions



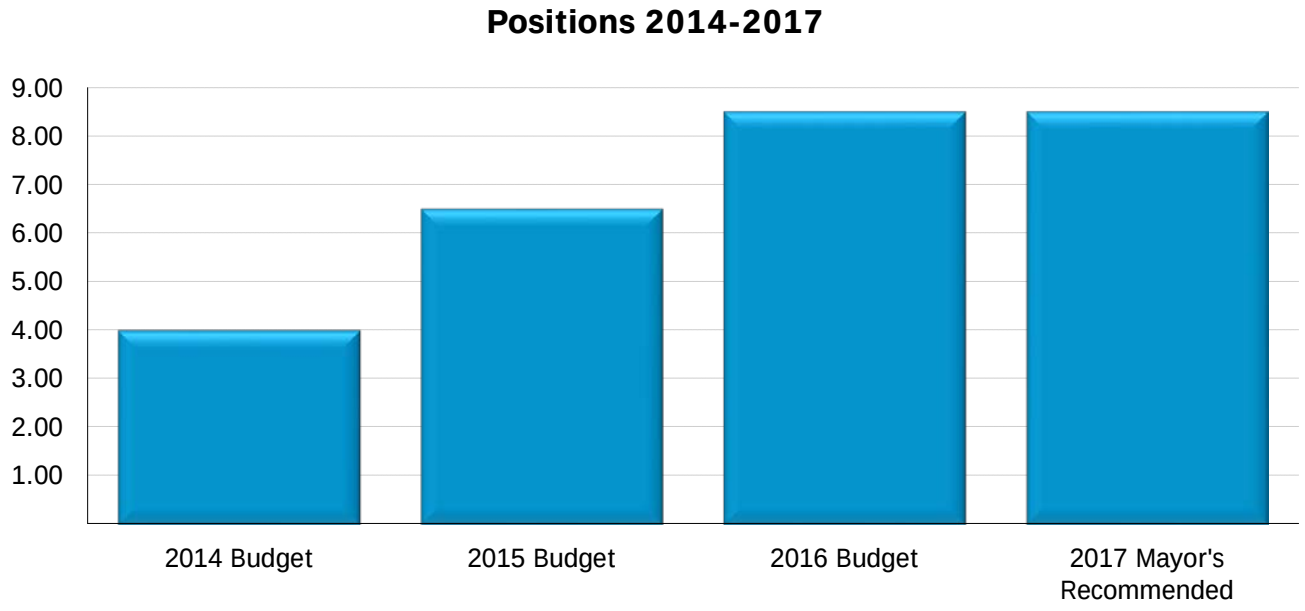
Expense by Category



EMERGENCY MANAGEMENT

Staffing Information

Division	2014 Budget	2015 Budget	2016 Budget	2017 Mayor's Recommended	% Change	Change
EMERGENCY MANGEMENT	4.00	6.50	8.50	8.50	0.0%	0
Overall	4.00	6.50	8.50	8.50	0.0%	0



COMMUNICATIONS DEPARTMENT

MISSION

To actively communicate City government news and information to the public, so people who live, work and play in Minneapolis understand and benefit from the work the City does and know how to engage in the governing process.

BUSINESS LINES

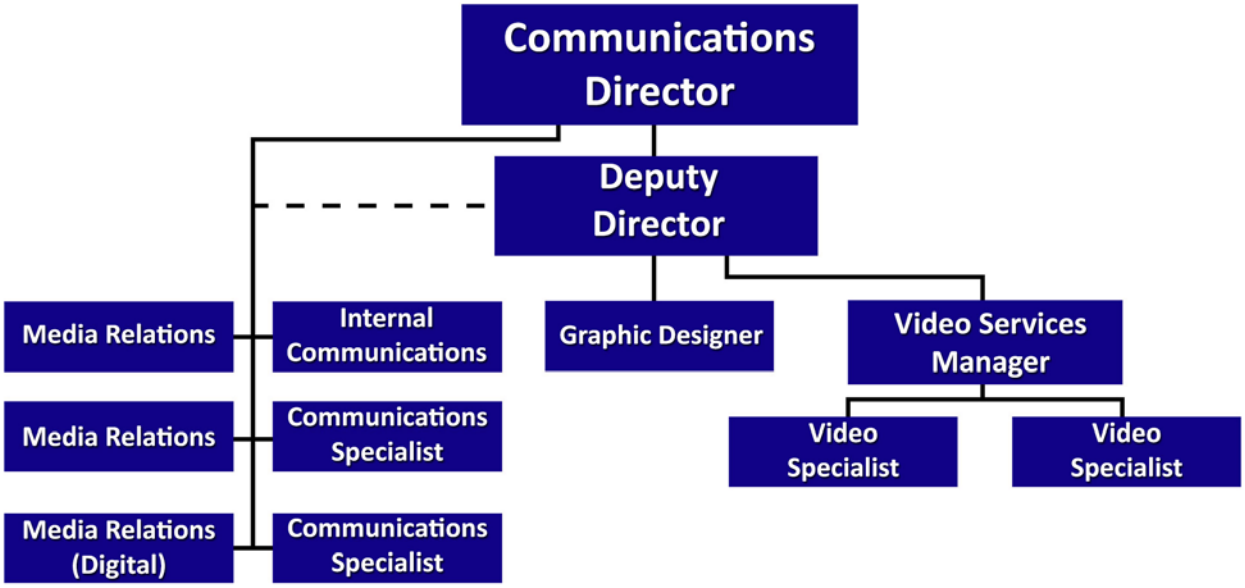
- **Lead external and internal communications planning and execution for the City which includes managing communications challenges and opportunities.**

  Communications staff provides strategic communications support for the City. This includes media relations, strategic communications, internal communications, crisis communications, social media, video and graphic design. Communications produces live broadcasts and web streaming of government meetings and manages the City's government access television channels.

- **Manage the City's cable franchises and public access television contract**

  Communications manages the City's cable franchises and oversees the contract for public access television service through Minneapolis Telecommunications Network (MTN).

ORGANIZATION CHART



A City That Works

Enterprise Communications General Fund: $1,851,204

The Communications Department drives strategic proactive and reactive communications plans and strategies and provides communications support to City departments so the people of Minneapolis are aware of and have access to City news, information and services. The department's core work includes: media relations, crisis communications, social media, web content, internal communications, video production and graphic design. Communications also produces live and rebroadcast City government meetings and manages the government access TV channels. In addition, Communications oversees the City's cable TV franchises with Comcast and Century Link, and the contract with the Minneapolis Telecommunications Network (MTN) for public access services.

One Minneapolis

Public Access TV General Fund: $472,496

This is direct funding through a contract with Minneapolis Telecommunications Network (MTN) to operate the City's public access TV channels and provide the public with access to television broadcast equipment, training and airtime. MTN serves diverse populations by providing access to all City residents including those who produce programs in languages other than English.

Financial Analysis

Expenditure
The total Communications Department's budget increases from $2.2 million to $2.3 million from 2016 to 2017. This is an increase of $87,000, or 3.9% due to inflationary increases in operational expenses and Mayor recommended budgetary change item of $70,000, and $50,000 in non-capitalized equipment.

Revenue
Revenues are projected to increase by 31.7% in this department due to an increase in PEG fees from cable subscribers. The department's total revenues in 2017 are projected to be $1.3 million.

Fund Allocation
This department is funded completely in the General Fund.

Mayor's Recommended Budget
The Mayor recommended $70,000 ongoing General Fund resources for Council Core Communications support.

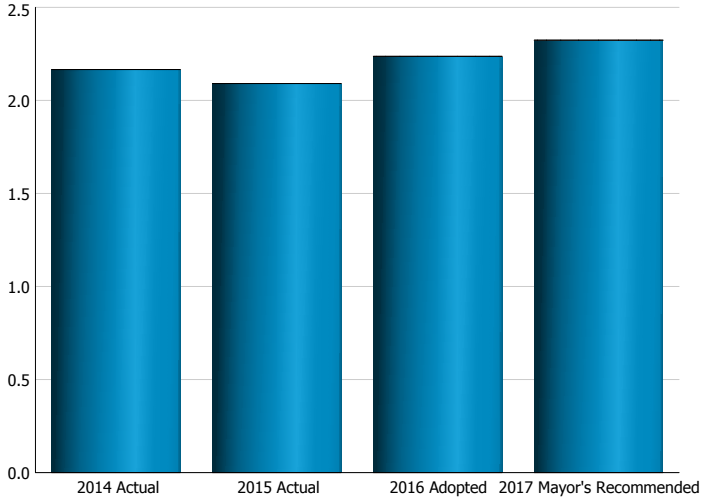
COMMUNICATIONS
EXPENSE AND REVENUE INFORMATION

EXPENSE	2014 Actual	2015 Actual	2016 Adopted	2017 Mayor's Recommended	Percent Change	Change
GENERAL						
SALARIES AND WAGES	795,223	751,890	881,348	936,825	6.3%	55,477
FRINGE BENEFITS	281,996	261,099	343,496	343,015	-0.1%	(481)
CONTRACTUAL SERVICES	806,956	848,957	790,431	892,107	12.9%	101,676
OPERATING COSTS	105,011	98,688	101,547	101,753	0.2%	206
CAPITAL	176,783	130,201	119,996	50,000	-58.3%	(69,996)
TOTAL GENERAL	**2,165,970**	**2,090,834**	**2,236,818**	**2,323,700**	**3.9%**	**86,882**
TOTAL EXPENSE	**2,165,970**	**2,090,834**	**2,236,818**	**2,323,700**	**3.9%**	**86,882**

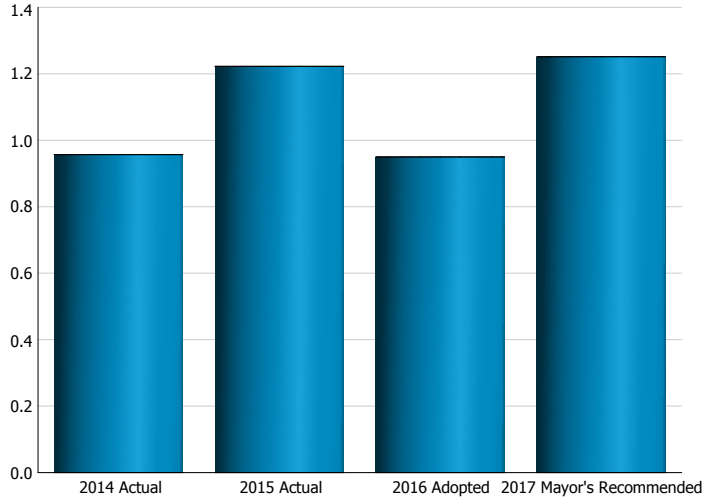
REVENUE	2014 Actual	2015 Actual	2016 Adopted	2017 Mayor's Recommended	Percent Change	Change
GENERAL						
CHARGES FOR SALES	1,664	1,596		1,600	0.0%	1,600
CHARGES FOR SERVICES		45			0.0%	0
FRANCHISE FEES	955,080	1,220,393	950,000	1,250,000	31.6%	300,000
RENTS	190	494			0.0%	0
GENERAL	**956,934**	**1,222,529**	**950,000**	**1,251,600**	**31.7%**	**301,600**
TOTAL REVENUE	**956,934**	**1,222,529**	**950,000**	**1,251,600**	**31.7%**	**301,600**

COMMUNICATIONS
EXPENSE AND REVENUE INFORMATION

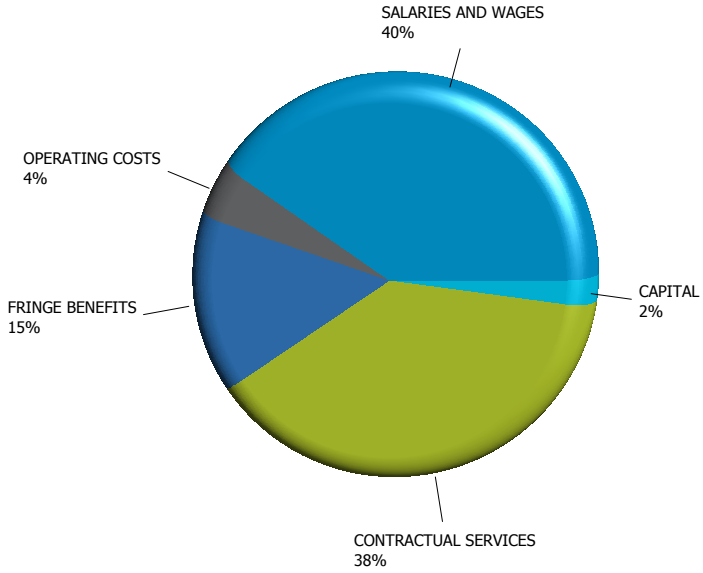
Expense 2014 - 2017
In Millions



Revenue 2014 - 2017
In Millions



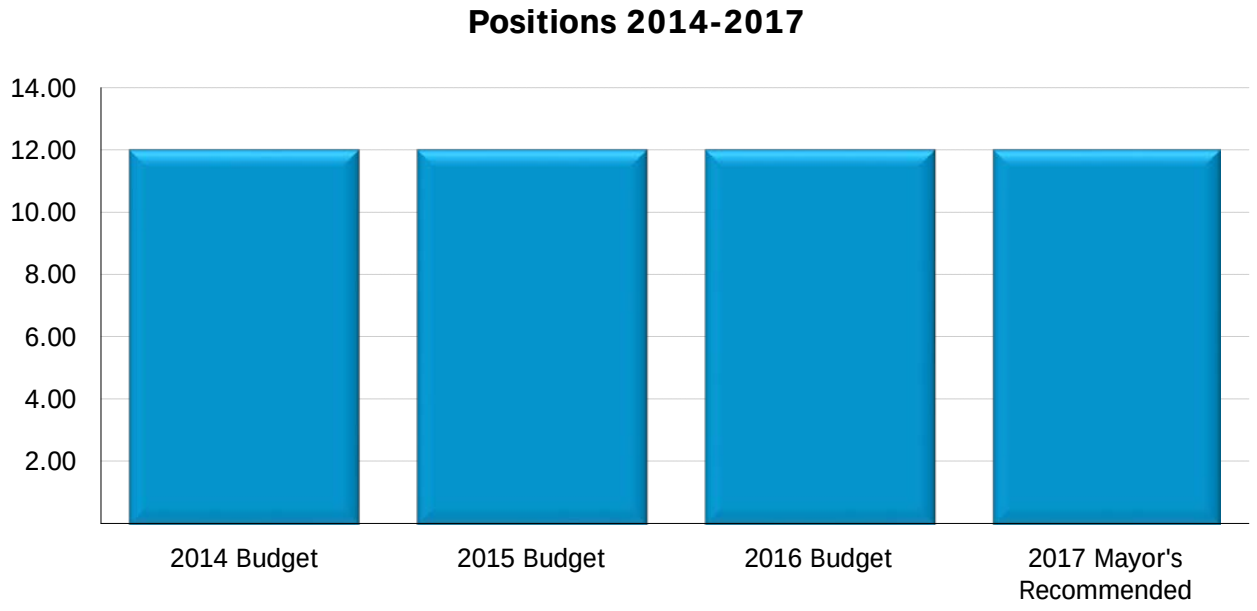
Expense by Category



COMMUNICATIONS

Staffing Information

Division	2014 Budget	2015 Budget	2016 Budget	2017 Mayor's Recommended	% Change	Change
COMMUNICATIONS	12.00	12.00	12.00	12.00	0.0%	0
Overall	12.00	12.00	12.00	12.00	0.0%	0



MINNEAPOLIS CONVENTION CENTER

MISSION

The Minneapolis Convention Center will be the best Convention Center by providing an exceptional facility, outstanding internal and external customer service, and responsible use of our resources.

BUSINESS LINES

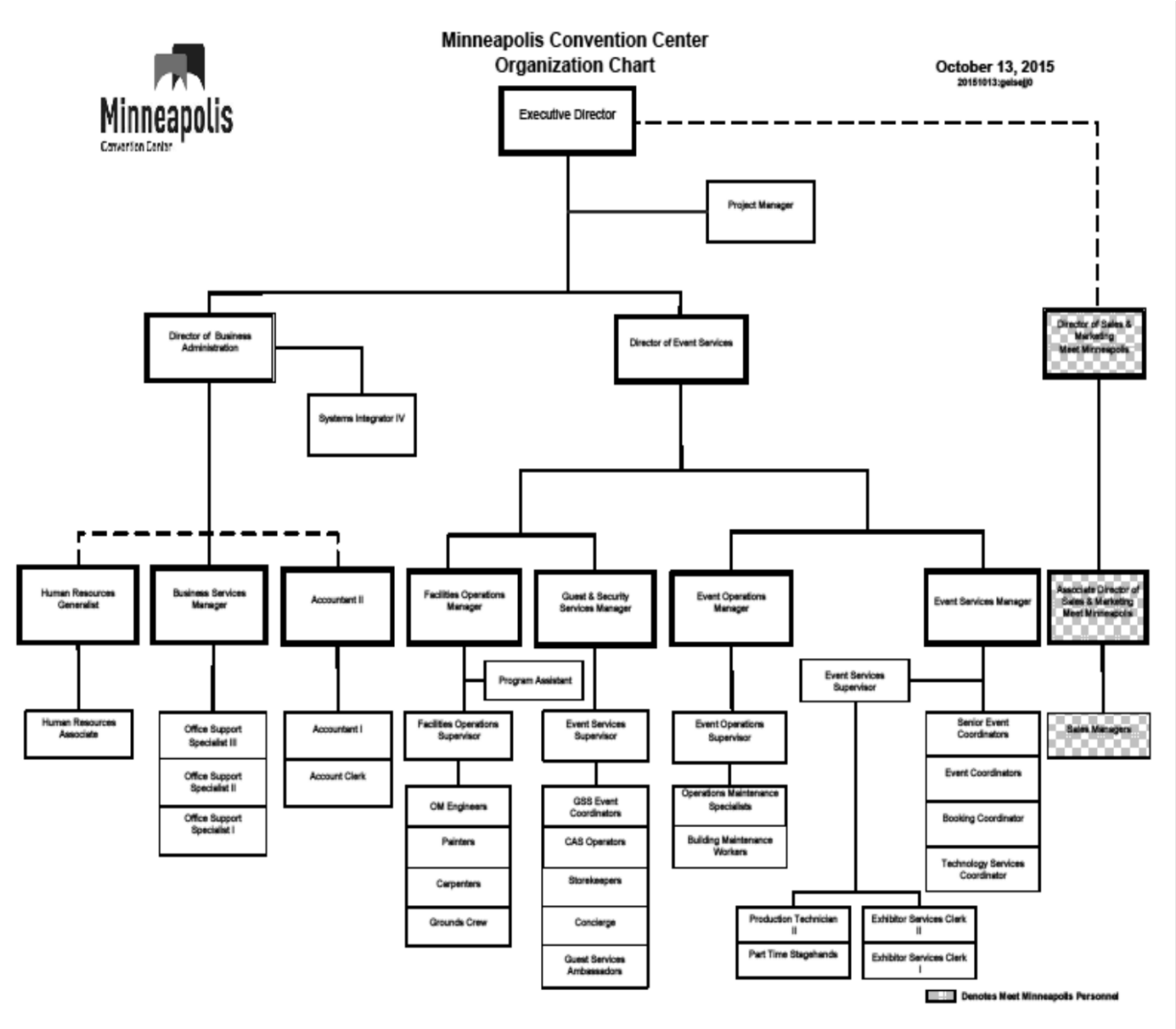
- **Event Services** is responsible for providing an exceptional product through the coordination of both in-house departments and contracted services for these major event activities: Event Services, Event Operations, Custodial Operations and Technology Services. These business units work to address the areas of production, set-up, event coordination, and other client needs.

- **Facility Services** ensures that sufficient building, safety, and capital resources are available to maintain a world-class facility for our customers. Proper maintenance, contract management, and capital planning are keys to maintaining a world-class facility. Facility Services coordinates the areas of safety and security, guest services, parking and marshaling operations, building and grounds maintenance, and capital project planning and management.

- **Sales and Marketing Services** provide the first point of contact for all business. This group is responsible for providing information about the facility, identifying and attracting events, maintaining relationships, and gathering data on how the MCC serves customers. The majority of these services are provided through our partnership with Meet Minneapolis, in coordination with the Convention Center's Executive Management Team.

- **Business and Employee Services** addresses the need for depth and sophistication of the business reporting requirements for our Executive Management Team and stakeholders, as well as responds to employee relations and employee development needs. We recognize that the labor force at the Convention Center must be fully developed, fully utilized, and fully recognized in order to move us to the next level of superior customer service.

ORGANIZATION CHART



A Hub of Economic Activity and Innovation

Minneapolis Convention Center Events Program Other Fund: $25,635,570

The Convention Center Events Program provides sales, event coordination, delivery of audio visual, utilities, security and guest services to international, national, regional, state and local clients and their attendees. This program also includes the City's contract with Meet Minneapolis, which provides sales and marketing services for the convention center as well as destination marketing for the City of Minneapolis.

Convention Center events drive economic impact to the City as these clients and attendees purchase goods and services from the convention center as well as local businesses (hotels,

restaurants, retail, recreational, arts) contributing to a vibrant downtown. Meet Minneapolis also pursues leisure travelers and sponsorship opportunities.

Minneapolis Convention Center Facilities Other Fund: $21,416,856

The Convention Center Facility Program provides the physical building and grounds of the Convention Center as well as the staff to maintain this City asset. The Events Program utilizes the facility to sell and host events. The Facilities Program includes repair and maintenance expenditures.

Minneapolis Convention Center Tallmadge Building Other Fund: $90,000

The Convention Center Tallmadge Building is currently operated as an office building that is leased to local businesses. In 2017, the future of the Tallmadge Building will be evaluated and decided upon. All lease contracts are set to expire in June 2017. Significant improvements are needed to the Tallmadge Building.

Target Center Other Fund: $6,893,560

The Target Center program provides an operator reimbursement and capital funds for this City-owned facility through a contractual agreement with its operator, AEG.

FINANCIAL ANALYSIS

Expenditure
For 2017, the Convention Center Department's budget is $54.0 million, a decrease of 1.1% from the 2016 budget of $54.6 million.

Revenue
Revenues are projected to increase by 76.7% in this department due to an increase in funding for capital projects. The department's total revenues in 2017 are projected to be $44.6 million as compared to $25.2 million in the 2016 budget.

Fund Allocation
This department is funded primarily in the Convention Center and Arena Funds and from funds transferred from the General Fund.

Mayor's Recommended Budget
The Mayor recommended using the fund balance in the Convention Center fund in the amount of $114,000 in ongoing funding to add a technology services coordinator (1.0 FTE). The Mayor also recommended using fund balance in the Convention Center fund on a one-time basis in the amounts of $300,000 for enhanced target marketing, $500,000 for sales initiatives for major events, and $200,000 for customer experience and major events.

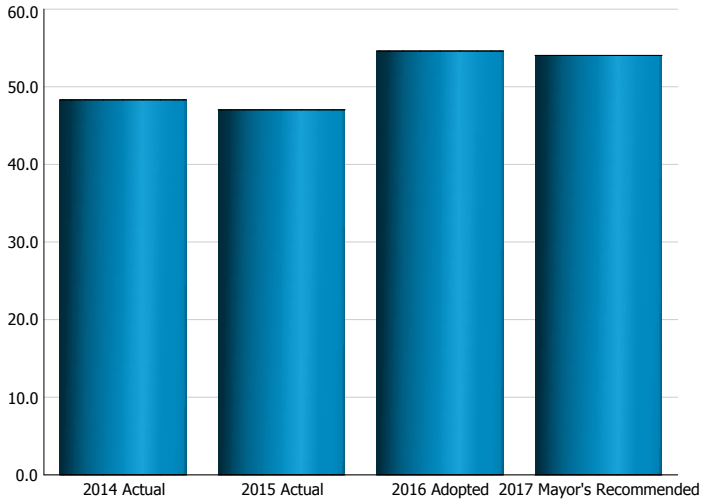
CONVENTION CENTER
EXPENSE AND REVENUE INFORMATION

EXPENSE	2014 Actual	2015 Actual	2016 Adopted	2017 Mayor's Recommended	Percent Change	Change
SPECIAL REVENUE						
SALARIES AND WAGES	9,320,984	9,611,992	9,719,963	10,337,837	6.4%	617,874
FRINGE BENEFITS	3,501,416	3,432,697	4,552,752	4,534,600	-0.4%	(18,152)
CONTRACTUAL SERVICES	22,176,404	21,639,180	21,876,014	23,585,507	7.8%	1,709,493
OPERATING COSTS	1,477,674	1,470,689	1,476,301	1,505,523	2.0%	29,222
CAPITAL	11,842,646	10,877,279	16,986,049	14,072,519	-17.2%	(2,913,530)
TOTAL SPECIAL REVENUE	**48,319,123**	**47,031,838**	**54,611,080**	**54,035,986**	**-1.1%**	**(575,094)**
TOTAL EXPENSE	**48,319,123**	**47,031,838**	**54,611,080**	**54,035,986**	**-1.1%**	**(575,094)**

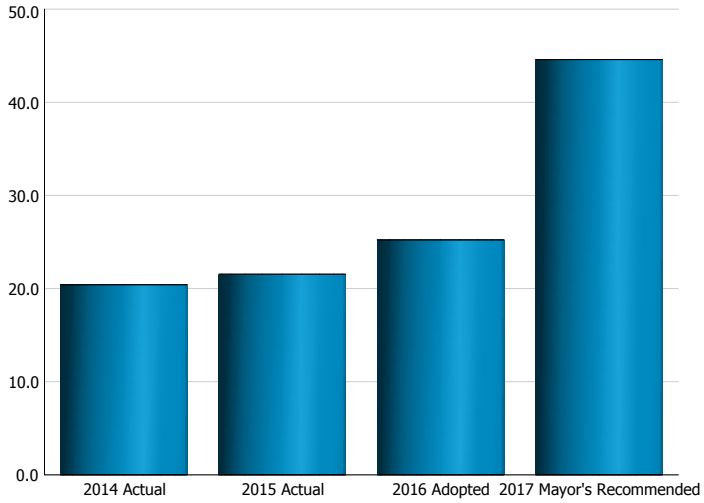
REVENUE	2014 Actual	2015 Actual	2016 Adopted	2017 Mayor's Recommended	Percent Change	Change
SPECIAL REVENUE						
CHARGES FOR SALES		742			0.0%	0
CHARGES FOR SERVICES	6,048,044	6,523,029	6,000,000	6,700,000	11.7%	700,000
CONTRIBUTIONS		98,750			0.0%	0
INTEREST	214,631	164,130	113,628	75,753	-33.3%	(37,875)
OTHER MISC REVENUES	3,973,399	3,959,645	3,500,000	4,222,000	20.6%	722,000
RENTS	8,202,829	9,213,203	8,547,000	9,268,631	8.4%	721,631
SALES AND OTHER TAXES	1,976,384	1,580,438	1,394,000	1,270,000	-8.9%	(124,000)
USE OF FUND BALANCE			5,672,939	23,050,952	306.3%	17,378,013
SPECIAL REVENUE	**20,415,287**	**21,539,938**	**25,227,567**	**44,587,336**	**76.7%**	**19,359,769**
TOTAL REVENUE	**20,415,287**	**21,539,938**	**25,227,567**	**44,587,336**	**76.7%**	**19,359,769**

CONVENTION CENTER
EXPENSE AND REVENUE INFORMATION

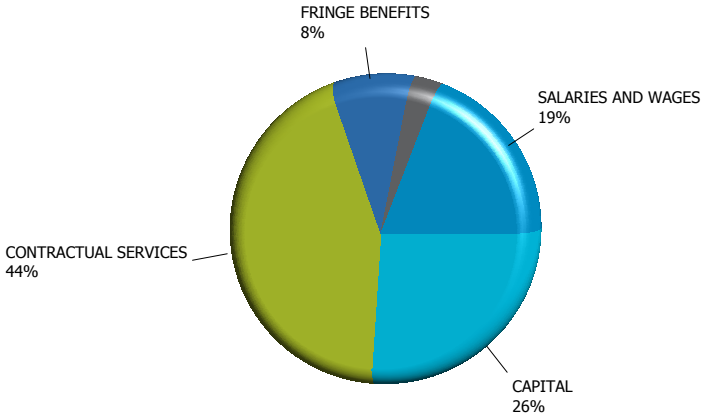
Expense 2014 - 2017
In Millions



Revenue 2014 - 2017
In Millions



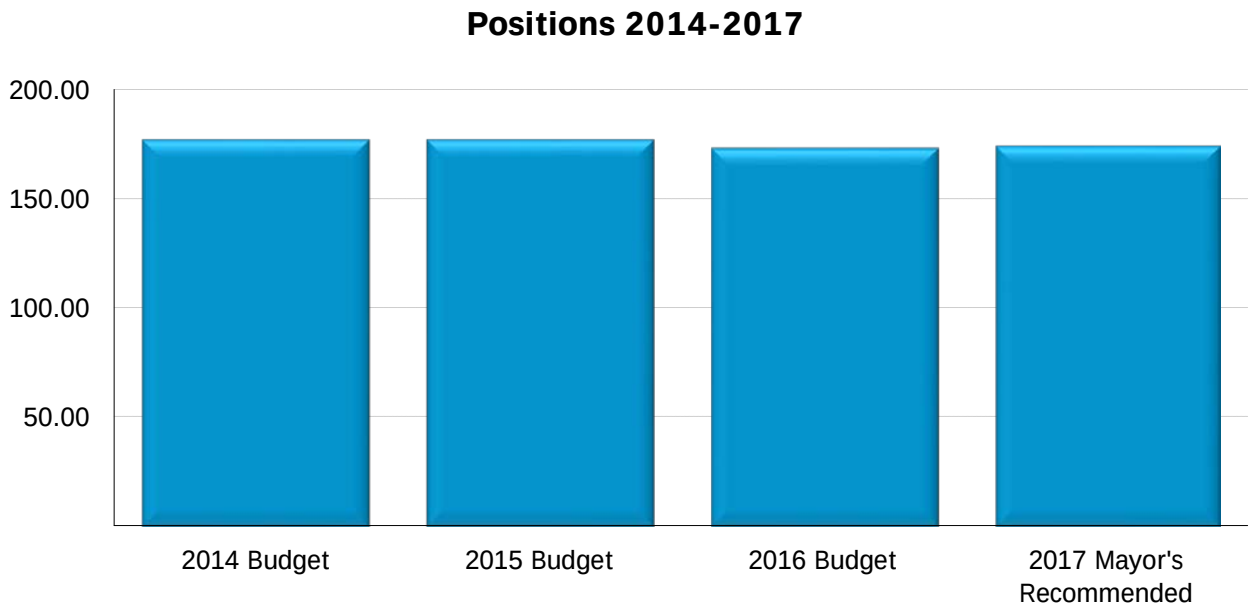
Expense by Category



CONVENTION CENTER

Staffing Information

Division	2014 Budget	2015 Budget	2016 Budget	2017 Mayor's Recommended	% Change	Change
CONVENTION CENTER	177.30	176.30	172.10	173.10	0.6%	1.00
TARGET CENTER		1.00	1.20	1.20	0.0%	0
Overall	177.30	177.30	173.30	174.30	0.6%	1.00



FINANCE & PROPERTY SERVICES DEPARTMENT

MISSION

Provide essential financial, resource and asset management services, and engage Enterprise partners in decision-making to uphold the City's lasting vibrancy and strength.

BUSINESS LINES

- **ACCOUNTING AND FINANCIAL REPORTING** – monitor and report department revenues and expenditures to managers and policy-makers; prepare City's quarterly financial report and Comprehensive Annual Financial Report (CAFR); respond to internal and external audits; design and administer rate models that allocate shared costs for internal services; assist managers during the annual budget process; and provide functional support of COMPASS; provide services to City departments that receive grants by tracking and monitoring grant-related revenues and expenses, and reporting this information to grantors so the City remains in compliance and continues to receive and preserve the authority to expend these funds; and provide financial analyses and pertinent information necessary to support City development decisions and investment intended to stimulate tax base growth, job creation/retention and the production of new housing units.

- **BUY, ORDER AND PAY FOR GOODS AND SERVICES** – facilitate the purchase of goods and services on the most favorable terms according to state law and City policies; assure contracts are consistent with good business practices and City policies; create requisitions for goods and services, issue purchase orders, document receipt of goods and services, and pay vendors.

- **ERP APPLICATION AND SYSTEM FUNCTIONAL SUPPORT** – this information technology system also known as COMPASS is used to provide information on the City's financial resources to include tracking of financial transactions on a daily, monthly and annual basis, maintaining historical records and details on how each employee is paid and where their time should be charged and recording contractual information, approvals for purchases, quantity, type and price of goods and services purchased, the department making the purchase, and the financial coding to which charges should be applied.

- **FACILITIES, ENERGY AND SECURITY MANAGEMENT** -- comprehensively and strategically provide for the land, facility, and furnishing needs of City owned, operated and leased facilities through various activities including preventive maintenance and corrective maintenance, routine cleaning and maintenance, construction, tenant improvements, space and asset management, and security and life safety needs. Further provide centralized energy management services that support energy conservation, renewable energy and alternative fuels, and emissions reductions.

- **INVESTING, CASH MANAGEMENT AND RECEIPTING** – invest City funds, monitor bank accounts and cash balances, make electronic fund transfers and payments, and bill and collect revenue for utilities and do citywide receivable work. Issue monthly utility bills that include charges for water, sanitary sewer, stormwater and solid waste.

- **MBC CITY HALL OPERATING COSTS** – mechanism to collect revenue for City operating departments housed in City Hall to be paid to the Municipal Building Commission (MBC) as a reimbursement for the City's pro-rated portion of the operating costs (the remainder is paid by Hennepin County).

- **PAY EMPLOYEES** – pay employees according to labor agreements, state and federal laws, and City policies.

- **RADIO COMMUNICATIONS AND ELECTRONICS** – provide, maintain, and manage public safety radio communications systems to meet the needs of the City during emergencies as well as day-to-day operations. In addition, provide for and support (in partnership with the Information Technology Department) the comprehensive communications, data, video, and electronics needs of the City's Operating Departments.

- **RISK MANAGEMENT AND CLAIMS** – protect City assets, prevent loss of money and injury to City employees, and manage claims for workers' compensation and tort.

- **STRATEGIC FINANCIAL SERVICES** – lead City annual budget and long-term financial planning process, initiate financial analyses on issues impacting the City Enterprise, and provide financial information and advice to policy-makers and City leadership.

- **UTILITY BILLING** – all activities associated with billing, payment collection and processing and call center services for City utilities (sewer, water and waste collection).

ORGANIZATION CHART

DEPARTMENT ORGANIZATIONAL CHART

Administrative Services & COMET-Finance Support

CHIEF FINANCIAL OFFICER

Controller	Enterprise Financial Management	Property Services	Procurement	Treasury
• Central Payroll • Managerial Accounting & Reporting • Budget development and monitoring • Cost Allocations • Internal Controls • Grants Financial Management • Capital Projects, CPED and Public Works Accounting	• Operating and Capital Budgeting, CARS • Enterprise Financial Analysis & Planning • Debt Management • Workers' Compensation • Tort Claims • Insurance • Development Planning, Analysis & Management of Resources • CPED Budgeting & Grant Management • Administer NRP and CPP Contracts	• Energy Management • Facilities Management • Facilities – Design & Construction • Space and Asset Management • Public Safety Communications Systems • Security Management	• Enterprise Contract Management • Purchasing: Bids & RFPs • Central Requisitions & Receiving (Purchase Orders) • Central Stores	• Accounts Payable • Accounts Receivable • Revenue Collection • Cash Management • Investments • Utility Billing (issue bills, collect revenue and provide customer service) • Banking Relationships

A Hub of Economic Activity and Innovation

Accounting and Financial Reporting General Fund: $6,568,607
Other Funds: $182,961

This program plays a critical role in providing financial information to City policy-makers, City staff and decision-makers enabling them to perform their job more effectively and provide services to City residents. Information also is made accessible for external stakeholders such as the public, City investors, bond rating agencies, the State Auditor and grant agencies. A primary goal of this program is to ensure fiscal responsibility through monitoring and internal controls, and provision of financial information for strategic decision-making among department managers and leadership.

Key services provided by this program includes: monitor and report department revenues and expenditures to managers and policy-makers including grant-related revenues and expenses, and report this information to grantors, prepare City's quarterly financial report and Comprehensive Annual Financial Report (CAFR), respond to internal and external audits, design and administer rate models that allocate shared costs for internal services and assist managers during the annual budget process and to provide financial analyses and pertinent information necessary to support City decisions and investment.

Order, Buy and Pay for Goods and Services General Fund: $3,268,345
Other Funds: $892,647

This program manages, facilitates and oversees bidding and contracting for, purchase of and payment for all goods and services for all City departments and independent boards. City departments and independent boards rely on this program for obtaining goods and services through open, competitive and cost effective processes that reflect City values, safe-guarding against malfeasance and for ensuring that vendors are paid in a prompt manner. Through this program external stakeholders also are invited and encouraged to work with the City and establish procurement relationships. Further, this program supports activities related to green purchases and strives to increase the percentage of green purchases throughout City departments, wherever possible.

One Minneapolis

Utility Billing System General Fund: $5,128,144

This program is mandated by Minneapolis City Ordinance and is collaboration between the Finance and Property Services and Public Works Departments to invoice, collect revenue and provide specific utility customer account information related to the delivery of City water, sewer, solid waste and storm water services. The revenues generated sustain the operations of these departments, so it is imperative that revenues are billed and collected in an efficient manner.

Investment, Cash Management and Receivables General Fund: $1,429,983

This program oversees and manages the City's investment and banking relationships to provide the best return on financial assets and provide customers with the most current banking products and payment channels. This program is further charged with daily monitoring, analysis, and forecasting of cash flow to ensure that the City is able to meet its funding requirements for vendor payments and employee payroll. The functions of receipting, depositing, and reporting

City revenues from all City Departments including revenues received by cash, credit card, and electronic payments are also performed by this program.

A City That Works

Pay Employees General Fund: $1,690,770

This program effectively administers the provisions of twenty-three City labor agreements and labor-related pay work rules, numerous federal and state laws, and detailed chart of accounts coding used by some City departments to efficiently and accurately pay 5,000 to 7,000 City employees every two weeks (the number of City employees on the payroll fluctuates throughout the year). Through this program, the City also pays various benefit-related payments such as health and dental premiums, deferred compensation and mini-flex accounts as well as other payments such as union dues.

Risk Management & Claims General Fund: $38,188
Other Funds: $2,149,928

The goals of this program are the preservation of City assets, prevention of the loss of financial resources and injury to City employees, administration and management of workers' compensation claims and tort claims (liability claims under $25,000), unemployment program administration as well as loss prevention activities, which include safety, OSHA, ergonomic programs and subrogation. This program plays a pivotal role in supporting the City in its ability to provide services to residents, administration of claims, and safety to the work environment, employees, and its citizens.

ERP Application & System Functional Support General Fund: $525,900

This program provides services related to the Enterprise Resource Planning (ERP) system used by both Finance and Human Resources, and technically supported by the Information Technology Department – the Human Resources Information System (HRIS) and the City's "COMPASS" financial system, which through recent upgrade efforts was re-launched as COMET (City of Minneapolis Enterprise Technology). The COMETs system provides information on the City's human and financial resources. Information from the COMET ERP system is used for managing the City's financial resources, long-term planning and making decisions on how these limited resources should be invested or expended. The City shares financial information with external stakeholders such as City residents and businesses, bond rating agencies, investors, State Auditor, and other public and private organizations. This data is used by all parties to inform and empower them, and for planning, making decisions and offering suggestions regarding the ways in which the City does business and invests financial resources. The ERP system provides access to current and historical financial information for the entire City. Using data from the ERP, Finance regularly publishes and makes publicly available financial information on the budget and annual audited financial statements to support transparency and access to quality information.

Living Well

Strategic Financial Services General Fund: $3,591,768

The goal of this program is to support and maintain the City's financial health so the City can continue to provide its array of services to residents, businesses and visitors, and maintain

public health and safety. Through the use of projections and financial analyses, this program strives to provide information to policy-makers and others for making important decisions about the future and stability of the City. In addition, as part of the annual budget process coordinated and administered under this program, City departments are challenged to think of innovative and cost effective ways to provide their services and optimize the use of their resources. Policy-makers, City Department staff, residents and businesses rely on this program for information and direction on City finances, budget development and strategic use of resources.

Radio Communications & Electronics General Fund: $38,188
Other Funds: $2,129,580

The primary purpose of this program is to provide, maintain, and manage public safety radio communications systems to meet the needs of the City during emergencies as well as day-to-day operations. This program also provides for and supports (in partnership with the Information Technology Department) the comprehensive communications, data, video, and electronics needs of the City's Operating Departments.

Facilities, Energy & Security Management General Fund: $183,682
Other Funds: $15,790,467

The primary purpose of this program is to comprehensively and strategically provide for the land, facility, and furnishing needs of City owned, operated and leased facilities through various activities including preventive maintenance and corrective maintenance, routine cleaning and maintenance, construction, tenant improvements, space and asset management, and security and life safety needs. Also to provide centralized energy management services that support energy conservation, renewable energy and alternative fuels, and emissions reductions. Additionally, to provide centralized internal security management services that reduce risk to the City's Operating Departments. The goals of this program are to provide safe working environments for employees, their clients and visiting members of the public.

Great Places

MBC/City Hall Operating Costs Other Funds: $5,268,574

This purpose of this program is to provide a mechanism to collect revenue for operating departments housed in City Hall to be paid to the Municipal Building Commission (MBC) as a reimbursement for the City's pro-rated portion of the building operating costs (the remainder is paid by Hennepin County). The MBC is a four-member independent board consisting of: President - Chair, Hennepin County Board; Vice President - Mayor, City of Minneapolis; County Member - Hennepin County Commissioner; and City Member - City Council Member. A state statute governs the authority and responsibility of the MBC to preserve, maintain and care for one building - the Minneapolis City Hall and Hennepin County Courthouse.

Financial Analysis

Expenditure

The total Finance and Property Services Department's budget increases from $46.2 million to $48.9 million from 2016 to 2017. This is an increase of $2.7 million, or 5.8%. The Finance and Property Services Department's 2017 expenditure budget reflects the following changes from 2016; inflationary increases in operational costs and job reclassifications, $1.6 million increase in contractual services, and Mayor recommended ongoing and one-time budgetary change

items of $710,000. The department's total FTE count of 253.50 reflects 1.0 FTE added through 2017 Mayor's recommended budgetary change item. In 2016, the department administratively added 2.5 FTEs (2.0 in Central Stores and 0.5 in Property Services), and 1.0 FTE was transferred to City Coordinator's Office.

Revenue
Revenues are projected to increase by 10.2% due to increased Radio rental equipment usage, and external leases collected by Property Services. The department's total revenues in 2017 are projected to be $ 25.5 million.

Fund Allocation
This department is 53.1% funded by Internal Service funds, 44.9% General Fund with the remainder of the department's funding found in the Special Revenue grant funds.

Mayor's Recommended Budget
The Mayor recommended $100,000 ongoing General Fund resources for an additional Financial Analyst dedicated to working with CPED(1.0 FTE) and ongoing $60,000 from property services fund for increased security coverage for Public Service Center and City of Lakes building.

The Mayor also recommended the following one-time General Fund resources; $50,000 for the participatory budget pilot, and $500,000 to be directed to the Collaborative Safety Strategies.

FINANCE AND PROPERTY SERV
EXPENSE AND REVENUE INFORMATION

EXPENSE	2014 Actual	2015 Actual	2016 Adopted	2017 Mayor's Recommended	Percent Change	Change
GENERAL						
SALARIES AND WAGES	10,340,991	10,472,748	11,102,366	11,792,074	6.2%	689,708
FRINGE BENEFITS	3,936,596	3,801,447	4,688,185	4,686,711	0.0%	(1,474)
CONTRACTUAL SERVICES	6,512,392	7,029,621	5,016,678	5,214,554	3.9%	197,876
OPERATING COSTS	837,503	850,176	762,144	762,627	0.1%	483
CAPITAL	410,000		7,609	7,609	0.0%	0
TOTAL GENERAL	**22,037,482**	**22,153,993**	**21,576,983**	**22,463,575**	**4.1%**	**886,592**
SPECIAL REVENUE						
SALARIES AND WAGES	161,045	128,373	156,829	134,318	-14.4%	(22,511)
FRINGE BENEFITS	39,739	31,562	70,731	48,644	-31.2%	(22,088)
CONTRACTUAL SERVICES	182	39				0
TOTAL SPECIAL REVENUE	**200,966**	**159,974**	**227,560**	**182,961**	**-19.6%**	**(44,599)**
INTERNAL SERVICE						
SALARIES AND WAGES	5,194,354	5,866,805	5,596,563	6,137,013	9.7%	540,450
FRINGE BENEFITS	1,876,038	4,334,490	2,438,666	2,544,121	4.3%	105,455
CONTRACTUAL SERVICES	13,501,419	13,012,438	10,419,020	12,099,726	16.1%	1,680,706
OPERATING COSTS	1,368,947	2,239,954	1,603,994	1,647,335	2.7%	43,341
CAPITAL	0		4,323,000	3,803,000	-12.0%	(520,000)
TOTAL INTERNAL SERVICE	**21,940,758**	**25,453,686**	**24,381,244**	**26,231,195**	**7.6%**	**1,849,952**
TOTAL EXPENSE	**44,179,206**	**47,767,653**	**46,185,787**	**48,877,732**	**5.8%**	**2,691,945**

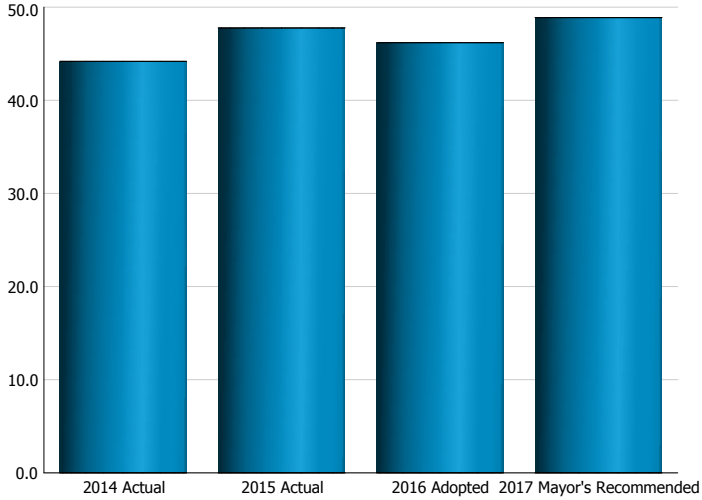
REVENUE	2014 Actual	2015 Actual	2016 Adopted	2017 Mayor's Recommended	Percent Change	Change
GENERAL						
CHARGES FOR SALES		16			0.0%	0
CHARGES FOR SERVICES	3,894	2,445			0.0%	0
OTHER MISC REVENUES	36,020	23,520			0.0%	0
GENERAL	**39,914**	**25,982**				**0**
SPECIAL REVENUE						
CONTRIBUTIONS				21,780	0.0%	21,780
SPECIAL REVENUE				**21,780**		**21,780**
DEBT SERVICE						
INTEREST	171,161				0.0%	0
DEBT SERVICE	**171,161**					**0**
INTERNAL SERVICE						

FINANCE AND PROPERTY SERV
EXPENSE AND REVENUE INFORMATION

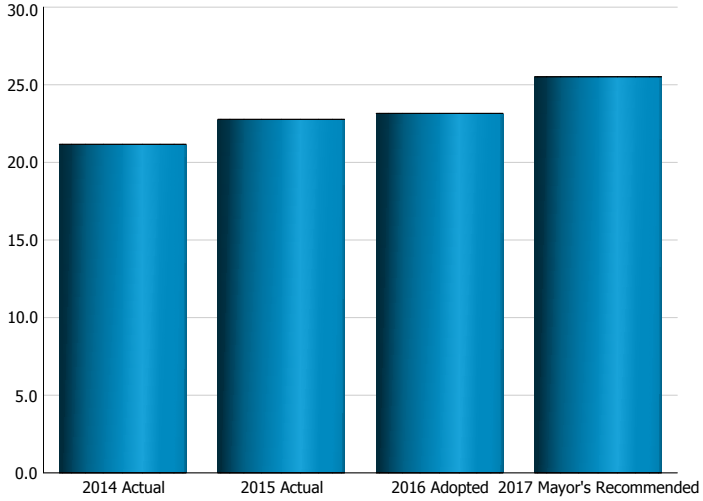
REVENUE	2014 Actual	2015 Actual	2016 Adopted	2017 Mayor's Recommended	Percent Change	Change
CHARGES FOR SALES	592,898	617,499	324,293	324,293	0.0%	0
CHARGES FOR SERVICES	5,593,028	6,007,661	2,695,033	2,563,640	-4.9%	(131,393)
LONG TERM LIABILITIES PROCEEDS	365,914				0.0%	0
OTHER MISC REVENUES	11,269	74,037	3,000	2,500	-16.7%	(500)
RENTS	14,388,150	16,047,057	19,782,462	20,294,181	2.6%	511,719
USE OF FUND BALANCE			350,595	2,311,256	559.2%	1,960,661
INTERNAL SERVICE	**20,951,259**	**22,746,255**	**23,155,383**	**25,495,870**	**10.1%**	**2,340,487**
TOTAL REVENUE	**21,162,334**	**22,772,236**	**23,155,383**	**25,517,650**	**10.2%**	**2,362,267**

FINANCE AND PROPERTY SERV
EXPENSE AND REVENUE INFORMATION

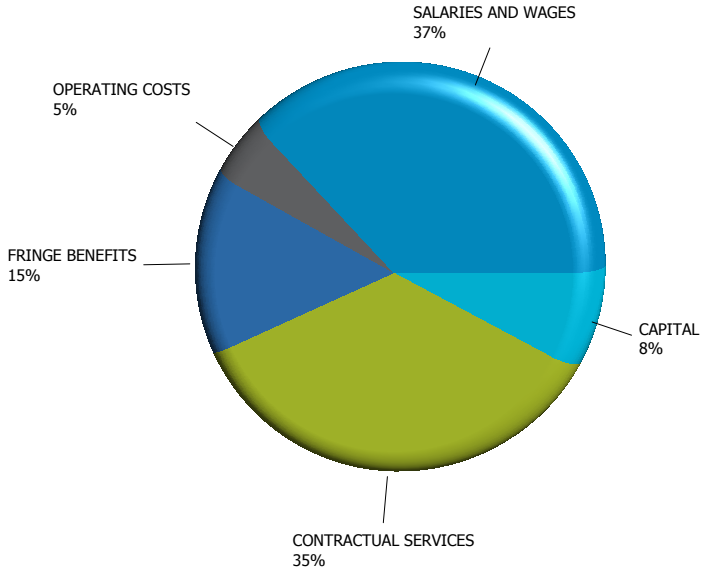
Expense 2014 - 2017
In Millions



Revenue 2014 - 2017
In Millions



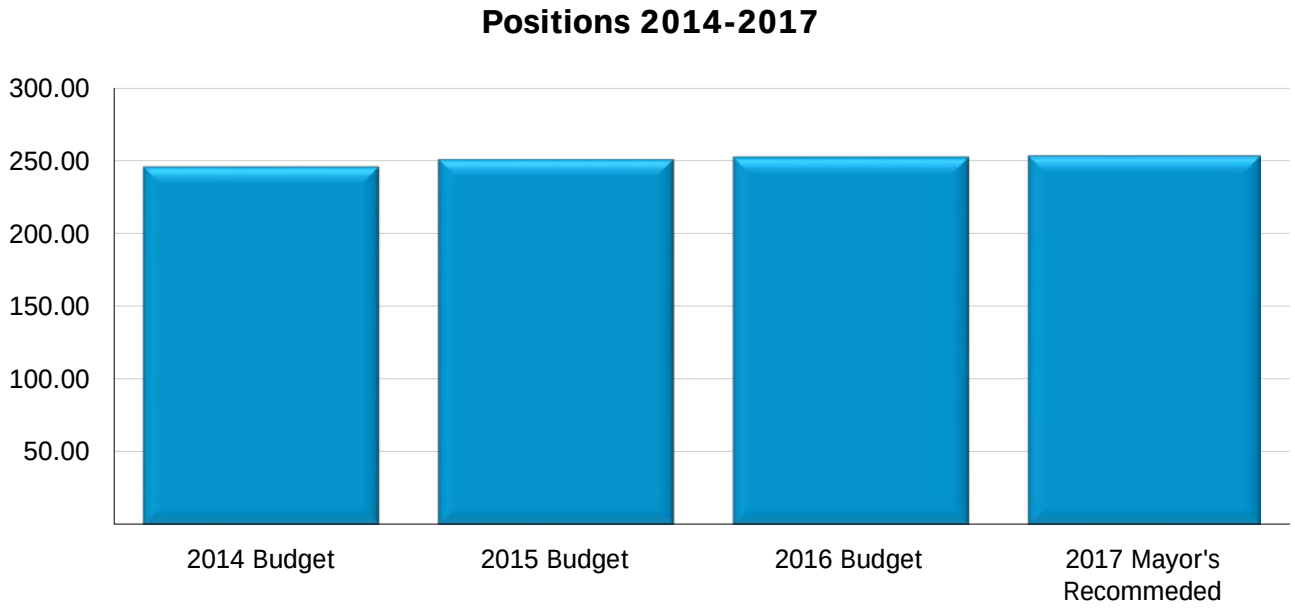
Expense by Category



FINANCE & PROPERTY SERVICES DEPARTMENT

Staffing Information

Division	2014 Budget	2015 Budget	2016 Budget	2017 Mayor's Recommeded	% Change	Change
CONTROLLER	68.00	68.00	68.00	68.00	0.0%	0
DEVELOPMENT FINANCE	11.00	13.00	11.00	10.00	-9.1%	(1.00)
EXECUTIVE	6.00	6.00	6.00	6.00	0.0%	0
MANAGEMENT & BUDGET	7.00	7.00	8.00	9.00	12.5%	1.00
PROCUREMENT	24.00	25.00	27.00	27.00	0.0%	0
PROPERTY SERVICES	66.00	68.00	68.50	68.50	0.0%	0
RISK MANAGEMENT	9.00	9.00	9.00	9.00	0.0%	0
TREASURY	55.00	55.00	55.00	56.00	1.8%	1.00
Overall	246.00	251.00	252.50	253.50	0.4%	1.00



HUMAN RESOURCES DEPARTMENT (HR)

MISSION

Working together in a spirit of continuous improvement, the Human Resources Department provides leadership and guidance that fosters a work environment designed to meet the needs and challenges of a vibrant world-class city.

Human Resources team members demonstrate the following professional qualities, competencies and behaviors:

- **Strategic**. Provide people strategies in alignment with the City's vision and goals.
- **Talent-driven.** Recruit and retain great people to the City and help employees do their best work.
- **Partners.** Work hand in hand with leaders by providing innovative, value-added Human Resource solutions.
- **Ethical and Respectful.** Create policies, practices and processes designed to promote equity and fairness in employee decisions.

BUSINESS LINES: (DIVISIONS)

The Human Resources Department has four divisions: HR Administration, Employee Services, HR Technology Solutions and Strategic Workforce Solutions.

HR Administration – Ensures: HR strategic direction aligns with City values and goals; Fair human resource practices in hiring, selection and promotion; Integration of racial equity processes into HR programs, policies and practices; and Affirmative action goals and timelines are developed and integrated into enterprise-wide plans. Services, leadership and oversight are provided in the following areas:

- HR Policy Review and Development
- Civil Service Commission Administration - Ensures fair human resource practices in hiring, selection and promotions.
- HR Policy Development, EEO/Affirmative Action Leadership - Ensures affirmative action goals and timelines are developed and integrated into enterprise-wide business plans.
- Human Resource Racial Equity Leadership - Ensures integration of racial equity processes into HR programs, policies and practices.
- Human Resources Results Management
- Administration of enterprise employee recognition including the STAR Awards Program.
- Enterprise-wide HR Initiatives

Employee Services – Provides leadership and management in the areas of labor relations, compensation, classifications, benefits, FMLA administration, the Sick Leave Donation Program, and discrimination, harassment and retaliation investigations. Services provided include the following:

- Labor Relations: Provide strategic and operational leadership and implementation for all of the City's collective bargaining processes and oversee contract administration. (MN Statutes 179A)

- Benefits and Wellness: Develop strategy, design, negotiate and implement health and wellness programs and all other benefit programs.
- Classification Administration: Evaluate work in the context of all other work in the City and maintain the integrity of the classification system. (MN Statutes 471.991-999 and MN Rules Chapter 3920)
- Compensation Administration: Maintain competitive pay, insure internal equity based on compensable factors. (MN Statutes 471.991-999 and MN Rules Chapter 3920)
- Employee Complaint Investigations: Provide an administrative avenue for the resolution of Title VII complaints - discrimination, harassment and retaliation.
- Leave Administration: Family Medical Leave Act (FMLA) and Paid Parental Leave.

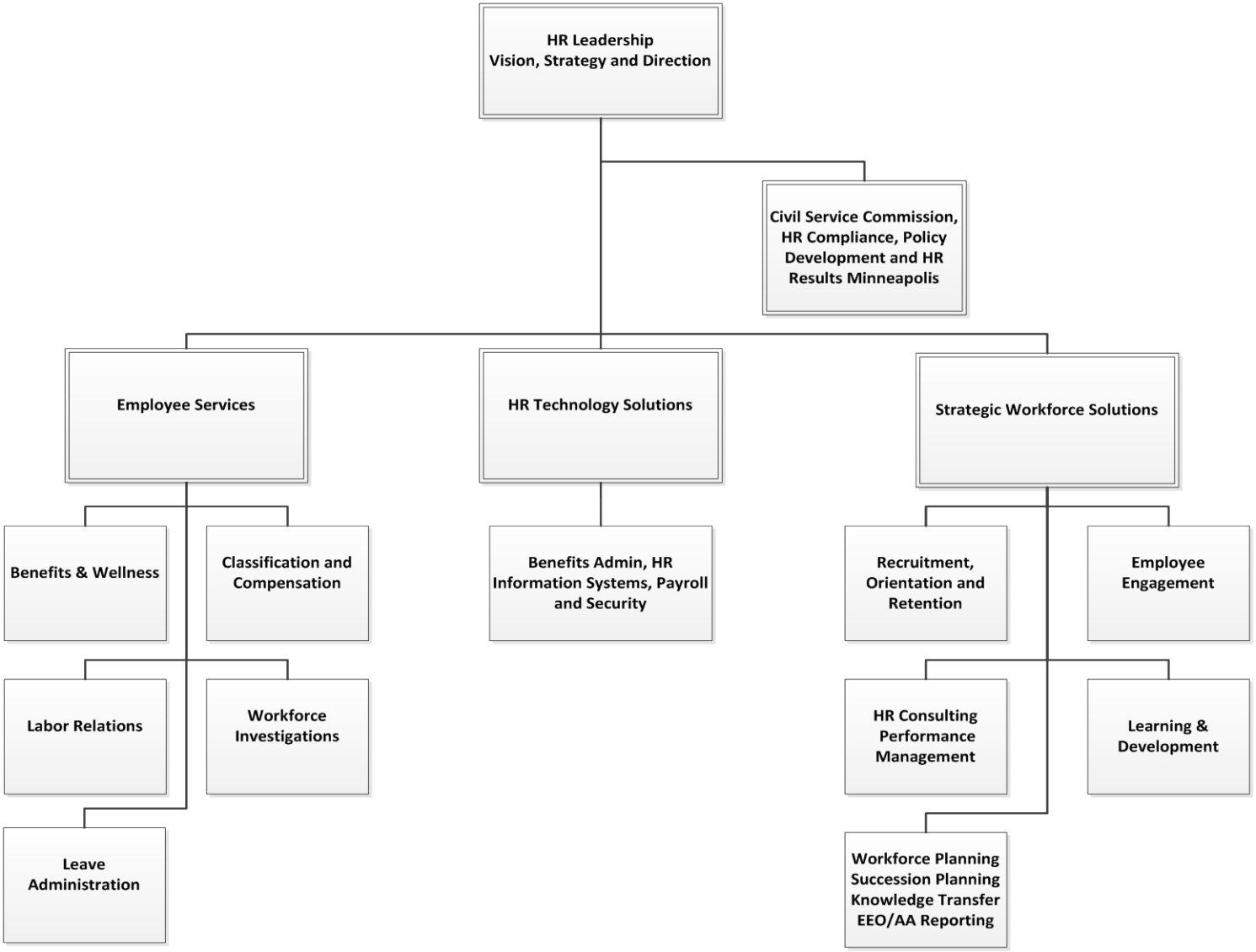
HR Technology Solutions - Provides implementation, support, training and ongoing innovative solutions enterprise-wide on system applications for hiring, benefits, compensation, performance management and compliance. Services provided include the following:

- HR information systems administration and support.
- Benefits administration systems support.
- I-9 administration.
- Processing of operational data that drives payroll services.
- System integrations across the enterprise related to human resources data.
- Applicable system security and training.
- Advice, consultation and strategic planning for systems enterprise-wide with touch points to human capital.
- Reporting to federal, state & local agencies. Responses to data requests and information for analysis and planning.

Strategic Workforce Solutions - Provides employee and organizational opportunities that enable increased employee skills and effective and efficient leadership of the employees who conduct the City's work. Programming is focused on attracting, retaining, leading and managing the City's workforce:

- Recruitment and Retention
- Performance Management
- Employee Engagement
- Orientation and Onboarding
- Leadership and Professional Development
- Employment Equity and Workforce Planning
- Legal Compliance

ORGANIZATION CHART



A City that Works

HR Administration General Fund: $2,223,110

HR Administration provides enterprise-wide HR leadership and oversight by ensuring the HR strategic direction aligns with City values and goals, ensures fair HR practices in hiring, selection and promotions, ensures EEO and Affirmative Action goals are developed and integrated into enterprise-wide business plans and ensures the integration of racial equity processes in HR programs, policies and practices. HR Administration also ensures that HR practices align with local, state and federal laws and Civil Service rules.

HR Technology Solutions (HRTS) General Fund: $614,089
Other Funds: $451,124

HR Technology Solutions is responsible for the planning, implementation, support and training of information systems that intersect with HR services for the City, Independent Boards, and Agencies. This work is done in collaboration with partner departments that support the infrastructure and finances of the City. These systems track applicant and employee data, provide salary and benefits administration, learning management, performance management, time tracking, payroll, and integrations to a variety of other systems utilized across the organization. The data collected is used for analysis, compliance with federal & state reporting requirements and data requests from internal and external parties. These technologies allow the City and individual departments to track and report on key employee information that supports them in meeting their business objectives, provides employees with individualized information and supports the total rewards strategy of the City.

Strategic Workforce Solutions General Fund: $3,615,567

Strategic Workforce Solutions provides employee and organizational opportunities that enable increased employee skills and effective and efficient leadership of the employees who conduct the City's work. Programming is focused on attracting, retaining, leading and managing the City's workforce and includes: recruitment and retention, performance management, employee engagement, orientation and onboarding, training and development, workforce planning and legal compliance. The program encompasses HR Generalist Teams, Enterprise Learning & Development, *PerformMinneapolis,* Testing and Staffing Services, Equal Opportunity and Workforce Planning.

Living Well

Employee Services General Fund: $1,086,393
Other Funds: $1,352,880

Employee Services includes Benefits & Wellness, Classification, Compensation, Complaint Investigation and Labor Relations. The key activities essential in this program are: labor contract negotiation and administration, compensation administration, classification administration, complaint investigation, leave administration, and benefits administration, including negotiating and implementing employee healthcare, life and long-term disability insurance, dental care, all other benefit plans, and wellness programs.

Financial Analysis

Expenditure

The total Human Resources Department's budget increased from $8.6 million to $9.3 million from 2016 to 2017. This is an increase of $702,000, or 8.1%. The Human Resources Department's 2017 expenditure budget reflects the following changes from 2016: inflationary increases in operating costs, Mayor's recommended ongoing and one-time budgetary change items with a net effect of additional $211,000The FTE count increase by 1.0 in 2017 to a total of 53.80 FTEs as a result of in Mayor recommended change items. The department administratively added 1.0 FTE in 2016.

Revenue

Revenues are projected to increase by 10.7% in this department due to an increase in charges for services provided through internal service funding. The increase is related to the 1.0 FTE that got moved from the General Fund to the Self Insurance Fund. The department's total revenues in 2017 are projected to be $1.8 million.

Fund Allocation

This department is funded primarily by the General Fund at 80.6%, with the remainder of the department's funding found in the Self Insurance Fund at 19.4%.

Mayor's Recommended Budget

The Mayor recommended $122,000 ongoing General Fund resources for an additional 1.0 FTE in the Classification and Compensation unit, and also recommended reduction in department's ongoing General Fund resources by $50,000.

The Mayor also recommended the following one-time General Fund resources: $90,000 for Affordable Care Act Compliance and $50,000 for Cultural Intelligence Training for employees.

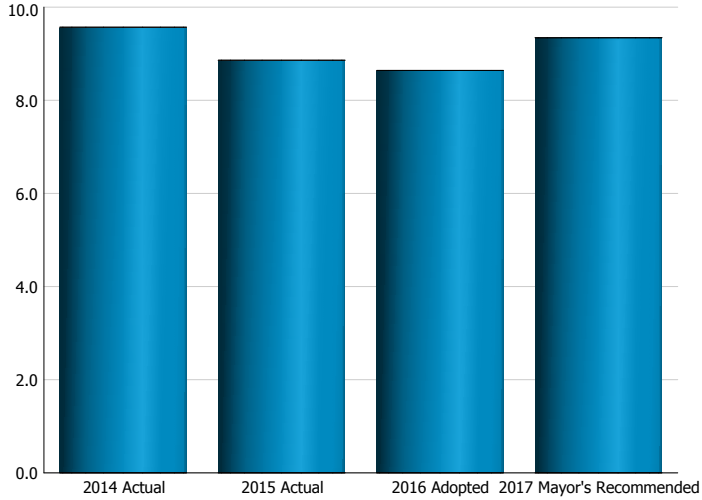
HUMAN RESOURCES
EXPENSE AND REVENUE INFORMATION

EXPENSE	2014 Actual	2015 Actual	2016 Adopted	2017 Mayor's Recommended	Percent Change	Change
GENERAL						
SALARIES AND WAGES	2,795,925	2,917,420	3,224,747	3,616,581	12.2%	391,834
FRINGE BENEFITS	999,404	1,019,459	1,313,045	1,370,209	4.4%	57,163
CONTRACTUAL SERVICES	3,217,403	2,005,266	1,523,626	1,858,106	22.0%	334,480
OPERATING COSTS	780,593	904,720	630,870	694,264	10.0%	63,394
TOTAL GENERAL	**7,793,323**	**6,846,865**	**6,692,288**	**7,539,160**	**12.7%**	**846,872**
INTERNAL SERVICE						
SALARIES AND WAGES	715,835	844,811	814,057	895,177	10.0%	81,120
FRINGE BENEFITS	230,716	577,754	308,536	323,791	4.9%	15,255
CONTRACTUAL SERVICES	816,936	569,945	766,883	571,631	-25.5%	(195,252)
OPERATING COSTS	12,018	20,256	59,171	13,405	-77.3%	(45,766)
TOTAL INTERNAL SERVICE	**1,775,506**	**2,012,766**	**1,948,647**	**1,804,004**	**-7.4%**	**(144,643)**
TOTAL EXPENSE	**9,568,829**	**8,859,631**	**8,640,935**	**9,343,164**	**8.1%**	**702,229**

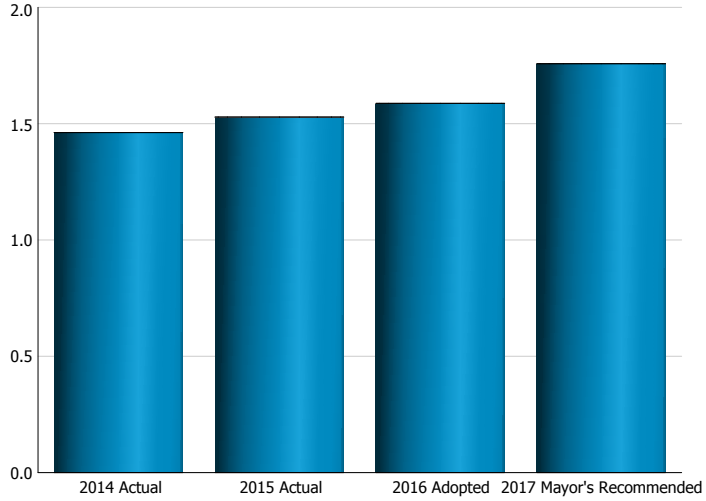
REVENUE	2014 Actual	2015 Actual	2016 Adopted	2017 Mayor's Recommended	Percent Change	Change
GENERAL						
OTHER MISC REVENUES	10,236	793			0.0%	0
GENERAL	**10,236**	**793**				**0**
INTERNAL SERVICE						
CHARGES FOR SERVICES	1,433,235	1,496,856	1,587,394	1,757,897	10.7%	170,503
FINES AND FORFEITS	18,281	27,854			0.0%	0
OTHER MISC REVENUES		2,914			0.0%	0
INTERNAL SERVICE	**1,451,516**	**1,527,624**	**1,587,394**	**1,757,897**	**10.7%**	**170,503**
TOTAL REVENUE	**1,461,752**	**1,528,417**	**1,587,394**	**1,757,897**	**10.7%**	**170,503**

HUMAN RESOURCES
EXPENSE AND REVENUE INFORMATION

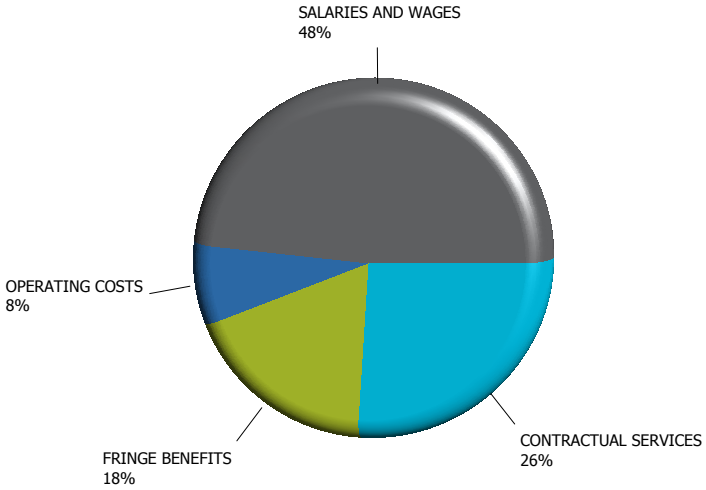
Expense 2014 - 2017
In Millions



Revenue 2014 - 2017
In Millions



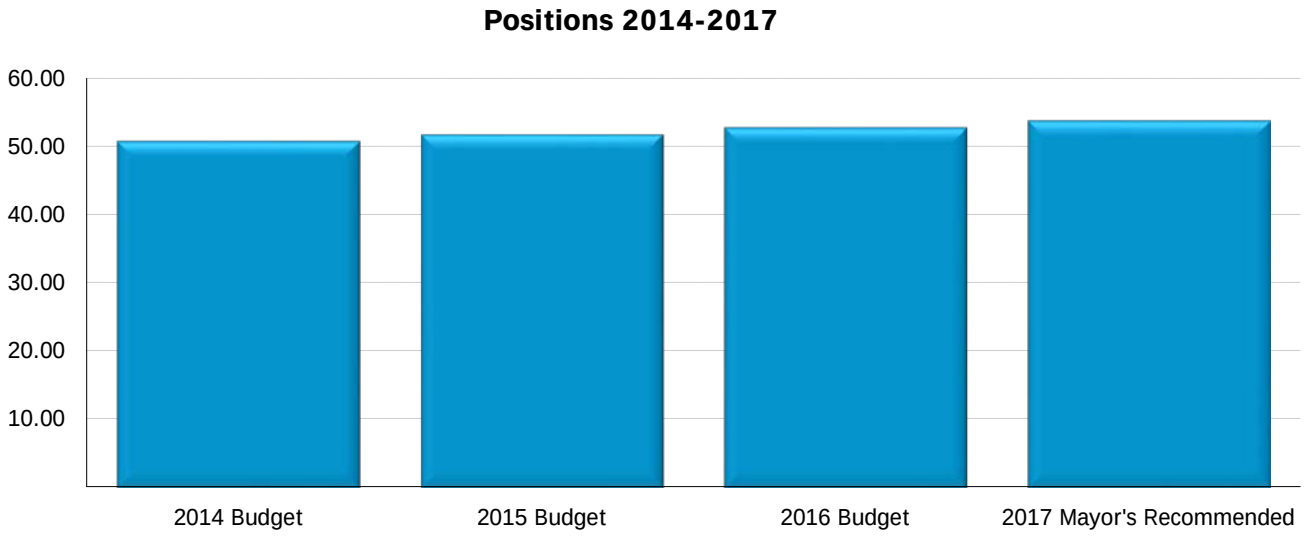
Expense by Category



HUMAN RESOURCES

Staffing Information

Division	2014 Budget	2015 Budget	2016 Budget	2017 Mayor's Recommended	% Change	Change
HR ADMINISTRATION	12.00	3.00	4.00	4.00	0.0%	0
HR EMPLOYEE SERVICES	11.80	11.80	12.80	13.80	7.8%	1.00
HR TECHNOLOGY SOLUTIONS	6.00	7.00	7.00	8.00	14.3%	1.00
STRATEGIC WORKFORCE SOLUTIONS	21.00	30.00	29.00	28.00	-3.4%	(1.00)
Overall	50.80	51.80	52.80	53.80	1.9%	1.00



INFORMATION TECHNOLOGY

MISSION

The mission of Information Technology (IT) is to deliver innovative, high quality, cost effective decision support, infrastructure and workforce enablement services to City departments and residents in support of their business goals and objectives. IT strives to be a valued partner to *transform Minneapolis through technology* by providing innovative technology solutions to meet City needs, challenges and opportunities.

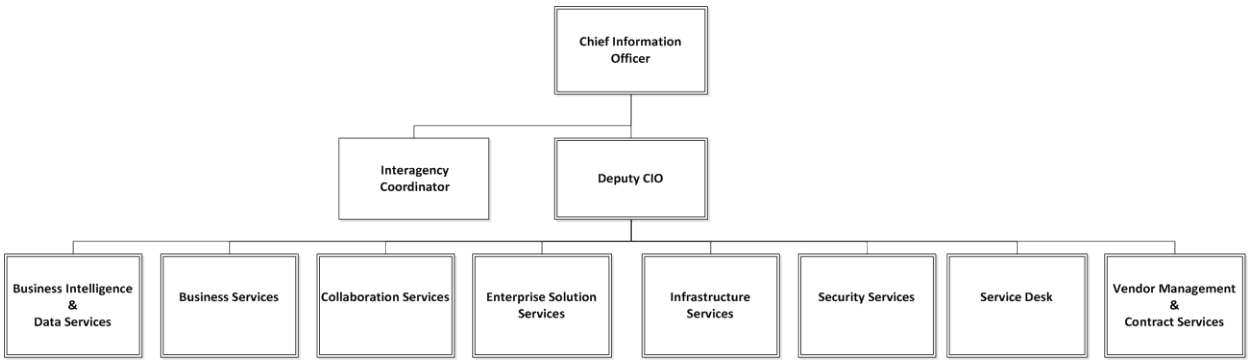
BUSINESS LINES

- **Decision Support Services**
  City workers need real-time, integrated information from a digitized city. The City's computing applications make use of electronic data that requires databases and analytic tools to be architected, installed, configured, administered and maintained. From this data, City Departments require reporting, business intelligence, data analytics, modeling, simulation and data visualization services. IT accomplishes this through managed services contracts, professional services contracts and IT staff.

- **Infrastructure Services**
  City workers need reliable and effective information services to do their job. The City's computing applications run on computers embedded in networks that require architecture, installation, configuration, administration and maintenance services. The City has deployed both commercial and in-house communications networks throughout the city to connect employees with their computing applications, each other, outside networks and the Internet. Data, voice and video are transported through land line and wireless City networks. IT accomplishes this through managed services contracts, telecommunications services contracts and IT staff.

- **Workforce Enablement Services**
  City workers rely on systems of record applications and other information technology to function. Computer software systems and applications require project management, requirements gathering, business and technical architecture, installation, configuration, administration and maintenance activities. IT accomplishes this through several professional services contracts and IT staff.

ORGANIZATION CHART



A City that Works

Workforce Enablement Services Other Funds: $12,739,317

Workforce Enablement Services leverages technology to increase worker productivity. It includes the project management office, contract administration, IT solution development and engineering services, and portfolio management for ERP, Public Safety, and Land Management.

Decision Support Services Other Funds: $4,275,204

The Decision Support Services program utilizes technology to turn the city's data into information and knowledge for better decision making. The program supports enterprise applications for document management, business intelligence, advanced analytics and data visualization. It provides work team support through electronic communications.

Infrastructure Services Other Funds: $21,543,701

The Infrastructure Services program maintains computers and networks for high availability, reliability and performance. It includes architect services, security services, service desk, deskside support, oversight of managed services and broadband services contracts. Enterprise applications such as email and office applications, telecommunications and network services as well as copiers are also included in this program.

Financial Analysis

Expenditure

The total Information Technology Department's budget increases from $32.3 million to $38.6 million from 2016 to 2017. This is an increase of $6.3 million, or 19.5%. The Information Technology Department's 2017 expenditure budget reflects the following changes from 2016: inflationary increases in operational costs, Mayor recommended ongoing budgetary change items of $255,000 in 2.0 additional FTE's, and $1.3 million in department's non-capitalized capital equipment. Additionally, technology non-capitalized equipment requests from other departments amounting to $4.8 million are included in the department's expenditure budget due to a change in accounting for funding of those items. The department's 2017 total FTE count of 96.0 FTE includes 2.0 new FTE funded by the Mayor.

Revenue
Revenues are projected to increase by 33.0% in this department due to increased charges for services to align with expenses included in cost allocation model, and use of net position to fund non-capitalized equipment requests and additional 2.0 FTE positions. The department's total revenues in 2017 are projected to be $41.5 million.

Fund Allocation
This department is funded completely in the Intergovernmental Services Fund.

Mayor's Recommended Budget
The Mayor recommended the following ongoing resources from Intergovernmental Services Fund: $100,000 for a Business Analyst for the Enterprise Land Management System (1.0 FTE), and $155,000 for an additional ERP resource in Technology Application Support team (includes 1.0 FTE).

INFORMATION TECHNOLOGY
EXPENSE AND REVENUE INFORMATION

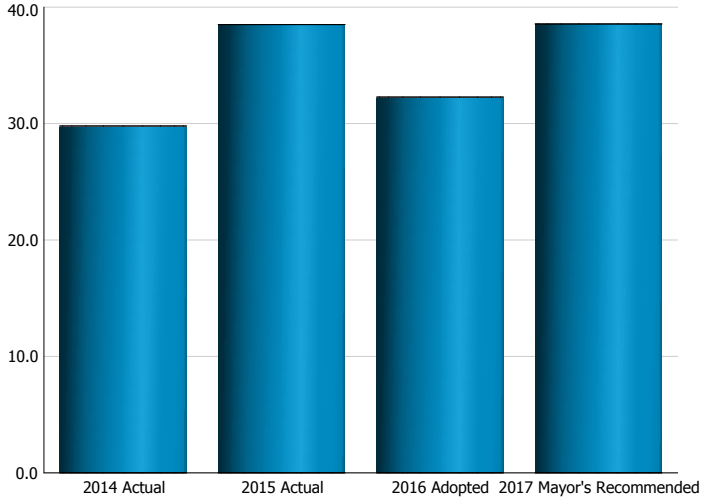
EXPENSE	2014 Actual	2015 Actual	2016 Adopted	2017 Mayor's Recommended	Percent Change	Change
GENERAL						
SALARIES AND WAGES	16,580					0
FRINGE BENEFITS	5,435					0
CONTRACTUAL SERVICES	622,259					0
OPERATING COSTS	3,184					0
TOTAL GENERAL	**647,458**					**0**
INTERNAL SERVICE						
SALARIES AND WAGES	3,742,720	5,073,919	7,921,587	8,632,905	9.0%	711,318
FRINGE BENEFITS	1,437,688	4,177,890	2,614,241	2,927,587	12.0%	313,346
CONTRACTUAL SERVICES	21,037,306	25,990,158	17,527,807	19,105,274	9.0%	1,577,467
OPERATING COSTS	2,926,548	3,261,532	1,559,138	1,602,564	2.8%	43,426
CAPITAL			2,653,000	6,289,892	137.1%	3,636,892
TOTAL INTERNAL SERVICE	**29,144,261**	**38,503,499**	**32,275,773**	**38,558,222**	**19.5%**	**6,282,449**
TOTAL EXPENSE	**29,791,719**	**38,503,499**	**32,275,773**	**38,558,222**	**19.5%**	**6,282,449**

REVENUE	2014 Actual	2015 Actual	2016 Adopted	2017 Mayor's Recommended	Percent Change	Change
INTERNAL SERVICE						
CHARGES FOR SALES	3,472	2,000			0.0%	0
CHARGES FOR SERVICES	39,344,162	40,611,419	30,604,604	31,384,174	2.5%	779,570
GAINS		(5,278)			0.0%	0
OTHER MISC REVENUES	42,843				0.0%	0
TRANSFERS IN	3,580,076	3,704,000			0.0%	0
USE OF FUND BALANCE			558,710	10,067,058	1,701.8%	9,508,348
INTERNAL SERVICE	**42,970,553**	**44,312,142**	**31,163,314**	**41,451,232**	**33.0%**	**10,287,918**
TOTAL REVENUE	**42,970,553**	**44,312,142**	**31,163,314**	**41,451,232**	**33.0%**	**10,287,918**

INFORMATION TECHNOLOGY
EXPENSE AND REVENUE INFORMATION

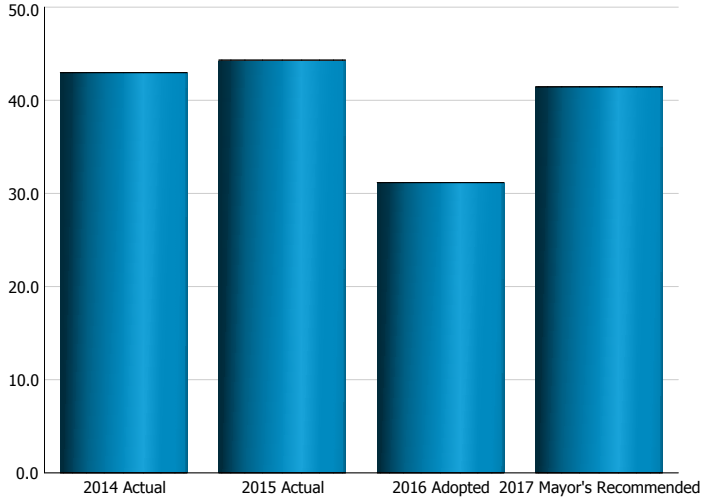
Expense 2014 - 2017

In Millions

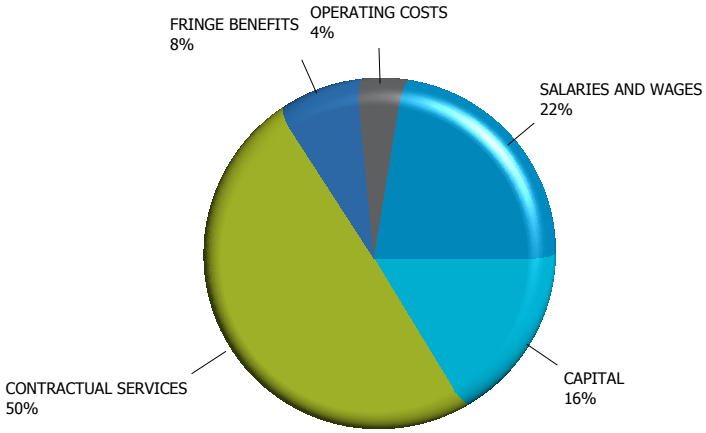


Revenue 2014 - 2017

In Millions



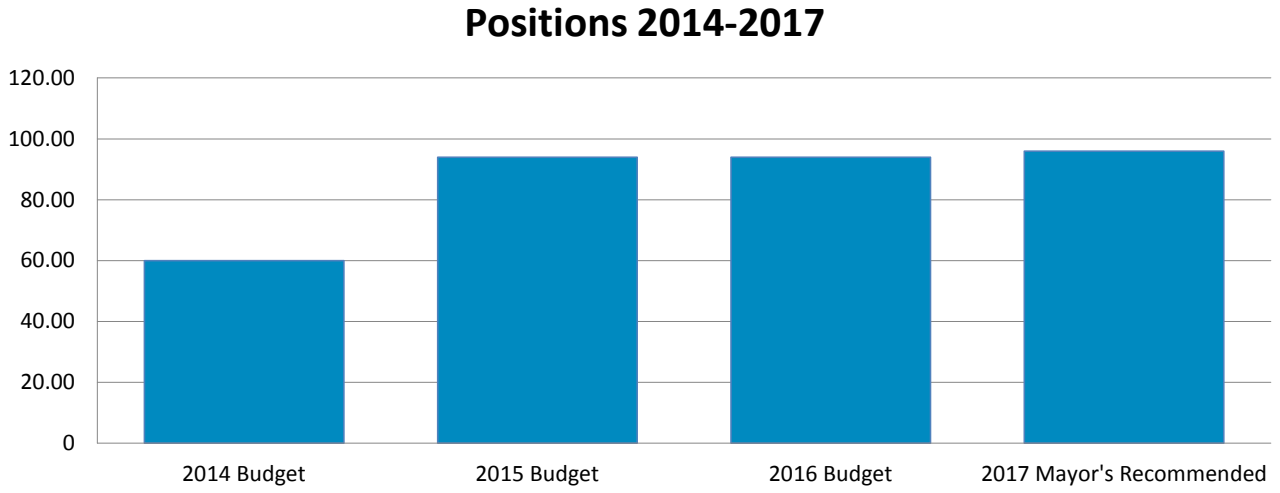
Expense by Category



INFORMATION TECHNOLOGY

Staffing Information

Division	2014 Budget	2015 Budget	2016 Budget	2017 Mayor's Recommended	% Change	Change
ADMINISTRATION	12.00	11.00	8.00	9.00	12.5%	1.00
BUSINESS INTELLIGENCE AND DATA SERVICES	9.75	7.80	5.00	6.80	36.0%	1.80
BUSINESS SERVICES	26.90	26.75	28.25	27.25	-3.5%	(1.00)
ENTERPRISE SOLUTION SERVICES	4.60	7.70	8.90	7.10	-20.2%	(1.80)
INFRASTRUCTURE SERVICES	6.75	15.75	18.85	17.85	-5.3%	(1.00)
IT COLLABORATION SERVICES		4.00	4.00	5.00	25.0%	1.00
SECURITY SERVICES		3.00	3.00	3.00	0.0%	0
SERVICE DESK		18.00	18.00	20.00	11.1%	2.00
Overall	60.00	94.00	94.00	96.00	2.1%	2.00



INTERGOVERNMENTAL RELATIONS

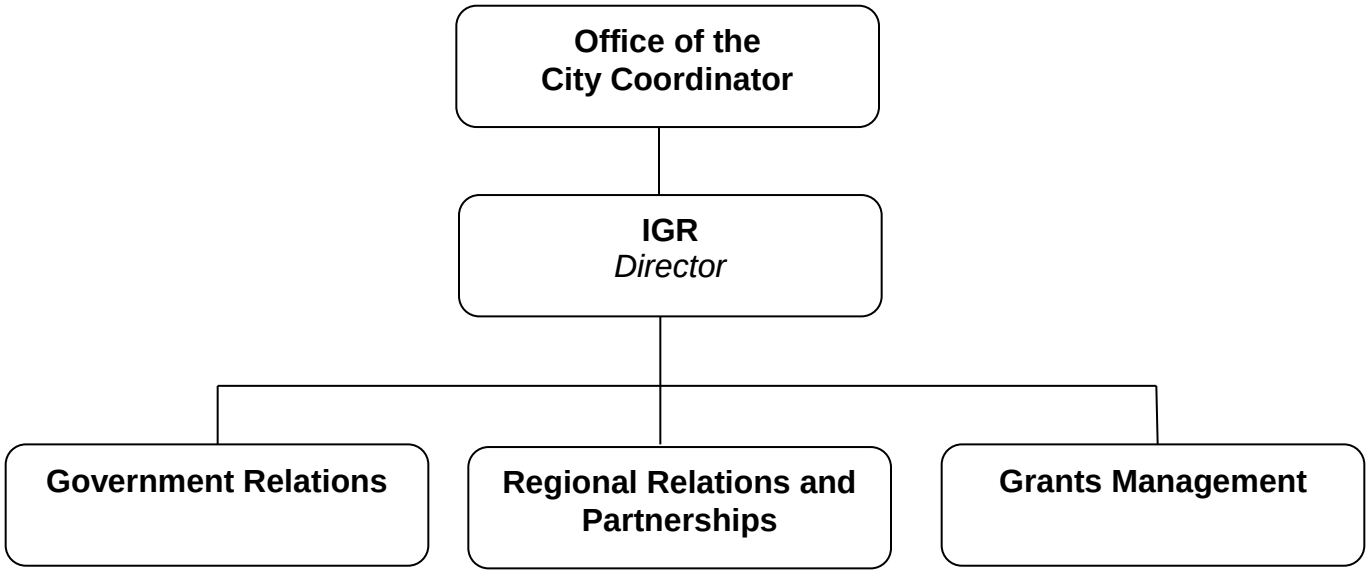
MISSION

Effectively represent the City of Minneapolis with integrity and dedication to its partners at multiple levels of governance: federal, state, regional, and local in order to achieve legislative and program success.

BUSINESS LINES

- Consolidated Plan / Federal and Grant Management
- Federal Government Relations
- State Government Relations
- Regional Relations and Partnerships

ORGANIZATION CHART



Great Places

Grant Management

General Fund: $151,878
Other Funds: $1,469,250

This program provides federal and state resources to support city services and programs including but not limited to community development, housing, economic development, job training, public safety, public health and public infrastructure improvements. The resources obtained are primarily focused on low and moderate income households.

Services provided under this program are: (1) administrating the United States Department of Housing and Urban Development's (HUD) community development programs; (2) technical assistance to city departments and the Promise Zone regarding federal and state grants; (3) preparation and submission of the annual community development plan and performance report to HUD; (4) issuance of requests for proposals and monitoring and managing of recipients of the federal community development program resources.

One Minneapolis

Federal Government Relations General Fund: $334,954

This program advocates for both legislative and administrative policies on behalf of the City to Congress and federal agencies. The work in Washington, D.C. is completed by contracted firms while IGR administers the program locally. Business plan objectives related to this program include identifying federal funding opportunities that meet City's values and goals.

Services provided under this program include (1) assisting in the development of a city council approved federal agenda; (2) providing information to city officials and staff regarding federal issues; (3) arranging for meetings with Washington-based federal elected officials and staff ; and (4) consulting on city grant applications for federal assistance and proposed federal regulations.

State Government Relations General Fund: $806,908

The objective of this program is to work with the legislative and executive branches of Minnesota state government to foster the development of the city and the state. An annual legislative agenda and policies that include city positions on numerous public policy issues is annually adopted by the city council. In addition to the legislative component of this program is to liaison with state agencies regarding joint projects.

Services provided under this program are: (1) informing city staff in the legislative process; (2) preparation of the legislative agenda; (3) publication of a weekly legislative newsletter; (4) assisting elected officials and staff at legislative meetings; (5) drafting legislation and supporting information including fact sheets; and (6) maintaining communication with state agencies.

Regional Relations and Partnerships General Fund: $317,571

The objective of this program is to represent the interests of the City of Minneapolis at the Metropolitan Council and the Metropolitan Airports Commission (MAC). The program works with city officials and staff to develop responses to and offer recommendations for regional policies and programs. The program also provides assistance to city officials and staff in reviewing Met Council and MAC policies and plans. The program staff monitors Met Council and MAC meetings, serves on work groups, and staffs the city's Airport Working Group. Program staff also serves on policy committees of the Metro Cities.

Financial Analysis

Expenditure

The total Intergovernmental Relations Department's budget increases from $2.6 million to $3.1 million from 2016 to 2017. This is an increase of $458,000, or 17.5% primarily due to $388,000

increase in Special Revenue grant funded activities. The General Fund portion of the expenditure budget reflects $70,000 inflationary increases in operational expenditures.

Revenue
This department does not produce revenue.

Fund Allocation
This department is funded 52.0% in the General Fund and 48.0% funding found in the Special Revenue grant funds.

Mayor's Recommended Budget
The Mayor recommended no changes to this department's base program proposal.

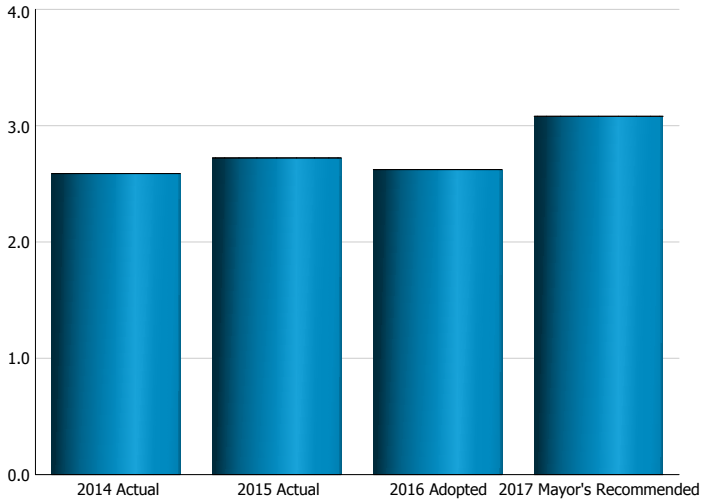
INTERGOVERNMENTAL RELATIONS
EXPENSE AND REVENUE INFORMATION

EXPENSE	2014 Actual	2015 Actual	2016 Adopted	2017 Mayor's Recommended	Percent Change	Change
GENERAL						
SALARIES AND WAGES	621,404	557,729	560,595	627,444	11.9%	66,849
FRINGE BENEFITS	184,875	151,291	192,438	198,476	3.1%	6,038
CONTRACTUAL SERVICES	417,736	444,223	541,205	538,109	-0.6%	(3,096)
OPERATING COSTS	294,382	211,415	247,077	247,282	0.1%	205
TOTAL GENERAL	**1,518,397**	**1,364,660**	**1,541,315**	**1,611,311**	**4.5%**	**69,996**
SPECIAL REVENUE						
SALARIES AND WAGES	156,270	148,109	174,490	175,301	0.5%	811
FRINGE BENEFITS	47,502	48,293	59,802	59,070	-1.2%	(732)
CONTRACTUAL SERVICES	864,437	1,161,134	847,010	1,234,879	45.8%	387,869
OPERATING COSTS	1,700	551				0
TOTAL SPECIAL REVENUE	**1,069,910**	**1,358,087**	**1,081,302**	**1,469,250**	**35.9%**	**387,948**
TOTAL EXPENSE	**2,588,308**	**2,722,747**	**2,622,617**	**3,080,561**	**17.5%**	**457,944**

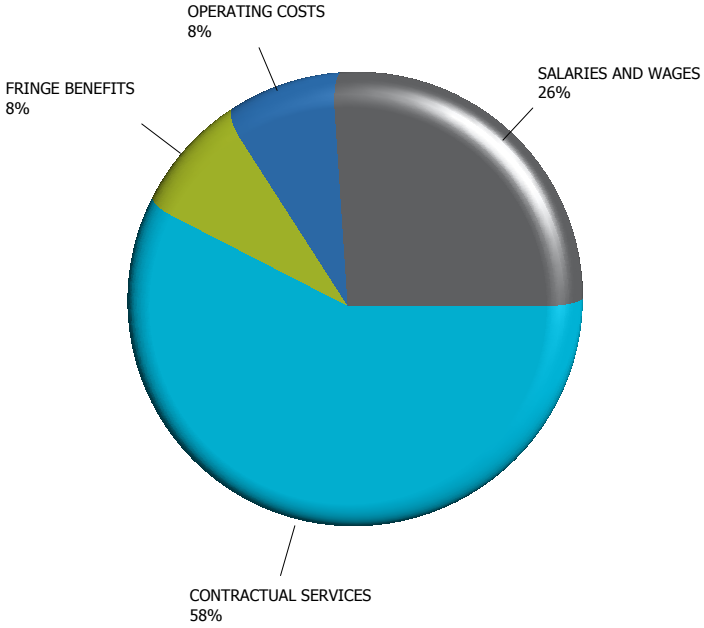
INTERGOVERNMENTAL RELATIONS
EXPENSE AND REVENUE INFORMATION

Expense 2014 - 2017

In Millions



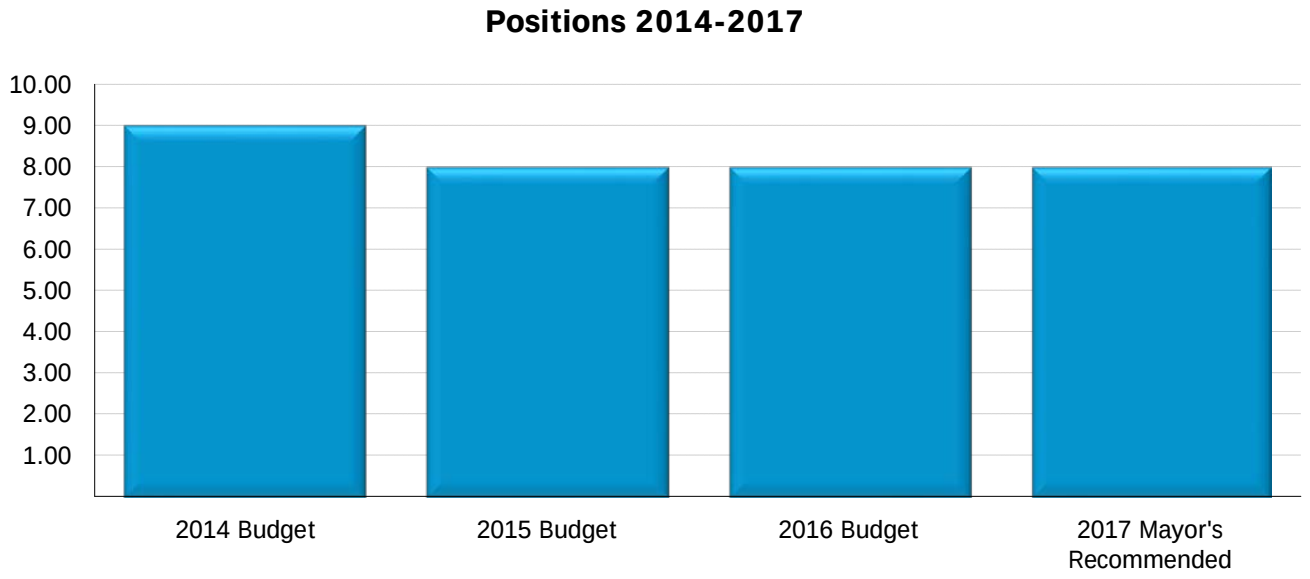
Expense by Category



INTERGOVERNMENTAL RELATIONS

Staffing Information

Division	2014 Budget	2015 Budget	2016 Budget	2017 Mayor's Recommended	% Change	Change
GRANTS & SPECIAL PROJECTS	3.68	3.25	3.25	3.25	0.0%	0
INTERGOVERNMENTAL RELATNS	5.32	4.75	4.75	4.75	0.0%	0
Overall	9.00	8.00	8.00	8.00	0.0%	0



NEIGHBORHOOD AND COMMUNITY RELATIONS

MISSION

The mission of Neighborhood and Community Relations (NCR) department is to strengthen the City's quality of life through vigorous community participation, resident involvement in neighborhood and community organizations, and supporting clearly defined links between the City, City services, neighborhood and community organizations.

BUSINESS LINES

1. Access and Outreach Support

   The Access and Outreach Team provides support for a broad range of engagement activities to cultural communities and under-engaged groups in the City enterprise. It also manages various state and federally mandated programs that create equity in accessibility.

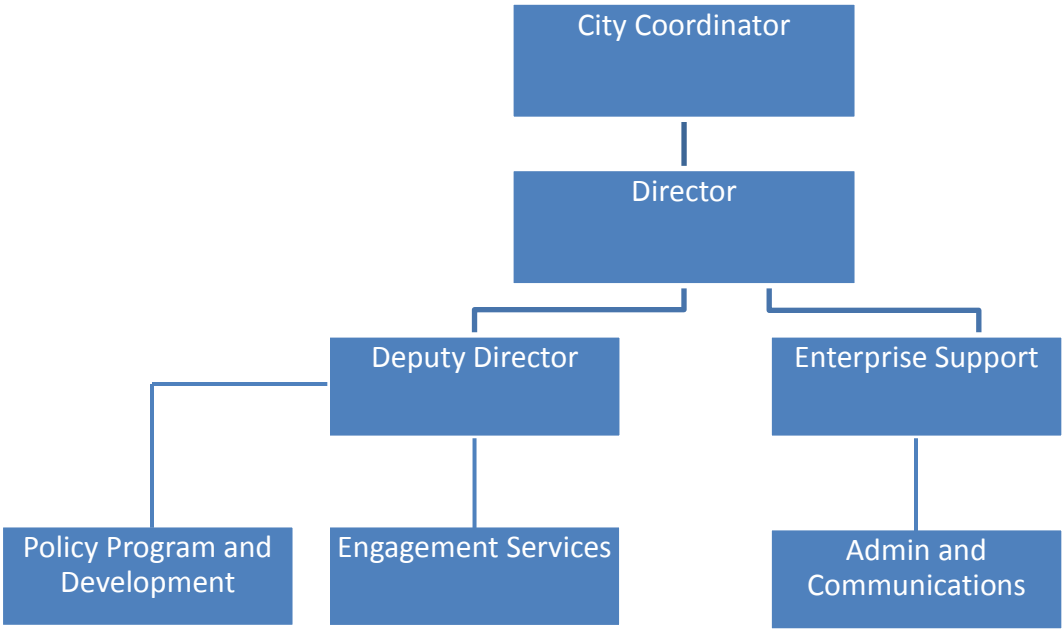
2. Coordinated Engagement Services

   The department serves as a resource to all City departments and staff to develop new and dynamic ways to incorporate community participation activities in its work. Through broader and inclusive engagement, City departments are better informed about meeting community needs. The department strives to align the priorities of the City, neighborhoods and community organizations.

3. Neighborhood Engagement and Support

   The department provides logistical and organizational support for neighborhood programs throughout the City.

ORGANIZATION CHART



One Minneapolis

Access and Outreach Support General Fund: $264,225
Other Funds: $560,124

Access and Outreach provides the logistical and office support for cultural engagement services and federally mandated programming. The program is aimed at broadening engagement through enterprise support of federal mandates and the elimination of barriers to participation by underrepresented groups in neighborhood organizations, boards and commissions and City governance. The services provided include ADA compliance, implementation of the City's ADA transition plan, implementation of language access plan, interpretation and translation services, and administration of program funding for the One Minneapolis Fund.

Living Well

Coordinated Engagement Services Other Funds: $1,242,250

This program builds a coordinated resident engagement strategy for the city. Following the City's adopted Core Principles of Engagement, this program provides staff support to the City's engagement systems – neighborhood organizations, boards and commissions and enterprise engagement efforts. The various efforts underway at NCR will be connected to and coordinated with other engagement related activities in the city and with multijurisdictional partners. This program includes a blueprint for equitable engagement, which includes American Indian Memorandum of Understanding, Latino Engagement Task Force, staff support to the city's 70 neighborhood organizations, Minneapolis for a Lifetime, ongoing engagement with cultural communities, diversification of the city's 18 advisory boards and commissions, city Academy, and staff support to four advisory commissions.

Neighborhood Engagement and Support
Other Funds: $9,083,093

This program supports the department's support services for neighborhood organizations. The program helps sustain a world-class community engagement program through neighborhood-based priority setting, planning and implementation; and the coordination of this work with the work of the City. This program also includes the direct allocations to neighborhood organizations through the three primary funding programs. The services provided include Community Participation Program (CPP) allocation, Neighborhood Revitalization Program (NRP) allocation, Community Innovation Fund (CIF) funding, and other support services such as contract management, directors and officers insurance, auditing, training, legal support and other related activities.

Financial Analysis

Expenditure
For 2017, the Neighborhood and Community Relations budget is $11.1 million, a decrease of 17.0% from the 2016 budget of $13.4 million.

Revenue

In 2017, the department anticipates $10.8 million in revenue, a decrease of 17.8% from 2016 revenue of $13.1 million.

Fund Allocation
This department is funded primarily by the NCR Special Revenue Fund, with remainder of the department's funding in General Fund.

Mayor's Recommended Budget
The Mayor recommended $60,000 in one-time funding from the General Fund for Americans with Disabilities Act action plan, and $20,000 in one-time funding for senior programming.

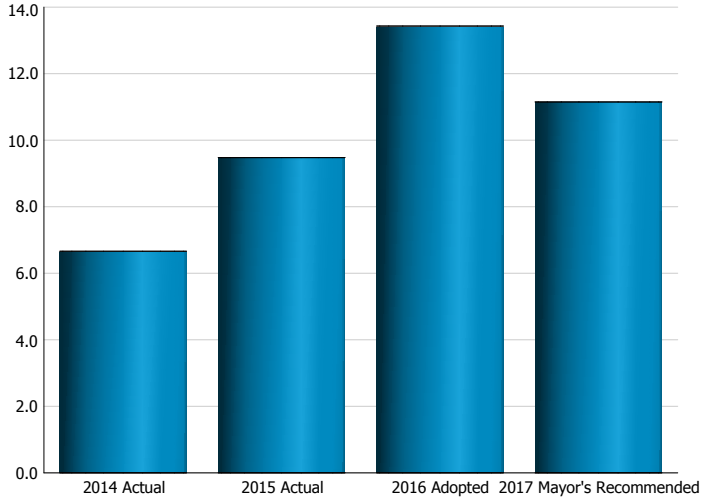
NEIGHBORHOOD & COMMUNITY RELATIONS
EXPENSE AND REVENUE INFORMATION

EXPENSE	2014 Actual	2015 Actual	2016 Adopted	2017 Mayor's Recommended	Percent Change	Change
GENERAL						
SALARIES AND WAGES	454,066	167,907	48,852	55,464	13.5%	6,612
FRINGE BENEFITS	179,959	50,664	26,148	24,690	-5.6%	(1,458)
CONTRACTUAL SERVICES	357,933	135,474	145,000	184,071	26.9%	39,071
OPERATING COSTS	47,075	3,996				0
TOTAL GENERAL	**1,039,032**	**358,041**	**220,000**	**264,225**	**20.1%**	**44,225**
SPECIAL REVENUE						
SALARIES AND WAGES	614,861	976,741	1,176,389	1,300,746	10.6%	124,357
FRINGE BENEFITS	193,663	309,516	458,153	465,941	1.7%	7,787
CONTRACTUAL SERVICES	4,668,180	7,433,734	11,442,272	8,884,390	-22.4%	(2,557,882)
OPERATING COSTS	98,133	192,313	134,676	234,390	74.0%	99,714
CAPITAL	36,518	133,558				0
TRANSFERS	10,961	72,756				0
TOTAL SPECIAL REVENUE	**5,622,317**	**9,118,620**	**13,211,490**	**10,885,467**	**-17.6%**	**(2,326,023)**
TOTAL EXPENSE	**6,661,349**	**9,476,661**	**13,431,490**	**11,149,692**	**-17.0%**	**(2,281,798)**

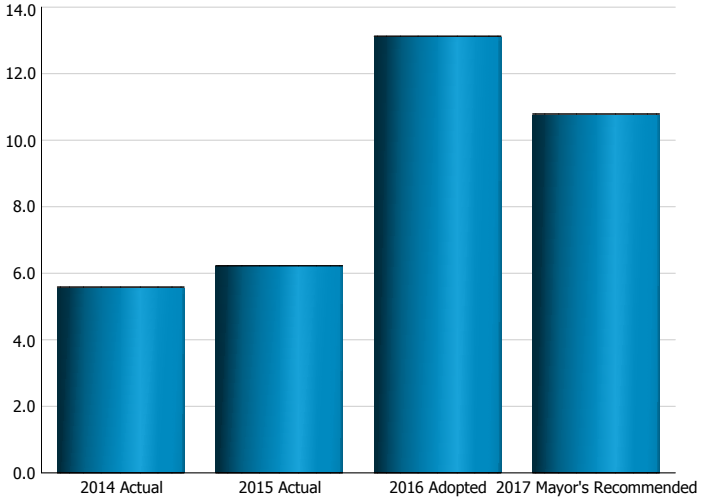
REVENUE	2014 Actual	2015 Actual	2016 Adopted	2017 Mayor's Recommended	Percent Change	Change
SPECIAL REVENUE						
CHARGES FOR SERVICES	3,400				0.0%	0
CONTRIBUTIONS	8,000				0.0%	0
OTHER MISC REVENUES	52,097		7,000,000	4,300,000	-38.6%	(2,700,000)
TRANSFERS IN	5,520,516	6,225,384	6,127,000	6,487,516	5.9%	360,516
SPECIAL REVENUE	**5,584,013**	**6,225,384**	**13,127,000**	**10,787,516**	**-17.8%**	**(2,339,484)**
TOTAL REVENUE	**5,584,013**	**6,225,384**	**13,127,000**	**10,787,516**	**-17.8%**	**(2,339,484)**

NEIGHBORHOOD & COMMUNITY RELATIONS
EXPENSE AND REVENUE INFORMATION

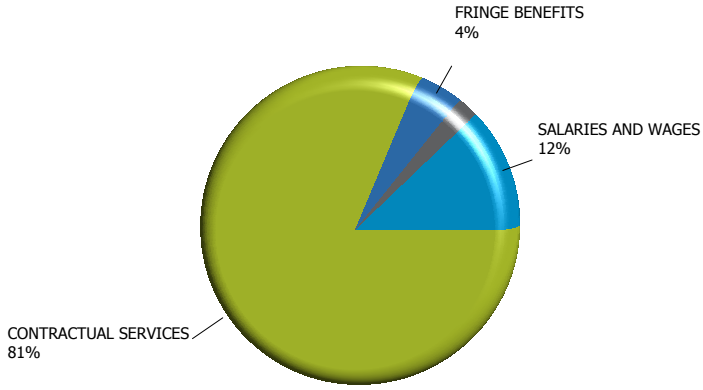
Expense 2014 - 2017
In Millions



Revenue 2014 - 2017
In Millions



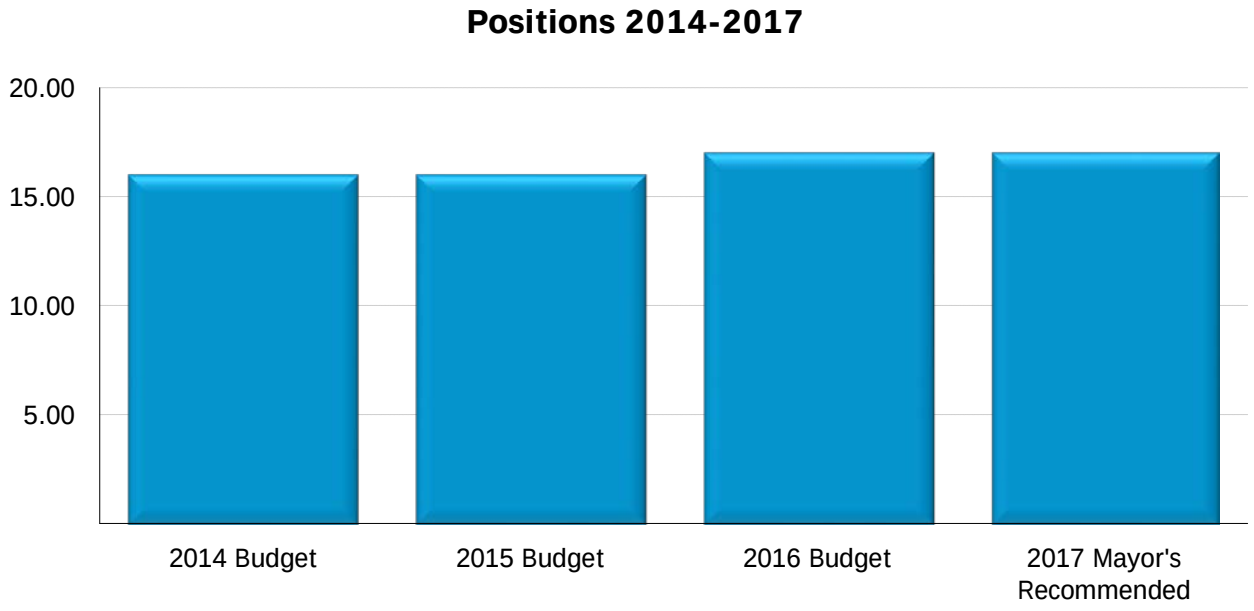
Expense by Category



NEIGHBORHOOD & COMMUNITY RELATIONS

Staffing Information

Division	2014 Budget	2015 Budget	2016 Budget	2017 Mayor's Recommended	% Change	Change
ADMINISTRATION	16.00	16.00	17.00	17.00	0.0%	0
Overall	16.00	16.00	17.00	17.00	0.0%	0



CIVIL RIGHTS

MISSION

The mission of the Minneapolis Department of Civil Rights is to enforce Minneapolis Code of Ordinances Title 7 (non-discrimination); Title 9, Chapter 172 (civilian police review authority); Title 16, Chapter 423 (small and underutilized business programs); Title 23, Chapter 6 (prevailing wage); and to promote understanding of civil rights among residents, business and government.

BUSINESS LINES

The Minneapolis Department of Civil Rights (MDCR) is composed of five business lines: the Complaint Investigations Division; the Contract Compliance Division; the Office of Police Conduct Review; the Employment Equity Division; and the Labor Standards Enforcement Division.

The Complaint Investigations Division (CID) investigates and resolves allegations of illegal discrimination as required by the Minneapolis Civil Rights Ordinance (MCRO) and a federal work share agreement with the US Equal Employment Opportunity Commission (EEOC). This program neutrally enforces the City's anti-discrimination laws and policies by investigating complaints of discrimination in multiple areas including, but not limited to: education, housing, and public services. Also, through a work share agreement with (EEOC), the City serves as a Fair Employment Practice Agency (FEPA), investigating employment discrimination claims dual-filed and/or cases transferred from the EEOC. In lieu of the formal investigatory process, the division maintains an Alternative Dispute Resolution (ADR) program.

Services provided:

- Handles complaints of discrimination in accordance with the Minneapolis Civil Rights Ordinance.
- Oversees an alternative dispute-resolution/mediation program.
- Engages with schools, communities, and non-profit organizations to further the work of the department.
- Reviews cases on appeal and preside over administrative hearings
- Provides administrative support to the Minneapolis Commission on Civil Rights

The Contract Compliance Division (CCD) works to eliminate discrimination by ensuring that City projects and contracts include women, minorities, and low income resident workers and businesses. The Division also ensures that all workers on construction projects are paid fairly. This division conducts compliance on five program areas that affect the general fund: 1) Affirmative Action, 2) Minority and Women Business Inclusion, 3) Female and Minority Workforce Inclusion, 4) Low Income Residents Workforce and Business Inclusion, and 5) Labor Compliance.

Services provided:

- Provides guidance, review and compliance on Affirmative Action Plans for City contractors to ensure affirmative action and equal employment opportunity laws are complied with.
- Administers the Small and Underutilized Business Program to ensure minority and women owned businesses are included on City contracts and projects.

  - Sets business inclusion goals for all contracts and projects over $50,000.
  - Conducts good faith efforts reviews of City contractors.
  - Conducts outreach to and certify Disadvantages Business Enterprises (DBEs).
  - Enforces City's construction workforce goals to ensure female and minorities are utilized on City construction projects.
- Administers the HUD Section 3 Program to ensure low income resident workers and businesses are included on City construction projects.
- Monitors and enforces labor compliance and prevailing wage laws under the Federal Davis-Bacon and Related Acts to ensure workers are paid appropriately.
- Administer the back payment of wages to workers.

The Office of Police Conduct Review (OPCR) processes police conduct complaints in a fair manner with a civilian-sworn leadership model of oversight; utilizing a hybrid review panel of community members and police officers to issue recommendations that are just; and supporting an all civilian based commission that recommends policy and training that is positioned to change a culture, build community trust and have a lasting impact on the practice of police oversight.

Services provided:

- Fairly, objectively, and neutrally addresses complaints of police misconduct through investigations, mediations, and the coaching process.
- Manages the Police Conduct Review Panel that makes recommendations based on supportive information to promote adherence to the highest standard of police conduct.
- Provides transparency, citizen engagement, and meaningful participation related to police conduct through the Police Conduct Oversight Commission by advising on police policy, auditing OPCR cases, and engaging the community in discussions and police procedure.
- Provides administrative support to the Police Conduct Review Panel and the Police Conduct Oversight Commission.

The Civil Rights Equity Division (CRED) leads the department's equity work in support of the City wide goal of One Minneapolis and is charged with improving equitable service delivery and organizational culture across divisions through the use of an equity lens and framework and to support the City's various enterprise equity initiatives. By addressing racial bias in decision making through the implementation and increased use of racial equity tools and training, CRED aims to improve operations, internal systems, policies and programs, and organizational culture.

CRED also oversees Urban Scholars, the City's leadership and professional development program for students of diverse racial and ethnic backgrounds. The program works to raise awareness, and address the core causes, of the employment disparities across the Metro by partnering with organizations and growing the pipeline of recently-graduated professionals.

Services provided:

- Manages and administer the Urban Scholars Program for the City and its regional partners
- Improves equitable service delivery and organizational culture across MDCR divisions through the intentional use of an equity lens and framework.
- Creates, strengthens, and maintains external partnership in order to advance local and regional equity work.

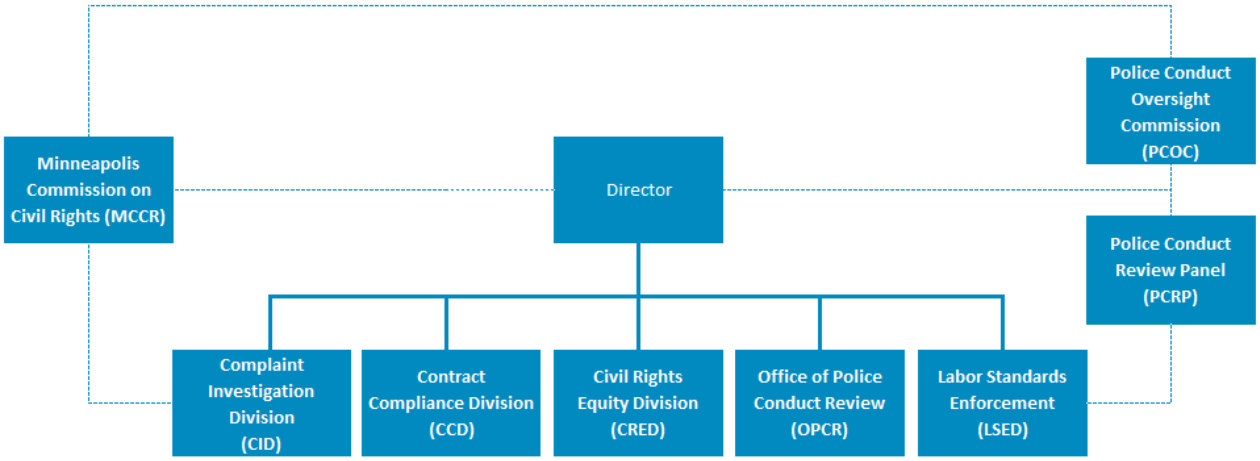
The Labor Standards Enforcement Division (LSED) oversees compliance with the City's Sick and Safe Time ordinance. The work of the division is performed in support of the City wide goal of One Minneapolis with a focus on resident safety, well-being and prosperity.

LSED also provides staff support to the Workplace Advisory Group, an appointed group of approximately 20 community stakeholders that focus on workplace issues and serves as resource on outreach and implementation of the Sick and Safe Time Ordinance.

Services provided:

- Offers culturally specific education and outreach to employees
- Educates employers on their requirements and obligations
- Provides technical assistance to employers
- Investigates complaints
- Conducts workplace audits
- Oversees compliance reporting

ORGANIZATION CHART



One Minneapolis

Complaint Investigations General Fund: $580,186
Other Funds: $41,000

The Complaint Investigation Division (CID) is required by City Ordinance to neutrally enforce the City's anti-discrimination laws and policies by investigating complaints of discrimination. Also, through a work sharing agreement with the U.S. Equal Employment Opportunity Commission (EEOC), the City serves as a Fair Employment Practice Agency (FEPA), investigating employment discrimination claims dual-filed and/or cases transferred from the EEOC. This

program also administers an Alternative Dispute Resolution (ADR) Program to resolve complaints that allege discrimination and provide staff support to the Minneapolis Civil Rights Commission.

Equity Division General Fund: $678,785

This Civil Rights Equity Division (CRED) program in collaboration with other City departments supports and encourages efforts in the City to develop policies, practices, and strategic investments to reverse racial disparity trends, eliminate institutional racism, and ensure that outcomes and opportunities for all people are no longer predictable by race. In support of the divisions within the Civil Rights Department and in cooperation with its private, public, and nonprofit partners, CRED works to create fair and just opportunities and outcomes for all people. The division also manages Urban Scholars, the City's leadership development internship program for post-secondary students from diverse racial and ethnic backgrounds.

A City that Works

Contract Compliance General Fund: $1,575,348
Other Funds: $321,644

This Contract Compliance Division (CCD) ensures that City of Minneapolis procurement of construction and development services, commodities and supplies, and professional and technical services includes women, minorities, and low income workers and businesses. CCD also ensures that workers on construction and development projects are paid in accordance with prevailing wage laws. This division monitors and ensures compliance in four primary program areas that affect the general fund: Affirmative Action, Minority and Women Business Inclusion, Low Income Residents and Business Inclusion, and Prevailing Wage Compliance.

Living Well

Office of Police Conduct Review General Fund: $728,317

The Office of Police Conduct Review (OPCR) ensures the processing of police conduct complaints in a fair manner with a civilian-sworn leadership model of oversight. OPCR utilizes a hybrid review panel of community members and police officers to issue recommendations. The OPCR provides staff support to the Police Conduct Oversight Commission (Commission), an all civilian commission that recommends policy and training that is positioned to change a culture, build community trust and have a lasting impact on the practice of police oversight. The Commission provides transparency, citizen engagement, and meaningful participation related to police conduct by advising on police policy, auditing OPCR cases, and engaging the community in discussions of police procedure. The ultimate goal is to foster mutual respect between the Minneapolis Police Department and all populations of the city of Minneapolis.

Labor Standards Enforcement General Fund: $198,450

The Labor Standards Enforcement Division (LSED) oversees compliance with the City's Sick and Safe Time ordinance. The work of the division is performed in support of the City wide goal of One Minneapolis with a focus on resident safety, well-being and prosperity. The program also provides staff support to the Workplace Advisory Group, an appointed group of approximately 20 community stakeholders that focus on workplace issues

and serves as a resource on outreach and implementation of the Sick and Safe Time Ordinance. Services provided under this program include culturally specific education and outreach to employees; educating of employers on their requirements and their obligations; technical assistance to employers; complaint investigation; workplace audits; and, compliance reporting.

Financial Analysis

Expenditure

The total Civil Rights Department's budget increases from $3.6 million to $4.1 million from 2016 to 2017. This is an increase of $490,000 or 13.5%. The Civil Rights Department's 2017 expenditure budget reflects the following changes from 2016; inflationary increases in operational expenses, and Mayor recommended ongoing and one-time budgetary change items with a net effect of additional $238,000. Department's 2017 total FTE count of 28.0 FTEs reflects an increase of 3.0 FTEs from 2016 due to; 1.0 FTE funded within existing resources, and 2.0 FTEs in new funding. The 2016 budget includes 2.0 FTE that were transferred from City Coordinator's office.

Revenue

Revenues are projected to decline by $4,500 in this department due to a decrease in Equal Employment Opportunities Commission (EEOC) charge resolutions in the City's federal grant fund. The department's total revenues in 2017 are projected to be $41,000.

Fund Allocation

This department is funded primarily by the General Fund, with the remainder of the department's funding found in the CDBG funds and other federal grant funds.

Mayor's Recommended Budget

The Mayor recommended the following ongoing General Fund resources: $100,000 in the Office of Police Conduct Review for an additional Case Investigator (1.0 FTE), $88,000 in the Contract Compliance division for a Certification Specialist (1.0 FTE), and authorized the department to add 1.0 FTE using existing resources in the Equity division.

The Mayor also recommended $50,000 one-time General Fund resources for outreach related to the implementation of the Earned Sick and Safe Time ordinance.

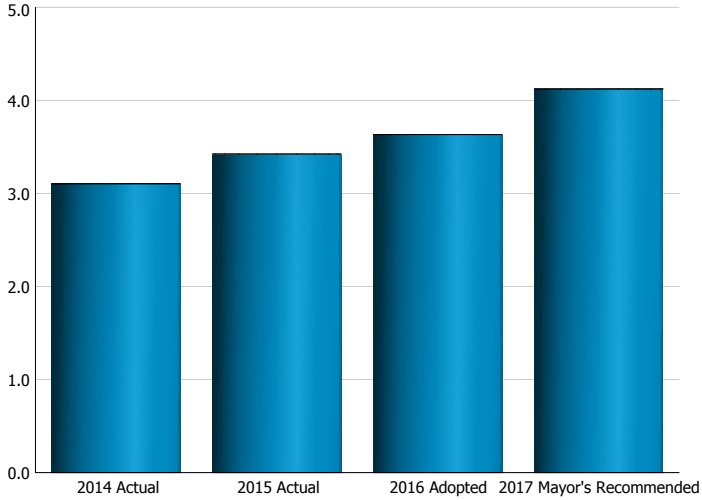
CIVIL RIGHTS
EXPENSE AND REVENUE INFORMATION

EXPENSE	2014 Actual	2015 Actual	2016 Adopted	2017 Mayor's Recommended	Percent Change	Change
GENERAL						
SALARIES AND WAGES	1,223,387	1,517,522	1,279,806	1,753,197	37.0%	473,391
FRINGE BENEFITS	441,685	506,566	570,743	732,171	28.3%	161,428
CONTRACTUAL SERVICES	591,088	677,425	1,064,869	874,131	-17.9%	(190,738)
OPERATING COSTS	518,796	405,671	394,828	401,587	1.7%	6,759
TOTAL GENERAL	**2,774,956**	**3,107,184**	**3,310,246**	**3,761,086**	**13.6%**	**450,840**
SPECIAL REVENUE						
SALARIES AND WAGES	209,946	197,861	235,812	230,462	-2.3%	(5,350)
FRINGE BENEFITS	95,733	81,879	41,629	91,182	119.0%	49,553
CONTRACTUAL SERVICES	3,345	21,096	45,500	41,000	-9.9%	(4,500)
OPERATING COSTS	20,532	15,565				0
TOTAL SPECIAL REVENUE	**329,556**	**316,402**	**322,940**	**362,644**	**12.3%**	**39,703**
TOTAL EXPENSE	**3,104,512**	**3,423,586**	**3,633,187**	**4,123,730**	**13.5%**	**490,543**

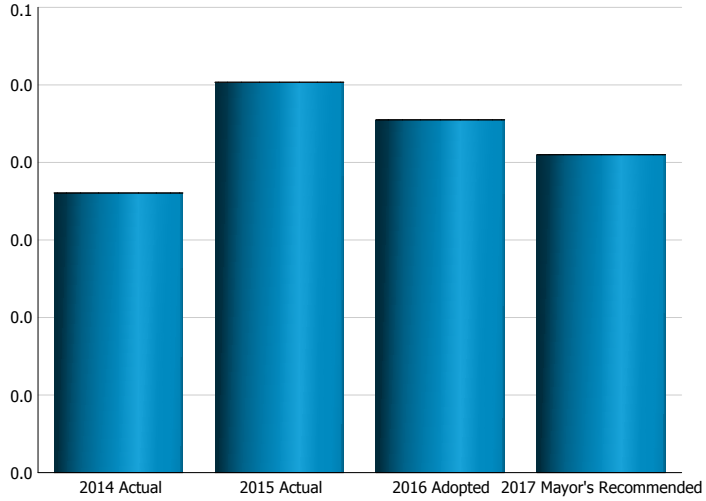
REVENUE	2014 Actual	2015 Actual	2016 Adopted	2017 Mayor's Recommended	Percent Change	Change
GENERAL						
CHARGES FOR SALES	72	37			0.0%	0
OTHER MISC REVENUES	30				0.0%	0
GENERAL	**102**	**37**				**0**
SPECIAL REVENUE						
CHARGES FOR SERVICES		17,574			0.0%	0
CONTRIBUTIONS	5,500	4,500			0.0%	0
FEDERAL GOVERNMENT	30,459	28,234	45,500	41,000	-9.9%	(4,500)
SPECIAL REVENUE	**35,959**	**50,308**	**45,500**	**41,000**	**-9.9%**	**(4,500)**
TOTAL REVENUE	**36,061**	**50,344**	**45,500**	**41,000**	**-9.9%**	**(4,500)**

CIVIL RIGHTS
EXPENSE AND REVENUE INFORMATION

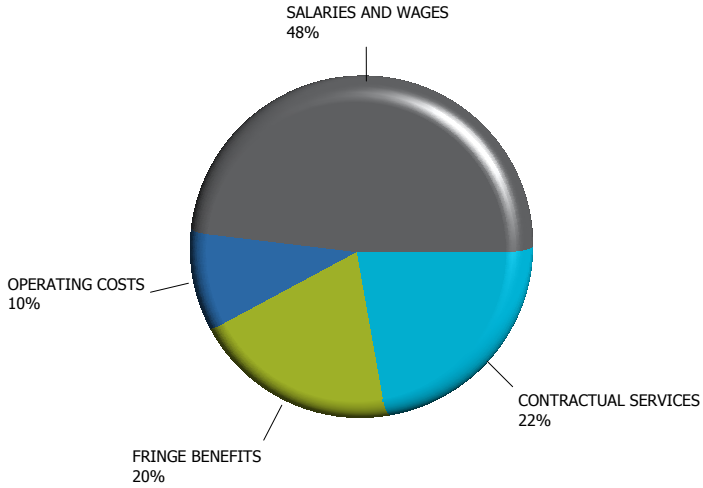
Expense 2014 - 2017
In Millions



Revenue 2014 - 2017
In Millions

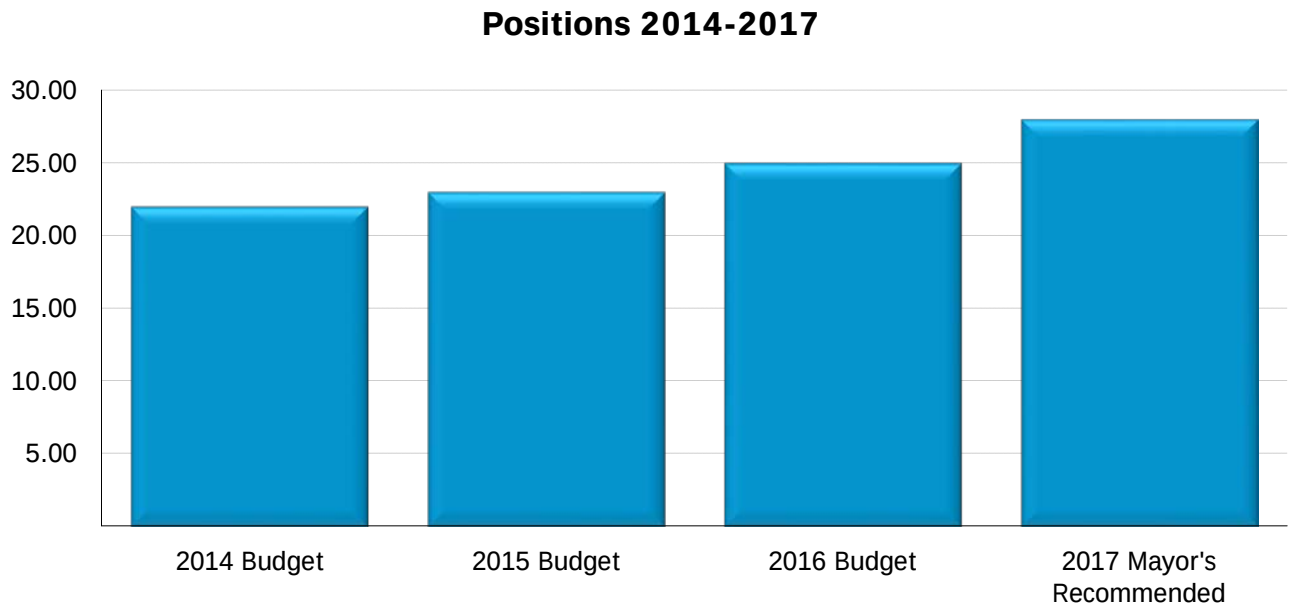


Expense by Category



CIVIL RIGHTS

Division	2014 Budget	2015 Budget	2016 Budget	2017 Mayor's Recommended	% Change	Change
COMPLAINT INVESTIGATION	5.52	5.52	5.52	5.52	0.0%	0
CONTRACT COMPLIANCE	8.74	9.74	9.74	9.74	0.0%	0
EQUITY IN EMPLOYMENT	2.22	2.22	2.22	4.22	90.1%	2.00
LABOR STANDARDS ENFORCEMENT			2.00	2.00	0.0%	0
POLICE CONDUCT REVIEW	5.52	5.52	5.52	6.52	18.1%	1.00
Overall	22.00	23.00	25.00	28.00	12.0%	3.00



COMMUNITY PLANNING AND ECONOMIC DEVELOPMENT

MISSION

Grow a vibrant, livable, safely built city for everyone.

BUSINESS LINES

Long Range Planning
Long Range Planning prepares and maintains the City's comprehensive plan, small area plans, and strategic planning initiatives; conducts research; oversees the Public Art Program; guides public realm and urban design principles; guides development; manages historic preservation studies, and partners in implementation.

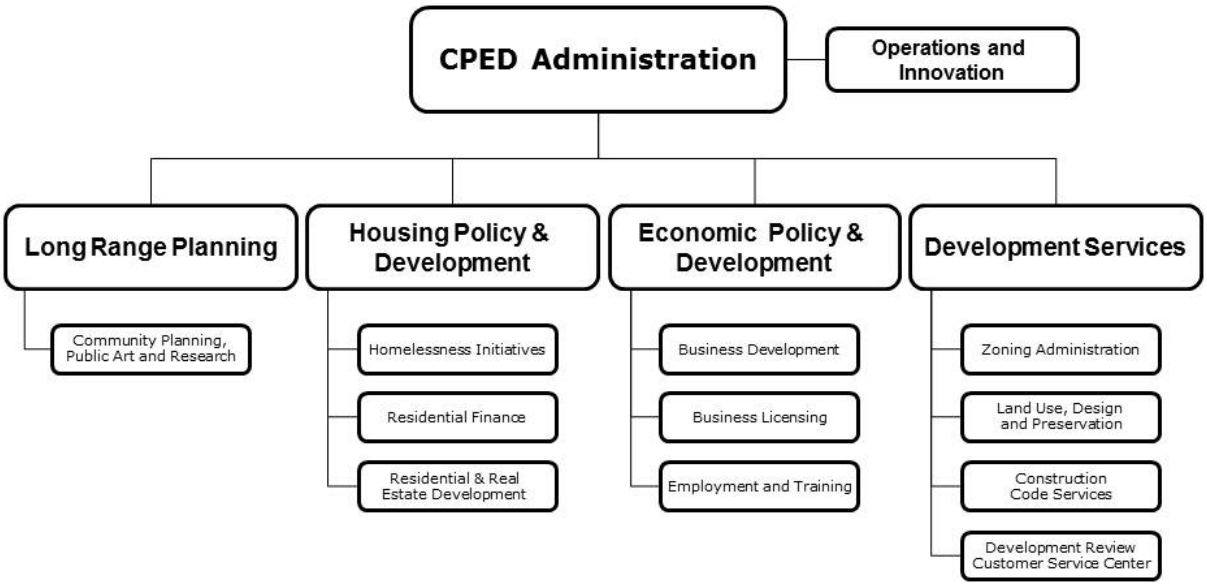
Economic Policy & Development
Economic policy & Development supports investment that grows businesses, jobs and the City's tax base, and works to ensure that Minneapolis residents are competitive for those jobs.

Housing Policy & Development
Housing Policy & Development establishes housing policy, finances and redevelops single and multifamily residential real estate to stimulate private investment, increase the tax base and sustain a healthy housing market.

Development Services
Development Services manages zoning administration, land use, design and preservation review, construction code services and the customer service center that serves as the front door for the City's consolidated development activities.

Operations & Innovation
Operations & Innovation supports the entire department by providing internal support services and solutions, interdepartmental coordination, and implementation of enterprise and department goals and policies.

ORGANIZATION CHART



A Hub of Economic Activity and Innovation

CPED Long Range Planning Division General Funds: $2,318,144
Other Funds: $558,783

Long Range Planning Division has four key components:

(1) Comprehensive Planning actively aligns the City's planning, economic development, housing development, and transportation planning functions into a sustainable, regional framework for managed growth over the next generation.
(2) Research includes civic technology initiative, creative financing and applied research.
(3) Art in Public Places is comprised of six areas of regular work activity which include art in public places, conservation, technical assistance to other agencies, public art policy, proposals for art on city property, proposals for art on private property.
(4) Qualitative Urbanism focuses on creating a separated design review track for CPED owned properties, creating public realm strategic plan and guidelines, establishing consistent graphic standards for requests for proposals and requests for qualifications and establishing coordinated governmental framework for all public realm improvements.

Adult Workforce Development General Fund: $1,055,521
Other Funds: $4,421,219

Adult Workforce Development supports Minneapolis residents in gaining employment through three programs; Minneapolis Works and RENEW Minneapolis, both serving low-income Minneapolis job seekers; and the Dislocated Worker Program, helping recently laid off adults return to the workforce. In partnership with fifteen community-based agencies the adult programs provide career counseling, job readiness training, job search assistance, and job placement.

Many of the clients served through the program have multiple barriers to employment, including ex-offender status, lack of consistent work history, unstable housing, low educational attainment, and/or chemical dependency.

In 2013, the Adult Workforce Development programs assisted over 2,000 Minneapolis residents through employment training, career navigation, and job counseling services; where nearly 1,000 gained employment. The remaining 1,000 continue to utilize employment services provided by these programs to secure permanent or temporary employment. The average cost per participant in the adult programs is $2,618, including tuition assistance for nearly 40% of all participants.

Youth Training and Development General Fund: $1,212,871
Other Funds: $3,399,009

The City of Minneapolis Youth Programs aim to create a strong future workforce by reducing youth unemployment and racial employment disparities. The youth programs provide employment for low-income Minneapolis youth, ages 14-21, are comprised of two distinct but well linked programs; the STEP-UP Program and the Year Round WIA Youth Program. Both programs are designed to give Minneapolis youth from minority communities and low-income families the tools to find their place within the workforce.

STEP-UP, the most recognized Minneapolis youth program, serves close to 2,000 Minneapolis youth every summer, connecting them to real and valuable summer work experiences. STEP-UP interns receive critical work readiness training prior to being placed in a summer job. Through STEP-UP, youth learn good work habits, earn wages, and gain experience while providing valuable services to local businesses. Augmenting the summer job experience is the opportunity to attend camp, participate in workshops, and earn high school credit via classroom training.

The Year Round WIA Youth Program provides over 1,000 youth - all of whom have multiple barriers, including homelessness, high school dropouts, juvenile criminal records, etc. - with year round stabilization programming, including employment placement services. This program increases youths' long-term employability by enhancing educational, occupational, and leadership skills.

Development Services - Customer Service Center General Fund: $2,792,144
Other Funds: $143,115

The Customer Service Center serves as the front door and service center for the City's consolidated development activities and focuses on consistent, streamlined customer service. It ensures high-quality development while requiring that building construction and rehabilitation projects meet the City's standards in terms of safety, livability and health and environmental sensitivity. Business licenses, pet licensing and critical parking permits may also be obtained at this center.

Business Development General Fund: $5,443,199
Other Funds: $4,377,467

CPED works with businesses to start, stay and grow in Minneapolis with the objectives of equitable job growth, tax base growth and community vitality. The toolbox includes business loans and façade grants, business consulting and technical assistance, site search assistance, and commercial real estate development.

Living Well

Homeownership Support & Development General Fund: $1,783,121
Other Funds: $4,348,449

This program is designed to assist with the development and support of ownership housing. The portion of the strategy is critical to return the housing market to a more healthy condition. This program is used to support development through rehabilitation. The main focus of the program is to provide prevention, reinvention, repositioning and property management. The major sub programs include Green Homes North, Home Ownership Works, Minneapolis Advantage program, Senior Citizen Housing Initiative, Owner Occupied Rehab, Vacant and Boarded program and property management of vacant and boarded properties,

Affordable Housing Development General Fund: $4,657,089
Other Funds: $9,753,312

This program provides necessary financing for the development or redevelopment of housing that is safe and affordable with projects that are eco-friendly and create significant construction and property management industry jobs.

Land Use, Design and Preservation General Fund: $2,873,481
Other Funds: $897,109

The Land Use, Design, Preservation and Zoning department guides development as required by law, helping residents and property owners invest in the City in a way that aligns with the City's comprehensive plan and development regulations. The department is responsible for managing, reviewing, and enforcing land use, zoning, preservation, and environmental review applications. The department staffs and administers public processes, including public meetings of the City Planning Commission, Heritage Preservation Commission and Zoning Board of Adjustment. The department performs administrative reviews and preservation permits at the customer service center, as well as guiding ongoing regulatory reform affecting land use and development.

A Safe Place to Call Home

Business Licensing General Fund: $4,156,148
Other Funds: $222,626

This program regulates business licensing for liquor establishments and over 200 other types of businesses and annually licenses 11,000 businesses and individuals. The service includes assisting business owners through various regulatory processes, license application review, background checks, on-site facility inspections, and the collection of license fees with an annual renewal billing system.

Construction Code Services General Fund: $10,468,423
Other Funds: $715,687

Construction Code Services (CCS) ensures the comprehensive application of the Minnesota State Building Code and applicable city ordinances. CCS consists of the three business lines of construction plan review, construction inspections, and programs. Construction plan review accepts all applications for building, elevator, mechanical, and plumbing work that require a plan review and a permit. Plans are reviewed and permits are issued for these projects. Construction inspections performs all required inspections for building, elevator, mechanical, and plumbing work covered by issued permits and respond to complaints regarding construction projects. Programs include elevator registration and annual inspections, code compliance, truth-in-sale-of-housing, certificate of occupancy, and fire escrow.

A City that Works

CPED Debt Service & Transfers Other Funds: $35,505,078

This program relates to the administration and management of certain CPED financial resources, both with external partners and between CPED funds. This program provides for the transfer of revenues necessary to pay annual debt service on bonds and other contractual obligations issued to undertake various CPED activities as well as the internal transfer of eligible revenues to finance CPED development activities.

FINANCIAL ANALYSIS

Expenditure
For 2017, Community Planning and Economic Development's (CPED) budget is $101.1 million, an increase of 3.7% or $3.6 million from the 2016 budget. The increase is attributable to routine inflationary operating increases and the recommended additions.

Revenue
In 2017, the department anticipates $104.3 million in revenue, an increase of $0.5 million or 0.5% from 2016. Revenues in the department exceed expenditures due to the nature of license and permit fees as general fund resources that are used to fund city-wide operations.

Fund Allocation
In 2017, 36.4% of the department's budget is funded from general fund resources, or $36.8 million. The remaining budget is funded from federal and state grants, tax increment property taxes and transfers as well as other resources.

Mayor's Recommended Budget
The Mayor recommended additional ongoing General Fund appropriation of $150,000 for the Minneapolis TecHIRE program. The Mayor also recommended one-time funding from the General Fund of $1,500,000 for NOAH – Naturally Occurring Affordable Housing, $1,000,000 for the Family Housing Initiative, $250,000 for the Infill Housing initiative, and $100,000 for the Affordable Housing Trust fund, with an additional $1,500,000 in non-general funds for the Affordable Housing Trust fund. Additionally, the Mayor recommended one-time general fund appropriations of $100,000 for Minneapolis Career Pathways, $75,000 for the Opportunity Hub, and $25,000 for outreach costs associated with a new Small Business Assistance program.

The Mayor also recommended an ongoing reduction of $260,000 to assist in funding new initiatives.

COMMUNITY PLANNING & ECONOMIC DEVELOPMENT
EXPENSE AND REVENUE INFORMATION

EXPENSE	2014 Actual	2015 Actual	2016 Adopted	2017 Mayor's Recommended	Percent Change	Change
GENERAL						
SALARIES AND WAGES	13,825,813	13,708,079	14,676,627	15,168,095	3.3%	491,467
FRINGE BENEFITS	4,904,943	4,659,241	5,680,807	5,612,541	-1.2%	(68,266)
CONTRACTUAL SERVICES	5,442,353	7,581,064	7,883,625	8,142,051	3.3%	258,426
OPERATING COSTS	2,452,727	2,695,912	2,846,717	2,678,724	-5.9%	(167,993)
CAPITAL	2,293,821	2,164,350	4,695,730	5,158,730	9.9%	463,000
TOTAL GENERAL	**28,919,658**	**30,808,646**	**35,783,507**	**36,760,141**	**2.7%**	**976,634**
DEBT SERVICE						
CONTRACTUAL SERVICES	40			600		600
CAPITAL				48,420		48,420
DEBT SERVICE	2,562,690	25,671,736	3,184,960	3,959,730	24.3%	774,770
TRANSFERS	647,458	2,422,866		4,780		4,780
TOTAL DEBT SERVICE	**3,210,188**	**28,094,602**	**3,184,960**	**4,013,530**	**26.0%**	**828,570**
CAPITAL PROJECT						
SALARIES AND WAGES	67,350	(14,330)				0
FRINGE BENEFITS	24,164	(2,274)				0
CONTRACTUAL SERVICES	207,501	240,182				0
OPERATING COSTS	1,366	1,037				0
CAPITAL		97,340				0
TOTAL CAPITAL PROJECT	**300,382**	**321,956**				**0**
ENTERPRISE						
SALARIES AND WAGES	115,740	92,535	111,005	97,949	-11.8%	(13,056)
FRINGE BENEFITS	44,713	35,500	37,741	31,556	-16.4%	(6,185)
CONTRACTUAL SERVICES	2,056,832	1,208,951	1,213,507	1,102,507	-9.1%	(111,000)
OPERATING COSTS	4,037	17,691	1,000	1,000	0.0%	0
CAPITAL	5,763	1,667				0
DEBT SERVICE	474					0
TRANSFERS	45,300					0
TOTAL ENTERPRISE	**2,272,858**	**1,356,344**	**1,363,253**	**1,233,012**	**-9.6%**	**(130,241)**
SPECIAL REVENUE						
SALARIES AND WAGES	3,815,036	4,552,586	3,891,224	4,125,539	6.0%	234,315
FRINGE BENEFITS	1,079,664	1,271,176	1,444,318	1,454,987	0.7%	10,669
CONTRACTUAL SERVICES	13,726,478	12,044,414	20,190,901	22,326,379	10.6%	2,135,478
OPERATING COSTS	4,197,208	5,175,763	716,927	1,240,908	73.1%	523,981
CAPITAL	35,627,095	47,689,923	18,923,852	18,613,528	-1.6%	(310,324)
DEBT SERVICE			104,709		-100.0%	(104,709)
TRANSFERS	19,555,253	17,370,565	11,871,406	11,333,971	-4.5%	(537,435)
TOTAL SPECIAL REVENUE	**78,000,735**	**88,104,427**	**57,143,337**	**59,095,312**	**3.4%**	**1,951,975**

COMMUNITY PLANNING & ECONOMIC DEVELOPMENT
EXPENSE AND REVENUE INFORMATION

EXPENSE	2014 Actual	2015 Actual	2016 Adopted	2017 Mayor's Recommended	Percent Change	Change
TOTAL EXPENSE	**112,703,822**	**148,685,974**	**97,475,056**	**101,101,995**	**3.7%**	**3,626,939**

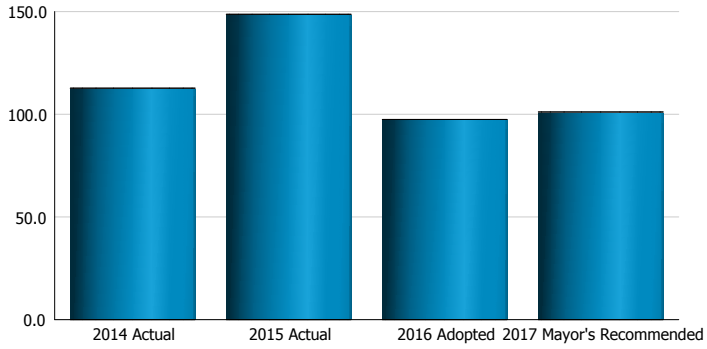
REVENUE	2014 Actual	2015 Actual	2016 Adopted	2017 Mayor's Recommended	Percent Change	Change
GENERAL						
CHARGES FOR SALES	4,241	92	1,000	1,000	0.0%	0
CHARGES FOR SERVICES	3,376,205	2,823,489	4,153,000	3,340,000	-19.6%	(813,000)
FINES AND FORFEITS	106,038	87,872	163,000	157,000	-3.7%	(6,000)
INTEREST	175,662	177,485			0.0%	0
LICENSE AND PERMITS	37,742,397	32,545,029	32,368,000	32,452,000	0.3%	84,000
OTHER MISC REVENUES	2,448,935	2,621,227	2,977,000	2,540,000	-14.7%	(437,000)
SPECIAL ASSESSMENTS	29,543	660	30,000	30,000	0.0%	0
STATE GOVERNMENT	1,552				0.0%	0
GENERAL	**43,884,574**	**38,255,854**	**39,692,000**	**38,520,000**	**-3.0%**	**(1,172,000)**
SPECIAL REVENUE						
CHARGES FOR SALES	1,171,865	4,426,714			0.0%	0
CHARGES FOR SERVICES	3,162,629	2,015,553	180,000	0	-100.0%	(180,000)
CONTRIBUTIONS	182,600	112,269			0.0%	0
FEDERAL GOVERNMENT	(4,298,135)	6,991,613	4,507,201	4,640,982	3.0%	133,781
FINES AND FORFEITS	30,000	(12,000)			0.0%	0
GAINS	86,000				0.0%	0
INTEREST	96,364	416,443	497,208	539,825	8.6%	42,617
LICENSE AND PERMITS	196,694	197,694			0.0%	0
LOCAL GOVERNMENT	1,787,045	10,332,444			0.0%	0
OTHER MISC REVENUES	8,349,738	7,425,048	3,481,074	1,320,434	-62.1%	(2,160,640)
PROPERTY TAXES	43,301,011	44,427,535	40,950,390	48,131,640	17.5%	7,181,250
RENTS	4,130,360	3,045,947	962,500	962,500	0.0%	0
SALES AND OTHER TAXES	109	42			0.0%	0
SPECIAL ASSESSMENTS	15,724	187,349	300,000	300,000	0.0%	0
STATE GOVERNMENT	12,449,774	5,717,612	1,845,000	2,000,000	8.4%	155,000
TRANSFERS IN	10,404,217	8,700,710	2,559,446	1,591,000	-37.8%	(968,446)
USE OF FUND BALANCE			4,290,540	1,038,045	-75.8%	(3,252,495)
SPECIAL REVENUE	**81,065,994**	**93,984,973**	**59,573,359**	**60,524,426**	**1.6%**	**951,067**
CAPITAL PROJECT						
TRANSFERS IN	297,000	318,000			0.0%	0
CAPITAL PROJECT	**297,000**	**318,000**				**0**
DEBT SERVICE						
INTEREST	130	(384)			0.0%	0
LONG TERM LIABILITIES PROCEEDS		22,844,573			0.0%	0
PROPERTY TAXES				53,800	0.0%	53,800

COMMUNITY PLANNING & ECONOMIC DEVELOPMENT
EXPENSE AND REVENUE INFORMATION

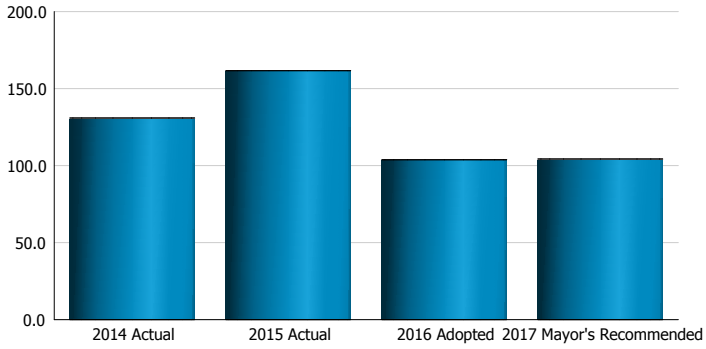
REVENUE	2014 Actual	2015 Actual	2016 Adopted	2017 Mayor's Recommended	Percent Change	Change
TRANSFERS IN	3,364,711	4,086,233	3,184,960	3,959,730	24.3%	774,770
DEBT SERVICE	**3,364,841**	**26,930,422**	**3,184,960**	**4,013,530**	**26.0%**	**828,570**
ENTERPRISE						
CHARGES FOR SALES	75,675				0.0%	0
CHARGES FOR SERVICES	1,721,864	1,224,091	400,000	300,000	-25.0%	(100,000)
GAINS	70,675				0.0%	0
INTEREST	27,740	25,500			0.0%	0
LONG TERM LIABILITIES PROCEEDS	(70,675)				0.0%	0
RENTS	17,217	208,167			0.0%	0
TRANSFERS IN	447,490	692,586			0.0%	0
USE OF FUND BALANCE			963,253	933,012	-3.1%	(30,241)
ENTERPRISE	**2,289,986**	**2,150,344**	**1,363,253**	**1,233,012**	**-9.6%**	**(130,241)**
TOTAL REVENUE	**130,902,395**	**161,639,593**	**103,813,572**	**104,290,968**	**0.5%**	**477,396**

COMMUNITY PLANNING & ECONOMIC DEVELOPMENT
EXPENSE AND REVENUE INFORMATION

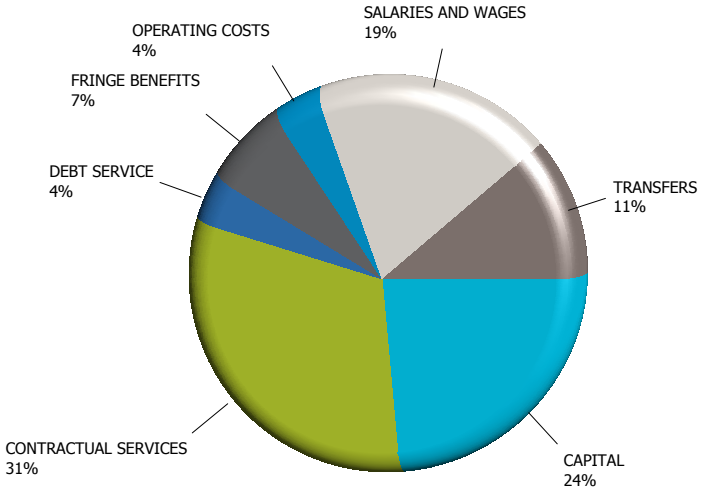
Expense 2014 - 2017
In Millions



Revenue 2014 - 2017
In Millions



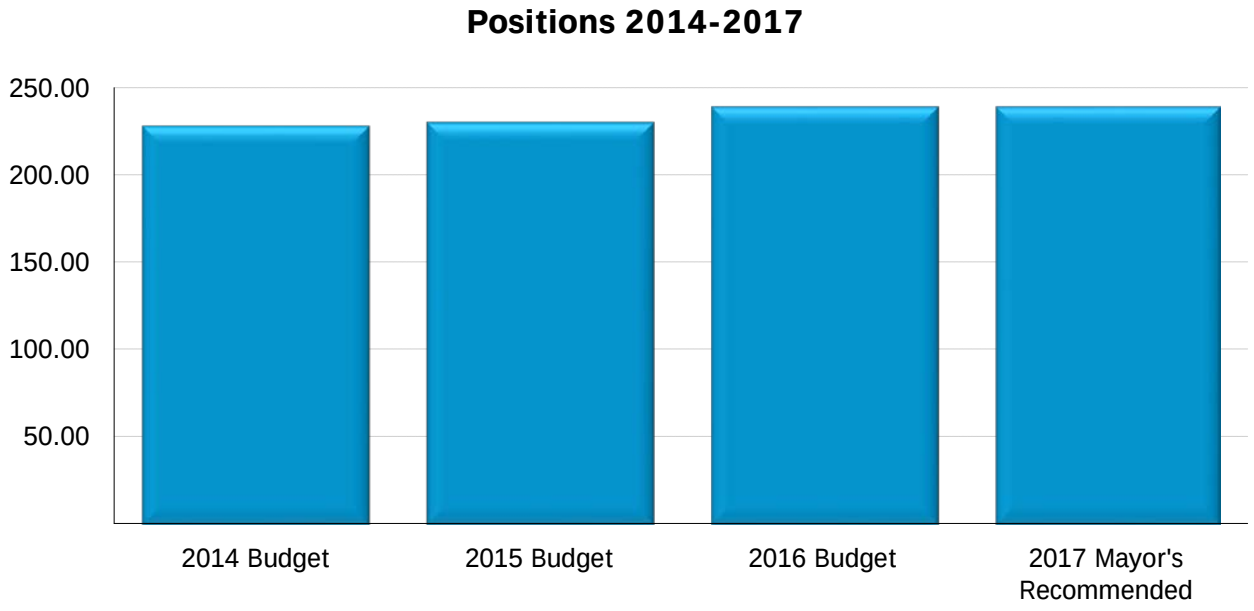
Expense by Category



COMMUNITY PLANNING & ECONOMIC DEVELOPMENT

Staffing Information

Division	2014 Budget	2015 Budget	2016 Budget	2017 Mayor's Recommended	% Change	Change
TOTAL CPED	228.00	230.00	239.00	239.00	0.0%	0
Overall	228.00	230.00	239.00	239.00	0.0%	0



FIRE

MISSION

The Minneapolis Fire Department is thoroughly trained and ready to protect lives, property and the environment by rapidly responding to emergencies and hazardous situations. The department is committed to prevention by proactively working with the community to reduce risk to life, property and the environment.

BUSINESS LINES

The Minneapolis Fire Department maintains a state of readiness in order to:

1. Respond to minimize loss of life or property and environmental impact

- Provide Emergency Medical Services (EMS), Fire suppression, Technical Rescue and Hazardous Material mitigation for anyone who lives in, works in or visits the City 24 hours per day, 7 days a week

- Provide Regional Emergency Service reciprocal support to others needing help, including deployment of the All Hazard Incident Management Team (AHIMT) and Minnesota Task Force One (MNTF1—a State asset of specially trained personnel in technical rescue), for natural disasters, homeland security, emergency preparedness, high impact incidents, as well as fulfilling the department's mutual aid and automatic aid agreements.

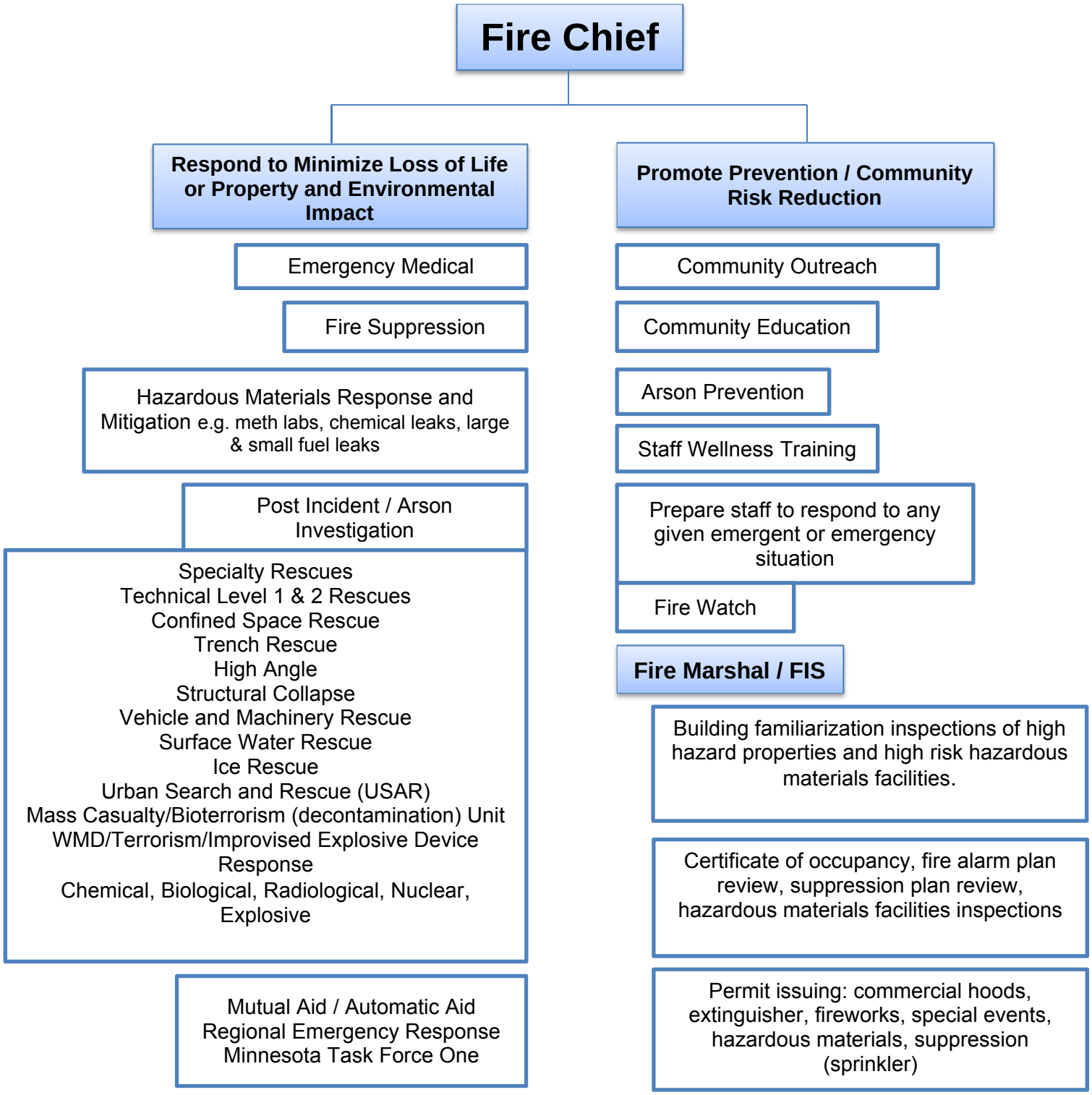
2. Promote prevention/community risk reduction by collaboratively working with and in the community to support changes to help preserve life, property and the environment

- Utilize the department's positive professional reputation to build lasting connections with residents and businesses throughout the community to foster safety education such as:
  Arson Prevention - Safety Awareness School Programs, - Emergency Evacuation Plans and Drills - Public Service Announcements - Community Outreach Programs (e.g. smoke detector give away, blood pressure screening, etc.)

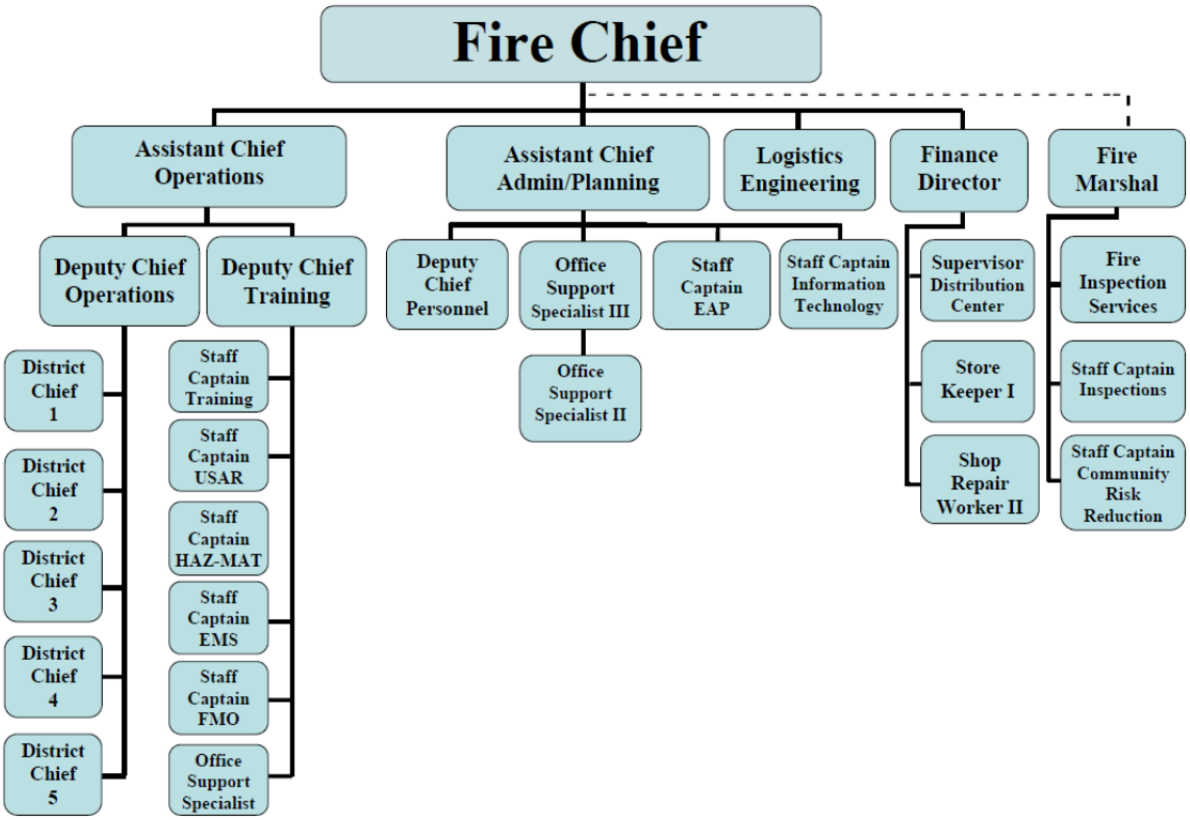
- Provide Fire Watch for Convention Center, sports facilities and other events as required

- Conduct building familiarization of high hazard properties and high risk hazardous materials facilities.

ORGANIZATION CHART



Minneapolis Fire Department
Organizational Chart



A City That Works

Fire Suppression, Emergency Medical Service and Technical Rescue — General Fund: $46,491,440 / Other Funds: $10,000

Fire Suppression, Emergency Medical Service and Technical Rescue describes the increased demand for services by cross-trained personnel who perform multiple functions in a growing range of services, such as Fire Response, Emergency & Medical Services, Hazardous Materials Response (Terrorism/WMD Response), Technical Rescue, Community Outreach and Prevention Education.

One Minneapolis

Training & Recruitment — General Fund: $9,593,533

The Training program is fundamental in building and maintaining firefighter's skills. The program aims at and developing a high-performing diverse workforce where personal strengths are recognized and individual differences are respected. The aim is to create potential career opportunities both internal and external, and cross displinary.

Living Well

Community Risk Reduction and Community Outreach General Fund: $9,001,155

Prevention is the best form of suppression. The Community Risk Reduction and Community Outreach program promotes prevention/community risk reduction by proactively working with and in the community to support changes that will preserve life, property and the environment. This can be accomplished through community education, coaching organizations, focusing on school age children for early interventions and providing warning equipment to residents. The highest need populations include juveniles, non-English speaking residents, low income and our aging populations.

Financial Analysis

Expenditure

The total Fire Department's budget increases from $62.3 million to $65.1 million from 2016 to 2017. This is an increase of $2.8 million, or 4.4%. The Fire Department's 2017 expenditure budget reflects the following changes from 2016; routine inflationary increases in operation costs, $2.0 million increase in Personnel cost, $380,000 in department's non-capitalized capital equipment, and the Mayor's recommended budgetary change items of $400,000 in ongoing and $200,000 in one-time with a reduction to the department's ongoing General Fund resources for overtime by $200,000.

Revenue

Revenues are projected to be flat to 2016 in this department. The department's total revenues in 2017 are projected to be $2.0 million.

Fund Allocation

This department is funded completely in the General Fund with the exception of $10,000 in private donations/contributions.

Mayor's Recommended Budget

The Mayor recommended $400,000 ongoing General Fund resources for hiring 5.0 additional full-time sworn firefighters, raising the total number of authorized sworn firefighters to 411. The Mayor recommended a reduction to the department's ongoing General Fund resources for overtime by $200,000.

The Mayor also recommended $200,000 one-time General Fund resources to supplement funding for alternative hiring and recruitment.

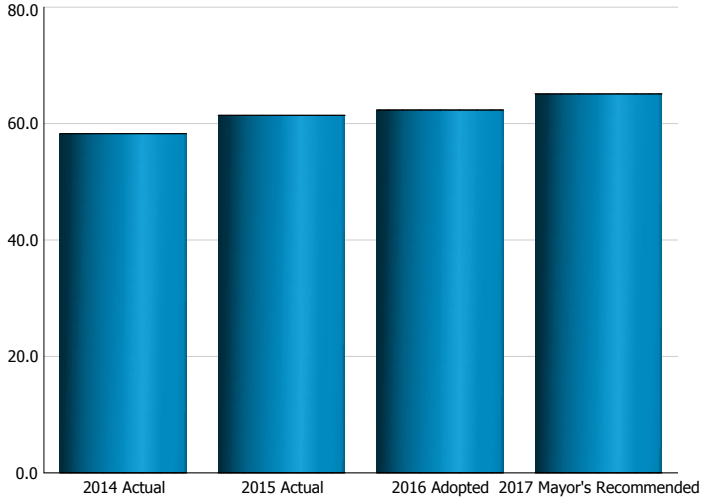
FIRE
EXPENSE AND REVENUE INFORMATION

EXPENSE	2014 Actual	2015 Actual	2016 Adopted	2017 Mayor's Recommended	Percent Change	Change
GENERAL						
SALARIES AND WAGES	33,823,333	35,031,782	35,213,096	37,719,547	7.1%	2,506,451
FRINGE BENEFITS	15,067,667	15,364,176	15,753,988	15,531,486	-1.4%	(222,503)
CONTRACTUAL SERVICES	6,603,505	7,109,342	8,490,644	8,728,946	2.8%	238,302
OPERATING COSTS	2,039,569	2,117,700	2,622,924	2,576,150	-1.8%	(46,774)
CAPITAL	267,440	1,691,629	242,899	529,999	118.2%	287,100
TOTAL GENERAL	**57,801,515**	**61,314,629**	**62,323,551**	**65,086,128**	**4.4%**	**2,762,577**
SPECIAL REVENUE						
SALARIES AND WAGES	329,320	94,203				0
FRINGE BENEFITS	106,063					0
CONTRACTUAL SERVICES	28,922		10,000	10,000	0.0%	0
OPERATING COSTS	4,575	8,470				0
TOTAL SPECIAL REVENUE	**468,881**	**102,672**	**10,000**	**10,000**	**0**	**0**
TOTAL EXPENSE	**58,270,396**	**61,417,301**	**62,333,551**	**65,096,128**	**4.4%**	**2,762,577**

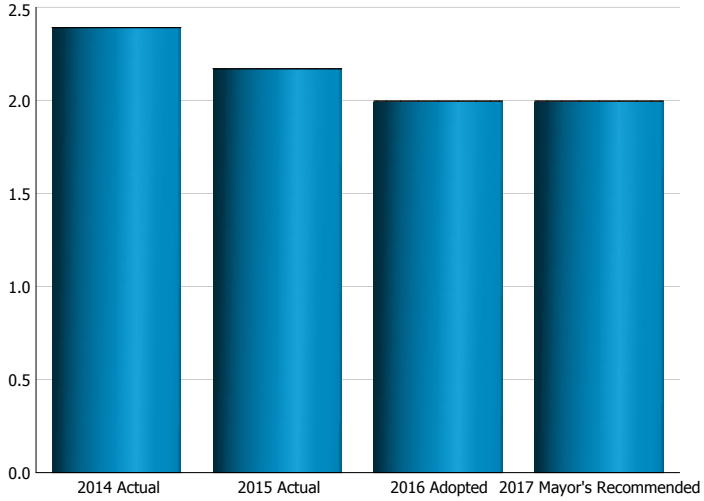
REVENUE	2014 Actual	2015 Actual	2016 Adopted	2017 Mayor's Recommended	Percent Change	Change
GENERAL						
CHARGES FOR SALES	1,089	235	250	250	0.0%	0
CHARGES FOR SERVICES	131,868	164,949	186,000	186,000	0.0%	0
OTHER MISC REVENUES	40	553			0.0%	0
RENTS	6				0.0%	0
STATE GOVERNMENT	1,788,352	1,901,593	1,800,000	1,800,000	0.0%	0
GENERAL	**1,921,355**	**2,067,330**	**1,986,250**	**1,986,250**	**0**	**0**
SPECIAL REVENUE						
CONTRIBUTIONS	1,245	1,292	10,000	10,000	0.0%	0
FEDERAL GOVERNMENT	382,415	7,177			0.0%	0
STATE GOVERNMENT	86,150	94,203			0.0%	0
SPECIAL REVENUE	**469,811**	**102,672**	**10,000**	**10,000**	**0**	**0**
TOTAL REVENUE	**2,391,166**	**2,170,002**	**1,996,250**	**1,996,250**	**0**	

FIRE
EXPENSE AND REVENUE INFORMATION

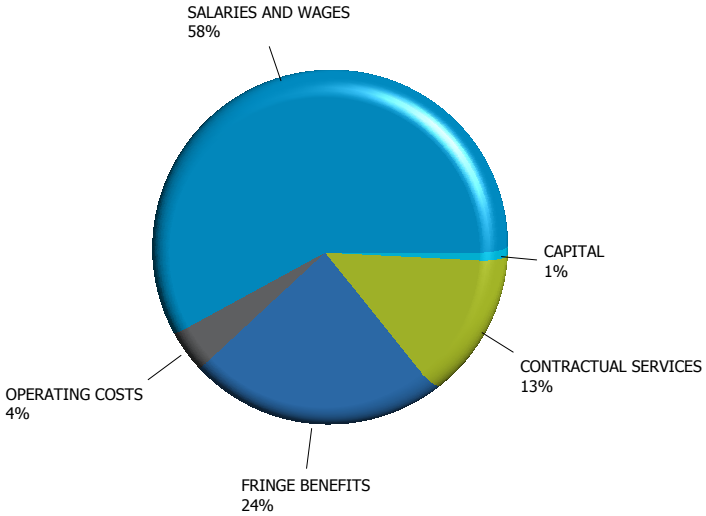
Expense 2014 - 2017
In Millions



Revenue 2014 - 2017
In Millions



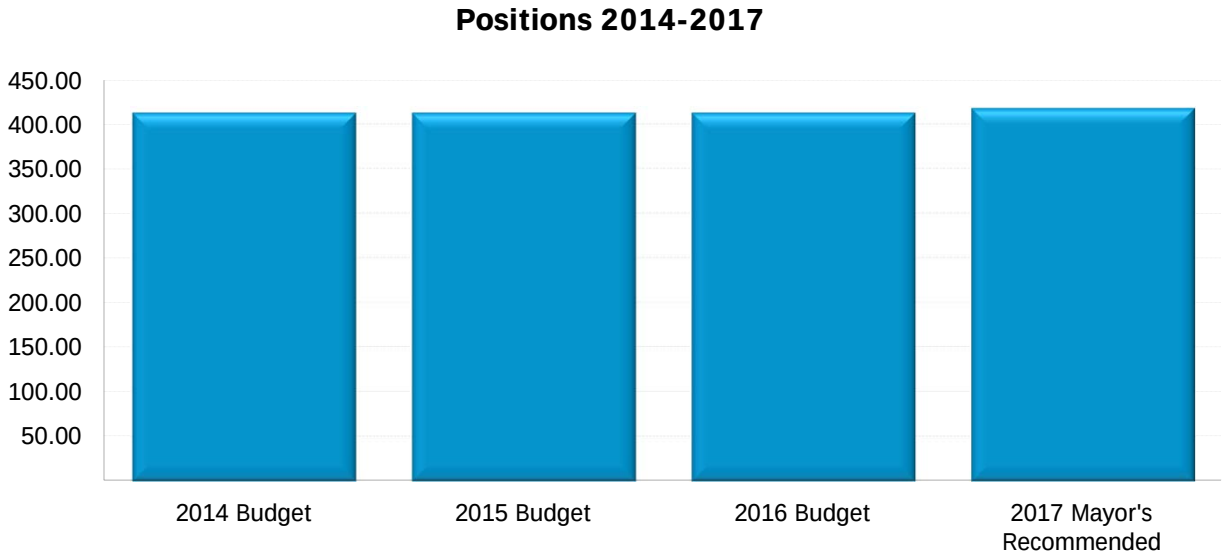
Expense by Category



FIRE

Staffing Information

Division	2014 Budget	2015 Budget	2016 Budget	2017 Mayor's Recommended	% Change	Change
FIRE EMERGENCY RESPONSE	281.25	283.85	288.83	293.83	1.7%	5.00
FIRE EMPLOYEE TRAINING AND DEV	47.05	65.67	60.68	60.68	0.0%	0
FIRE GRANTS AND DONATIONS	3.00				0.0%	0
FIRE PREVENTION SERVICES	81.70	63.48	63.48	63.48	0.0%	0
Overall	413.00	413.00	413.00	418.00	1.2%	5.00



HEALTH DEPARTMENT

MISSION

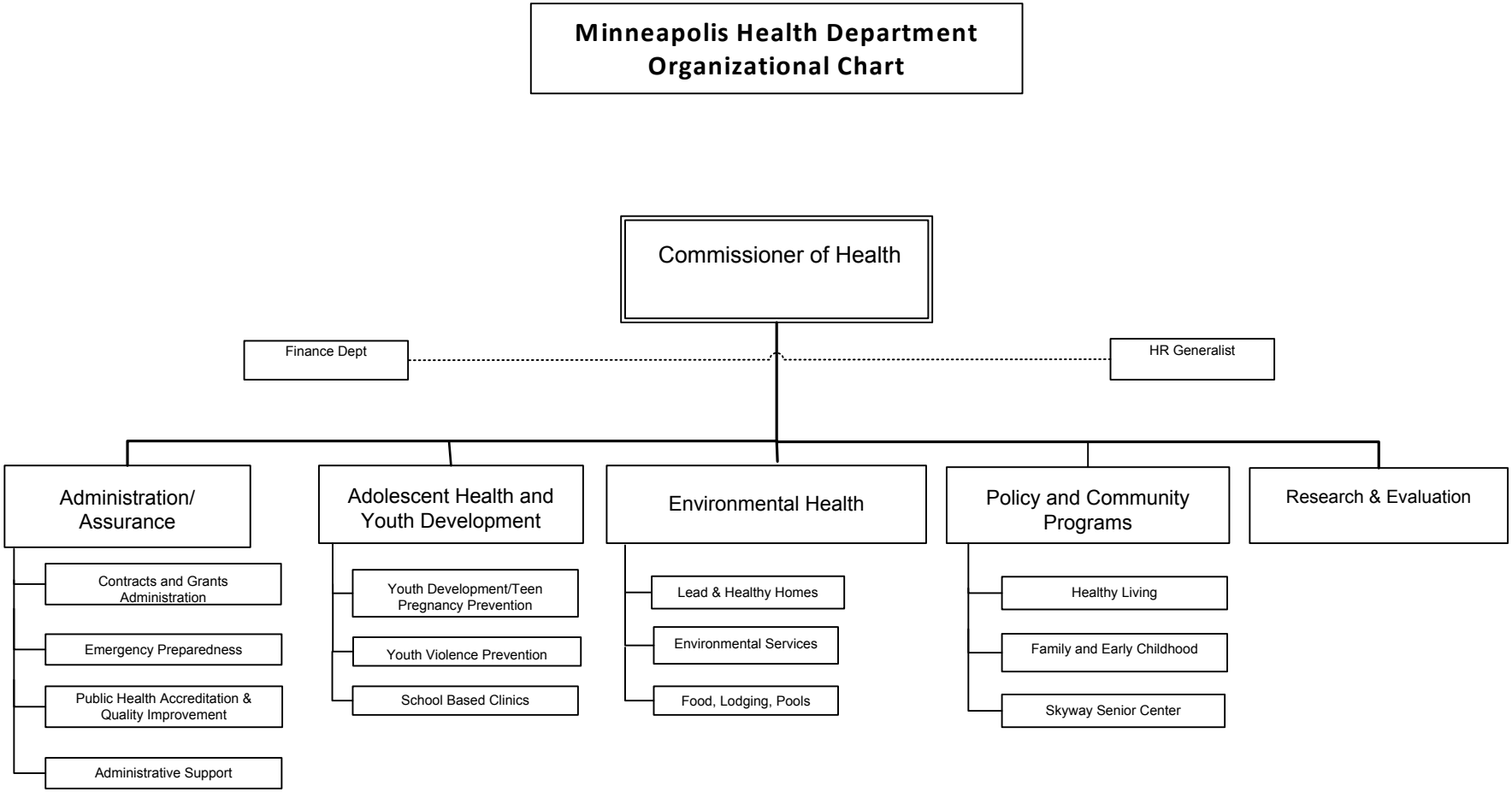
The Minneapolis Health Department improves the quality of life for all people in the city by protecting the environment, preventing disease and injury, promoting healthy behaviors, and creating a city that is a healthy place to live, work, and play.

BUSINESS LINES

As a local public health entity operating under a Community Health Board (City Council), the department is mandated by state statute 145A to provide directly or contract for essential public health services for Minneapolis residents: Assure an adequate public health infrastructure; Promote healthy communities and healthy behaviors; Prevent the spread of infectious disease; Protect against environmental health hazards; Prepare for and respond to disasters, and assist communities in recovery; and, Assure the quality and accessibility of health services.

- Adolescent Health and Youth Development
    - School Based Clinics
    - Youth development and teen pregnancy prevention
    - Youth violence prevention
- Environmental Health
    - Food Lodging and Pools
    - Lead and Healthy Homes
    - Environmental Services
- Research and Evaluation
    - Data collection, analysis and dissemination
    - Research projects
    - Program Evaluation
- Policy and Community Programs
    - Local, state and federal policy initiatives
    - Maternal/paternal and child health, Healthy Start
    - Healthy Living
    - Skyway Senior Center
- Administration and Assurance
    - Emergency Preparedness
    - Contract management, grants
    - Administrative support
    - Enterprise liaison
    - Accreditation

ORGANIZATION CHART



Many People, One Minneapolis

Family and Early Childhood General Fund: $666,930
Other Funds: $2,454,587

Several programs and services promote healthy birth outcomes, positive parent-child interaction, child growth and development, family self sufficiency, nutrition education, and family planning and connection to early childhood education. Additonal programs promote school ready children.

School Based Clinic Program General Fund: $281,596
Other Funds: $2,672,932

The Department operates School Based Clinics (SBC) in seven Minneapolis public high schools. All clinic services are provided by medical, behavioral health, and health education professionals.The focus is on adolescent health services including acute illness care, well-teen exams, reproductive care, nutrition education, immunizations, individual and group health education, and mental health screenings, diagnostic assessments and counseling.

Youth Development and Sexual Health General Fund: $662,448
Other Funds: $1,084,147

This program includes policy work and out-of-school time services for low income youth; collaborative partnerships with schools, county and community based agencies; technical assistance and training to youth workers, teachers and volunteers; culturally competent sexuality education; and coordination of the City's prevention response to the Safe Harbors Act.

Youth Violence Prevention General Fund: $604,760
Other Funds: $247,817

The Health Department leads and coordinates citywide efforts to implement the Youth Violence Prevention Blueprint for Action through policy, planning, community support, and programming. Activities include: planning and service coordination with jurisdictional partners, technical assistance to community-based agencies, oversight of the Juvenile Supervision Center for curfew, truancy, and low-level offenders, and individualized case management and mentoring for youth at risk of involvement with violence.

Senior Services General Fund: $70,000
Other Funds: $182,800

The Skyway Senior Center is a safe, friendly, and comfortable place for people age 50 and older to gather in downtown Minneapolis to participate in a variety of activities, such as physical fitness, health and wellness, learning opportunities and socialization events. The Center serves more than 15,500 seniors annually with an average daily visitor count of 73.

The Minnesota Visiting Nurse Agency provides home health care/therapeutic services for eligible high-risk and low-income seniors age 60 and older who lack medical reimbursement. Eligible seniors receive skilled nursing and therapy visits and home health aide/ homemaker visits; a significant number require interpreter services.

Living Well

Lead Poisoning and Healthy Homes General Fund: $588,759
Other Funds: $1,094,595

The Lead Poisoning Prevention and Healthy Homes initiative assures residential homes are safe from lead hazards by conducting inspections for children with diagnosed lead poisoning. The program repairs lead hazards to protect children from exposure to lead which interferes with brain development during a critical stage. Minneapolis currently inspects homes of children with a blood lead level of 5 ug/dl of blood. A Federal grant also supports efforts to address other healthy homes concerns such as radon, asthma triggers, and slip/trip/fall hazards..

Emergency Preparedness and Infectious Disease Prevention General Fund: $45,237
Other Funds: $433,148

The Minneapolis Health Department is required by Minnesota statute and City Charter to assure the health and safety of residents and visitors from infectious disease. The Department does so through collaboration, contracts, and participation in a community-wide continuum of care. That response includes routine prevention and intervention activities (provided through contract by Hennepin County); responses to small events, such as tuberculosis and food borne illness; support for residents affected by natural or other disasters, such as the Northside tornado, and responses to large public health emergencies such as a flu epidemic.

Food Lodging and Pools General Fund: $2,924,014

The Food Lodging and Pools program ensures commercial and institutional foods are safe and in compliance with state and local health codes by conducting more than 7,000 inspections a year of over 5,000 facilities including restaurants, schools, board and lodging facilities, hotels, pools, tanning and body arts establishments, day care centers, farmers markets, groceries, and food vendors.

Eco-Focused

Environmental Services General Fund: $1,815,847

Environmental Services protects environmental and public health from the adverse effects of pollution through two state delegated well programs, one federally mandated storm water program, nine local environmental permits, and immediate response to spills and citizen concern. The Health Department has become a progressive leader in local environmental work with the most comprehensive air quality study of any major city, managing the Midwest's first energy disclosure policy, and the most aggressive partnership programs with local businesses to improve neighborhood environmental quality in the country.

Livable Communities, Healthy Lives

Minneapolis Healthy Living Initiative General Fund: $10,000
Other Funds: $1,549,757

The Healthy Living Initiative is a collection of 23 strategies implemented with community partners to increase opportunities for healthy eating, physical activity and tobacco-free living in public housing, schools, neighborhoods, clinics, food shelves, stores, restaurants, worksites and

other settings. The goal of these strategies is to reduce the burden of tobacco- and obesity-related chronic diseases on individuals, communities, employers, and the health care system.

A City that Works

Core Public Health Infrastructure General Fund: $2,613,930
Other Funds: $1,128,847

As a local public health entity operating under a Community Health Board (City Council), the department is mandated by Minnesota Statutes, chapter 145A, to provide directly or contract for essential public health services for Minneapolis residents. An adequate public health infrastructure includes a governance structure, assessing community health needs, setting health priorities, meeting state reporting requirements, engaging the community, advocating for policy changes, fostering healthy environments, and ensuring that staffing reflects the diversity of the Minneapolis community. In Minneapolis, grant writing to address priority needs is also an essential component of the Public Health Infrastructure.

Financial Analysis

Expenditure
For 2017, the Minneapolis Health Department budget is increasing to $21.1 million, a 5.7% increase over the 2016 budget. The General Fund portion of the department's budget is increasing by 15.4%, or $1.4 million, reflecting routine inflationary operating increases and internal service charges, as well as budgetary change items. Special revenue-funded expenditures are decreasing by $0.2 million or 2.1%.

Revenue
Total revenue for the Minneapolis Health Department is projected to decrease by 0.7% to $12.9 million in 2017. The decrease is primarily associated with a decrease in federal grants.

Fund Allocation
This department is funded partially by the General Fund (49%), with the remaining funding from in State and Other Funds and Federal Funds (51%).

Mayor's Recommended Budget
The Mayor recommended additional ongoing General Fund appropriation of $100,000 for young male sexual health outreach (1.0 FTE), $165,000 for health inspectors (2.0 FTE), $140,000 for Group Violence Intervention, and $45,000 for Blueprint-Approved Institute youth violence prevention programs.

The Mayor also recommended one-time General Fund appropriations of $110,000 for a Lead Risk Inspector (1.0 FTE), $40,000 Youth Violence Prevention summer/fall community engagement, $10,000 for Healthy Living, $255,000 for the pollution reduction initiative, $17,000 for the legacy pollution initiative, $15,000 for the children's savings account program, $30,000 for East Africans with disabilities, $150,000 for Group Violence Intervention, $60,000 for Inspiring Youth, and $50,000 for programming for Somali youth. The Mayor also recommended an ongoing reduction of $65,000 to support funding new initiatives

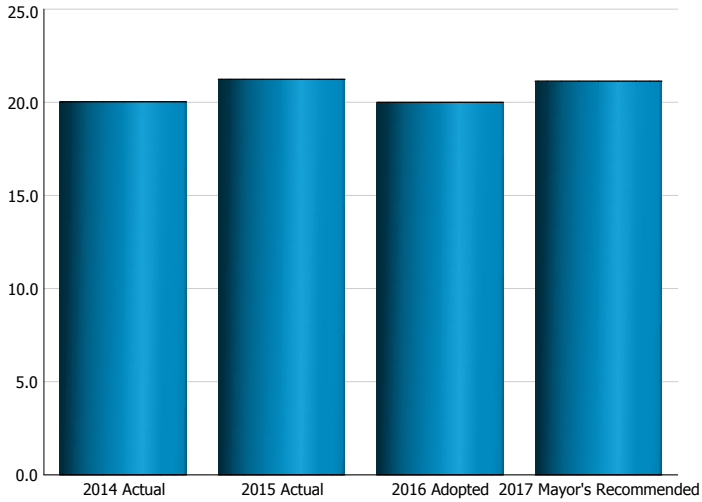
MINNEAPOLIS HEALTH DEPARTMENT
EXPENSE AND REVENUE INFORMATION

EXPENSE	2014 Actual	2015 Actual	2016 Adopted	2017 Mayor's Recommended	Percent Change	Change
GENERAL						
SALARIES AND WAGES	2,972,569	3,450,316	3,542,415	3,959,717	11.8%	417,302
FRINGE BENEFITS	1,155,820	1,291,388	1,436,134	1,567,341	9.1%	131,207
CONTRACTUAL SERVICES	2,912,217	3,066,172	3,038,762	3,404,968	12.1%	366,206
OPERATING COSTS	480,060	480,876	896,531	1,351,495	50.7%	454,964
TOTAL GENERAL	**7,520,666**	**8,288,752**	**8,913,842**	**10,283,521**	**15.4%**	**1,369,679**
SPECIAL REVENUE						
SALARIES AND WAGES	3,427,362	3,301,280	3,897,976	3,762,426	-3.5%	(135,550)
FRINGE BENEFITS	1,210,560	1,138,654	1,539,168	1,460,904	-5.1%	(78,264)
CONTRACTUAL SERVICES	7,600,452	8,022,588	4,220,900	4,128,439	-2.2%	(92,461)
OPERATING COSTS	267,116	483,004	1,427,255	1,496,861	4.9%	69,606
CAPITAL	3,189					0
TOTAL SPECIAL REVENUE	**12,508,680**	**12,945,526**	**11,085,299**	**10,848,630**	**-2.1%**	**(236,670)**
TOTAL EXPENSE	**20,029,345**	**21,234,277**	**19,999,142**	**21,132,151**	**5.7%**	**1,133,009**

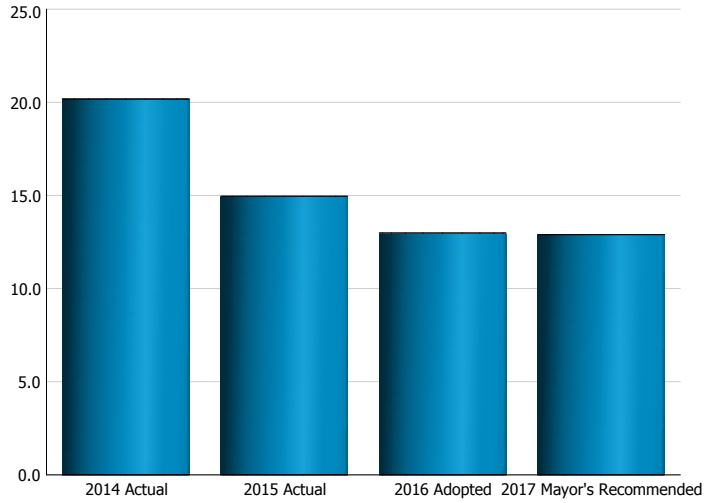
REVENUE	2014 Actual	2015 Actual	2016 Adopted	2017 Mayor's Recommended	Percent Change	Change
GENERAL						
CHARGES FOR SERVICES		(4,628)			0.0%	0
FINES AND FORFEITS	84,117	89,896	80,000	90,000	12.5%	10,000
LICENSE AND PERMITS	2,210,708	2,310,096	2,190,474	2,540,000	16.0%	349,526
OTHER MISC REVENUES	141,660	110,363	125,000	100,000	-20.0%	(25,000)
SPECIAL ASSESSMENTS	5,477	14,116			0.0%	0
GENERAL	**2,441,962**	**2,519,843**	**2,395,474**	**2,730,000**	**14.0%**	**334,526**
SPECIAL REVENUE						
CHARGES FOR SALES	3,183				0.0%	0
CHARGES FOR SERVICES	697,725	934,687	763,833	995,398	30.3%	231,565
CONTRIBUTIONS	280,156	337,612	186,000	230,675	24.0%	44,675
FEDERAL GOVERNMENT	12,685,076	6,486,922	5,282,817	5,022,485	-4.9%	(260,332)
INTEREST	79	58			0.0%	0
LOCAL GOVERNMENT	150,685	226,664	188,668		-100.0%	(188,668)
OTHER MISC REVENUES	112,502	53,606	1,800	1,800	0.0%	0
SALES AND OTHER TAXES	44,371	114,895		7,000	0.0%	7,000
STATE GOVERNMENT	3,761,780	4,280,752	3,912,808	3,908,898	-0.1%	(3,910)
USE OF FUND BALANCE			249,535		-100.0%	(249,535)
SPECIAL REVENUE	**17,735,557**	**12,435,197**	**10,585,461**	**10,166,256**	**-4.0%**	**(419,205)**
TOTAL REVENUE	**20,177,519**	**14,955,040**	**12,980,935**	**12,896,256**	**-0.7%**	**(84,679)**

MINNEAPOLIS HEALTH DEPARTMENT
EXPENSE AND REVENUE INFORMATION

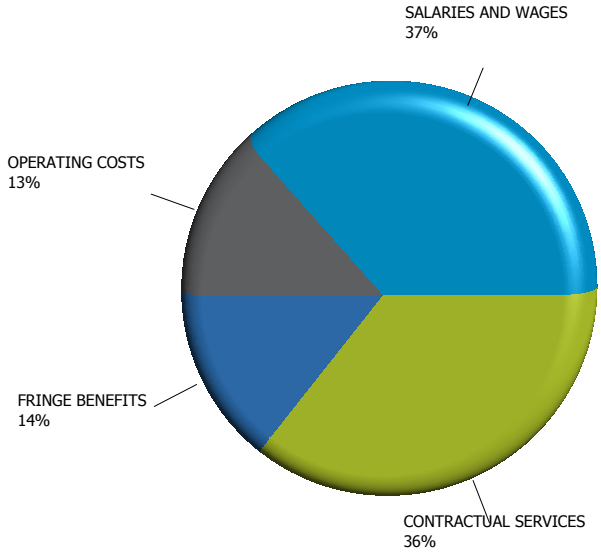
Expense 2014 - 2017
In Millions



Revenue 2014 - 2017
In Millions



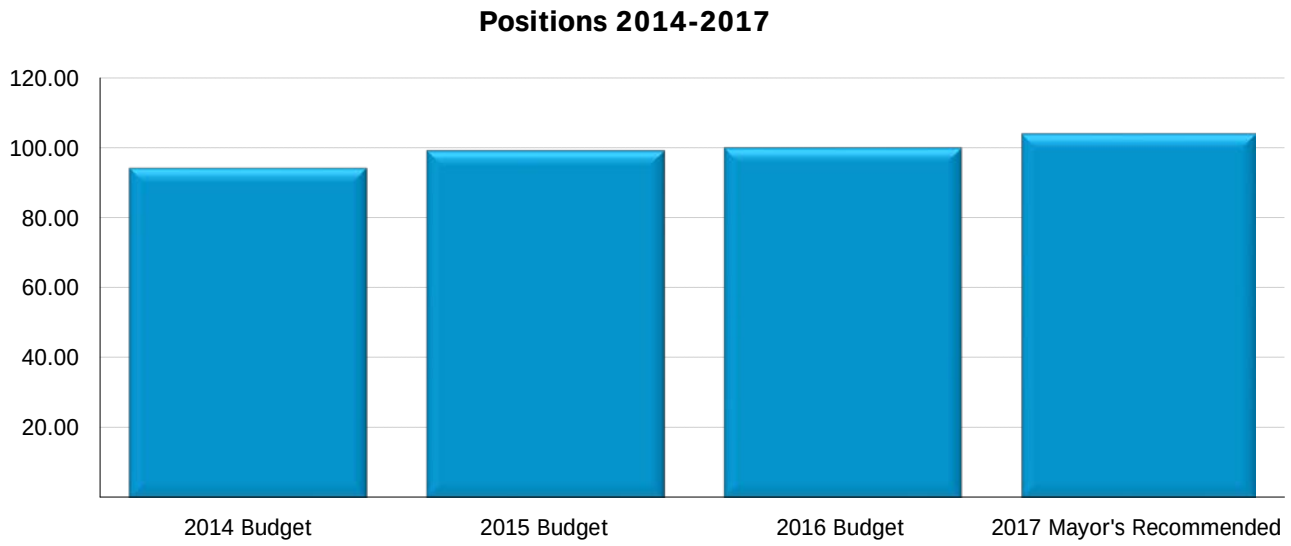
Expense by Category



MINNEAPOLIS HEALTH DEPARTMENT

Staffing Information

Division	2014 Budget	2015 Budget	2016 Budget	2017 Mayor's Recommended	% Change	Change
CORE INFRASTRUCTURE	13.10	14.55	15.75	15.75	0.0%	0
EMERGENCY PREP & INFECTIOUS DISEASE	2.60	2.70	2.60	2.60	0.0%	0
ENVIRONMENTAL SERVICES	10.50	11.50	11.75	11.75	0.0%	0
FOOD LODGING AND POOLS	21.00	22.00	23.00	25.00	8.7%	2.00
HEALTHY HOMES AND ENVIRONMENT						0
HEALTHY LIVING	6.55	7.35	7.40	7.40	0.0%	0
LEAD AND HEALTHY HOMES	9.30	9.00	9.00	10.00	11.1%	1.00
PERINATAL EARLY CHILDHOOD/FAMILY	2.35	4.00	2.35	2.35	0.0%	0
SCHOOL BASED CLINICS	23.30	22.30	23.30	23.30	0.0%	0
SENIOR SERVICES	1.00	1.10	1.00	1.00	0.0%	0
YOUTH DEVEL- TEEN PREG PREV	1.20	1.30	1.40	2.40	71.4%	1.00
YOUTH VIOLENCE PREVENTION	3.40	3.50	2.50	2.50	0.0%	0
Overall	94.30	99.30	100.05	104.05	4.0%	4.00



INTERNAL AUDIT

MISSION

To serve the City of Minneapolis and the public interest by providing objective services that enhance the City's ability to manage risk, improve internal controls, optimize efficiencies, reduce costs and strengthen accountability.

BUSINESS LINES

Powers and duties of the Internal Auditor:

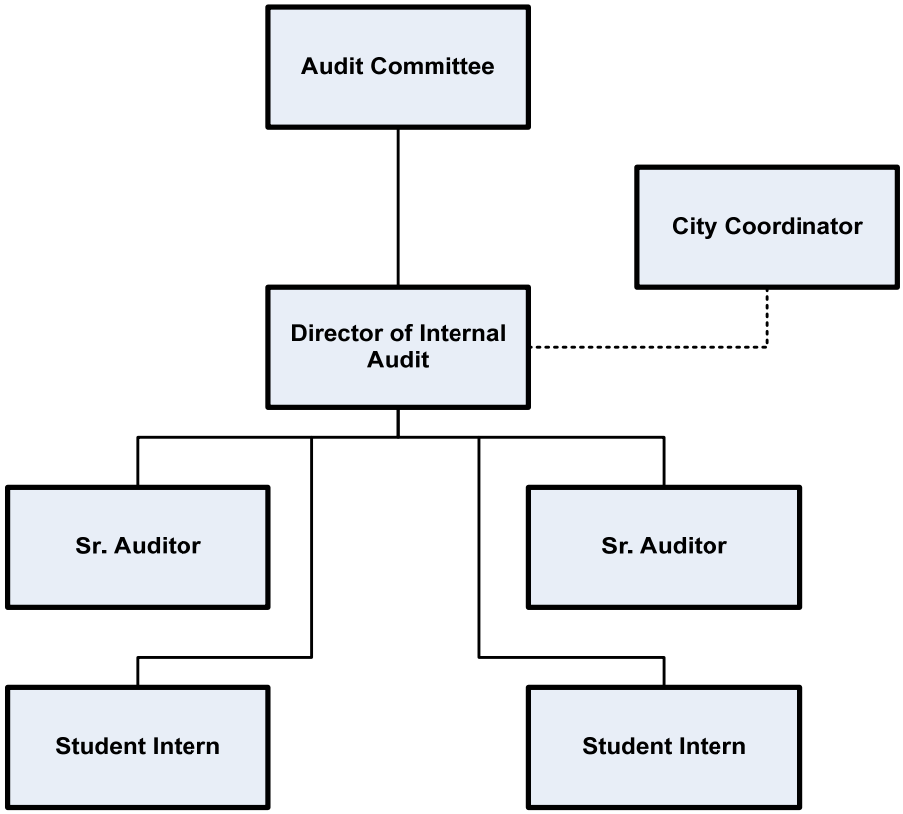
a) The internal auditor shall:

1) Establish guidelines, policies, and procedures for the conduct of periodic internal audits.
2) Develop an annual audit plan to be submitted to the Audit Committee for approval.
3) Conduct investigations of alleged or suspected impropriety, fraud, misappropriation, or other misuse of City funds, shall seek advice from the City attorney as appropriate and report any suspected criminal activity to appropriate law enforcement authorities.
4) Appraise the audit committee on the adequacy of action taken by departments to correct report deficiencies.
5) Implement a comprehensive audit plan to review and evaluate the adequacy and effectiveness of the City's internal system of financial controls to ensure:
   - The reliability and integrity of financial records and reports.
   - Compliance with policies, procedures, ordinances, rules and statues related to expenditures and financial controls.
   - The assets are safeguarded from loss.
6) Coordinate with external auditors and assist in the implementation of corrective actions recommended by external auditors as appropriate.
7) Submit an annual report to the mayor and City Council indicating audits completed, major findings, corrective actions taken by administrative managers, and significant findings which have not been fully addressed by management.

b) The internal auditor may:

1) Subject to the approval of the audit committee, conduct special reviews and programmatic reviews at the request of the mayor, City Council, finance officer, City departments, boards and commissions.
2) Provide assistance to City departments, boards and commissions for evaluation of financial controls. (2009-Or-190, § 4, 12-18-09)

ORGANIZATION CHART



A City that Works

Internal Audit General Fund: $720,549

This program provides independent, objective, timely and reliable information to City Departments, Residents and Policy Makers regarding risk management and opportunities to improve the City's ability to efficiently and effectively meet its objectives. The Internal Audit department is in a unique position to help functions within the City evaluate high-risk activities or programs and provide insights into opportunities to improve processes or controls to align with an appropriate and reasonable level of risk management. The outcome of this program will enable the City to manage financial, operational, technological, reputational and regulatory risks in the achievement of its goals while exemplifying its values. Services provided under this program include audits, consultations, investigations and Ad Hoc Projects.

Financial Analysis

Expenditure

The total Internal Audit Department's budget increases from $592,000 to $721,000 from 2016 to 2017. This is an increase of $128,000 or 21.7% primarily due to increases in routine inflationary operational costs and the Mayor's recommended ongoing budgetary change items of $104,000 (includes 1.0 FTE).

Revenue
This Department does not produce revenue.

Fund Allocation
This department is funded completely in the General Fund.

Mayor's Recommended Budget
The Mayor recommended $104,000 ongoing General Fund resources for an Internal Audit Manager (includes 1.0 FTE).

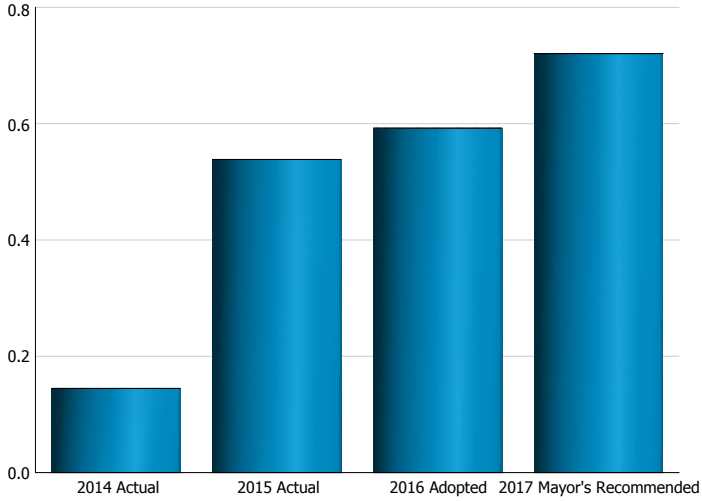
INTERNAL AUDIT
EXPENSE AND REVENUE INFORMATION

EXPENSE	2014 Actual	2015 Actual	2016 Adopted	2017 Mayor's Recommended	Percent Change	Change
GENERAL						
SALARIES AND WAGES	55,258	228,698	274,994	370,889	34.9%	95,895
FRINGE BENEFITS	15,034	60,453	94,698	120,328	27.1%	25,630
CONTRACTUAL SERVICES	67,246	236,286	212,138	218,901	3.2%	6,763
OPERATING COSTS	7,128	10,406	10,431	10,431	0.0%	0
CAPITAL		2,609				0
TOTAL GENERAL	**144,666**	**538,452**	**592,261**	**720,549**	**21.7%**	**128,288**
TOTAL EXPENSE	**144,666**	**538,452**	**592,261**	**720,549**	**21.7%**	**128,288**

REVENUE	2014 Actual	2015 Actual	2016 Adopted	2017 Mayor's Recommended	Percent Change	Change

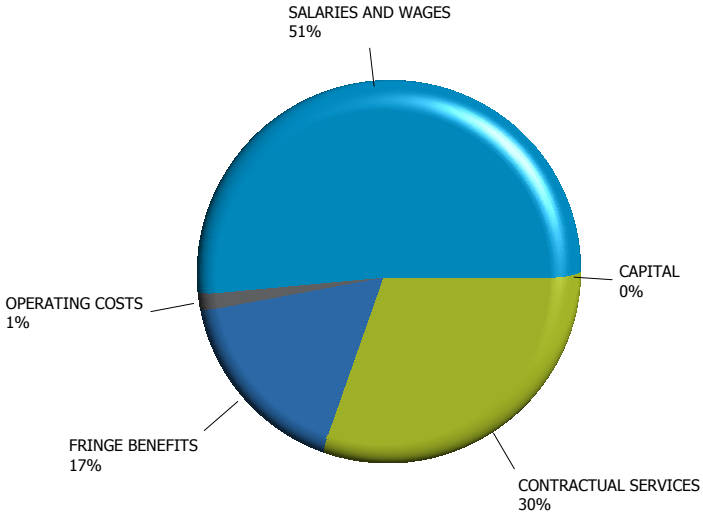
INTERNAL AUDIT
EXPENSE AND REVENUE INFORMATION

Expense 2014 - 2017
In Millions



Revenue 2014 - 2017
In Millions

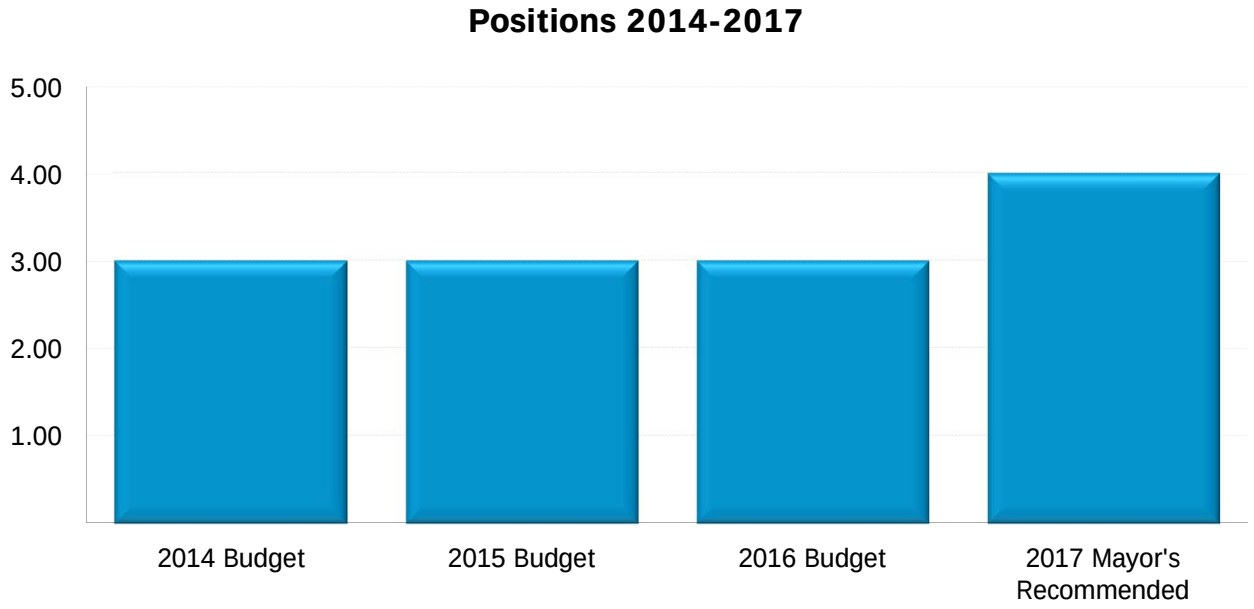
Expense by Category



INTERNAL AUDIT

Staffing Information

Division	2014 Budget	2015 Budget	2016 Budget	2017 Mayor's Recommended	% Change	Change
INTERNAL AUDIT	3.00	3.00	3.00	4.00	33.3%	1.00
Overall	3.00	3.00	3.00	4.00	33.3%	1.00



MAYOR

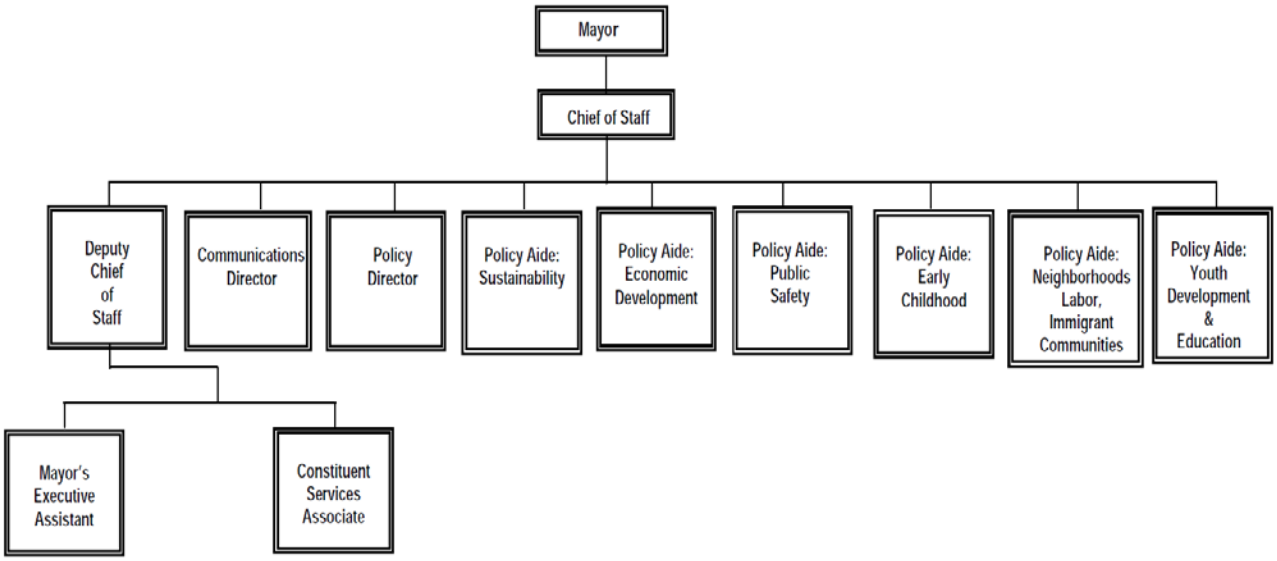
MISSION

Dedicated to making Minneapolis a vibrant, safe city that offers opportunity for all.

BUSINESS LINES

- **Policy Development**
  - Lead and support policy development that reflects the City's five-year goals.
  - Partner with the City Council to develop and lead the strategic direction for the City.
  - Develop responsible fiscal policies and an annual budget that reflects City's goals.
  - Support the work of the City to provide better, more coordinated and responsive services.
  - Ensure that the community is actively engaged as an active partner in City work.
- **Policy & Program Promotion**
  - Champion the innovations and successes of Minneapolis as a premier destination, a growing economic and cultural leader.
  - Promote education excellence as the lynchpin to a successful city.
- **Policy & Program Implementation**
  - Nominate and support strong City department heads.
  - Oversee the performance and accountability of the Police and Civil Rights departments.
  - Through *Results Minneapolis* as well as department head evaluations, ensure that the City enterprise is accountable for results.

ORGANIZATIONAL CHART



Mayor Policy & Operations General Fund: $2,071,925

This program leads strategic policy development and supports policy implementation based on the five City goals. This program assists in developing and leading the strategic direction for the city and support functions needed to do this. The program is also in charge of nominating and supporting strong department heads, overseeing the performance and accountability of the Police and Civil Rights department, and developing responsible fiscal policies and an annual budget that reflects the City's goals.

Financial Analysis

Expenditure
The total Mayor department's budget increases from $2.0 million to $2.1 million from 2016 to 2017. This is an increase of $84,000 or 4.2% due to inflationary increases in operating expenses.

Revenue
This department does not produce revenue.

Fund Allocation
This department is funded completely in the General Fund.

Mayor's Recommended Budget
The Mayor recommended no changes to this department's base program proposal.

MAYOR
EXPENSE AND REVENUE INFORMATION

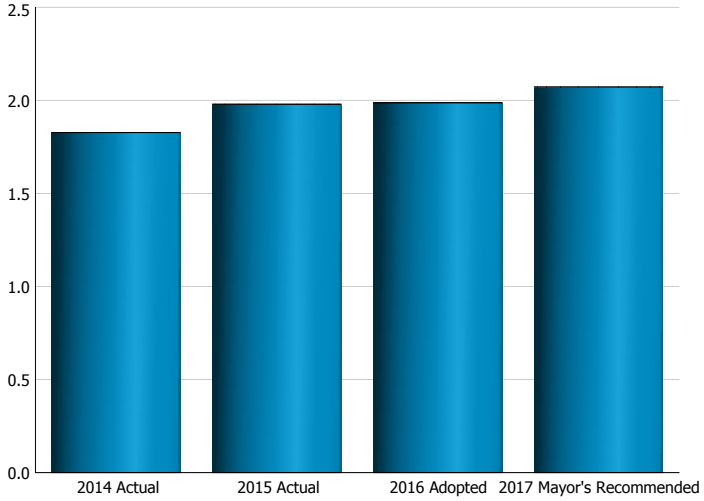
EXPENSE	2014 Actual	2015 Actual	2016 Adopted	2017 Mayor's Recommended	Percent Change	Change
GENERAL						
SALARIES AND WAGES	881,461	933,335	1,019,673	1,077,552	5.7%	57,879
FRINGE BENEFITS	293,672	288,689	388,844	392,663	1.0%	3,818
CONTRACTUAL SERVICES	282,338	354,525	349,834	365,632	4.5%	15,798
OPERATING COSTS	369,897	355,931	229,363	236,078	2.9%	6,715
TOTAL GENERAL	**1,827,368**	**1,932,480**	**1,987,715**	**2,071,925**	**4.2%**	**84,210**
SPECIAL REVENUE						
SALARIES AND WAGES		28,878				0
FRINGE BENEFITS		12,776				0
CONTRACTUAL SERVICES		5,238				0
TOTAL SPECIAL REVENUE		**46,891**				**0**
TOTAL EXPENSE	**1,827,368**	**1,979,371**	**1,987,715**	**2,071,925**	**4.2%**	**84,210**

REVENUE	2014 Actual	2015 Actual	2016 Adopted	2017 Mayor's Recommended	Percent Change	Change
SPECIAL REVENUE						
CONTRIBUTIONS		45,729			0.0%	0
SPECIAL REVENUE		**45,729**				**0**
TOTAL REVENUE		**45,729**				

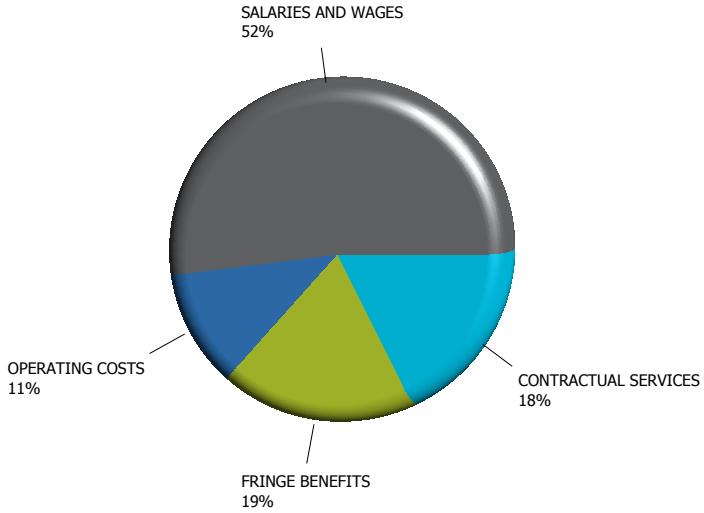
MAYOR
EXPENSE AND REVENUE INFORMATION

Expense 2014 - 2017

In Millions



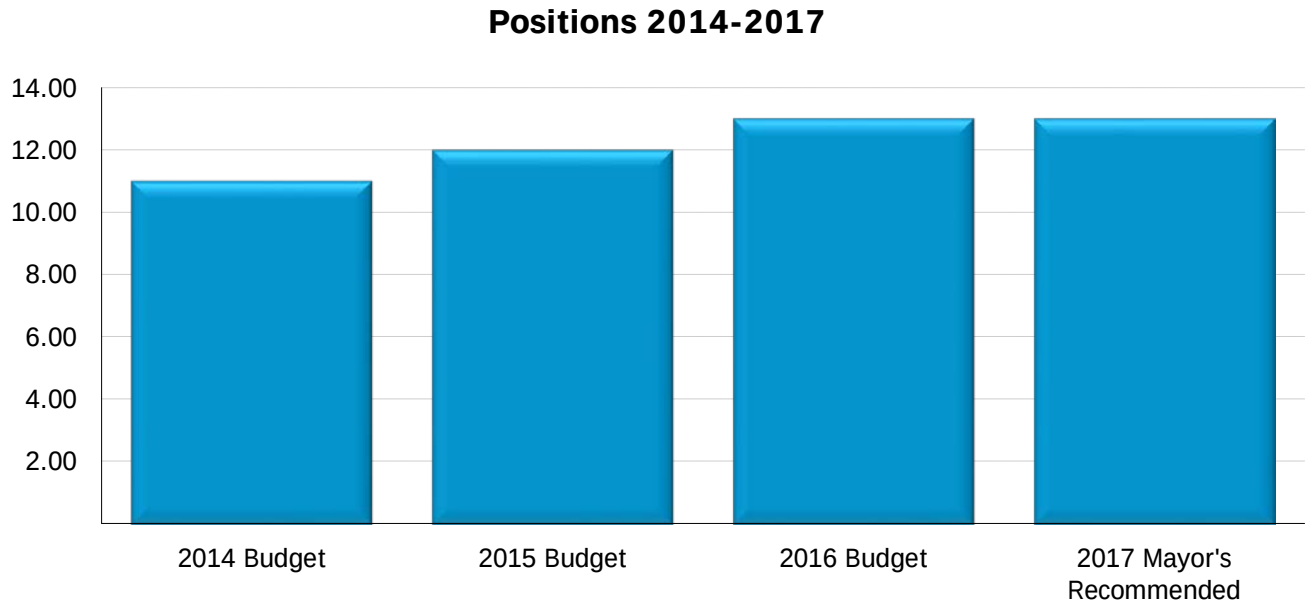
Expense by Category



MAYOR

Staffing Information

Division	2014 Budget	2015 Budget	2016 Budget	2017 Mayor's Recommended	% Change	Change
MAYOR - ADMINISTRATION	11.00	12.00	13.00	13.00	0.0%	0
Overall	11.00	12.00	13.00	13.00	0.0%	0



MINNEAPOLIS POLICE DEPARTMENT

MISSION

The Minneapolis Police Department is committed to providing quality and professional service in partnership with all communities to continue to advance the City's safety, growth and viability. The department is committed to excellence through the development, accountability and support of its employees to achieve their full potential.

BUSINESS LINES

Patrol Bureau

- Precincts
  - Patrol (911 Response, Directed Patrol), Investigations, Community Response Teams (CRT), Canine, Mounted Patrol, BRRT, and Crime Prevention Specialists.

Investigations Bureau

- Violent Crimes
  - Assault, Violent Crime Investigations, Homicide, FBI Cold Cases, Violent Criminal Apprehension Team, Joint Terrorism Task Force, Robbery, Safe Streets, Weapons Investigations
- Special Crimes Investigations Division
  - Juvenile Investigations, Crimes Against Children, Juvenile Trafficking, Juvenile Investigations, Juvenile Outreach and Diversion, PAL, School Resource Officer Program, Licensing Investigations, Auto Theft Prevention, Financial Crimes Unit, Sex Crimes, Predatory Registration Section, Traffic Investigations, Arson
- Forensics Division
  - Lab, Field Operations, Firearms/Tool mark, Forensic Garage, Photo Lab, MAFIN, Computer Forensics, Video Forensics

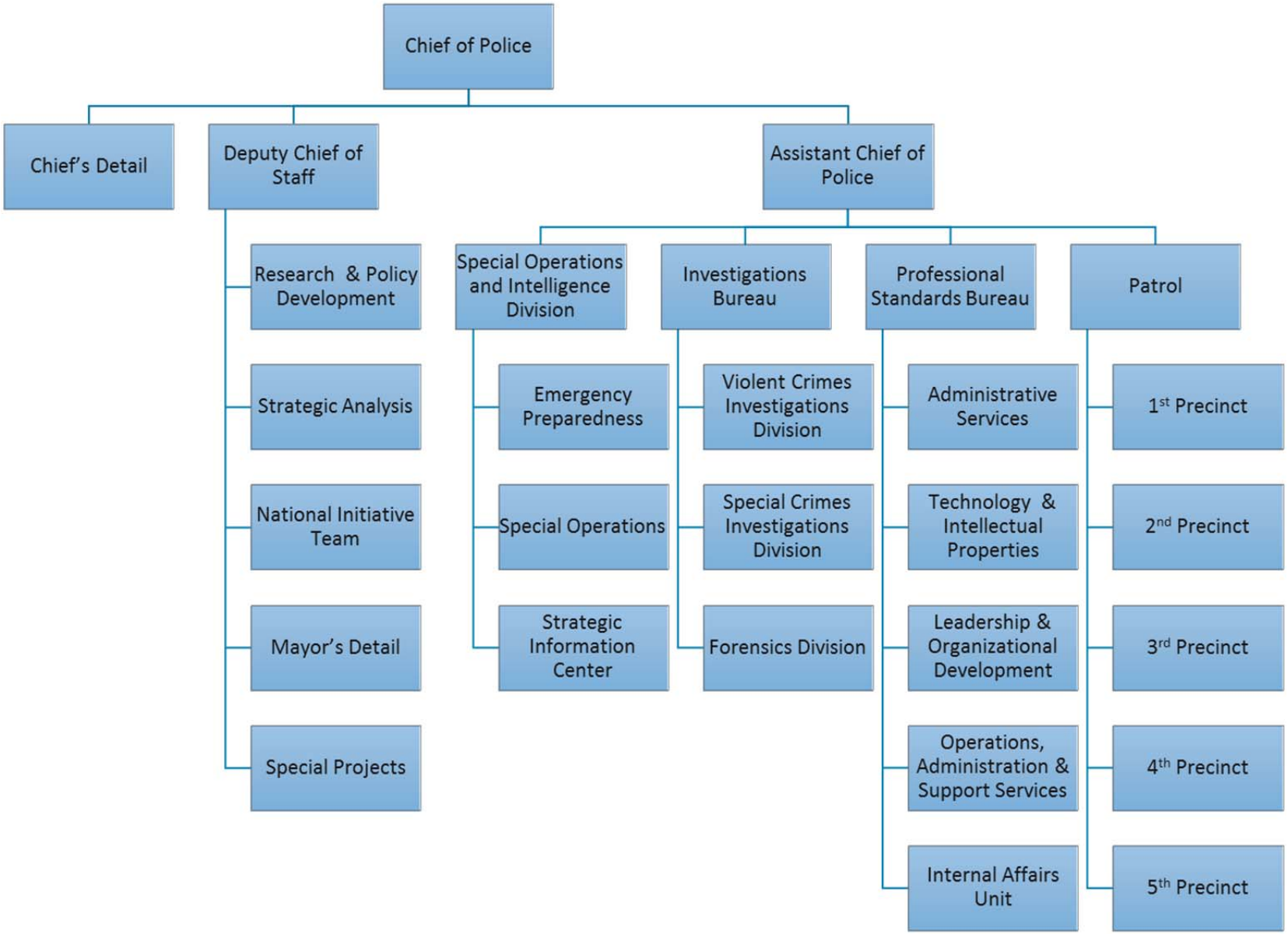
Strategic Information and Crime Analysis Division

- Special Operations Unit
  - Bomb/Arson, Crisis Negotiations, Mobile Command, SWAT
- Emergency Preparedness Unit
  - Community Engagement Team, and Special Events
- Strategic Information Center
  - Crime Analysis, Gang Interdiction Team, Strategic Information Unit

Office of Professional Standards

- Administrative Services
- Technology and Support Services
- Internal Affairs Unit
- Operations and Administration
  - Support Services, Fleet, Police Stores, Property and Evidence, Records, Transcriptions
  - Recruitment and Hiring, Community Service Officers Program, Backgrounds
- Leadership and Organizational Development
  - Academy, In-Service Training, Pre-Service Training

ORGANIZATION CHART



A City That Works

MPD Emergency Response Services General Fund: $2,580,612
Other Funds: $1,547,103

The Emergency Response Services Program is designed to deliver specialized response assets to support the patrol mission. Officers assigned to this program have undergone specialized training and are equipped with state of the art equipment which allows them to effectively respond to rapidly evolving, unexpected police emergencies which might otherwise result in substantial loss of life and/or property damage. Emergency Response Services personnel are the first group to be called in the event of a large-scale disaster or event. Services provided under this program include crisis negotiation, mobile command, SWAT response team and special events/dignitary protection.

MPD Public Safety Services General Fund: $94,587,811
Other Funds: $879,352

The chief responsibility of MPD is maintaining law and order and restoring peace when public safety is threatened. The Public Safety Services program is comprised of several components: 911 Responders from five precincts which include regular Patrol, Directed Patrol, Mounted Patrol, Canine Unit, Bike Patrol, and the Investigative Units from the precincts which include Property Crimes, and Community Response Teams (CRT). Services provided within this program are truly the "backbone" of the Minneapolis Police Department.

Living Well

MPD Administration, Training, and Crime Lab General Fund: $29,015,760
Other Funds: $1,424,775

The Executive arm of the MPD is the foundation for all MPD activities. The Administration determines resource allocation and how to best leverage the various programs and external resources to address needs and emerging public safety issues. This program includes the Chief's Detail, Finance, Internal Affairs, Leadership and Organizational Development Training, Recruitment and Hiring, Academy, Community Service Officers Program, Forensic Division, Research & Policy Development, Property & Evidence, Business Technology, Fleet, and other Support Services.

MPD Violent Crimes Investigations General Fund: $10,517,918
Other Funds: $350,500

Violent Crimes Investigations is responsible for investigating violent crimes, weapons, and gang cases as well as some narcotics offenses. Investigators work with multiple task forces leveraging federal, state, local and private resources and skills to bring focus to high priority community issues and to investigate and hold offenders accountable. The program includes: Homicide, Robbery, Assault, Weapons Unit, and the Task Forces (FBI Joint Terrorism, DEA, VCAT, and Safe Streets).

MPD Criminal Intelligence and Analysis General Fund: $3,585,222

The MPD Criminal Intelligence Program is comprised of the Strategic Information and Crime Analysis Division which includes the Crime Analysis Unit and the Strategic Information Center.

The program combines real-time intelligence, deep data mining and link analysis, and crime analysis to aid in the deployment of department resources and maximize effectiveness. To assist in operations, incidents and arrests are reviewed for criminal patterns, threats, gang involvement, and criminal associations.

Special Crimes Investigations General Fund: $14,318,003
Other Funds: $895,995

The program works collaboratively with criminal justice partners and community stakeholders to investigate and hold those who commit crimes accountable. Works proactively through multi-agency partnerships, to reduce juvenile and other crime, provide stability and respond quickly to threats to public safety. These crimes includes: Domestic Assault, Crimes Against Children (child abuse and juvenile sex trafficking, absent/missing children), Sex Crimes, Traffic Investigations, Licensing, Juvenile Investigations, Juvenile Outreach and Diversion (PAL, School Resource Officer, Juvenile Diversion).

One Minneapolis

MPD Community Engagement General Fund: $2,515,179
Other Funds: $827,400

This program is engineered to develop working relationships within the Citizen and Business Community to reduce fear of crime, improve community/police cooperation, provide education and communication, and improve the quality of life in Minneapolis. The Community Engagement Program is comprised of various components – Community Crime Prevention, a Community Engagement Team, and the Gang Interdiction Team. The Crime Prevention Specialists (CPS) develop working relationships with neighborhoods to reduce the fear of crime, improve community and police cooperation and improve the quality of life in Minneapolis by recruiting and training block leaders, teaching crime identifcation and prevention techniques, presenting safety and educational materials, publishing and distributing crime alerts, promoting National Night Out, resolving complaints about problem properties, and responding to crime trends. The Gang Interdiction Team helps identify, prevent, disrupt, and diffuse gang violence through targeted enforcement, interaction, and intelligence gathering and sharing. The Community Engagement Team helps educate Community organizations, collaborates and communicates with Communities to help resolve crime problems, promote crime prevention, and community risk reduction.

FINANCIAL ANALYSIS

Expenditure

The total Minneapolis Police Department's budget increases from $157.8 million to $163.0 million from 2016 to 2017. This is an increase of $5.2 million, or 3.3%. The Police Department's 2017 expenditure budget reflects the following changes from 2016; routine inflationary increases in operation costs, $1,180,000 in department's non-capitalized capital equipment, and the Mayor's recommended budgetary change items of $4,010,000 in ongoing and $210,000 in one-time.

Revenue
Revenues are projected to increase by 4.2% in this department. This was partially due to the contract for the school resource officers that increased by $200,000. The department's total revenues in 2017 are projected to be $14.9 million.

Fund Allocation
This department is funded primarily in the General Fund, with the remainder of the department's funding found in the Special Revenue, Federal Grant, Other Grant funds and the CDBG fund.

Mayor's Recommended Budget
The Mayor recommended the following ongoing General Fund resources; $1,093,000 for hiring 20 part time (15.0 FTEs) Community Service Officers, $325,000 to support body camera technology, $115,000 for Precinct 1 increased parking cost, $172,400 for increased uniform allowance, $1,000,000 for training and classes that includes a 32 person cadet class and class of 22 recruits. The Mayor's also recommended $1,305,000 for adding 12.0 more officers for community policing and 3.0 officers for the mental-health co-responder pilot project, for a total of 15.0 new officers in 2017. This will raise the authorized strength of the Police Department to 877 next year.

The Mayor also recommended the following one-time General Fund resources; $200,000 for pilot police/mental health co-responders model and $10,000 for complaint process improvement at the Office of Police Conduct Review (OPCR).

POLICE
EXPENSE AND REVENUE INFORMATION

EXPENSE	2014 Actual	2015 Actual	2016 Adopted	2017 Mayor's Recommended	Percent Change	Change
GENERAL						
SALARIES AND WAGES	79,057,456	84,736,786	83,050,830	88,096,672	6.1%	5,045,843
FRINGE BENEFITS	29,947,196	30,649,998	34,339,675	33,194,614	-3.3%	(1,145,060)
CONTRACTUAL SERVICES	20,003,920	20,176,588	21,977,548	22,529,447	2.5%	551,899
OPERATING COSTS	10,806,573	11,630,521	11,369,551	11,669,571	2.6%	300,020
CAPITAL	1,049,076	690,441	2,035,705	1,630,202	-19.9%	(405,503)
TOTAL GENERAL	**140,864,221**	**147,884,333**	**152,773,308**	**157,120,506**	**2.8%**	**4,347,198**
SPECIAL REVENUE						
SALARIES AND WAGES	2,559,891	2,263,866	2,671,284	3,045,982	14.0%	374,698
FRINGE BENEFITS	610,893	551,744	760,459	823,210	8.3%	62,751
CONTRACTUAL SERVICES	1,122,124	990,551	1,074,950	853,499	-20.6%	(221,451)
OPERATING COSTS	434,869	336,439	517,749	1,202,434	132.2%	684,684
CAPITAL	49,236	149,582				0
TOTAL SPECIAL REVENUE	**4,777,014**	**4,292,182**	**5,024,442**	**5,925,124**	**17.9%**	**900,682**
TOTAL EXPENSE	**145,641,234**	**152,176,515**	**157,797,751**	**163,045,631**	**3.3%**	**5,247,880**

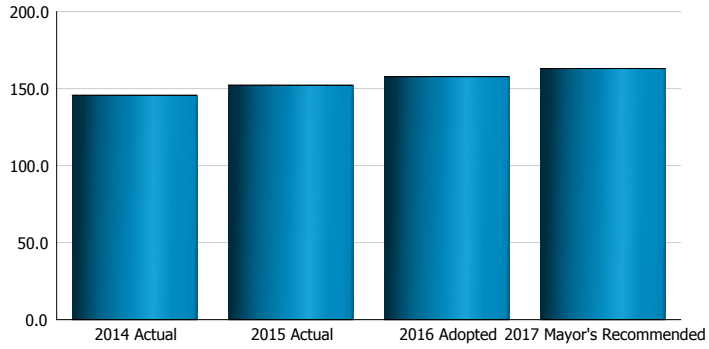
REVENUE	2014 Actual	2015 Actual	2016 Adopted	2017 Mayor's Recommended	Percent Change	Change
GENERAL						
CHARGES FOR SALES	868	229			0.0%	0
CHARGES FOR SERVICES	1,233,544	1,299,953	1,300,000	1,575,000	21.2%	275,000
FEDERAL GOVERNMENT		0			0.0%	0
FINES AND FORFEITS	1,817,342	1,542,644	1,750,000	1,300,000	-25.7%	(450,000)
LICENSE AND PERMITS	24,546	(390)			0.0%	0
OTHER MISC REVENUES	2,826	3,621			0.0%	0
STATE GOVERNMENT	6,650,647	6,784,253	6,700,000	6,800,000	1.5%	100,000
GENERAL	**9,729,774**	**9,630,310**	**9,750,000**	**9,675,000**	**-0.8%**	**(75,000)**
SPECIAL REVENUE						
CHARGES FOR SERVICES	615,205	450,342	1,564,932	2,593,955	65.8%	1,029,023
CONTRIBUTIONS	64,359	16,069			0.0%	0
FEDERAL GOVERNMENT	1,489,966	1,696,337	2,114,144	1,763,156	-16.6%	(350,987)
FINES AND FORFEITS	463,645	502,885	400,000	400,000	0.0%	0
LICENSE AND PERMITS	1,049,533	1,073,277			0.0%	0
LOCAL GOVERNMENT		1,329			0.0%	0
OTHER MISC REVENUES		1,229			0.0%	0
SALES AND OTHER TAXES	131,216	186,863	182,250	184,826	1.4%	2,576
STATE GOVERNMENT	302,377	227,387	294,295	295,641	0.5%	1,346
USE OF FUND BALANCE				(4,921)	0.0%	(4,921)
SPECIAL REVENUE	**4,116,301**	**4,155,719**	**4,555,621**	**5,232,657**	**14.9%**	**677,037**

POLICE
EXPENSE AND REVENUE INFORMATION

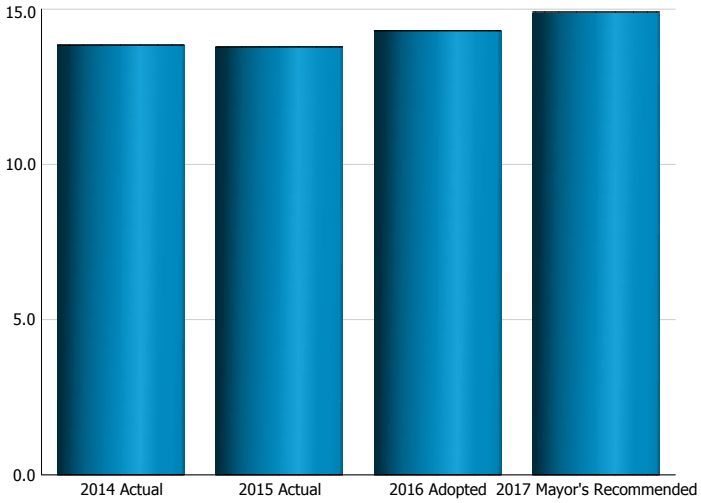
REVENUE	2014 Actual	2015 Actual	2016 Adopted	2017 Mayor's Recommended	Percent Change	Change
TOTAL REVENUE	**13,846,075**	**13,786,029**	**14,305,621**	**14,907,657**	**4.2%**	**602,037**

POLICE
EXPENSE AND REVENUE INFORMATION

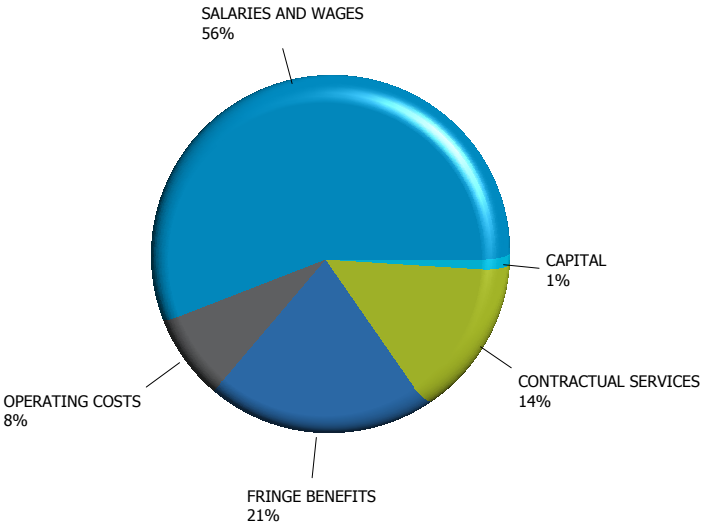
Expense 2014 - 2017
In Millions



Revenue 2014 - 2017
In Millions



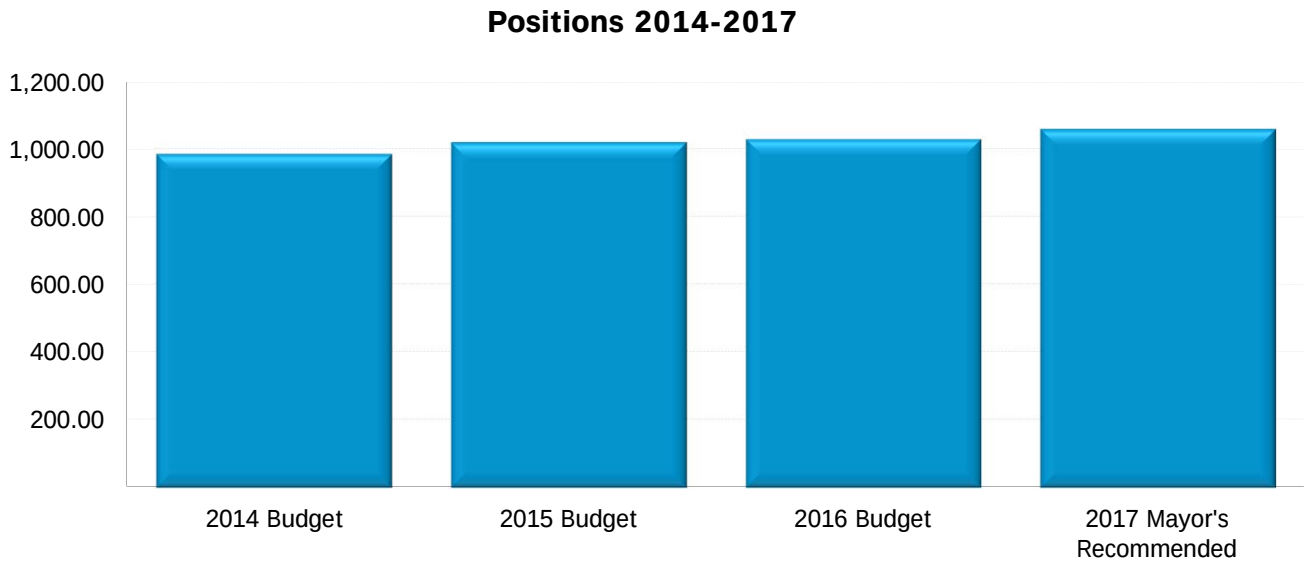
Expense by Category



MINNEAPOLIS POLICE DEPARTMENT

Staffing Information

Division	2014 Budget	2015 Budget	2016 Budget	2017 Mayor's Recommended	% Change	Change
INVESTIGATIONS	155.00	201.00	206.00	201.50	-2.2%	(4.50)
PATROL	646.00	642.00	615.00	644.00	4.7%	29.00
POLICE ADMINISTRATION	14.50	12.50	18.50	27.00	45.9%	8.50
PROFESSIONAL STANDARDS	147.00	138.00	140.00	141.00	0.7%	1.00
STRATEGIC INFORMATION MNGMT	23.00	27.00	50.00	46.00	-8.0%	(4.00)
Overall	985.50	1,020.50	1,029.50	1,059.50	2.9%	30.00



PUBLIC WORK DEPARTMENTS

MISSION

To be effective stewards of the public infrastructure, and provide valued city services those contribute to public safety, economic vitality and neighborhood livability in Minneapolis.

BUSINESS LINES

- Internal Services

  The Internal Services business line is comprised of services that are provided primarily to internal City departments and are funded mostly within formal Internal Service funds. Fees for these services are intended to recover the costs incurred for providing each service. Fleet Services is the only division in the Internal Services business line.

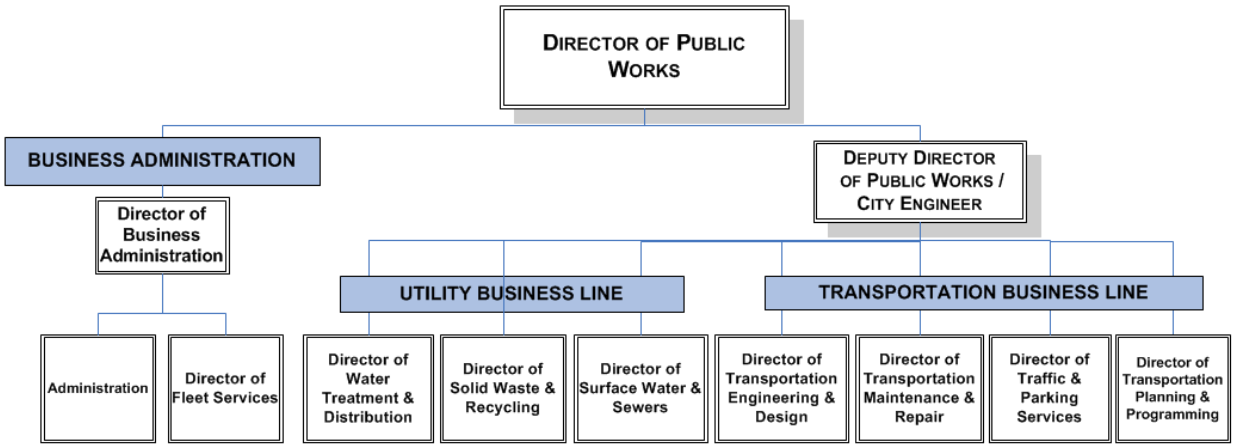
- Utilities

  This business line provides services that promote the health and safety of people and property by providing potable water, managing non-potable water, and maintaining a clean city through the collection and disposal of solid waste, recyclables, problem materials, yard waste, and coordination of Clean City activities. The three divisions of the Utilities business line are Surface Water and Sewers, Water Treatment and Distribution, and Solid Waste and Recycling Services.

- Transportation

  The Transportation Business Line exists to offer people a variety of safe, convenient options for moving throughout the City and within the region. Transportation options enhance the aesthetics of the environment, improving livability, while contributing to economic vitality through the safe, efficient movement of people and goods. The four divisions in the Transportation business line are Traffic and Parking Services, Transportation Engineering and Design, Transportation Planning and Programming, and Transportation Maintenance and Repair.

ORGANIZATION CHART



A City that Works

Fleet Management Other Funds: $12,582,076

Fleet Management develops fleet replacement programs for all vehicles and equipment to meet the needs of using departments. Fleet Management also monitors and reports on fleet utilization, registers and licenses all City vehicles, and re-markets units through several outlets to maximize return.

Public Works Administration General Fund: $3,917,600

Public Works Administration provides leadership to its divisions and works with City leaders in maintaining and preserving its public infrastructure, delivering related essential services as efficiently as possible with the financial resources provided and ensuring that public safety is not compromised. The program strives to improve and facilitate accountability and innovation throughout its divisions, providing analysis and long-range thinking that supports responsible decisionmaking.

Fleet Field Support Other Funds: $2,374,135

Field Support provides support to field operations through staffing and equipment resources. It also supports the department by providing services in safety, training, and emergency management. Field Support exchanges information with Public Works divisions and other City of Minneapolis departments and agencies to support the planning and scheduling of construction and maintenance activities as well as requests to support special events. This information includes project requirements and requests for services, equipment status, and qualified personnel. This section also coordinates training for field employees (City and Park Board) to meet federal, state and local law, rules, and policies.

Maintenance Operations Other Funds: $16,654,657

Maintenance and Operations is responsible for set-up, maintenance, repair, and decommissioning of all vehicles and equipment in the City's fleet. This operation also manages

fueling sites at City-owned facilities and environmental compliance with federal, state, and local laws, rules, and policies.

Traffic General Fund: $9,564,609
Other Funds: $323,610

This division operates and maintains the existing traffic control devices (800 signals, 100,000 traffic signs and numerous pavement markings), their related infrastructure components and the necessary traffic management and safety equipment. Key activities include maintenance of fixtures and poles, response to and repair of crash damages, the central traffic signal computer and its communication system, traffic crash databases, Gopher One-Call locating, traffic safety analyses and studies, monitoring the traffic flow and operations, and the managing traffic related to events. These efforts are accomplished for all modes of travel (pedestrian, bike, transit, rail, truck and automobile).

Construction Management Other Funds: $1,966,071

This program provides varying degrees of construction management and oversight of construction requirements for all roadways, bridges, streetscapes, and bike paths within the City of Minneapolis. This oversight includes projects with the State of Minnesota (with and without Federal participation) and Hennepin County, and is accomplished utilizing both internal and external resources. These activities include, but are not limited to, field surveying activities, geotechnical analysis, field inspection, material inspection and research, and overall quality control including a significant amount of the actual lab testing being performed by the City's in-house facility.

Additionally, Construction Management takes the lead on construction-related environmental contamination issues associated with construction projects, including a fully-trained staff to deal with site-specific construction contingency and remedial action plans, as well as managing the necessary contracts and consultants.

Street Maintenance and Repair General Fund: $10,715,679

This program provides basic maintenance and repair services on over 1,000 miles of City streets and parkways as well as 400 miles of alleys. This program also includes general pothole patch and repair, preventative maintenance such as crack sealing and sealcoating, utility cut restoration, and other pavement-related repairs.

Snow and Ice Control General Fund: $13,261,094

This program provides snow and ice control as well as other winter maintenance services on City streets, alleys, bridges and public sidewalks.

Malls and Plazas Maintenance General Fund: $2,198,427

This program provides for basic maintenance and repair services on all greenspaces, minimalls This program provides for basic maintenance and repair services on all greenspaces, minimalls and plazas, and bike trails in the public right-of-way throughout the City. It includes both summer mowing and turf care, cleaning and litter/debris collection, landscape maintenance, and any structural, lighting and other maintenance needs as appropriate, as well as winter snow and

ice control services. It encompasses180 acres of greenspace requiring various levels of service from high- end plazas to boulevards, medians and open areas along streets and highways.

Ramp Maintenance and Repair General Fund: $2,833,571

This program supports the operations of a group of State and City-owned parking ramps and lots including minor concrete patching, crack sealing, caulking, concrete surface sealing and other preventative maintenance. The program also provides for basic summer maintenance and and winter sidewalk snow and ice control on some City-owned properties managed by the Property Services Division.

Great Places

Solid Waste and Recycling Other Funds: $40,345,138

The purpose of this program is to manage collection of solid waste, recyclables, white goods, and yard waste for 100,000 residential customers as well as support clean city programs such as graffiti abatement. Services provided by this program include collection and disposal of solid waste, collection of recyclable materials including household organics and household electronics, collection and disposal of large items such as appliances, and collection of yard waste.

Street Cleaning Other Funds: $9,148,113

The Street Cleaning program mitigates surface water runoff pollution and addresses general cleanliness of streets and alleys and overall neighborhood livability. Street and alley sweeping helps to remove pollutants before they enter the City's water bodies, protecting these important natural resources. This program also supports storm response debris removal and cleaning from streets and alleys, parade and other event cleanup from streets and the public right-of-way, and responding to general trash, debris or other materials that are illegally left or dumped in the public right-of-way.

Potable Water Supply Other Funds: $57,917,069

This program provides for the distribution of clean and reliable drinking water to every residential and non-residential City customer. The program also provides water for fire-fighting and maintains a system to bill and collect for the water used to provide sustainability of the water system.

Sanitary - Collection and Treatment Other Funds: $61,871,157

The sanitary program meets regulatory requirements while collecting sanitary flow data within the City of Minneapolis for Metropolitan Council Environmental Service (MCES) treatment and discharge to the Mississippi River. Maintaining system flow is critical in minimizing the risk of sanitary backups and combined sewer overflows to the Mississippi River. Activities in this program include the design and analysis of the sanitary system for self-cleaning velocity in pipes and identifying sources of clear water. It also includes daily cleaning and operation of the system as well as emergency responses and payments to MCES for the treatment of the sanitary discharge.

Stormwater - Collection and Treatment Other Funds: $19,691,172

The stormwater program meets regulatory requirements while collecting stormwater and treating it prior to entering the lakes, creeks and rivers in the City of Minneapolis. Maintaining stormwater in the system is essential to control the flow of stormwater and minimize flooding risks while protecting water quality. Activities range from the design and analysis of the stormwater system including pipes and water quality infrastructure components to implementation and completion of regulatory activities, as well as daily cleaning and ongoing operation of the system.

Living Well

Minneapolis Impound Lot Other Funds: $5,313,973

The Minneapolis Impound Lot, operated by the Public Works Department, is responsible for towing, storing and processing vehicles removed by law enforcement in accordance to applicable City ordinances and State statutes. It also auctions off unclaimed vehicles through public and dealer auctions and offers such services to other City departments and divisions whenever needed.

Sidewalk Other Funds: $1,218,929

This program supports pedestrian passage on the 2,000 miles of sidewalks in the public right-of-way. It is composed of two parts: Sidewalk maintenance and repair during the summer construction season, and enforcement of the City's sidewalk shoveling ordinances in the winter season. The Sidewalk Section also manages the occasional installation of new sidewalk, orders temporary repairs on a complaint basis, and monitors the installation of sidewalk intersection pedestrian ramps for compliance with the Americans with Disabilities Act.

Street Lighting General Fund: $7,432,665

This program encompasses the operation and maintainance of the existing 48,000 streetlights including both city metal pole lights (20,000) and Xcel wood pole lights (28,000). Key components include electricity, replacing bulbs and ballasts, infrastructure maintenance of fixtures and poles, and responding to crash damages.

Transportation Planning and Programming General Fund: $2,292,774
Other Funds: $122,412

Transportation Planning and Programming develops and coordinates policies and actions to promote a safe, efficient and integrated multi-modal transportation system, safe and well-maintained public infrastructure, and community connectedness. Transportation planning involves long-range multi-model transportation planning; coordination and development of the Public Works Capital Improvement Plan; partnerships with other public agencies such as Met Council, Hennepin County, and the State of Minnesota; grant applications for outside funding sources; and community engagement around transportation projects along with representing the City on policy boards and technical and advisory committees. This program also encompasses Minneapolis' advisory efforts and planning analysis related to the Minneapolis-St. Paul International Airport.

Bridge Maintenance and Repair General Fund: $2,988,523

This program encompasses basic maintenance and repair services on over 600 City vehicular, pedestrian and other bridges and provides support for the bridge inspections and the construction unit of the Public Works Transportation Planning and Engineering Division. It also provides for water rescue support. This group also plays a key role as a first responder for bridge and storm-related emergency response.

Surface Transportation and Management General Fund: $1,912,086

This program encompasses the oversight or Right of Way management. The city's roads, sidewalks, and alleys exist on public Right of Way that requires management from a use and real estate perspective. This includes providing encroachment permits, banner permits, Right of Way vacation requests, real estate management, and special assessment support for all Public Works projects and programs.

Surface Transportation Capital Other Funds: $11,476,836

The Surface Transportation Capital group provides oversight of all engineering and design for Minneapolis roadways, bridges, streetscapes, and bike trails. This program also manages the coordination of work associated with State of Minnesota and Hennepin County projects within Minneapolis.

A Hub of Economic Activity and Innovation

On-Street Parking Other Funds: $4,238,945

The On-Street Parking program is designed to leverage existing public right-of-ways to provide safe, accessible and affordable short-term parking in a manner that encourages economic growth while protecting the interest of local residents. The program utilizes parking meters and special permits to achieve its goals.

Off-Street Parking Other Funds: $31,419,956

The Off-Street program is responsible for managing a portfolio of City and State-owned and leased parking ramps and parking lots. As an integral part of the City's transportation infrastructure, these parking facilities promote the City's multi-modal vision. Designed, in part, on a hub-and-spoke model, the system leverages a network of skyways, bike paths and transit routes to offer a multimodal transportation solution to residents, visitors and commuters while reducing traffic congestion in the downtown core. Additionally, several facilities were built as part of development agreements and continue to play an important role in the area of economic development.

Special Service Districts General Fund: $2,137,800
Other Funds: $6,219,648

This program provides for service delivery and administrative support for 16 Council Adopted Special Service Districts in Mineapolis. This includes the Downtown Improvement District Special Service District, commonly called the DID.

FINANCIAL ANALYSIS

Expenditure
The total expenditure budget for all Public Works divisions combined is $342.1 million for 2017. This is an increase of 2.2% or $7.4 million over the 2016 budget. The largest appropriation increases are found in the capital project fund, with a budgeted increase of 35.5% from 2016. The 2017 budget includes the Mayor's recommended ongoing 3.0 FTEs and one-time appropriation of $825,000.

Revenue
Total revenue for all Public Works divisions combined is projected to be $367.1 million, excluding the use of fund balance. This is an increase of 3.0% or $10.6 million over the 2016 budget.

Fund Allocation
The department is funded from a variety of sources including Enterprise Funds (67.2%), the General Funds (17.3%), Internal Service Funds (9.9%), Capital Project Funds (3.7%), and Special Revenue Funds (1.8%).

Mayor's Recommended Budget
Please refer to the individual divisional sections for the Mayor's recommendations.

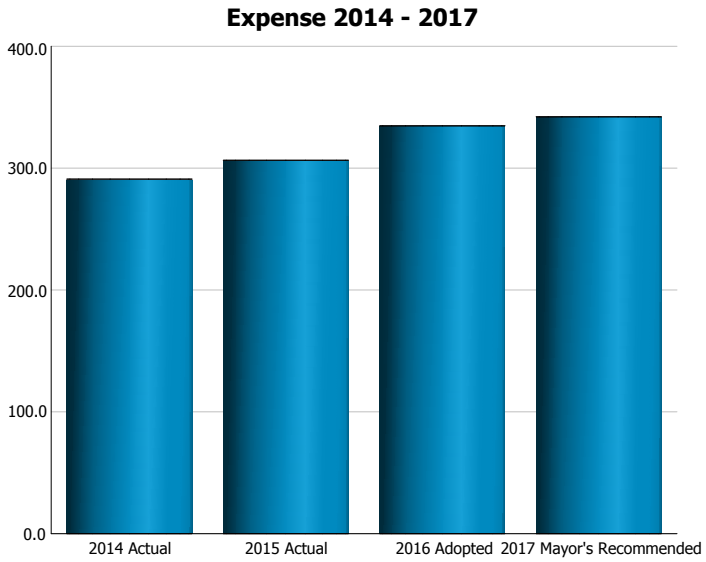
EXPENSE AND REVENUE INFORMATION

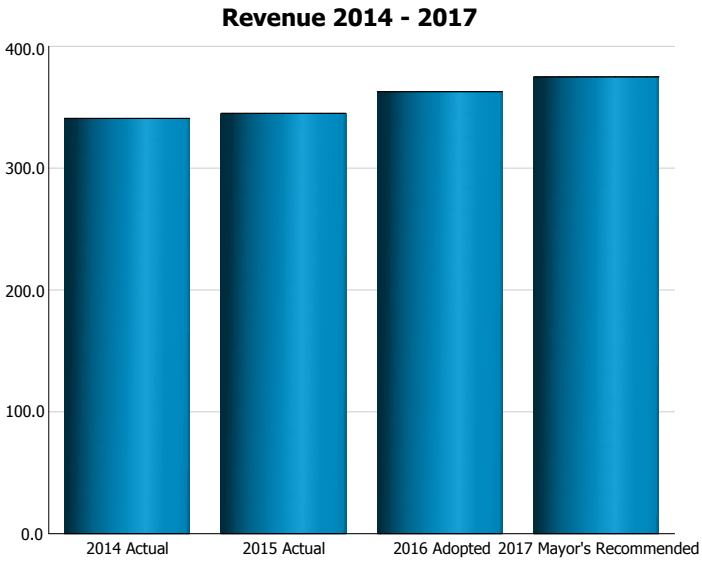
EXPENSE		2014 Actual	2015 Actual	2016 Adopted	2017 Mayor's Recommended	% Change	Change
CAPITAL PROJECT	CAPITAL	268	29,554	80,000	80,000	0.0%	
	CONTRACTUAL SERVICES	4,223,690	5,083,944	4,110,590	7,243,558	76.2%	3,132,968
	FRINGE BENEFITS	1,156,438	1,097,399	1,445,428	1,466,470	1.5%	21,042
	OPERATING COSTS	86,700	74,001	112,485	122,661	9.0%	10,176
	SALARIES AND WAGES	3,070,814	1,863,170	3,710,433	3,905,488	5.3%	195,055
CAPITAL PROJECT		**8,537,910**	**8,148,068**	**9,458,936**	**12,818,177**	**35.5%**	**3,359,241**
ENTERPRISE	CAPITAL	311,409	700,644	4,583,769	2,541,794	-44.5%	(2,041,975)
	CONTRACTUAL SERVICES	97,208,502	98,302,446	107,818,072	111,409,625	3.3%	3,591,553
	FRINGE BENEFITS	13,852,737	26,833,177	17,430,068	17,730,366	1.7%	300,297
	OPERATING COSTS	52,556,113	58,089,675	61,046,428	61,606,272	0.9%	559,844
	SALARIES AND WAGES	30,865,401	31,751,946	34,907,183	36,657,466	5.0%	1,750,282
ENTERPRISE		**194,794,162**	**215,677,888**	**225,785,521**	**229,945,522**	**1.8%**	**4,160,001**
GENERAL	CAPITAL	202,941	323,023	234,054	160,502	-31.4%	(73,552)
	CONTRACTUAL SERVICES	21,324,110	17,947,171	20,624,425	21,286,530	3.2%	662,105
	FRINGE BENEFITS	8,425,435	7,790,406	8,805,515	8,525,961	-3.2%	(279,554)
	OPERATING COSTS	7,670,065	8,742,229	9,582,946	10,743,994	12.1%	1,161,048
	SALARIES AND WAGES	17,280,458	18,216,486	17,784,193	18,537,841	4.2%	753,647
GENERAL		**54,903,009**	**53,019,315**	**57,031,134**	**59,254,828**	**3.9%**	**2,223,694**
INTERNAL SERVICE	CAPITAL			11,159,083	9,956,695	-10.8%	(1,202,388)
	CONTRACTUAL SERVICES	8,994,853	6,029,049	6,480,427	6,898,884	6.5%	418,457
	FRINGE BENEFITS	2,493,235	4,989,942	3,238,683	3,191,251	-1.5%	(47,432)
	OPERATING COSTS	9,766,233	6,944,926	9,497,138	7,738,866	-18.5%	(1,758,272)
	SALARIES AND WAGES	5,237,160	5,388,516	5,870,361	6,114,852	4.2%	244,492
INTERNAL SERVICE		**26,491,480**	**23,352,433**	**36,245,692**	**33,900,548**	**-6.5%**	**(2,345,144)**
SPECIAL REVENUE	CONTRACTUAL SERVICES	6,225,554	6,237,153	6,203,796	6,219,648	0.3%	15,852
	FRINGE BENEFITS	7,004	7,087				
	OPERATING COSTS		205				
	SALARIES AND WAGES	20,115	20,182				
SPECIAL REVENUE		**6,252,673**	**6,264,627**	**6,203,796**	**6,219,648**	**0.3%**	**15,852**
TOTAL EXPENSE		**290,979,234**	**306,462,330**	**334,725,079**	**342,138,723**	**2.2%**	**7,413,645**

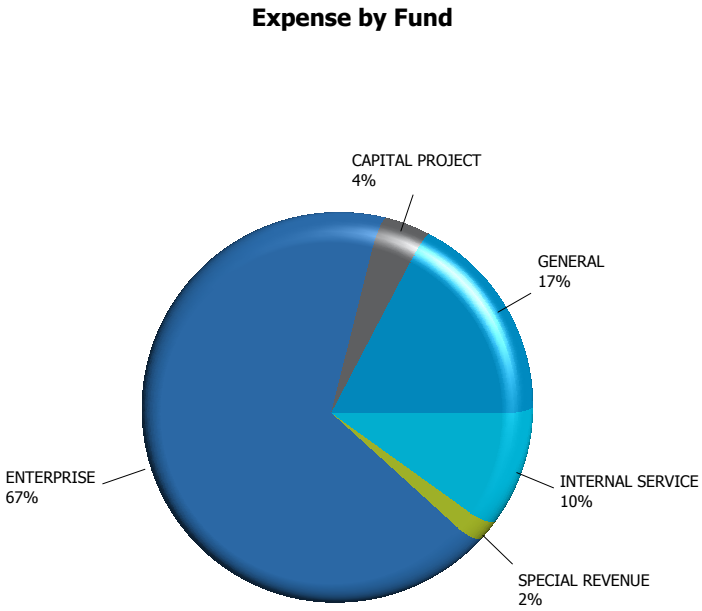
REVENUE		2014 Actual	2015 Actual	2016 Adopted	2017 Mayor's Recommended	% Change	Change
CAPITAL PROJECT	CHARGES FOR SALES	3					
	CHARGES FOR SERVICES	3,603,359	7,930,601	5,500,000	3,865,000	-29.7%	(1,635,000)
	FEDERAL GOVERNMENT	(45,226)	39,339				
	LICENSE AND PERMITS	323,836	289,534	310,000	310,000	0.0%	
	OTHER MISC REVENUES		70				
	SPECIAL ASSESSMENTS	137,753	167,445	90,000	90,000	0.0%	
	TRANSFERS IN	700,000					
	USE OF FUND BALANCE			3,558,937	8,553,177	140.3%	4,994,240
CAPITAL PROJECT		**4,719,726**	**8,426,989**	**9,458,937**	**12,818,177**	**35.5%**	**3,359,240**

EXPENSE AND REVENUE INFORMATION

REVENUE		2014 Actual	2015 Actual	2016 Adopted	2017 Mayor's Recommended	% Change	Change
ENTERPRISE	CHARGES FOR SALES	1,979,471	1,657,660	1,018,000	1,163,000	14.2%	145,000
	CHARGES FOR SERVICES	257,682,010	265,166,540	280,770,650	292,740,359	4.3%	11,969,709
	FEDERAL GOVERNMENT	88,138	5,883				
	FINES AND FORFEITS	92,884	15,349	45,000	45,000	0.0%	
	GAINS	173,374					
	LICENSE AND PERMITS	571,178	556,754	416,000	490,000	17.8%	74,000
	LOCAL GOVERNMENT	1,183,271	1,338,876	1,453,275	1,398,502	-3.8%	(54,773)
	OTHER MISC REVENUES	86,164	21,244				
	RENTS	2,105	9,867				
	SPECIAL ASSESSMENTS	1,917,879	1,672,341	1,993,231	1,983,481	-0.5%	(9,750)
	STATE GOVERNMENT	1,203,906	1,404,441	1,404,601	1,347,865	-4.0%	(56,736)
	TRANSFERS IN	1,156,681	1,285,170				
	USE OF FUND BALANCE			2,227,967	(62,373)	-102.8%	(2,290,340)
ENTERPRISE		**266,137,061**	**273,134,126**	**289,328,724**	**299,105,834**	**3.4%**	**9,777,110**
GENERAL	CHARGES FOR SALES	86,327	42,911	75,140	55,000	-26.8%	(20,140)
	CHARGES FOR SERVICES	11,336,127	12,915,609	11,118,930	11,080,335	-0.3%	(38,595)
	FRANCHISE FEES	43,479					
	GAINS		5,016				
	LICENSE AND PERMITS	2,848,759	3,664,356	2,240,000	2,242,000	0.1%	2,000
	LOCAL GOVERNMENT	623,305	779,673	698,860	980,663	40.3%	281,803
	LONG TERM LIABILITIES PROCEEDS		(5,016)				
	OTHER MISC REVENUES	224,874	364,271	186,000	209,000	12.4%	23,000
	RENTS		8,957				
	SPECIAL ASSESSMENTS	1,992,488	2,110,920	2,376,601	2,937,800	23.6%	561,199
	STATE GOVERNMENT	4,561,937	4,377,629	4,937,709	5,015,006	1.6%	77,297
GENERAL		**21,717,296**	**24,264,326**	**21,633,240**	**22,519,804**	**4.1%**	**886,564**
INTERNAL SERVICE	CHARGES FOR SALES	9,089,695	7,846,434	9,785,380	8,233,826	-15.9%	(1,551,554)
	CHARGES FOR SERVICES	10,918,868	10,699,438	11,671,110	11,879,330	1.8%	208,220
	GAINS	215,973	259,521				
	LONG TERM LIABILITIES PROCEEDS	(1,644)					
	OTHER MISC REVENUES	285,855	97,448	10,000	10,000	0.0%	
	RENTS	21,175,349	13,907,011	14,176,277	14,754,974	4.1%	578,697
	USE OF FUND BALANCE			506,362	(604,375)	-219.4%	(1,110,737)
INTERNAL SERVICE		**41,684,097**	**32,809,851**	**36,149,129**	**34,273,755**	**-5.2%**	**(1,875,374)**
SPECIAL REVENUE	CONTRIBUTIONS	91,310	16,307				
	LOCAL GOVERNMENT		8,000				
	OTHER MISC REVENUES	2,300					
	SPECIAL ASSESSMENTS	6,462,188	6,297,816	6,203,796	6,219,648	0.3%	15,852
	STATE GOVERNMENT	13,102	10,000				
SPECIAL REVENUE		**6,568,899**	**6,332,123**	**6,203,796**	**6,219,648**	**0.3%**	**15,852**
TOTAL REVENUE		**340,827,080**	**344,967,415**	**362,773,826**	**374,937,218**	**3.4%**	**12,163,392**


Expense 2014 - 2017
400.0
300.0
200.0
100.0
0.0
2014 Actual
2015 Actual
2016 Adopted
2017 Mayor's Recommended

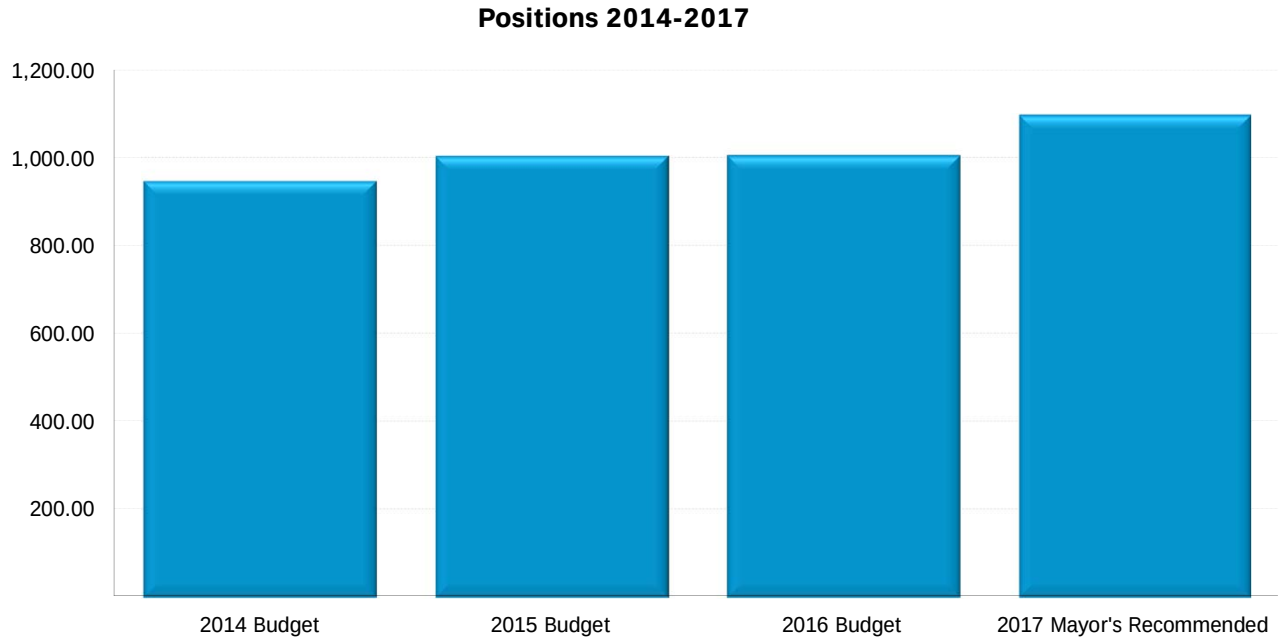

Revenue 2014 - 2017
400.0
300.0
200.0
100.0
0.0
2014 Actual
2015 Actual
2016 Adopted
2017 Mayor's Recommended


Expense by Fund
CAPITAL PROJECT
4%
GENERAL
17%
INTERNAL SERVICE
10%
SPECIAL REVENUE
2%
ENTERPRISE
67%

PUBLIC WORKS

Staffing Information

Division	2014 Budget	2015 Budget	2016 Budget	2017 Mayor's Recommended	% Change	Change
PW - ADMINISTRATIVE SERVICES	16.00	16.00	16.00	16.00	0.0%	0
PW - FLEET	78.00	75.00	75.00	75.00	0.0%	0
PW - SOLID WASTE	134.33	151.00	151.00	151.00	0.0%	0
PW - SURFACE WATER & SEWERS-SANITARY	45.00	47.50	47.75	48.25	1.0%	0.50
PW - SURFACE WATER & SEWERS-STORMWATR	48.50	50.75	51.00	51.50	1.0%	0.50
PW - TRAFFIC AND PARKING SERVICES	98.10	104.10	103.00	105.00	1.9%	2.00
PW - TRANSPORTATION MAINTENANCE AND REPAIR	206.95	216.15	216.15	216.15	0.0%	0
PW - TRANSPORTATION PLAN/PROGRAMING		15.00	17.00	17.00	0.0%	0
PW - TRANSPORTATION PLANNING AND ENGINEERING	78.50	75.00	75.00	75.00	0.0%	0
PW - WATER TREATMENT & DISTR.	192.50	193.00	193.00	193.00	0.0%	0
PW - CAPITAL	49.10	61.00	61.00	150.00	145.9%	89.00
Overall	946.98	1,004.50	1,005.90	1,097.90	9.1%	92.00



Financial Analysis – Public Works Administration

Expenditure
The total Administration Division's budget increased from $3.3 million to $3.9 million from 2016 to 2017. This is an increase of $635,000, or 19.3%. This division's 2017 expenditure budget reflects the following changes from 2016; routine inflationary increases in operating costs, increasing costs allocated to the division for IT and self-insurance charges, and the Mayor's recommended one-time budgetary change items of $500,000.

Revenue
Revenues are projected to be flat to 2016 in this department. The department's total revenues in 2017 are projected to be $3.1 million.

Fund Allocation
This division is funded completely by the General Fund.

Mayor's Recommended Budget
The Mayor recommended additional $500,000 one-time General Fund resources for the Downtown East Commons Operating Reserve.

PW - ADMINISTRATIVE SERVICES
EXPENSE AND REVENUE INFORMATION

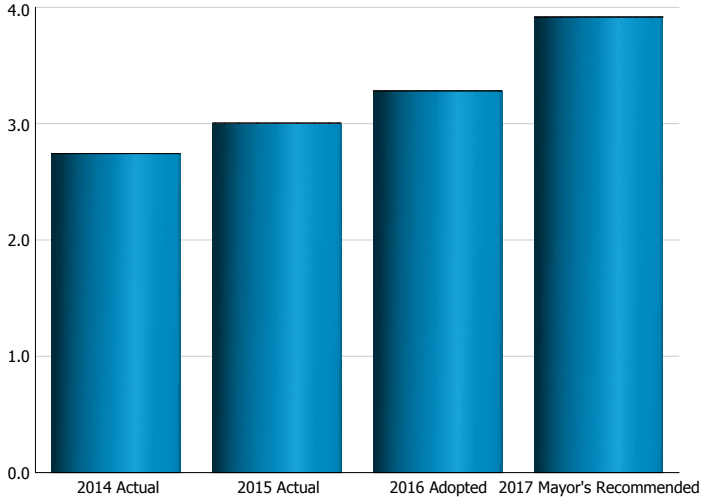
EXPENSE	2014 Actual	2015 Actual	2016 Adopted	2017 Mayor's Recommended	Percent Change	Change
GENERAL						
SALARIES AND WAGES	1,196,695	1,269,263	1,361,087	1,428,457	4.9%	67,370
FRINGE BENEFITS	369,696	373,548	487,256	493,052	1.2%	5,797
CONTRACTUAL SERVICES	601,880	631,124	676,020	742,820	9.9%	66,800
OPERATING COSTS	573,977	731,318	690,077	1,251,271	81.3%	561,194
CAPITAL	819		68,052	2,000	-97.1%	(66,052)
TOTAL GENERAL	**2,743,067**	**3,005,253**	**3,282,491**	**3,917,600**	**19.3%**	**635,109**
TOTAL EXPENSE	**2,743,067**	**3,005,253**	**3,282,491**	**3,917,600**	**19.3%**	**635,109**

REVENUE	2014 Actual	2015 Actual	2016 Adopted	2017 Mayor's Recommended	Percent Change	Change
GENERAL						
CHARGES FOR SALES	60	57			0.0%	0
CHARGES FOR SERVICES	2,387,511	2,446,707	2,487,400	2,485,589	-0.1%	(1,811)
LICENSE AND PERMITS	925,505	663,828	600,000	600,000	0.0%	0
GENERAL	**3,313,076**	**3,110,592**	**3,087,400**	**3,085,589**	**-0.1%**	**(1,811)**
TOTAL REVENUE	**3,313,076**	**3,110,592**	**3,087,400**	**3,085,589**	**-0.1%**	**(1,811)**

PW - ADMINISTRATIVE SERVICES
EXPENSE AND REVENUE INFORMATION

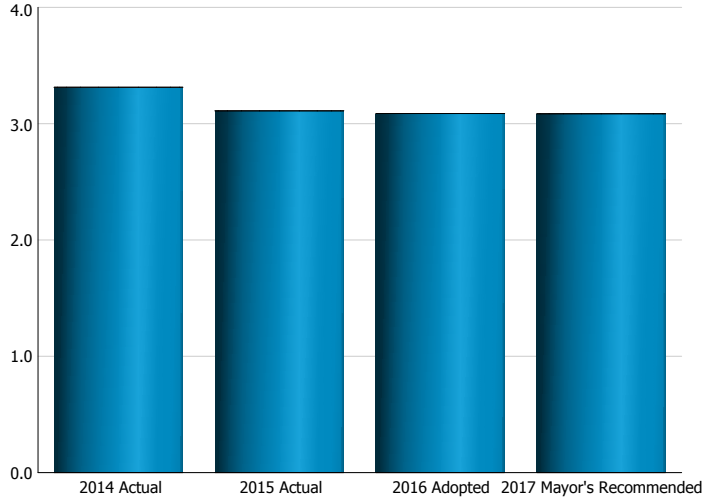
Expense 2014 - 2017

In Millions

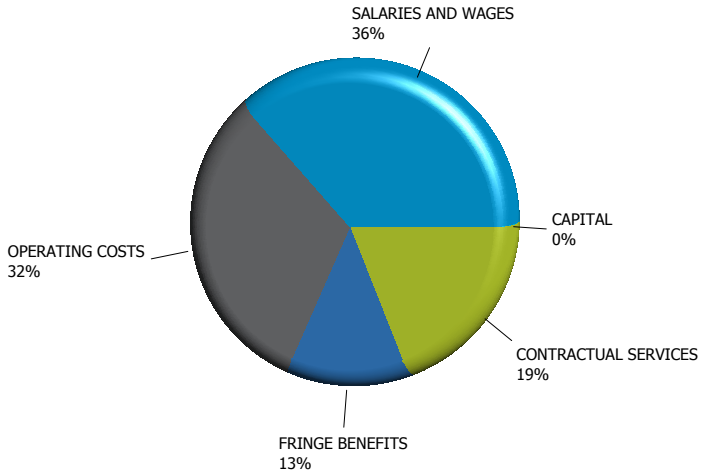


Revenue 2014 - 2017

In Millions



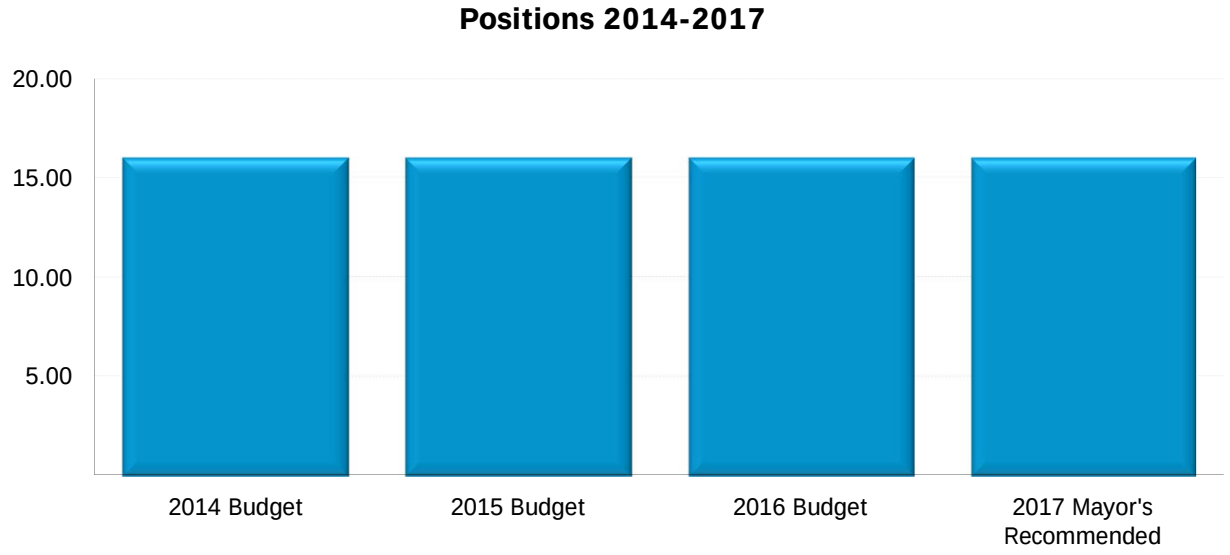
Expense by Category



PW - ADMINISTRATIVE SERVICES

Staffing Information

Division	2014 Budget	2015 Budget	2016 Budget	2017 Mayor's Recommended	% Change	Change
MANAGEMENT SERVICES	13.00	13.00	13.00	13.00	0.0%	0
SAFETY/RISK MANAGEMENT	3.00	3.00	3.00	3.00	0.0%	0
Overall	16.00	16.00	16.00	16.00	0.0%	0



Financial Analysis – Public Works Fleet Services

Expenditure
The total PW-Fleet Services Department's budget decreases from $34.0 million to $31.6 million from 2016 to 2017. This is a reduction of $2.4 million, or 7.0%. The PW-Fleet Services Department's 2017 expenditure budget reflects the following changes from 2016: planned reduction in capital purchases based on the vehicle and equipment replacement schedule and reduction in motor fuel budget to align with cost allocation model.

Revenue
Revenues are projected to decrease by 8.7% in this department due to a decrease in revenue received from sale of parts and fuel to align rates charged with customer usage. The department's total revenues in 2017 are projected to be $31.3 million excluding the use of fund balance.

Fund Allocation
This division is funded completely by the Fleet Services Fund, which consists of resources accumulated through charges to other departments.

Mayor's Recommended Budget
The Mayor recommended no changes to this division's base program proposal.

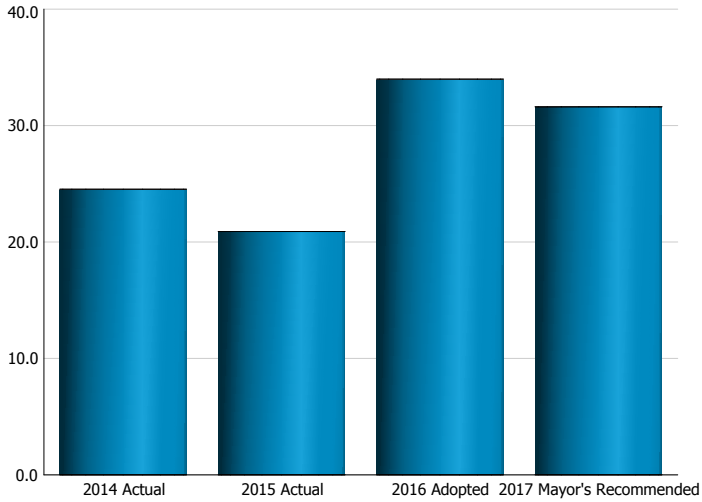
PW - FLEET
EXPENSE AND REVENUE INFORMATION

EXPENSE	2014 Actual	2015 Actual	2016 Adopted	2017 Mayor's Recommended	Percent Change	Change
INTERNAL SERVICE						
SALARIES AND WAGES	4,226,966	4,331,229	4,788,377	5,015,572	4.7%	227,195
FRINGE BENEFITS	2,157,882	4,251,416	2,786,428	2,748,269	-1.4%	(38,159)
CONTRACTUAL SERVICES	8,491,488	5,478,367	5,865,298	6,258,118	6.7%	392,820
OPERATING COSTS	9,654,333	6,839,155	9,386,071	7,632,214	-18.7%	(1,753,857)
CAPITAL			11,159,083	9,956,695	-10.8%	(1,202,388)
TOTAL INTERNAL SERVICE	**24,530,668**	**20,900,167**	**33,985,258**	**31,610,868**	**-7.0%**	**(2,374,390)**
TOTAL EXPENSE	**24,530,668**	**20,900,167**	**33,985,258**	**31,610,868**	**-7.0%**	**(2,374,390)**

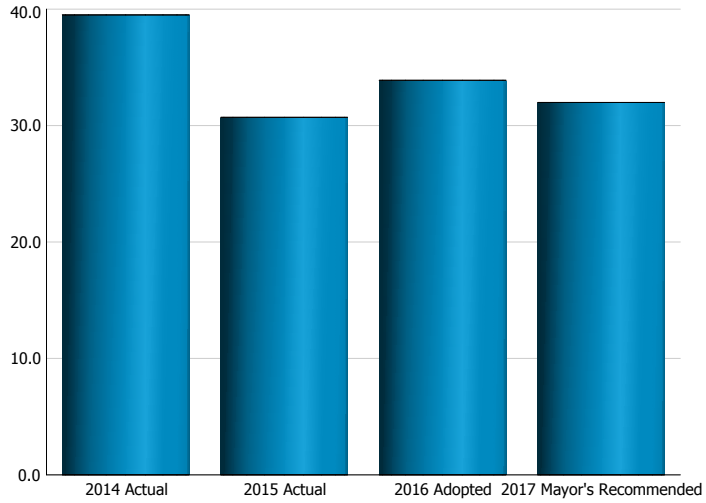
REVENUE	2014 Actual	2015 Actual	2016 Adopted	2017 Mayor's Recommended	Percent Change	Change
INTERNAL SERVICE						
CHARGES FOR SALES	8,799,543	7,550,657	9,625,380	7,913,826	-17.8%	(1,711,554)
CHARGES FOR SERVICES	9,289,376	8,902,936	9,589,046	9,896,862	3.2%	307,816
GAINS	214,329	259,521			0.0%	0
OTHER MISC REVENUES	27,108	87,365	10,000	10,000	0.0%	0
RENTS	21,175,349	13,907,011	14,176,277	14,754,974	4.1%	578,697
USE OF FUND BALANCE			487,992	(591,587)	-221.2%	(1,079,579)
INTERNAL SERVICE	**39,505,705**	**30,707,490**	**33,888,695**	**31,984,075**	**-5.6%**	**(1,904,620)**
TOTAL REVENUE	**39,505,705**	**30,707,490**	**33,888,695**	**31,984,075**	**-5.6%**	**(1,904,620)**

PW - FLEET
EXPENSE AND REVENUE INFORMATION

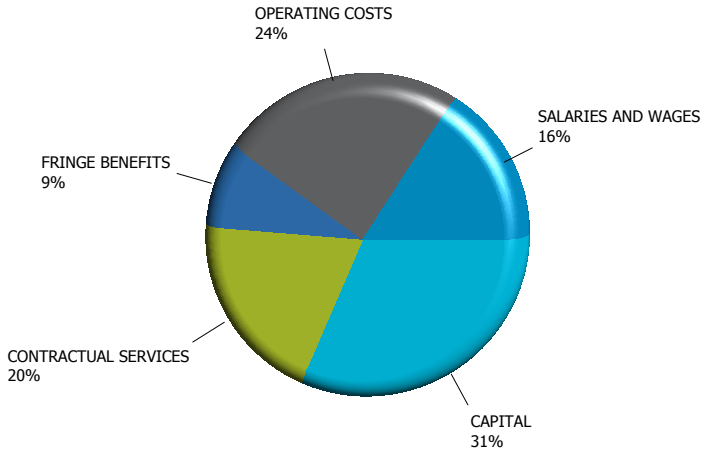
Expense 2014 - 2017
In Millions



Revenue 2014 - 2017
In Millions



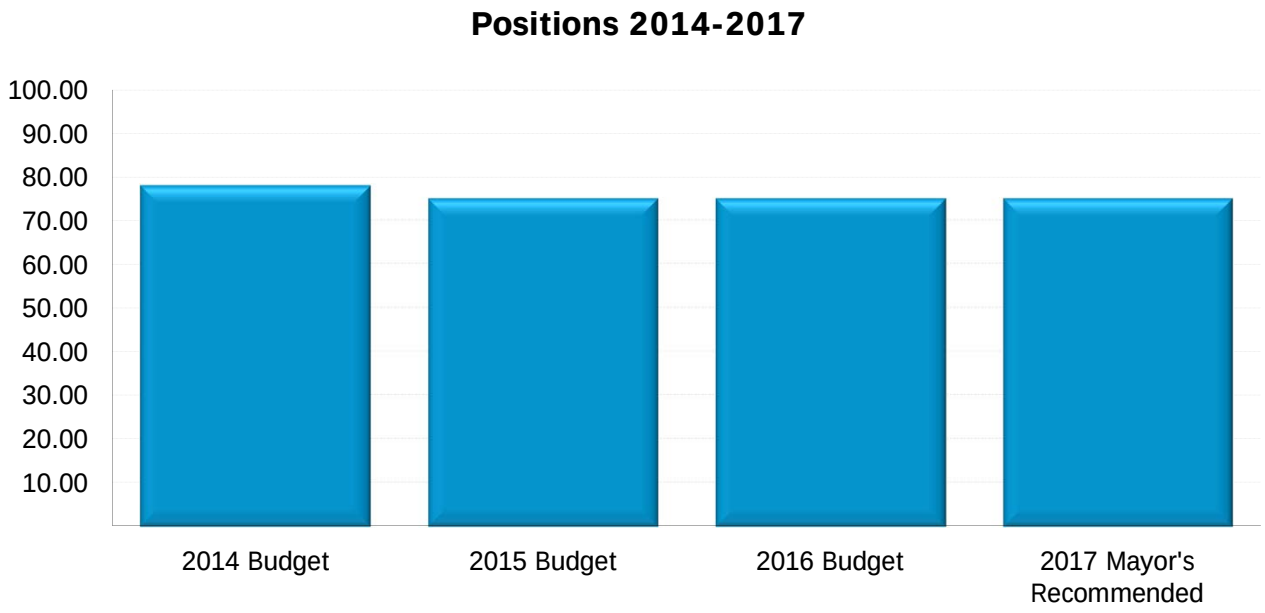
Expense by Category



PW - FLEET

Staffing Information

Division	2014 Budget	2015 Budget	2016 Budget	2017 Mayor's Recommended	% Change	Change
FSD Administration	10.00	10.00	10.00	10.00	0.0%	0
FSD Operations	8.00	5.00	5.00	4.00	-20.0%	(1.00)
MAINTENANCE	60.00	60.00	60.00	61.00	1.7%	1.00
Overall	78.00	75.00	75.00	75.00	0.0%	0



Financial Analysis – Public Works Solid Waste & Recycling

Expenditure

The total Solid Waste and Recycling Department's budget increased from $40.1 million to $40.3 million from 2016 to 2017. This is an increase of $245,000 or 0.6%. The Solid Waste and Recycling Department's 2017 expenditure budget reflects the following changes from 2016:

- Reduction in step-up and outreach programs along with zero-waste, and other recycling studies by $80,000;
- Decrease in postage, printing, roll-out and educational expenses relating to Organics program by $300,000;
- Decrease in equipment, vehicle, and cart purchases by $600,000 as Organics and One-sort programs have entered into operational phase;
- Overall decrease of $100,000 in payment to City services as set by the 2017 allocation model;
- Increase in yard waste, garbage, TV, and mattress collection, hauling, disposing, and recycling contracts by $830,000;
- Increase in graffiti abatement work by $125,000;

Revenue

Revenues are projected to increase by 1.7% in this department due to increase of $600,000 in utility revenues as a result of rate increase in the monthly billings from $22.89 to $23.47 per dwelling unit. The department's total revenues in 2017 are projected to be $39.1 million excluding the use of fund balance.

Fund Allocation

This division is funded completely by the Solid Waste & Recycling Fund, which is an enterprise activity.

Mayor's Recommended Budget

The Mayor recommended no changes to this department's base program proposal.

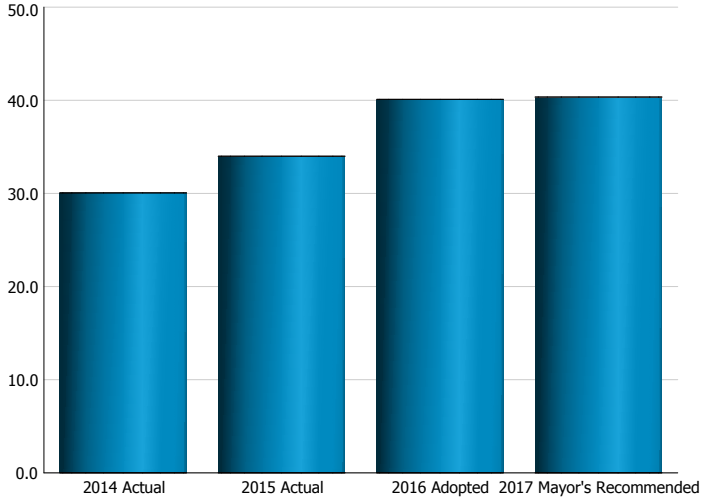
PW - SOLID WASTE
EXPENSE AND REVENUE INFORMATION

EXPENSE	2014 Actual	2015 Actual	2016 Adopted	2017 Mayor's Recommended	Percent Change	Change
ENTERPRISE						
SALARIES AND WAGES	7,068,253	7,129,288	8,735,895	9,153,975	4.8%	418,080
FRINGE BENEFITS	3,690,179	6,603,882	4,879,363	4,865,550	-0.3%	(13,814)
CONTRACTUAL SERVICES	17,327,340	17,562,993	21,536,658	22,151,273	2.9%	614,615
OPERATING COSTS	1,973,577	2,697,652	2,856,682	2,660,941	-6.9%	(195,741)
CAPITAL		0	2,091,907	1,513,399	-27.7%	(578,508)
TOTAL ENTERPRISE	**30,059,349**	**33,993,815**	**40,100,506**	**40,345,138**	**0.6%**	**244,632**
TOTAL EXPENSE	**30,059,349**	**33,993,815**	**40,100,506**	**40,345,138**	**0.6%**	**244,632**

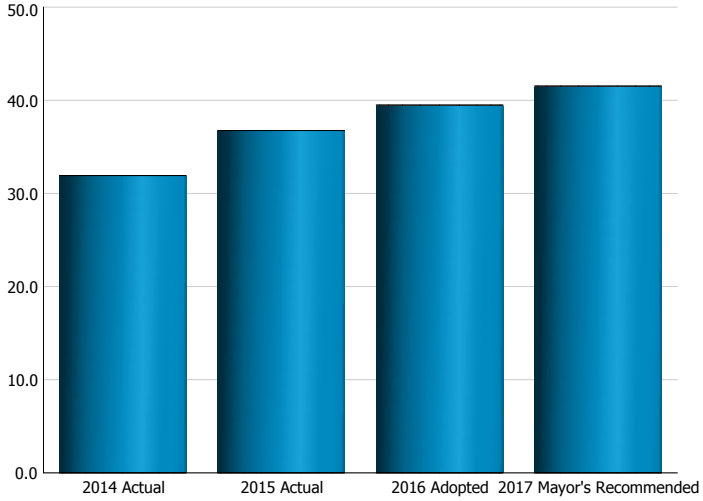
REVENUE	2014 Actual	2015 Actual	2016 Adopted	2017 Mayor's Recommended	Percent Change	Change
ENTERPRISE						
CHARGES FOR SALES	386,260	297,363	18,000	63,000	250.0%	45,000
CHARGES FOR SERVICES	30,181,240	35,203,584	37,143,947	37,756,995	1.7%	613,048
FINES AND FORFEITS	36				0.0%	0
GAINS	173,374				0.0%	0
LICENSE AND PERMITS		(360)			0.0%	0
LOCAL GOVERNMENT	871,608	1,002,790	1,080,000	1,080,000	0.0%	0
OTHER MISC REVENUES	12,282	264			0.0%	0
SPECIAL ASSESSMENTS	275,620	231,611	190,000	190,000	0.0%	0
STATE GOVERNMENT	19,283	19,283	19,823	20,374	2.8%	551
USE OF FUND BALANCE			1,029,736	2,410,219	134.1%	1,380,483
ENTERPRISE	**31,919,703**	**36,754,535**	**39,481,506**	**41,520,588**	**5.2%**	**2,039,082**
TOTAL REVENUE	**31,919,703**	**36,754,535**	**39,481,506**	**41,520,588**	**5.2%**	**2,039,082**

PW - SOLID WASTE
EXPENSE AND REVENUE INFORMATION

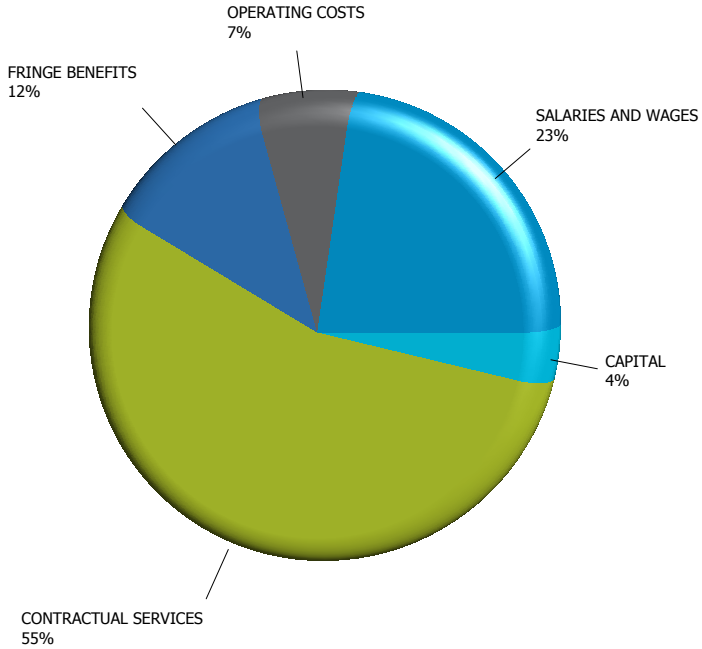
Expense 2014 - 2017
In Millions



Revenue 2014 - 2017
In Millions



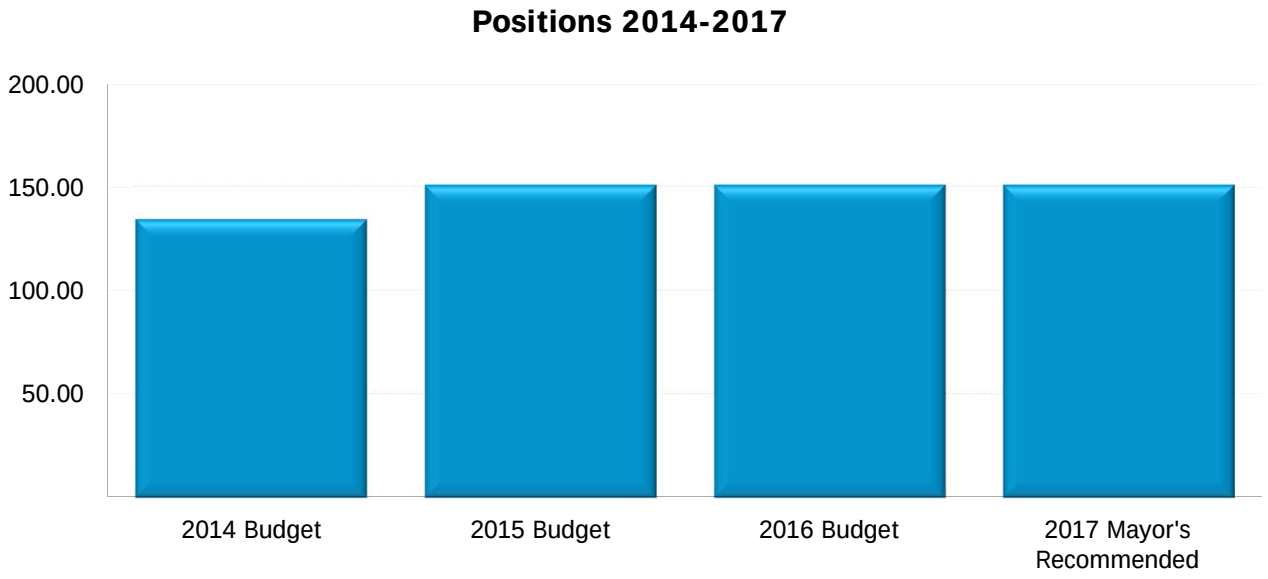
Expense by Category



PW - SOLID WASTE

Staffing Information

Division	2014 Budget	2015 Budget	2016 Budget	2017 Mayor's Recommended	% Change	Change
ADMINISTRATION	11.33	16.00	16.00	16.00	0.0%	0
CLEAN CITY	21.00	19.00	19.00	19.00	0.0%	0
COLLECTION	38.00	38.00	38.00	38.00	0.0%	0
CUSTOMER SERVICE	8.00	8.00	8.00	8.00	0.0%	0
EQUIPMENT	10.00	12.00	12.00	12.00	0.0%	0
LARGE ITEM/PROBLEM MATERIAL	7.00	8.00	8.00	8.00	0.0%	0
ORGANICS	3.00	17.00	17.00	17.00	0.0%	0
RECYCLING	20.00	20.00	20.00	20.00	0.0%	0
TRANSFER STATIONS	1.00	1.00	1.00	1.00	0.0%	0
YARD WASTE PROGRAM	15.00	12.00	12.00	12.00	0.0%	0
Overall	134.33	151.00	151.00	151.00	0.0%	0



Financial Analysis – Public Works Sanitary Sewer

Expenditure

The total Sanitary Sewer Department's operating budget increased from $60.0 million to $61.9 million from 2016 to 2017. This is an increase of $2.0 million, or 3.2%. The Sanitary Sewer Department's 2017 expenditure budget reflects the following changes from 2016:

- Estimated rate increase of 3.6% in monthly Met Council fees for waste water discharge totaling $38.7 million, an increase of $1.4 million over 2016;
- Routine inflationary increases in operation costs;
- Increase in payments to City services by $100,000 as set by the 2017 allocation model charges;
- Increase in contractual services by $1.5 million relating to design, cleaning, rehab, flow metering, and smoke testing work;
- Decrease in operating cost by $400,000 due to reduction in Maximo software and training expenses;
- Decrease in Hiawatha addition program by $750,000 due to scheduling and timing of construction.

Revenue

Revenues are projected to increase by 5.5% in this department due to increase of $3.8 million in service (utility) revenues. Utility revenues increased because of variable rate increase of $0.16 and a fixed rate increase of $0.50 in the monthly utility billings. The department's total revenues in 2017 are projected to be $69.4 million excluding the use of fund balance.

Fund Allocation

This division is funded completely in the Sanitary Sewer Fund, which is an enterprise activity.

Mayor's Recommended Budget

The Mayor Recommended $47,400 ongoing Non-General Fund resources for an Engineering Technician (includes 0.5 FTE) to be funded from utility revenue.

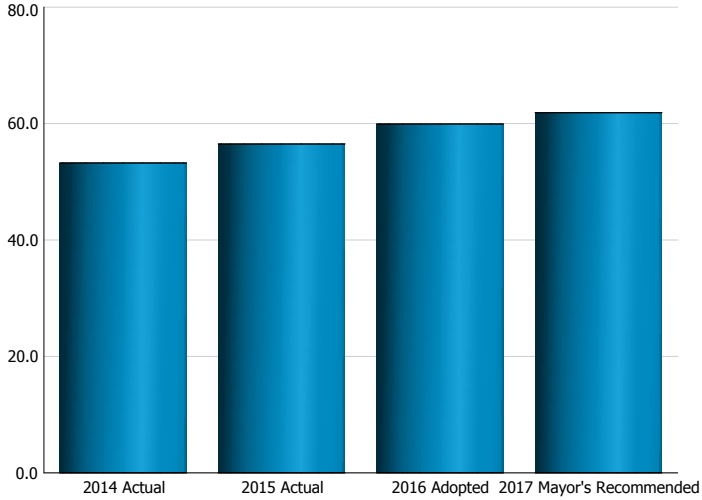
PW - SURFACE WATER & SEWERS-SANITARY
EXPENSE AND REVENUE INFORMATION

EXPENSE	2014 Actual	2015 Actual	2016 Adopted	2017 Mayor's Recommended	Percent Change	Change
ENTERPRISE						
SALARIES AND WAGES	3,015,184	3,075,831	3,016,091	3,181,820	5.5%	165,729
FRINGE BENEFITS	1,485,891	2,890,507	1,634,959	1,643,844	0.5%	8,884
CONTRACTUAL SERVICES	14,602,339	13,475,237	15,614,991	17,298,596	10.8%	1,683,605
OPERATING COSTS	34,132,181	37,006,235	38,832,790	39,665,108	2.1%	832,318
CAPITAL		47,145	831,077	81,789	-90.2%	(749,288)
TOTAL ENTERPRISE	**53,235,594**	**56,494,955**	**59,929,908**	**61,871,157**	**3.2%**	**1,941,249**
TOTAL EXPENSE	**53,235,594**	**56,494,955**	**59,929,908**	**61,871,157**	**3.2%**	**1,941,249**

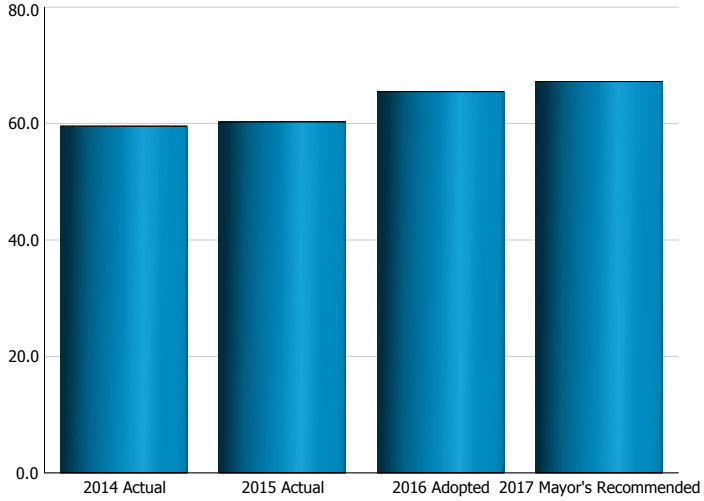
REVENUE	2014 Actual	2015 Actual	2016 Adopted	2017 Mayor's Recommended	Percent Change	Change
ENTERPRISE						
CHARGES FOR SALES	10,002	6,749			0.0%	0
CHARGES FOR SERVICES	59,233,777	60,100,041	65,649,950	69,266,268	5.5%	3,616,318
FEDERAL GOVERNMENT	630				0.0%	0
LICENSE AND PERMITS	180,325	80,985	100,000	100,000	0.0%	0
OTHER MISC REVENUES	70	115			0.0%	0
SPECIAL ASSESSMENTS	127,221	118,273			0.0%	0
STATE GOVERNMENT	210				0.0%	0
USE OF FUND BALANCE			(253,045)	(2,138,518)	745.1%	(1,885,473)
ENTERPRISE	**59,552,234**	**60,306,164**	**65,496,905**	**67,227,750**	**2.6%**	**1,730,845**
TOTAL REVENUE	**59,552,234**	**60,306,164**	**65,496,905**	**67,227,750**	**2.6%**	**1,730,845**

PW - SURFACE WATER & SEWERS-SANITARY
EXPENSE AND REVENUE INFORMATION

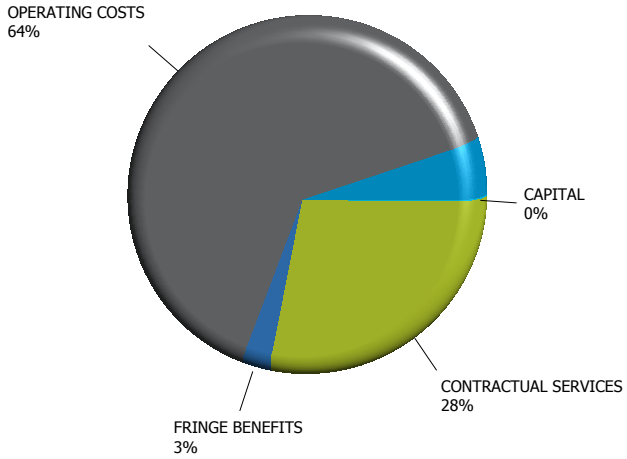
Expense 2014 - 2017
In Millions



Revenue 2014 - 2017
In Millions



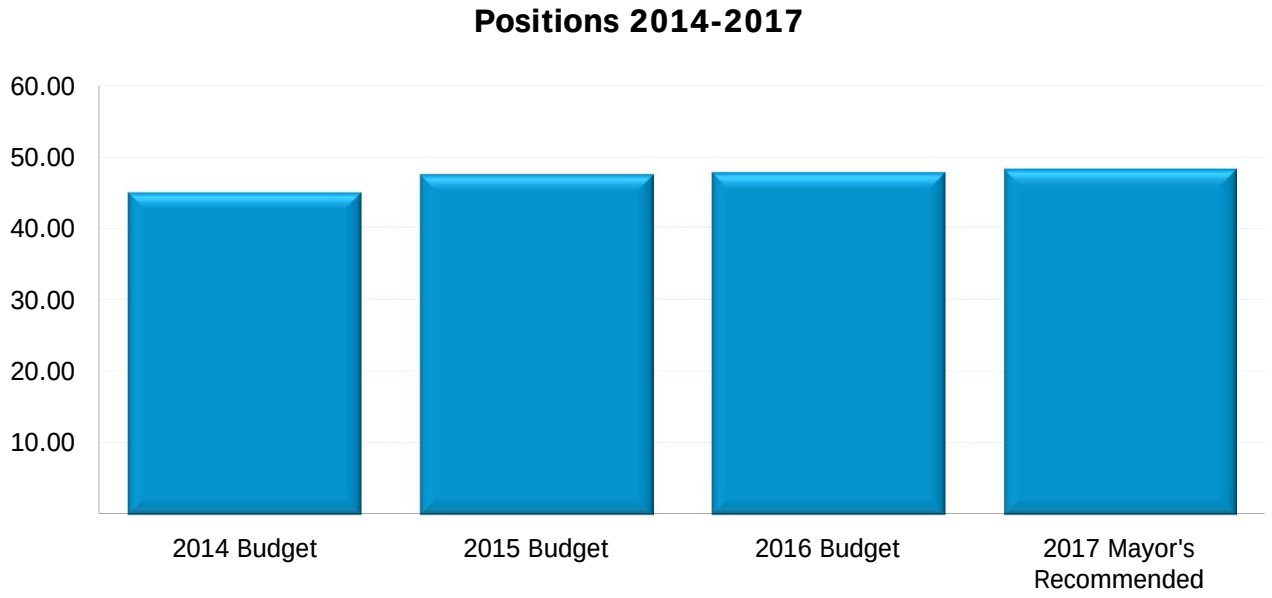
Expense by Category



PW - SURFACE WATER & SEWERS-SANITARY

Staffing Information

Division	2014 Budget	2015 Budget	2016 Budget	2017 Mayor's Recommended	% Change	Change
DESIGN	6.50	5.50	5.50	5.50	0.0%	0
SANITARY SEWER	38.50	38.75	38.75	39.25	1.3%	0.50
SEWER ADMINISTRATION		3.25	3.50	3.50	0.0%	0
Overall	45.00	47.50	47.75	48.25	1.0%	0.50



Financial Analysis – Public Works Stormwater

Expenditure

The total Storm Water Department's budget decreased from $20.5 million to $19.7 million from 2016 to 2017. This is a decrease of $859,000, or 4.2%. The Storm Water Department's 2017 expenditure budget reflects the following changes from 2016:

- Increase in FTE's by 0.75, or $220,000, due to reassignment of Financial Analyst fully to Sanitary Sewer and Storm Water and addition of Engineer Tech III position;
- Increase in expenditures related to fleet services and IT services amounting to $226,000 as set by 2017 allocation model;
- Increase in consulting and professional services works by $203,000;
- Decrease in maintenance, repair, contractual works related to cleaning and storm televising by $230,000;
- Decrease in payment to City services by $315,000 as set by the 2017 allocation model;
- Decrease in operating costs and license fees by $400,000; and
- Decrease in Hiawatha addition program by $522,000 due to rescheduling and timing of construction.

Revenue

Revenues are projected to increase by 1.2% in this department due to increase of $1.3 million in service (utility) revenues. Utility revenues increased due to rate increase from $11.94 to $12.36 per ESU in the monthly billings. The department's total revenues in 2017 are $40.1 million excluding the use of fund balance.

Fund Allocation

This division is funded completely in the Stormwater Fund, which is an enterprise activity.

Mayor's Recommended Budget

The Mayor Recommended $47,400 ongoing Non-General Fund resources for an Engineering Technician (includes 0.5 FTE) to be funded from utility revenue.

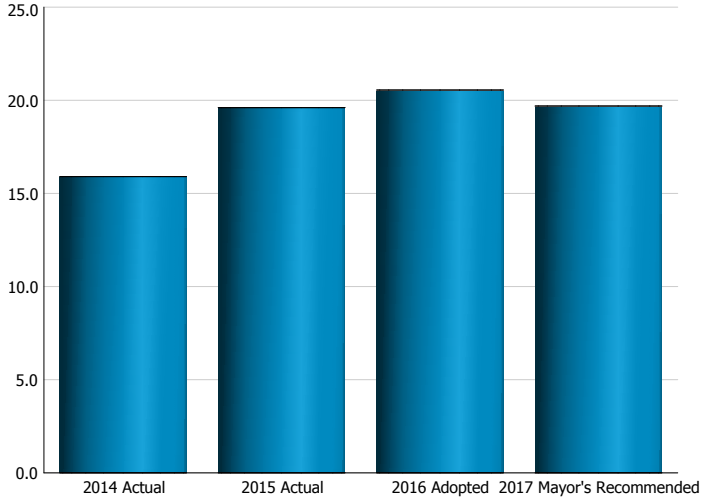
PW - SURFACE WATER & SEWERS-STORMWATR
EXPENSE AND REVENUE INFORMATION

EXPENSE	2014 Actual	2015 Actual	2016 Adopted	2017 Mayor's Recommended	Percent Change	Change
ENTERPRISE						
SALARIES AND WAGES	2,825,153	2,966,105	3,503,335	3,673,451	4.9%	170,116
FRINGE BENEFITS	1,171,522	3,680,917	1,760,255	1,781,084	1.2%	20,829
CONTRACTUAL SERVICES	9,254,183	9,415,597	11,383,220	11,348,661	-0.3%	(34,559)
OPERATING COSTS	2,652,565	3,300,134	3,300,905	2,811,811	-14.8%	(489,094)
CAPITAL		242,694	602,577	76,165	-87.4%	(526,412)
TOTAL ENTERPRISE	**15,903,423**	**19,605,446**	**20,550,292**	**19,691,172**	**-4.2%**	**(859,120)**
TOTAL EXPENSE	**15,903,423**	**19,605,446**	**20,550,292**	**19,691,172**	**-4.2%**	**(859,120)**

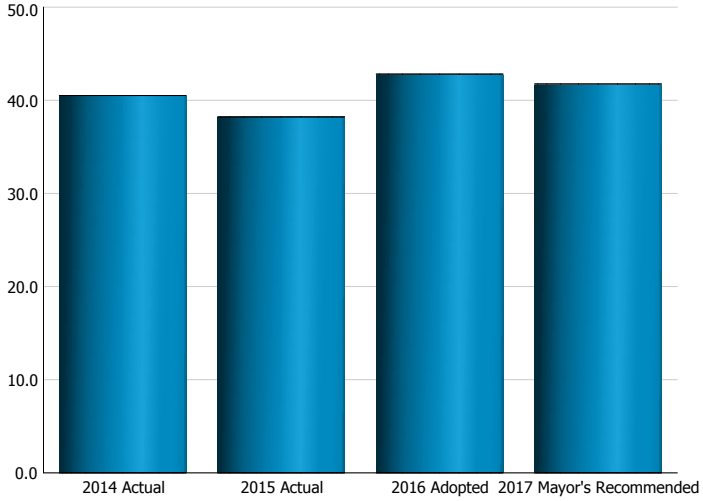
REVENUE	2014 Actual	2015 Actual	2016 Adopted	2017 Mayor's Recommended	Percent Change	Change
ENTERPRISE						
CHARGES FOR SALES		232			0.0%	0
CHARGES FOR SERVICES	39,898,040	37,682,220	39,348,870	39,840,234	1.2%	491,364
FEDERAL GOVERNMENT	10,857	691			0.0%	0
FINES AND FORFEITS	92,847	14,099	45,000	45,000	0.0%	0
LICENSE AND PERMITS	1,550	1,276			0.0%	0
LOCAL GOVERNMENT	75,000		76,500	58,614	-23.4%	(17,886)
OTHER MISC REVENUES		20			0.0%	0
SPECIAL ASSESSMENTS	269,269	235,264			0.0%	0
STATE GOVERNMENT	164,540	285,541	176,820	180,893	2.3%	4,073
USE OF FUND BALANCE			3,161,149	1,623,057	-48.7%	(1,538,092)
ENTERPRISE	**40,512,103**	**38,219,342**	**42,808,339**	**41,747,798**	**-2.5%**	**(1,060,541)**
TOTAL REVENUE	**40,512,103**	**38,219,342**	**42,808,339**	**41,747,798**	**-2.5%**	**(1,060,541)**

PW - SURFACE WATER & SEWERS-STORMWATR
EXPENSE AND REVENUE INFORMATION

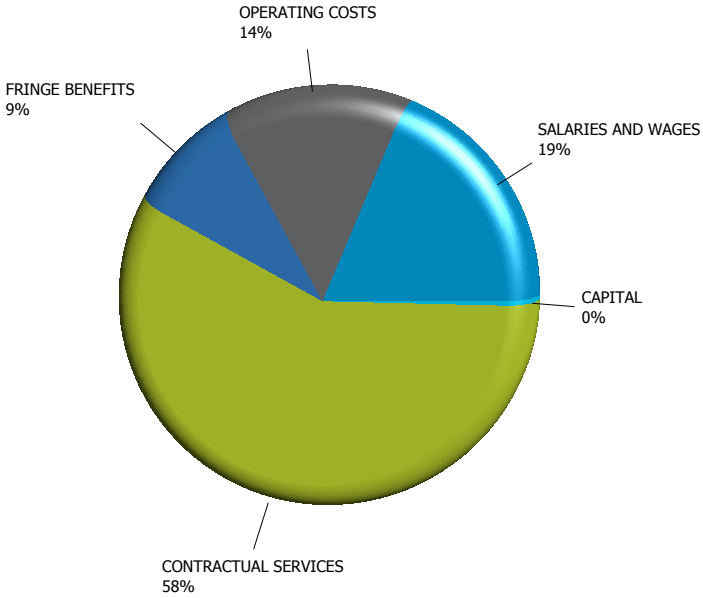
Expense 2014 - 2017
In Millions



Revenue 2014 - 2017
In Millions



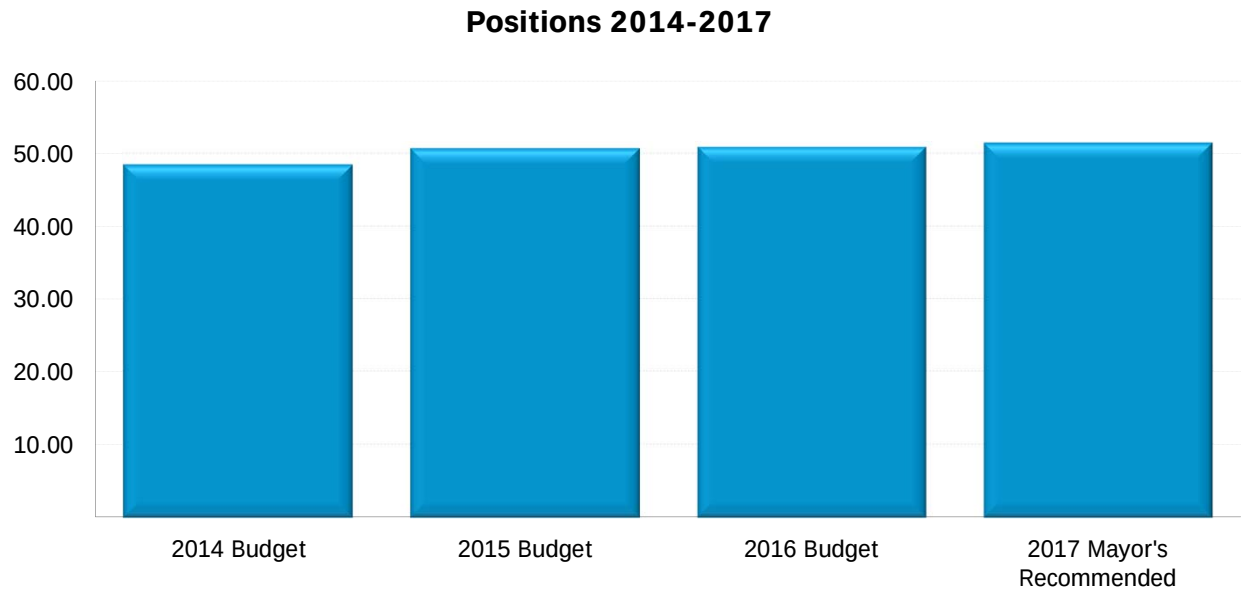
Expense by Category



PW - SURFACE WATER & SEWERS-STORMWATR

Staffing Information

Division	2014 Budget	2015 Budget	2016 Budget	2017 Mayor's Recommended	% Change	Change
CSO PHASE II	6.00	2.00	2.00	3.00	50.0%	1.00
SANITARY_STORMWATER DESIGN	20.00	22.00	22.00	22.00	0.0%	0
SEWER MAINTENANCE	22.50	22.50	22.50	23.00	2.2%	0.50
STORMWATER ADMINISTRATION		4.25	4.50	3.50	-22.2%	(1.00)
Overall	48.50	50.75	51.00	51.50	1.0%	0.50



Financial Analysis – Public Works Traffic & Parking

Expenditure
Traffic & Parking Division's budget increases from $55.9 million to $58.3 million from 2016 to 2017. This is an increase of $2.3 million or 4.2%. This division's 2017 expenditure budget reflects the following changes from 2016; the Mayor's recommended one-time budgetary change items of $325,000.

Revenue
Revenues are projected to increase by 2.0% in this department due to alignment with historical actuals primarily in parking and lane use. The department's total revenues in 2017 are projected to be $67.5 million excluding the use of fund balance.

Fund Allocation
This department is funded primarily by the Parking Fund (91.8%), with the remainder of the department's funding in the General Fund (7.7%) and Internal Services (Traffic Stores) fund (0.5%).

Mayor's Recommended Budget
The Mayor Recommended 2.0 FTEs in ongoing General Fund resources for the Traffic Management system to be funded within the base budget.

The Mayor also recommended additional $325,000 one-time General Fund resources to accelerate the replacement of the City owned 30 foot street lights to LED technology.

PW - TRAFFIC AND PARKING SERVICES
EXPENSE AND REVENUE INFORMATION

EXPENSE	2014 Actual	2015 Actual	2016 Adopted	2017 Mayor's Recommended	Percent Change	Change
GENERAL						
SALARIES AND WAGES	3,861,901	3,829,984	3,916,566	4,074,228	4.0%	157,663
FRINGE BENEFITS	1,902,352	1,723,456	1,685,985	1,588,048	-5.8%	(97,937)
CONTRACTUAL SERVICES	7,334,074	6,983,292	7,627,510	7,646,857	0.3%	19,347
OPERATING COSTS	2,235,798	2,519,227	3,497,759	3,688,140	5.4%	190,381
CAPITAL	16,842	1,982				0
TOTAL GENERAL	**15,350,967**	**15,057,941**	**16,727,820**	**16,997,274**	**1.6%**	**269,454**
INTERNAL SERVICE						
SALARIES AND WAGES	208,437	198,408	177,478	179,929	1.4%	2,451
FRINGE BENEFITS	85,179	130,831	83,880	81,923	-2.3%	(1,957)
CONTRACTUAL SERVICES	120,354	51,613	43,038	34,996	-18.7%	(8,042)
OPERATING COSTS	57,379	6,505	26,762	26,762	0.0%	0
TOTAL INTERNAL SERVICE	**471,348**	**387,357**	**331,158**	**323,610**	**-2.3%**	**(7,548)**
ENTERPRISE						
SALARIES AND WAGES	2,748,143	3,014,690	3,106,454	3,218,650	3.6%	112,196
FRINGE BENEFITS	939,008	2,218,936	1,330,442	1,414,792	6.3%	84,350
CONTRACTUAL SERVICES	31,363,329	32,898,975	31,986,827	32,960,224	3.0%	973,397
OPERATING COSTS	2,601,691	2,519,725	2,464,297	3,379,208	37.1%	914,911
CAPITAL	11,663	87,750				0
TOTAL ENTERPRISE	**37,663,835**	**40,740,076**	**38,888,020**	**40,972,874**	**5.4%**	**2,084,854**
TOTAL EXPENSE	**53,486,149**	**56,185,374**	**55,946,998**	**58,293,757**	**4.2%**	**2,346,759**

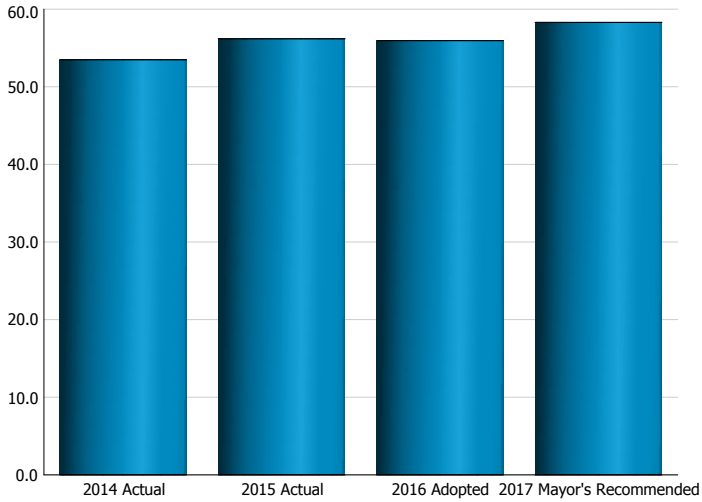
REVENUE	2014 Actual	2015 Actual	2016 Adopted	2017 Mayor's Recommended	Percent Change	Change
GENERAL						
CHARGES FOR SALES	57,570	43,741	50,000	45,000	-10.0%	(5,000)
CHARGES FOR SERVICES	1,004,820	1,345,666	725,000	1,015,000	40.0%	290,000
LICENSE AND PERMITS	1,885,314	2,959,143	1,615,000	1,612,000	-0.2%	(3,000)
LOCAL GOVERNMENT	479,408	494,871	554,963	795,000	43.3%	240,037
OTHER MISC REVENUES	224,874	363,907	185,000	208,000	12.4%	23,000
RENTS		8,957			0.0%	0
SPECIAL ASSESSMENTS	194,442	200,847	190,000	190,000	0.0%	0
STATE GOVERNMENT	1,298,040	1,277,986	1,298,039	1,315,000	1.3%	16,961
GENERAL	**5,144,467**	**6,695,117**	**4,618,002**	**5,180,000**	**12.2%**	**561,998**
INTERNAL SERVICE						
CHARGES FOR SALES			10,000		-100.0%	(10,000)
CHARGES FOR SERVICES	622,528	553,173	460,000	325,935	-29.1%	(134,065)
OTHER MISC REVENUES	258,747	9,218			0.0%	0

PW - TRAFFIC AND PARKING SERVICES
EXPENSE AND REVENUE INFORMATION

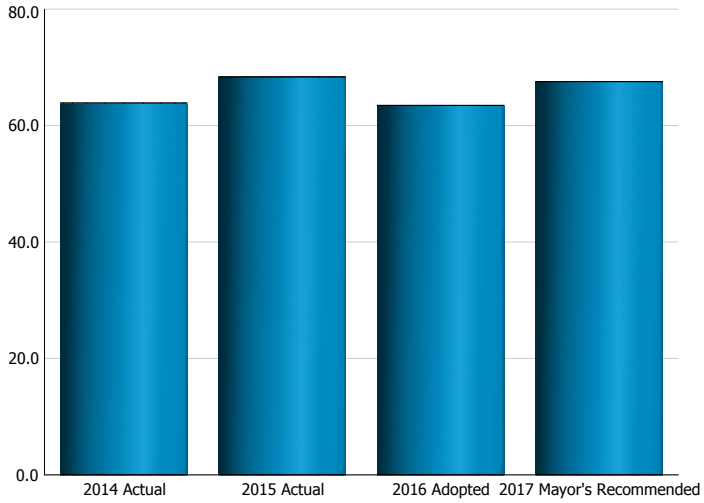
REVENUE	2014 Actual	2015 Actual	2016 Adopted	2017 Mayor's Recommended	Percent Change	Change
USE OF FUND BALANCE			(138,842)	(2,325)	-98.3%	136,517
INTERNAL SERVICE	**881,275**	**562,391**	**331,158**	**323,610**	**-2.3%**	**(7,548)**
ENTERPRISE						
CHARGES FOR SALES	1,462,018	1,055,111	1,000,000	1,100,000	10.0%	100,000
CHARGES FOR SERVICES	55,981,462	59,645,093	59,249,326	60,042,000	1.3%	792,674
FEDERAL GOVERNMENT	29,920				0.0%	0
FINES AND FORFEITS		1,250			0.0%	0
LICENSE AND PERMITS	349,534	386,252	316,000	300,000	-5.1%	(16,000)
OTHER MISC REVENUES	20,388	13,566			0.0%	0
RENTS	2,105	9,867			0.0%	0
SPECIAL ASSESSMENTS			543,481	543,481	0.0%	0
USE OF FUND BALANCE			(2,591,526)	67,478	-102.6%	2,659,004
ENTERPRISE	**57,845,428**	**61,111,139**	**58,517,281**	**62,052,959**	**6.0%**	**3,535,678**
TOTAL REVENUE	**63,871,170**	**68,368,648**	**63,466,441**	**67,556,569**	**6.4%**	**4,090,128**

PW - TRAFFIC AND PARKING SERVICES
EXPENSE AND REVENUE INFORMATION

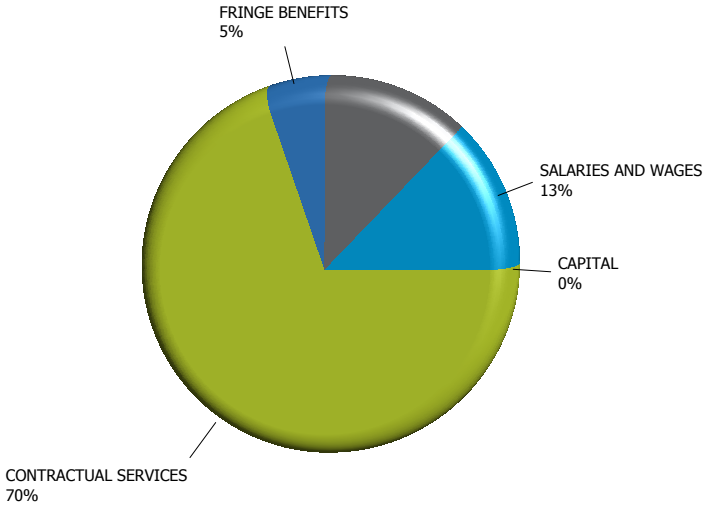
Expense 2014 - 2017
In Millions



Revenue 2014 - 2017
In Millions



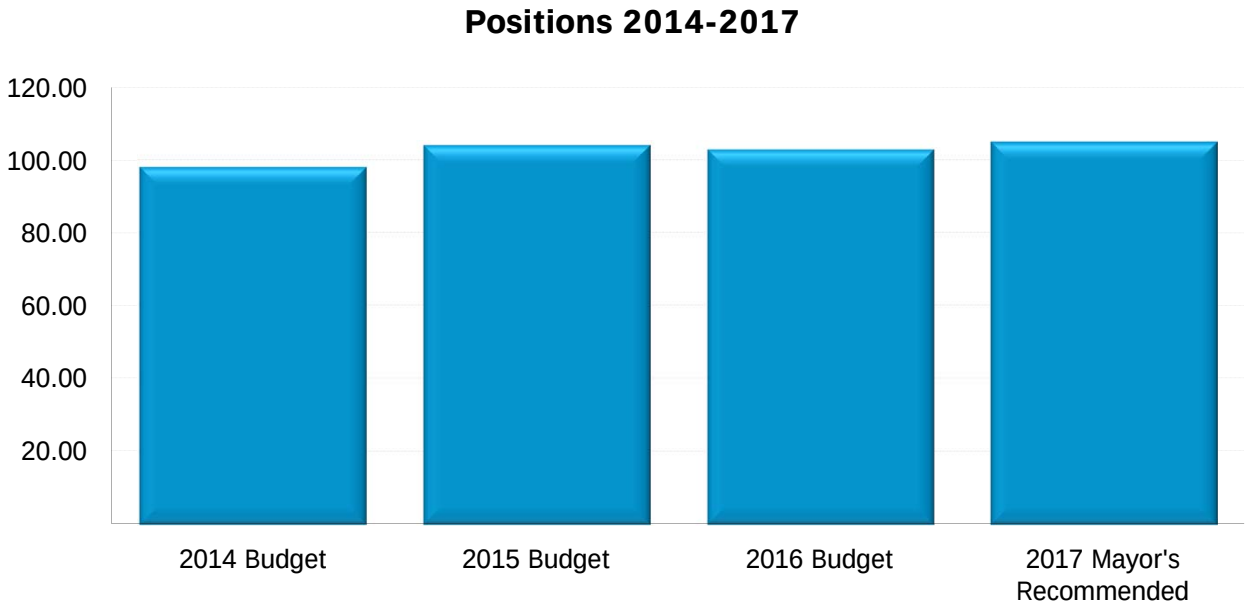
Expense by Category



PW - TRAFFIC AND PARKING SERVICES

Staffing Information

Division	2014 Budget	2015 Budget	2016 Budget	2017 Mayor's Recommended	% Change	Change
FIELD OPERATIONS	38.50	39.55	39.45	40.95	3.8%	1.50
INVENTORY	3.00	3.00	3.00	3.00	0.0%	0
OFF-STREET PARKING	11.10	11.50	11.50	11.25	-2.2%	(0.25)
ON-STREET PARKING	13.95	15.05	15.05	15.30	1.7%	0.25
PLANNING & DESIGN	4.95	5.65	5.65	6.15	8.8%	0.50
STREET LIGHTING	5.65	6.45	5.45	5.45	0.0%	0
TOWING AND IMPOUND	20.95	22.90	22.90	22.90	0.0%	0
Overall	98.10	104.10	103.00	105.00	1.9%	2.00



Financial Analysis – Public Works Transportation Maintenance & Repair

Expenditure

The total Transportation Maintenance and Repair Division's budget increases from $48.5 million to $50.7 million from 2016 to 2017. This is an increase of $2.2 million or 4.5%. The Transportation Maintenance and Repair Division's 2017 expenditure budget reflects the following changes from 2016:

- Addition of $800,000 for additional preventative maintenance work
- Addition of $561,199 in Expense and Revenue for Special Service Districts
- Addition of $119,648 in Expense and Revenue for West Broadway Special Service District

Revenue

Revenue is projected to increase by $264,000 or 1.2% in this division due primarily to increases in the division's Utility Cut Revenue, State and County Aide Revenue and Special Service Districts Revenue. The division's total revenue budget for 2017 is projected to be $21.7 million excluding the use of fund balance.

Fund Allocation

The division is funded primarily by the General Fund (63%), with the remainder of the division's funding found in the Special Revenue Funds (28.7%), Enterprise Funds (6.5%) and Capital Project Funds (1.8%).

Mayor's Recommended Budget

The Mayor recommended no changes to this department's base program proposal.

PW - TRANSPORTATION MAINTENANCE AND REPAIR
EXPENSE AND REVENUE INFORMATION

EXPENSE	2014 Actual	2015 Actual	2016 Adopted	2017 Mayor's Recommended	Percent Change	Change
GENERAL						
SALARIES AND WAGES	10,657,992	10,075,402	10,146,413	10,552,527	4.0%	406,114
FRINGE BENEFITS	5,561,293	5,015,136	5,727,566	5,542,730	-3.2%	(184,836)
CONTRACTUAL SERVICES	13,000,510	9,355,829	11,241,028	12,151,233	8.1%	910,205
OPERATING COSTS	4,807,695	5,428,262	5,301,330	5,732,602	8.1%	431,272
CAPITAL	185,280	321,041	156,002	156,002	0.0%	0
TOTAL GENERAL	**34,212,771**	**30,195,670**	**32,572,339**	**34,135,094**	**4.8%**	**1,562,755**
SPECIAL REVENUE						
CONTRACTUAL SERVICES	6,160,314	6,242,408	6,203,796	6,219,648	0.3%	15,852
OPERATING COSTS		4				0
TOTAL SPECIAL REVENUE	**6,160,314**	**6,242,412**	**6,203,796**	**6,219,648**	**0.3%**	**15,852**
CAPITAL PROJECT						
SALARIES AND WAGES	347,000	284,306	369,516	377,325	2.1%	7,809
FRINGE BENEFITS	130,213	97,830	155,332	151,944	-2.2%	(3,388)
CONTRACTUAL SERVICES	292,801	316,750	649,695	679,616	4.6%	29,921
OPERATING COSTS	10,866	12,507	6,675	10,044	50.5%	3,369
CAPITAL	268	6,604				0
TOTAL CAPITAL PROJECT	**781,149**	**717,997**	**1,181,218**	**1,218,929**	**3.2%**	**37,711**
ENTERPRISE						
SALARIES AND WAGES	1,917,544	2,618,209	2,362,074	2,654,616	12.4%	292,541
FRINGE BENEFITS	661,559	1,035,448	1,105,603	1,302,248	17.8%	196,645
CONTRACTUAL SERVICES	4,108,234	4,177,849	4,274,731	4,457,641	4.3%	182,910
OPERATING COSTS	485,404	764,782	820,372	733,608	-10.6%	(86,764)
TOTAL ENTERPRISE	**7,172,742**	**8,596,288**	**8,562,781**	**9,148,113**	**6.8%**	**585,332**
TOTAL EXPENSE	**48,326,975**	**45,752,367**	**48,520,133**	**50,721,784**	**4.5%**	**2,201,651**

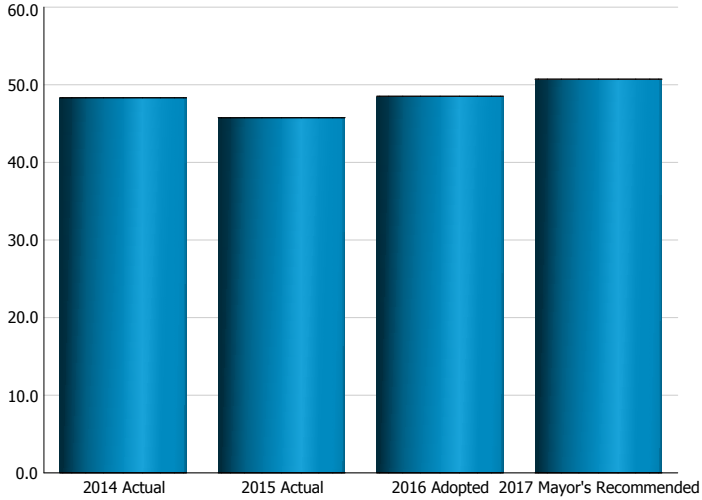
REVENUE	2014 Actual	2015 Actual	2016 Adopted	2017 Mayor's Recommended	Percent Change	Change
GENERAL						
CHARGES FOR SALES	28,697	(887)	25,140	10,000	-60.2%	(15,140)
CHARGES FOR SERVICES	7,215,963	8,214,519	7,281,530	6,979,746	-4.1%	(301,784)
FRANCHISE FEES	43,479				0.0%	0
GAINS		5,016			0.0%	0
LOCAL GOVERNMENT	143,897	134,802	143,897	185,663	29.0%	41,766
LONG TERM LIABILITIES PROCEEDS		(5,016)			0.0%	0
OTHER MISC REVENUES		363	1,000	1,000	0.0%	0
SPECIAL ASSESSMENTS	1,798,046	1,910,073	2,186,601	2,747,800	25.7%	561,199
STATE GOVERNMENT	3,263,897	3,099,643	3,639,670	3,700,006	1.7%	60,336

PW - TRANSPORTATION MAINTENANCE AND REPAIR
EXPENSE AND REVENUE INFORMATION

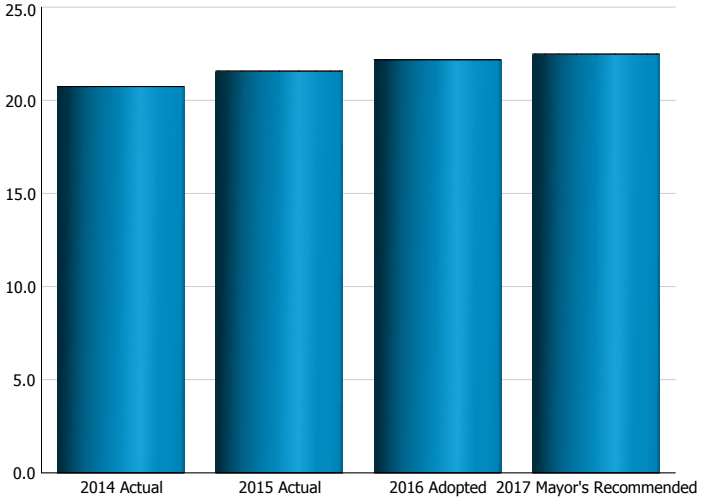
REVENUE	2014 Actual	2015 Actual	2016 Adopted	2017 Mayor's Recommended	Percent Change	Change
GENERAL	**12,493,979**	**13,358,513**	**13,277,838**	**13,624,215**	**2.6%**	**346,377**
SPECIAL REVENUE						
CONTRIBUTIONS		1,675			0.0%	0
LOCAL GOVERNMENT		8,000			0.0%	0
OTHER MISC REVENUES	2,300				0.0%	0
SPECIAL ASSESSMENTS	6,462,188	6,297,816	6,203,796	6,219,648	0.3%	15,852
STATE GOVERNMENT	13,102				0.0%	0
SPECIAL REVENUE	**6,477,589**	**6,307,491**	**6,203,796**	**6,219,648**	**0.3%**	**15,852**
CAPITAL PROJECT						
CHARGES FOR SERVICES	(2,730)				0.0%	0
LICENSE AND PERMITS	323,836	289,534	310,000	310,000	0.0%	0
SPECIAL ASSESSMENTS	137,753	167,445	90,000	90,000	0.0%	0
USE OF FUND BALANCE			781,218	818,929	4.8%	37,711
CAPITAL PROJECT	**458,859**	**456,979**	**1,181,218**	**1,218,929**	**3.2%**	**37,711**
ENTERPRISE						
CHARGES FOR SALES	1,056	1,802			0.0%	0
CHARGES FOR SERVICES	2,512	324	10,000	10,000	0.0%	0
FEDERAL GOVERNMENT	46,730	5,192			0.0%	0
LOCAL GOVERNMENT	236,663	336,086	296,775	259,888	-12.4%	(36,887)
STATE GOVERNMENT	1,019,873	1,099,617	1,207,958	1,146,598	-5.1%	(61,360)
ENTERPRISE	**1,306,834**	**1,443,022**	**1,514,733**	**1,416,486**	**-6.5%**	**(98,247)**
TOTAL REVENUE	**20,737,262**	**21,566,005**	**22,177,585**	**22,479,278**	**1.4%**	**301,693**

PW - TRANSPORTATION MAINTENANCE AND REPAIR
EXPENSE AND REVENUE INFORMATION

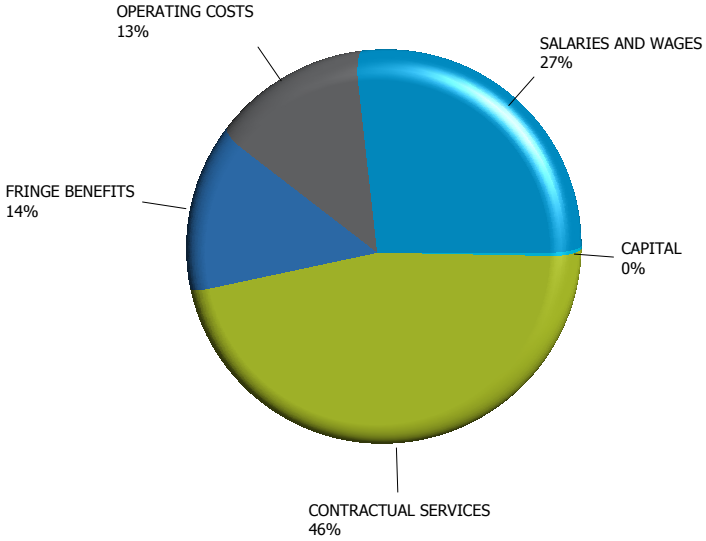
Expense 2014 - 2017
In Millions



Revenue 2014 - 2017
In Millions



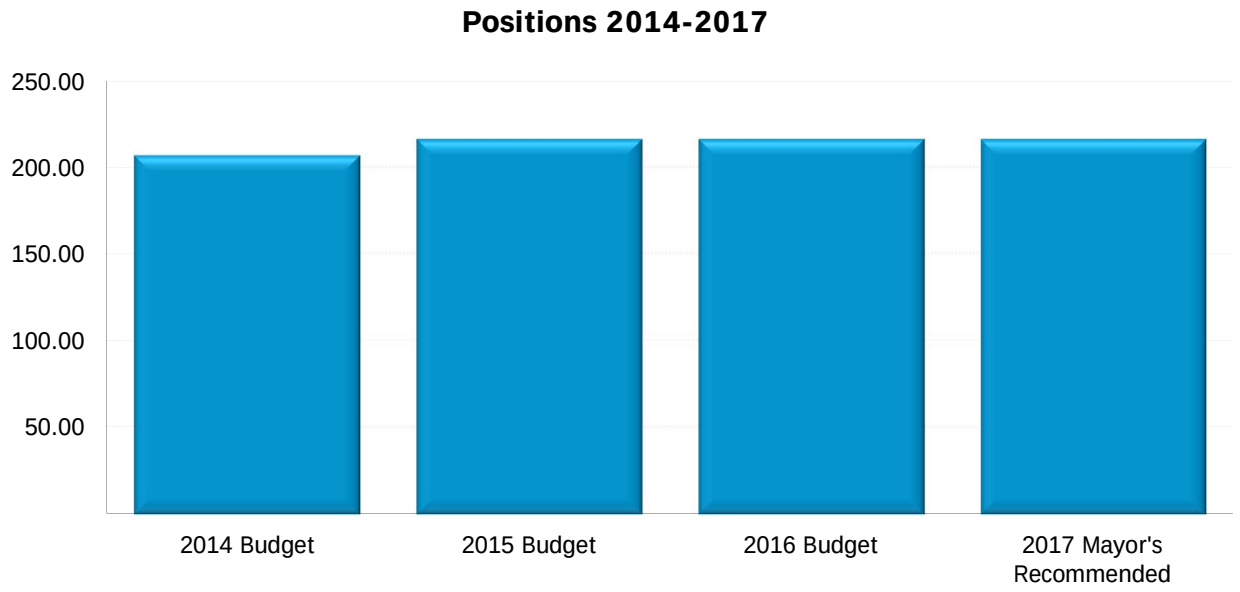
Expense by Category



PW - TRANSPORTATION MAINTENANCE AND REPAIR

Staffing Information

Division	2014 Budget	2015 Budget	2016 Budget	2017 Mayor's Recommended	% Change	Change
BRIDGE MAINTENANCE & REPAIR	17.00	17.00	17.00	17.00	0.0%	0
MALLS & PLAZAS - MAINTENANCE	10.40	10.20	10.20	10.20	0.0%	0
Ramp Maintenance	17.00	17.00	17.00	17.00	0.0%	0
SIDEWALK INSPECTION	6.00	6.00	6.00	6.00	0.0%	0
SNOW & ICE CONTROL	50.00	52.40	52.40	52.40	0.0%	0
STREET ADMINISTRATION	8.50	10.50	10.50	10.50	0.0%	0
STREET CLEANING	46.05	46.05	46.05	46.05	0.0%	0
STREET MAINTENANCE & REPAIR	52.00	57.00	57.00	57.00	0.0%	0
Overall	206.95	216.15	216.15	216.15	0.0%	0



Financial Analysis – Public Works Transportation Planning & Engineering

Expenditure
The total Transportation Engineering & Design Department's budget increases from $12.2 million to $15.4 million from 2016 to 2017. This is an increase of $3.1 million or 25.7% due to increase in contractual services for design services.

Revenue
Revenues are projected to decline by 18.9% in this department due to the timing of the Capital Project startup. The department's total revenues in 2017 are projected to be $6.4 million excluding the use of fund balance.

Fund Allocation
This division is funded primarily by the Capital Transportation Planning & Engineering Fund (74.7%), with the remainder of the division's funding found in the General Fund (12.5%) and Internal Service Funds (12.8%).

Mayor's Recommended Budget
The Mayor recommended no changes to this department's base program proposal.

PW - TRANSPORTATION PLANNING AND ENGINEERING
EXPENSE AND REVENUE INFORMATION

EXPENSE	2014 Actual	2015 Actual	2016 Adopted	2017 Mayor's Recommended	Percent Change	Change
GENERAL						
SALARIES AND WAGES	1,563,869	2,686,870	1,091,566	1,120,620	2.7%	29,055
FRINGE BENEFITS	592,094	553,285	444,418	425,780	-4.2%	(18,638)
CONTRACTUAL SERVICES	387,646	621,472	414,469	321,881	-22.3%	(92,588)
OPERATING COSTS	52,596	62,457	47,102	43,804	-7.0%	(3,298)
CAPITAL			7,500		-100.0%	(7,500)
TOTAL GENERAL	**2,596,204**	**3,924,085**	**2,005,055**	**1,912,086**	**-4.6%**	**(92,970)**
SPECIAL REVENUE						
SALARIES AND WAGES	20,115	20,182				0
FRINGE BENEFITS	7,004	7,087				0
CONTRACTUAL SERVICES	65,239	(15,255)				0
OPERATING COSTS		201				0
TOTAL SPECIAL REVENUE	**92,359**	**12,215**				**0**
CAPITAL PROJECT						
SALARIES AND WAGES	2,723,814	1,578,864	3,340,917	3,436,320	2.9%	95,403
FRINGE BENEFITS	1,026,225	999,569	1,290,096	1,283,957	-0.5%	(6,139)
CONTRACTUAL SERVICES	3,930,889	4,767,194	3,460,896	6,563,942	89.7%	3,103,046
OPERATING COSTS	75,833	61,494	105,810	112,617	6.4%	6,807
CAPITAL		22,950	80,000	80,000	0.0%	0
TOTAL CAPITAL PROJECT	**7,756,761**	**7,430,071**	**8,277,719**	**11,476,836**	**38.6%**	**3,199,118**
INTERNAL SERVICE						
SALARIES AND WAGES	801,758	858,561	904,505	919,352	1.6%	14,846
FRINGE BENEFITS	250,174	607,559	368,375	361,059	-2.0%	(7,316)
CONTRACTUAL SERVICES	383,011	498,241	572,091	605,770	5.9%	33,679
OPERATING COSTS	54,521	69,639	84,305	79,890	-5.2%	(4,415)
TOTAL INTERNAL SERVICE	**1,489,464**	**2,033,999**	**1,929,276**	**1,966,071**	**1.9%**	**36,795**
TOTAL EXPENSE	**11,934,789**	**13,400,370**	**12,212,050**	**15,354,993**	**25.7%**	**3,142,943**

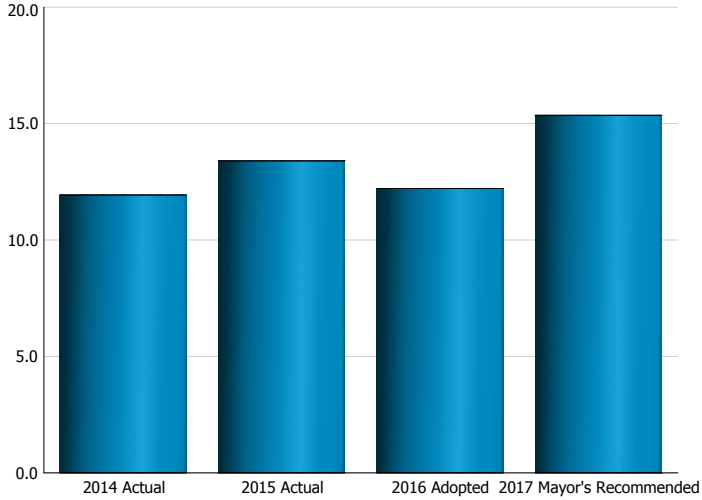
REVENUE	2014 Actual	2015 Actual	2016 Adopted	2017 Mayor's Recommended	Percent Change	Change
GENERAL						
CHARGES FOR SERVICES	727,834	908,718	625,000	600,000	-4.0%	(25,000)
LICENSE AND PERMITS	37,940	41,385	25,000	30,000	20.0%	5,000
GENERAL	**765,774**	**950,103**	**650,000**	**630,000**	**-3.1%**	**(20,000)**
SPECIAL REVENUE						
CONTRIBUTIONS	91,310	14,632			0.0%	0

PW - TRANSPORTATION PLANNING AND ENGINEERING
EXPENSE AND REVENUE INFORMATION

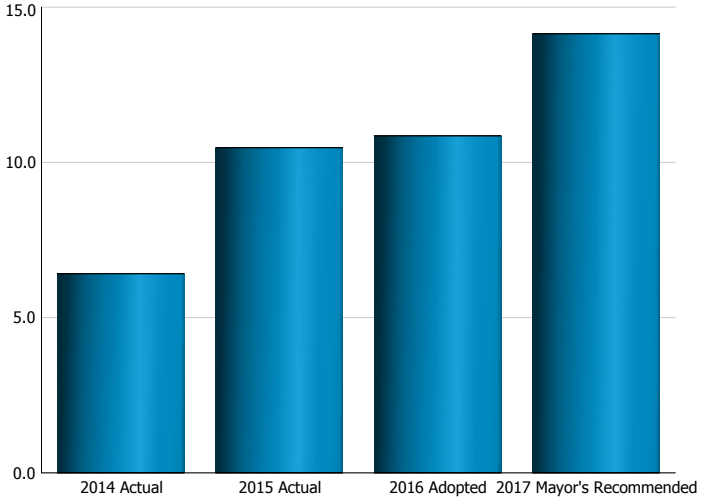
REVENUE	2014 Actual	2015 Actual	2016 Adopted	2017 Mayor's Recommended	Percent Change	Change
SPECIAL REVENUE	**91,310**	**14,632**				**0**
CAPITAL PROJECT						
CHARGES FOR SALES	3				0.0%	0
CHARGES FOR SERVICES	3,606,089	7,930,601	5,500,000	3,815,000	-30.6%	(1,685,000)
FEDERAL GOVERNMENT	(45,226)	39,339			0.0%	0
OTHER MISC REVENUES		70			0.0%	0
TRANSFERS IN	700,000				0.0%	0
USE OF FUND BALANCE			2,777,719	7,734,248	178.4%	4,956,529
CAPITAL PROJECT	**4,260,867**	**7,970,010**	**8,277,719**	**11,549,248**	**39.5%**	**3,271,529**
INTERNAL SERVICE						
CHARGES FOR SALES	290,153	295,777	150,000	320,000	113.3%	170,000
CHARGES FOR SERVICES	1,006,964	1,243,328	1,622,064	1,656,533	2.1%	34,469
OTHER MISC REVENUES		865			0.0%	0
USE OF FUND BALANCE			157,212	(10,463)	-106.7%	(167,675)
INTERNAL SERVICE	**1,297,117**	**1,539,970**	**1,929,276**	**1,966,070**	**1.9%**	**36,794**
TOTAL REVENUE	**6,415,067**	**10,474,715**	**10,856,995**	**14,145,318**	**30.3%**	**3,288,323**

PW - TRANSPORTATION PLANNING AND ENGINEERING
EXPENSE AND REVENUE INFORMATION

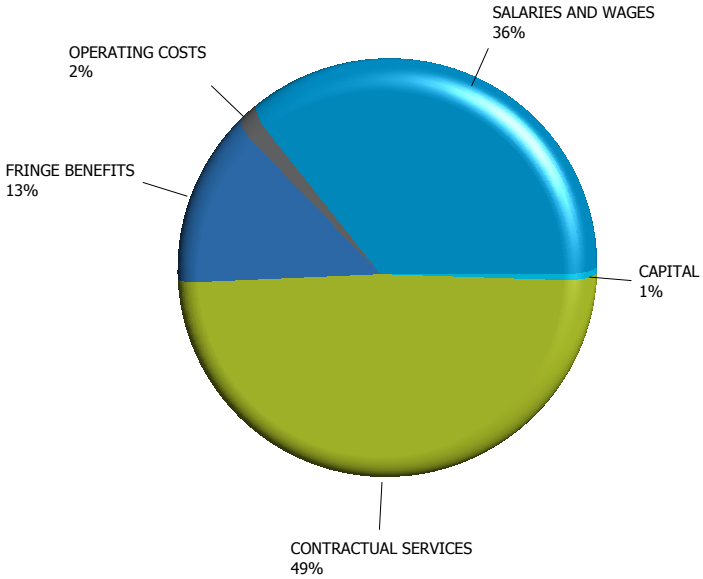
Expense 2014 - 2017
In Millions



Revenue 2014 - 2017
In Millions



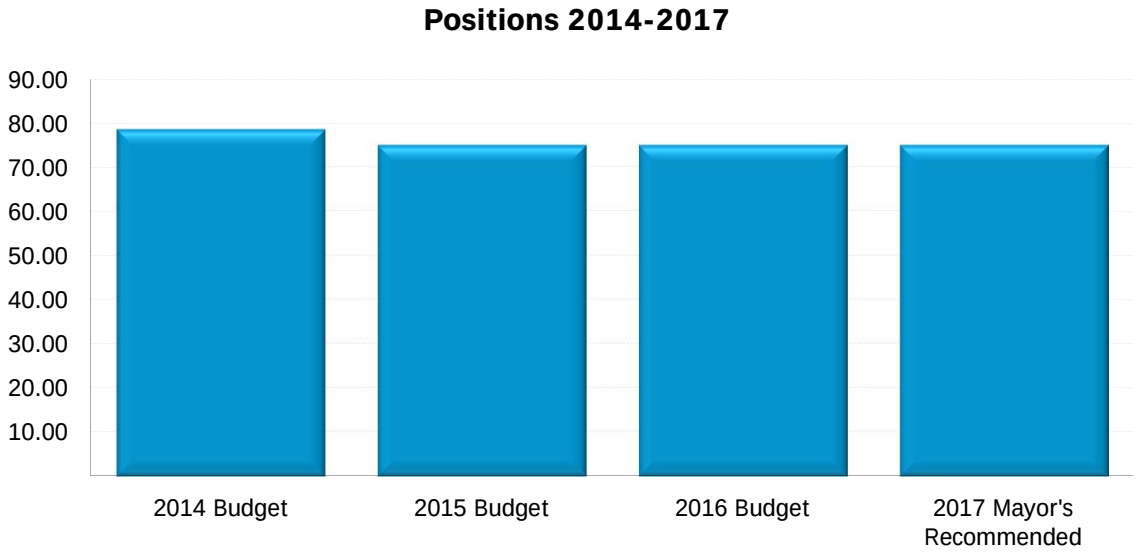
Expense by Category



PW - TRANSPORTATION PLANNING AND ENGINEERING

Staffing Information

Division	2014 Budget	2015 Budget	2016 Budget	2017 Mayor's Recommended	% Change	Change
Bridge Inspections	2.50	2.50	2.50	2.50	0.0%	0
ENGINEERING LABORATORY	11.50	13.50	13.50	13.50	0.0%	0
PLANNING AND DESIGN	44.00	46.00	46.00	46.00	0.0%	0
SP ASSESS & ROW MGNT	13.50	6.00	6.00	6.00	0.0%	0
Utility Connections	7.00	7.00	7.00	7.00	0.0%	0
Overall	78.50	75.00	75.00	75.00	0.0%	0



Financial Analysis – Public Works Transportation Planning & Programming

Expenditure
The total Transportation Planning & Programming Department's budget of $2.4 million remains similar from 2016 to 2017. This is a slight reduction of $28,000, or 1.2%. The Transportation Planning & Programming Department's 2017 expenditure budget reflects the following changes from 2016: increase of 1.0 FTE in the General Fund funded with existing resources and increase of 1.0 FTE in Capital Fund funded with capital project revenue for design work.

Revenue
Revenues are projected to increase in this department to reflect the anticipated design work on capital projects in Capital Transportation Planning & Engineering Fund. The department's total revenues in 2017 are projected to be $50,000.

Fund Allocation
This department is funded primarily by the General Fund with the remainder in Capital Transportation Planning & Engineering Fund.

Mayor's Recommended Budget
The Mayor recommended no changes to this department's base program proposal.

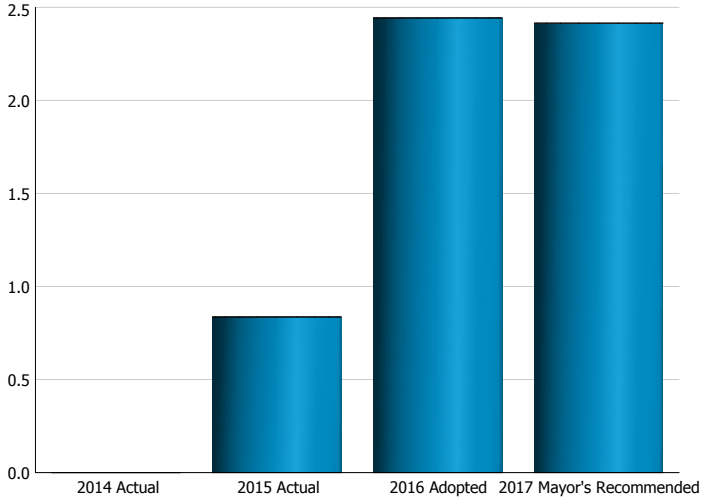
PW - TRANSPORTATION PLAN/PROGRAMING
EXPENSE AND REVENUE INFORMATION

EXPENSE	2014 Actual	2015 Actual	2016 Adopted	2017 Mayor's Recommended	Percent Change	Change
GENERAL						
SALARIES AND WAGES		354,966	1,268,562	1,362,008	7.4%	93,446
FRINGE BENEFITS		124,981	460,290	476,350	3.5%	16,061
CONTRACTUAL SERVICES		355,454	665,398	423,739	-36.3%	(241,659)
OPERATING COSTS		965	46,678	28,177	-39.6%	(18,501)
CAPITAL			2,500	2,500	0.0%	0
TOTAL GENERAL		**836,365**	**2,443,428**	**2,292,774**	**-6.2%**	**(150,654)**
CAPITAL PROJECT						
SALARIES AND WAGES				91,843		91,843
FRINGE BENEFITS				30,569		30,569
TOTAL CAPITAL PROJECT				**122,412**		**122,412**
TOTAL EXPENSE		**836,365**	**2,443,428**	**2,415,186**	**-1.2%**	**(28,242)**

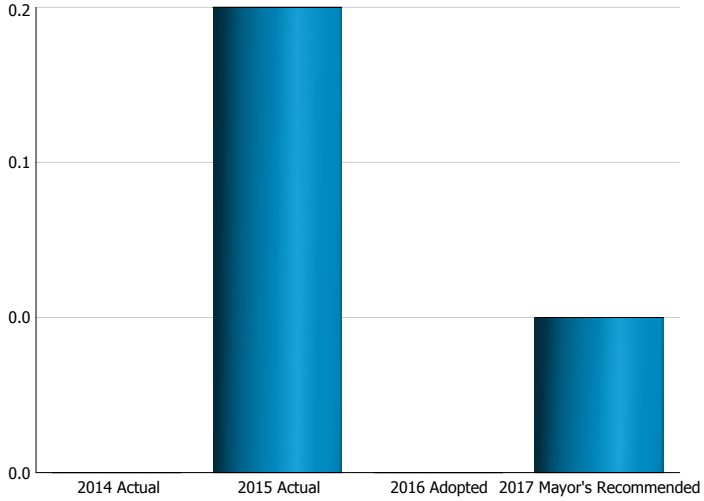
REVENUE	2014 Actual	2015 Actual	2016 Adopted	2017 Mayor's Recommended	Percent Change	Change
GENERAL						
LOCAL GOVERNMENT		150,000			0.0%	0
GENERAL		**150,000**				**0**
CAPITAL PROJECT						
CHARGES FOR SERVICES				50,000	0.0%	50,000
CAPITAL PROJECT				**50,000**		**50,000**
TOTAL REVENUE		**150,000**		**50,000**		**50,000**

PW - TRANSPORTATION PLAN/PROGRAMING
EXPENSE AND REVENUE INFORMATION

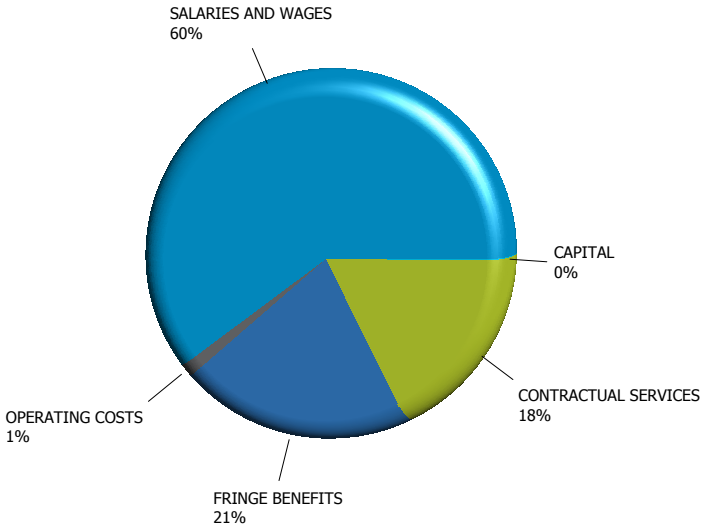
Expense 2014 - 2017
In Millions



Revenue 2014 - 2017
In Millions



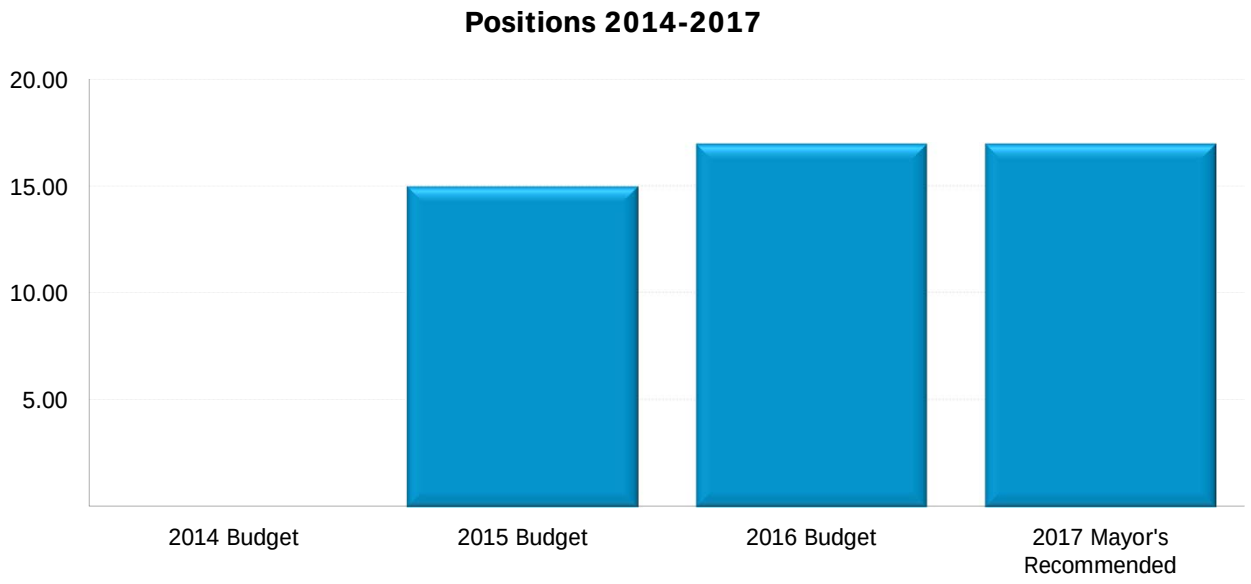
Expense by Category



PW - TRANSPORTATION PLAN/PROGRAMING

Staffing Information

Division	2014 Budget	2015 Budget	2016 Budget	2017 Mayor's Recommended	% Change	Change
TRANSPORTATION PLAN/PROGRAMING		15.00	17.00	17.00	0.0%	0
Overall	0	15.00	17.00	17.00	0.0%	0



Financial Analysis – Public Works Water Treatment & Distribution Services

Expense
The total Water Treatment and Distribution Services Department's budget increases from $57.8 million to $57.9 million from 2016 to 2017. This is an increase of $163,000 or 0.3%. The Water Treatment and Distribution Services Department's 2017 expenditure budget reflects the following changes from 2016: Salaries increased 4.2% with the same amount of FTEs and decrease in Property insurance costs by $340,000.

Revenue
Revenues are projected to increase by 8.1% in this department due to a fixed charge rate increase of 50 cents per month and volume charge rate increase of 8 cents per unit. A short term Wholesale contract with the City of New Brighton is expected to bring in $3.1 million in volume sales. The department's total revenues in 2017 are projected to be $87.2 million.

Fund Allocation
This division is funded completely in the Water Treatment and Distribution Services Fund, which is an enterprise activity.

Mayor's Recommended Budget
The Mayor recommended no changes to this department's base program proposal.

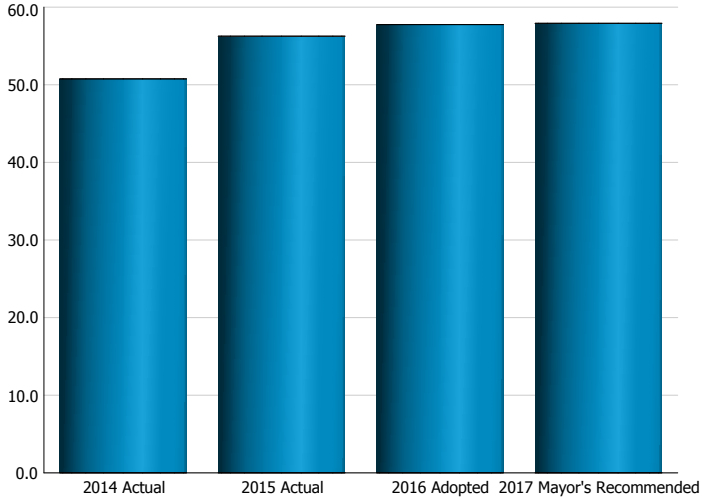
PW - WATER TREATMENT & DISTR.
EXPENSE AND REVENUE INFORMATION

EXPENSE	2014 Actual	2015 Actual	2016 Adopted	2017 Mayor's Recommended	Percent Change	Change
SPECIAL REVENUE						
CONTRACTUAL SERVICES		10,000				0
TOTAL SPECIAL REVENUE		**10,000**				**0**
ENTERPRISE						
SALARIES AND WAGES	13,291,124	12,947,823	14,183,333	14,774,954	4.2%	591,621
FRINGE BENEFITS	5,904,578	10,403,487	6,719,446	6,722,849	0.1%	3,403
CONTRACTUAL SERVICES	20,553,078	20,771,796	23,021,645	23,193,229	0.7%	171,584
OPERATING COSTS	10,710,695	11,801,148	12,771,382	12,355,596	-3.3%	(415,786)
CAPITAL	299,746	323,055	1,058,208	870,441	-17.7%	(187,767)
TOTAL ENTERPRISE	**50,759,221**	**56,247,307**	**57,754,014**	**57,917,069**	**0.3%**	**163,054**
TOTAL EXPENSE	**50,759,221**	**56,257,307**	**57,754,014**	**57,917,069**	**0.3%**	**163,054**

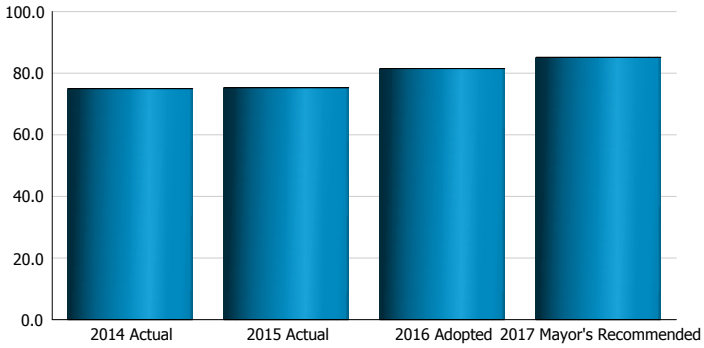
REVENUE	2014 Actual	2015 Actual	2016 Adopted	2017 Mayor's Recommended	Percent Change	Change
SPECIAL REVENUE						
STATE GOVERNMENT		10,000			0.0%	0
SPECIAL REVENUE		**10,000**				**0**
ENTERPRISE						
CHARGES FOR SALES	120,135	296,402			0.0%	0
CHARGES FOR SERVICES	72,384,980	72,535,279	79,368,557	85,824,862	8.1%	6,456,305
FEDERAL GOVERNMENT	0				0.0%	0
LICENSE AND PERMITS	39,769	88,602		90,000	0.0%	90,000
OTHER MISC REVENUES	53,424	7,279			0.0%	0
SPECIAL ASSESSMENTS	1,245,770	1,087,192	1,259,750	1,250,000	-0.8%	(9,750)
TRANSFERS IN	1,156,681	1,285,170			0.0%	0
USE OF FUND BALANCE			881,653	(2,024,609)	-329.6%	(2,906,262)
ENTERPRISE	**75,000,759**	**75,299,924**	**81,509,960**	**85,140,253**	**4.5%**	**3,630,293**
TOTAL REVENUE	**75,000,759**	**75,309,924**	**81,509,960**	**85,140,253**	**4.5%**	**3,630,293**

PW - WATER TREATMENT & DISTR.
EXPENSE AND REVENUE INFORMATION

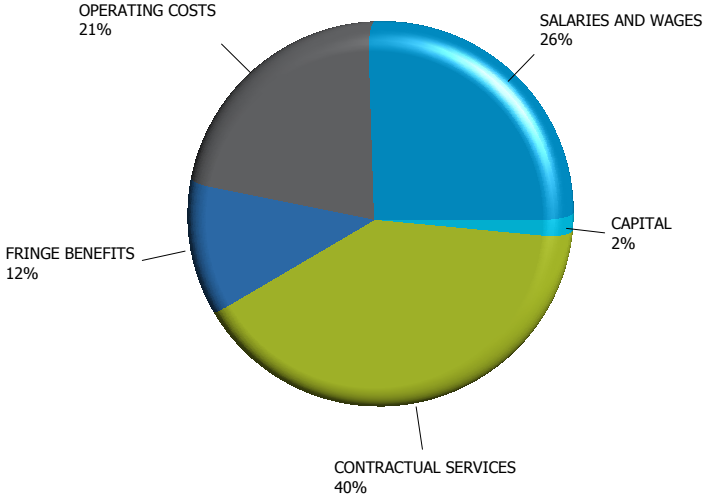
Expense 2014 - 2017
In Millions



Revenue 2014 - 2017
In Millions



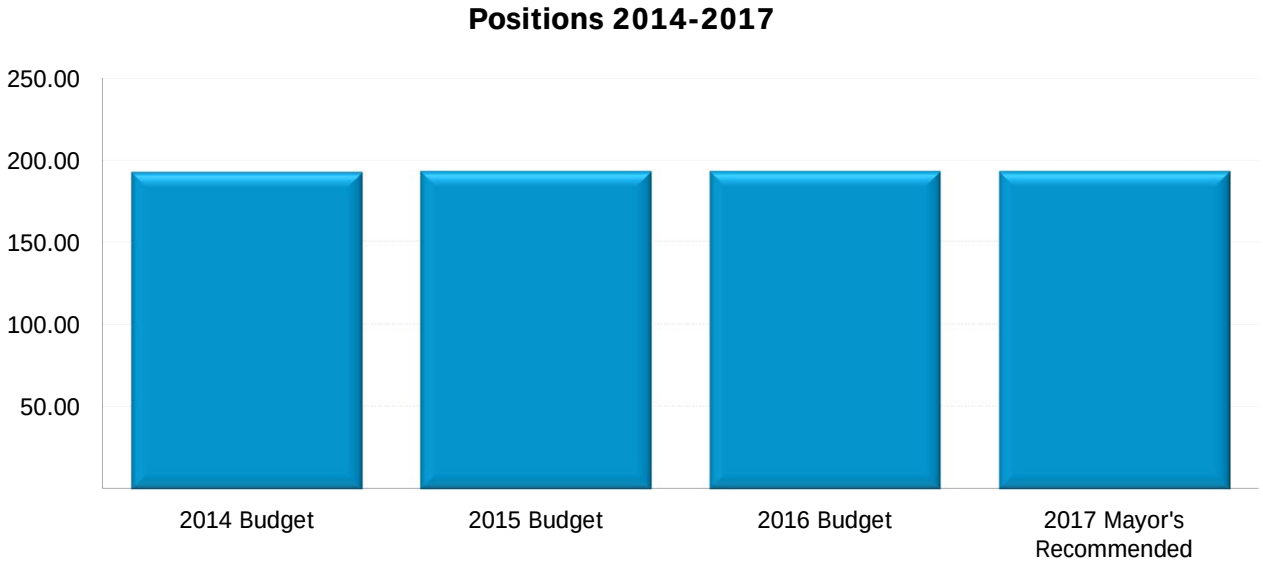
Expense by Category



PW - WATER TREATMENT & DISTR.

Staffing Information

Division	2014 Budget	2015 Budget	2016 Budget	2017 Mayor's Recommended	% Change	Change
DISTRIBUTION	67.00	59.50	59.50	61.50	3.4%	2.00
METER SHOP	20.00	20.00	20.00	19.00	-5.0%	(1.00)
OPERATIONS - WATER	85.00	89.50	89.50	88.50	-1.1%	(1.00)
REIMBURSABLE ALTERATIONS	3.00	9.00	9.00	9.00	0.0%	0
WATER ADMINISTRATION & PERMITS	3.50	6.00	6.00	6.00	0.0%	0
WATER ENGINEERING	14.00	9.00	9.00	9.00	0.0%	0
Overall	192.50	193.00	193.00	193.00	0.0%	0



REGULATORY SERVICES

MISSION

The Minneapolis Regulatory Services Department strengthens communities by partnering with residents, neighborhoods and businesses to make the city safer, healthier and more inviting for all.

BUSINESS LINES

Housing Inspection Services

Housing Inspection Services provides quality and consistent enforcement of the Minneapolis Housing Maintenance and other applicable codes to maintain, improve, and preserve the city's existing housing stock and promote neighborhood stabilization. The services include the Problem Properties Unit which identifies and resolves problem properties, conducts emergency board ups, and manages condemned, boarded, and vacant buildings in a multi-departmental, multi-agency case management approach.

Fire Inspection Services

Fire Inspections Services delivers quality and consistent enforcement of the fire code, conducts life safety and housing inspections of residential buildings with greater than three units, and administers the Commercial Building Registration and Commercial Vacant Building Registration programs.

Traffic Control

Traffic Control maintains traffic flow management for events, emergencies and other traffic situations and city-wide parking enforcement, promoting safety and access in downtown and commercial corridors as well as removing residential hazards and nuisances.

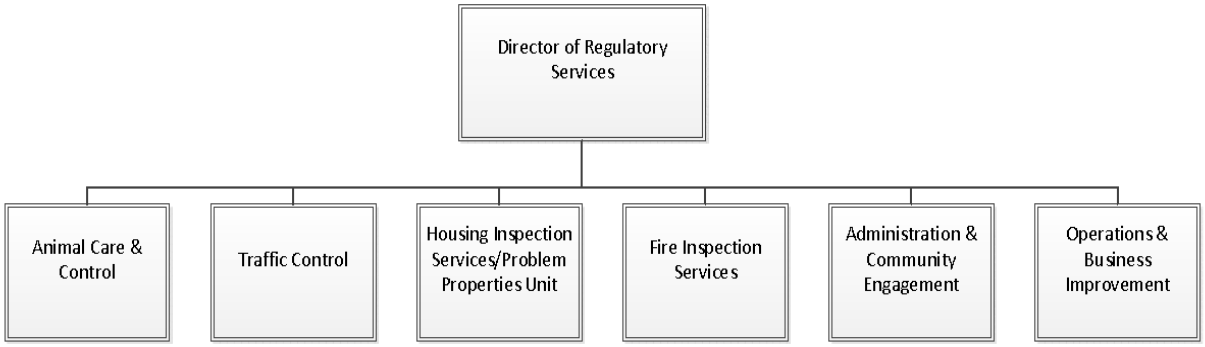
Animal Care & Control

Minneapolis Animal Care and control creates safe and healthy communities for people and animals through shelter care and adoption, investigation of dangerous animal and animal cruelty cases, public education, issuance of agricultural permits and pet licenses, and enforcement of statutes and local ordinances.

Administration

Regulatory Services administration includes both the Administration & Community Engagement division and Operations & Business Improvements division. These divisions manage general administrative and operational policies and functions including customer services, community engagement, enterprise initiatives and data analysis functions for the department.

ORGANIZATION CHART



Living Well

Minneapolis Animal Care & Control (MACC) General Fund: $3,502,613
Other Funds: $75,000

Minneapolis Animal Care & Control has a dual focus on public safety and shelter care that allows for a holistic view of animal welfare. MACC works with MPD, City Attorney, and non-profit partners to address criminal conduct involving animals. MACC promotes sound animal welfare policies such as pet licenses and spay and neuter programs; impounding, kenneling and providing proper veterinary care for injured, stray or surrendered animals; and adopting out pets in search of forever homes. MACC also conducts rabies quarantines for all bites to humans involving animals.

Fire Inspection Services (FIS) General Fund: $2,981,257

Fire Inspection Services is responsible for managing all Fire Suppression/Protection Permits including plan review and site inspections, conducting commercial and residential inspections in partnership with the Minneapolis Fire Department and managing the City's Hazardous Materials facilities inventory and inspections. FIS also reviews and inspects thousands of fire suppression systems and supports and answers complex fire code questions. FIS inspects high-occupancy residential dwelling units and conducts hundreds of commercial inspections annually.

Housing Inspections Services (HIS) General Fund: $4,333,659
Other Funds: $4,018,528

HIS provides a range of programs and activities designed to ensure safe and quality properties. Mandated activities include enforcement of those portions of the International Property Maintenance Code pertaining to rental licensing, removal of hazardous structures and legal due process requirements for special assessments. HIS is responsible for managing the city's housing stock through enforcement of licensing standards and consistent enforcement of the Housing Maintenance Code. It is also responsible for code enforcement in rental properties of 1-3 units and all vacant residential buildings, removing substandard housing through demolition activity and creating incentives to rehab vacant properties by using and managing redevelopment thorough restoration agreements.

Code Compliance and Traffic Control (TC) General Fund: $5,463,526

Traffic Control provides parking enforcement and intersection control to assist traffic flow at intersections by providing for additional throughput on lights, allowing for additional turns and pedestrian movement. This allows for safer, more efficient traffic flow during rush hour, special events, around construction sites and during emergencies and natural disasters. TC also coordinates with public works for street cleaning operations and snow emergencies. TC also responds to 311- reported parking violation and abandoned vehicle service requests.

Administration & Community Engagement General Fund: $936,176
Other Funds: $626,261

This division is responsible for oversight and management of data quality, administrative enforcement, employee engagement and professional development and effective and equitable community outreach/ engagement. This includes our Homeowner Navigation program which works to identify the unique needs of our senior, disabled and low-income population as they work to meet compliance goals.

Operations General Fund: $1,849,435
Other Funds: $454,418

This division provides department-wide leadership and support for budget, technology services, business planning, process improvement, analytics, finances, IT, space and workforce planning. It oversees the administrative hearing program and is responsible for coordination of projects, public policy process and implementation, committee actions and council process.

FINANCIAL ANALYSIS

Expenditure
For 2017, the Department of Regulatory Services budget is $24.2 million, an increase of 2.1% over the 2016 budget of $23.7 million. The General Fund portion of the department's budget is increasing by 1.9%, or $0.3 million, reflecting routine inflationary operating increases and internal service charges, as well as additional staffing resources added as part of the Mayor's budget recommendation, including $0.4 million for non-capitalized capital equipment. Special revenue funded expenditures are budgeted to increase by 2.8% for community engagement activities.

Revenue
Total revenues associated with Regulatory Services' activities are budgeted to decrease by 5.4% or $1.0 million over the 2016 level. The projected General Fund revenue for 2016 is $12.6 million, a decrease of 8.4% from 2016. The department's Special Revenue Funds revenues are projected to increase by 3.1%. Special Revenue Fund revenue is projected at $5.0 million.

Fund Allocation
This department is funded primarily by the General Fund, with the remainder of the department's funding found in the special revenue funds.

Mayor's Recommended Budget
The Mayor recommended an additional ongoing General Fund appropriation of $198,000 (2.0 FTE) for Minneapolis Animal Care and Control positions, additional $120,000 (2.0 FTE) for

Code Compliance and Traffic Control positions. The Mayor also recommended a one-time general fund appropriation of $375,000 in Code Compliance and Traffic Control to increase service hours. The Mayor also recommended an ongoing reduction of $120,000 to the Regulatory Services budget to support funding new initiatives.

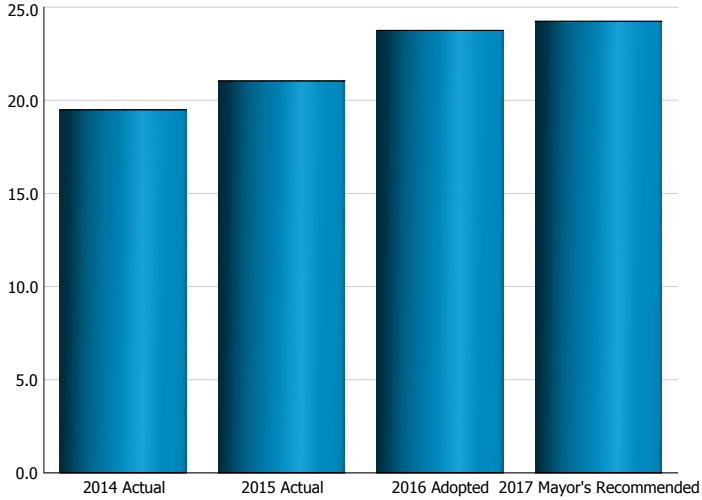
REGULATORY SERVICES
EXPENSE AND REVENUE INFORMATION

EXPENSE	2014 Actual	2015 Actual	2016 Adopted	2017 Mayor's Recommended	Percent Change	Change
GENERAL						
SALARIES AND WAGES	7,780,076	7,967,769	9,044,751	9,632,783	6.5%	588,032
FRINGE BENEFITS	3,230,763	3,186,639	3,941,403	4,056,222	2.9%	114,819
CONTRACTUAL SERVICES	2,912,724	3,642,080	3,858,714	3,889,965	0.8%	31,252
OPERATING COSTS	1,700,775	1,569,949	1,097,296	1,112,696	1.4%	15,400
CAPITAL	113,000		775,000	375,000	-51.6%	(400,000)
TOTAL GENERAL	**15,737,337**	**16,366,436**	**18,717,164**	**19,066,666**	**1.9%**	**349,502**
SPECIAL REVENUE						
SALARIES AND WAGES	1,698,425	2,379,702	2,278,942	2,397,894	5.2%	118,951
FRINGE BENEFITS	621,154	887,110	752,007	973,187	29.4%	221,180
CONTRACTUAL SERVICES	1,191,119	1,188,523	1,531,558	1,316,342	-14.1%	(215,216)
OPERATING COSTS	42,670	82,944	45,929	61,785	34.5%	15,856
CAPITAL	201,295	135,368	425,000	425,000	0.0%	0
TOTAL SPECIAL REVENUE	**3,754,663**	**4,673,647**	**5,033,437**	**5,174,207**	**2.8%**	**140,771**
TOTAL EXPENSE	**19,492,000**	**21,040,083**	**23,750,601**	**24,240,873**	**2.1%**	**490,272**

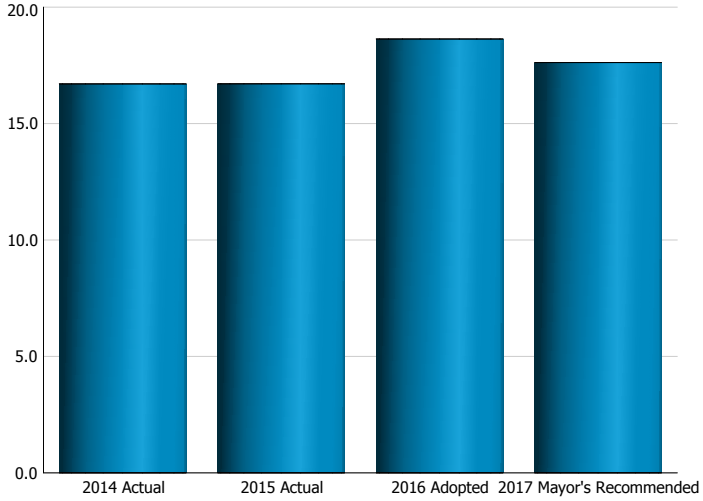
REVENUE	2014 Actual	2015 Actual	2016 Adopted	2017 Mayor's Recommended	Percent Change	Change
GENERAL						
CHARGES FOR SERVICES	550,537	734,212	596,000	593,000	-0.5%	(3,000)
CONTRIBUTIONS	15				0.0%	0
FINES AND FORFEITS	5,171,464	4,704,782	5,319,500	4,998,000	-6.0%	(321,500)
LICENSE AND PERMITS	6,438,550	5,795,200	6,612,000	5,698,400	-13.8%	(913,600)
OTHER MISC REVENUES	197,164	198,368	286,000	201,000	-29.7%	(85,000)
SPECIAL ASSESSMENTS	922,078	1,209,976	941,000	1,102,500	17.2%	161,500
GENERAL	**13,279,809**	**12,642,538**	**13,754,500**	**12,592,900**	**-8.4%**	**(1,161,600)**
SPECIAL REVENUE						
CHARGES FOR SERVICES	147,003	109,132	146,000	125,000	-14.4%	(21,000)
CONTRIBUTIONS	77,897	160,727	25,000	25,000	0.0%	0
FINES AND FORFEITS	3,052		3,000		-100.0%	(3,000)
LICENSE AND PERMITS	156,801				0.0%	0
OTHER MISC REVENUES	4,763	48,559		50,000	0.0%	50,000
SPECIAL ASSESSMENTS	3,042,201	3,748,121	2,684,000	3,000,000	11.8%	316,000
STATE GOVERNMENT	(6,899)				0.0%	0
USE OF FUND BALANCE			2,020,155	1,828,299	-9.5%	(191,856)
SPECIAL REVENUE	**3,424,817**	**4,066,539**	**4,878,155**	**5,028,299**	**3.1%**	**150,144**
TOTAL REVENUE	**16,704,627**	**16,709,077**	**18,632,655**	**17,621,199**	**-5.4%**	**(1,011,456)**

REGULATORY SERVICES
EXPENSE AND REVENUE INFORMATION

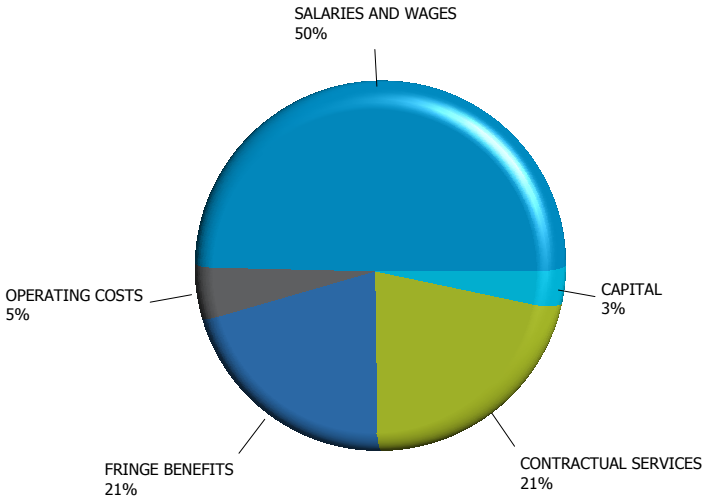
Expense 2014 - 2017
In Millions



Revenue 2014 - 2017
In Millions



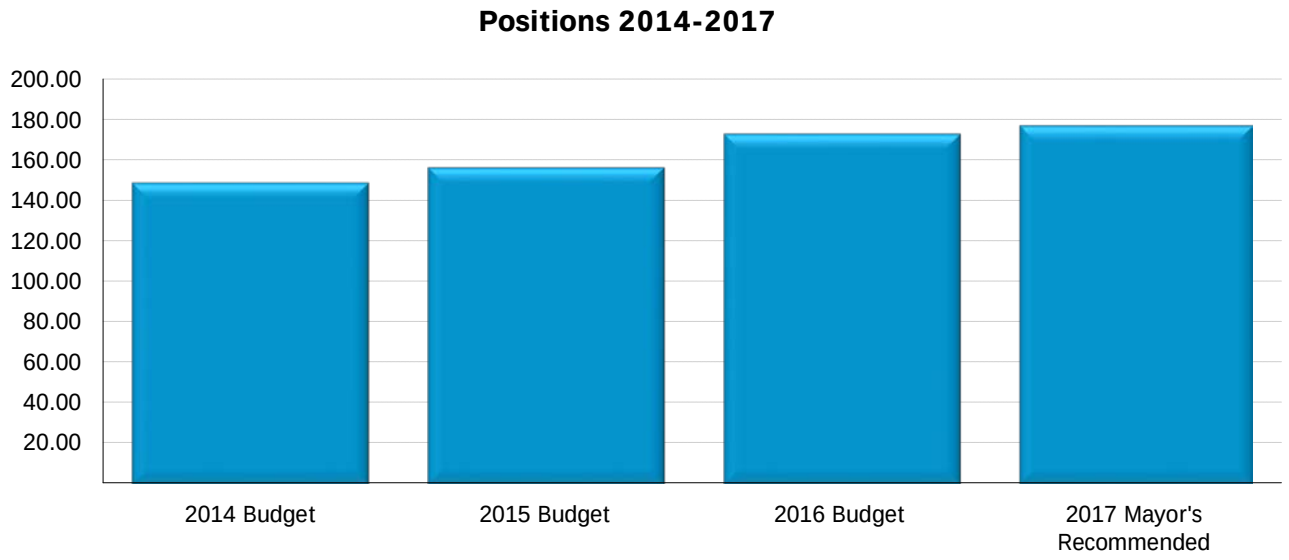
Expense by Category



REGULATORY SERVICES

Staffing Information

Division	2014 Budget	2015 Budget	2016 Budget	2017 Mayor's Recommended	% Change	Change
ADMIN AND COMMUNITY ENGAGEMENT		11.50	13.00	13.00	0.0%	0
ADMINISTRATION	7.00	6.00				0
ANIMAL CONTROL	21.00	23.00	23.00	25.00	8.7%	2.00
FIRE INSPECTIONS	15.00	18.00	22.00	22.00	0.0%	0
HOUSING INSPECTIONS	49.00	36.00	45.00	45.00	0.0%	0
OPS & BUSINESS PROCESS IMPROVEMENT		8.00	16.00	16.00	0.0%	0
PROBLEM PROPERTIES	13.00	10.00	10.00	10.00	0.0%	0
TRAFFIC CONTROL	44.00	44.00	44.00	46.00	4.5%	2.00
Overall	149.00	156.50	173.00	177.00	2.3%	4.00



City of Minneapolis
2017 Budget

Mayor's Recommended Capital Program

Capital Budget Narrative Overview G2

Five-Year Capital Investment Allocation G15

Five-Year Capital Funding Summary G16

Five-Year Capital Funding Summary (Public Works) G18

2017 – 2021 Mayor's Recommended Capital Resources G20

2017 Bond Redemption Levy G20

Net Debt Bond Allocation G21

Capital Budget Summary G22

Capital Budget Detail for Funded Projects:
- Municipal Building Commission G25
- Park Board G25
- Public Works Department
  - Street Paving G26
  - Sidewalks G31
  - Bridges G31
  - Traffic Control & Street Lighting G31
  - Bike – Ped Projects G32
  - Sanitary Sewers G33
  - Storm Sewers G33
  - Water Infrastructure G34
- Public Grounds & Facilities G34
- Miscellaneous Projects G35

2017 – 2021 Capital Program Descriptions G36

Capital Budget Decision Summary G46

City of Minneapolis

2017 – 2021 Capital Program

Mayor's Recommended Capital Program

CAPITAL IMPROVEMENT BUDGET DEVELOPMENT

The City adopts a five-year capital improvement program (CIP) that is updated annually. Each year, City departments & independent boards and commissions prepare new and/or modify existing capital budget requests (CBRs). The CBRs are then reviewed by the Capital Long-Range Improvement Committee (CLIC) which is a citizen advisory committee to the Mayor and City Council. The CLIC process is facilitated by Finance & Property Services staff.

CLIC is comprised of 33 appointed members, including two members per Council Ward and seven at-large members appointed by the Mayor. The overall committee elects a Chair and Vice Chair. The committee functions with two programmatic task forces of approximately the same number of members. Each task force, "Transportation" and "Human Development", elects a Chair and Vice Chair. Collectively, these six elected members form the Executive Committee and represent CLIC in meetings with the Mayor and City Council. The task force members receive and review all CBRs for their program areas as submitted by the various City departments, independent boards and commissions.

During several half-day or full-day meetings, departments and boards formally present their requests and offer explanations. Task force members then rate all proposals using a rating system with specific criteria and create a numerical ranking for each project. Highest-ranking projects are then balanced against proposed available resources by year to arrive at a five-year capital improvement program recommendation to the Mayor and City Council.

CLIC's recommendations serve as the starting point from which the Mayor and City Council's decisions are made. The Mayor makes recommendations on the capital budget as well as the operating budget. The Council adopts the five-year capital plan simultaneously with the operating budget, although appropriation is only adopted for the first year.

For this five-year plan covering years 2017 - 2021, there were 97 CBRs reviewed and rated. The total requested capital budget for the five years was $810.34 million, not including the new Street Infrastructure and Neighborhood Park Funding Plan which was approved after CBRs were due.

HIGHLIGHTS OF THE 2017-2021 MAYOR'S RECOMMENDED CAPITAL IMPROVEMENT PROGRAM

Five-Year Capital Program Totals: For 2017 – 2021, the five-year capital program for City departments, independent boards and commissions totals $906.94 million including all funding sources. The 2017 portion of this program is $196.97 million. On April 29, 2016, the Mayor and City Council approved Ordinance 2016-031 and Resolution 2016R-151 establishing a new 20 year plan for expanded Street Infrastructure and Neighborhood Park funding. Of the $906.94 million in this five-year plan, $150.33 million is from the new expanded program. This budget demonstrates significant commitments to improve the City and Park Board infrastructure.

The table below provides a high level summary of the Mayor's Recommended five-year capital program including all funding sources.

Submitting Agency	Infrastructure Category	2017	2018	2019	2020	2021	Total	Percent of Total
						Budget in Thousands		
PARK BOARD	NEIGHBORHOOD PARKS	13,223	12,489	12,743	12,691	13,380	64,526	7.11%
PUBLIC WORKS	TRANSPORTATION INFRASTRUCTURE	67,088	72,710	89,542	99,223	94,218	422,781	46.62%
	UTILITY FEE BASED ENTERPRISES	71,570	83,558	65,780	57,650	52,490	331,048	36.50%
	Public Works Department Totals	**138,658**	**156,268**	**155,322**	**156,873**	**146,708**	**753,829**	**83.12%**
OTHER AGENCIES	CITY HALL, PUBLIC BLDGS, MISC.	45,085	21,650	8,455	12,020	1,370	88,580	9.77%
MAYOR'S RECOMMENDED FIVE-YEAR CAPITAL PROGRAM		**196,966**	**190,407**	**176,520**	**181,584**	**161,458**	**906,935**	**100.00%**

Property Tax Supported Net Debt Bond Program:
The Net Debt Bond (NDB) program is funded by property tax revenue. As a result of increasing the NDB program for additional infrastructure improvements over the last several years and the new 20 year funding plan for streets and parks, the bond redemption levy will begin to show increases in 2018 and future years to support the additional debt service to be incurred. These increases are possible due to reduced pension costs, lower current debt levels and the decertification of the consolidated tax increment district in 2020 which will increase the tax capacity in 2021. These property tax supported bonds help to leverage many other funding sources in the five-year plan. Below are highlights of certain NDB totals (in millions) – individual project funding details are presented later in this document.

NDB Resources for Capital Improvements: The base NDB funding levels have been averaging approximately $155 million for each five-year plan over the last three capital budget cycles. This budget increases the base amount for 2017 - 2021 to $162.21 million in the five-year plan to continue significant improvements to the City's infrastructure. In addition, the plan below reflects the portion of the Street Infrastructure & Neighborhood Park Plan that will be funded with NDB. The new higher NDB levels will improve all classes of City infrastructure with a greater emphasis on paving projects, pedestrian and bikeway connections, traffic safety, signage and lighting improvements, bridge improvements and significant additional park improvements. These additional resources are combined with municipal state aid, special assessments and grant funds. Total funding for individual projects can be found in the "Capital Budget Detail for Funded Projects" report later in this document.

$ millions	2017	2018	2019	2020	2021	TOTAL
NDB Base Funding Totals	$ 30.17	$ 31.66	$ 32.47	$ 33.22	$ 34.69	$ 162.21
NDB Streets Infrastructure	$ 5.20	$ 6.20	$ 7.50	$ 9.50	$ 10.10	$ 38.50
NDB Neighborhood Parks	$ 8.00	$ 8.00	$ 8.00	$ 8.00	$ 8.00	$ 40.00
Total NDB by year	$ 43.37	$ 45.86	$ 47.97	$ 50.72	$ 52.79	$ 240.71

Street Infrastructure and Neighborhood Park Funding Plan: The new expanded funding for streets and neighborhood parks is being included in this budget. The total dollar increases for the five-year plan are being reflected for now in two capital projects. For the Park Board, funds of $8 million per year were added to the PRKCP Neighborhood Parks Capital Infrastructure project. For Public Works, the dollars were added to the PV056 Asphalt Pavement Resurfacing Program for $21.20 million in 2017 to $22.95 million in 2021. As priorities for spending the higher allocations are developed by the Park Board and Public Works Department, the capital budget

by project will evolve and these amounts will be distributed to existing and new projects in the five-year plan. The total resources added by funding source are summarized in the table below:

$ millions	2017	2018	2019	2020	2021	TOTAL
NDB - Parks	$ 8.00	$ 8.00	$ 8.00	$ 8.00	$ 8.00	$ 40.00
NDB - Streets-all lines below	$ 5.20	$ 6.20	$ 7.50	$ 9.50	$10.10	$ 38.50
Stormwater Revenue	$ 1.50	$ 1.52	$ 1.53	$ 1.54	$ 1.56	$ 7.65
Transfer from Conv Ctr	$ 6.00	$ 0	$ 0	$ 0	$ 0	$ 6.00
Transfer from Gen Fund	$ 5.50	$ 5.91	$ 5.53	$ 4.95	$11.29	$ 33.18
Transfer from Intergovtl Fund	$ 3.00	$ 0	$ 0	$ 0	$ 0	$ 3.00
Transfer from Self Ins Fund	$ 0	$ 8.00	$ 0	$ 0	$ 0	$ 8.00
Transfer from Spec Rev Fund	$ 0	$ 0	$ 7.50	$ 6.50	$ 0	$ 14.00
Total funding added by year	$29.20	$29.63	$30.06	$30.49	$30.95	$150.33

Public Works – NDB funding: The 2017 capital budget includes $17.76 million in base NDB funding for Public Works projects and $5.20 million in new Street Infrastructure NDB. Below is a summary of the 2017 - 2021 NDB allocation for Public Works infrastructure programs.

$ millions	2017	2018	2019	2020	2021	TOTAL
NDB – Public Works base	$ 17.76	$ 20.17	$ 22.99	$ 19.22	$ 30.86	$ 111.00
NDB – Street Infrastructure	$ 5.20	$ 6.20	$ 7.50	$ 9.50	$ 10.10	$ 38.50
Total Public Works NDB	$ 22.96	$ 26.37	$ 30.49	$ 28.72	$40.96	$ 149.50

Neighborhood Parks NDB and Park Capital Levy funding: The 2017 – 2021 capital budget includes $2.50 million of base NDB and $8 million of new Neighborhood Parks NDB funding for each year. The 2017 budget includes $10.5 million of net debt bonds, and $2.42 million of park capital levy. Below is a summary of the total 2017 – 2021 funding for neighborhood parks capital improvements, excluding the Diseased Tree Program.

$ millions	2017	2018	2019	2020	2021	TOTAL
NDB – Park Board base	$ 2.50	$ 2.50	$ 2.50	$ 2.50	$ 2.50	$ 12.50
NDB – Neighborhood Parks	$ 8.00	$ 8.00	$ 8.00	$ 8.00	$ 8.00	$ 40.00
Park Capital Levy	$ 2.42	$ 1.69	$ 1.95	$ 1.89	$ 2.58	$ 10.53
Total Neighborhood Parks	$12.92	$12.19	$12.45	$12.39	$13.08	$ 63.03

In addition to the neighborhood parks funding mentioned above, the Park Board also allocated an additional $.92 million of Park Capital Levy funding for Parkway Street Light Replacement in this five-year capital plan. This project will be managed by the Public Works Department and will also utilize additional net debt bond funding.

NDB funding for Municipal Building Commission (MBC), Public Grounds & Facilities, and Miscellaneous Projects: The 2017 capital budget includes $9.92 million in NDB funding for these categories. Projects include building improvements for Police, Fire and other City buildings, including City Hall, public safety radio system replacements and public art. These categories comprise 16.1% of the available NDB resources in the five-year plan. Below is a summary of the 2017 - 2021 NDB funding for MBC, Public Grounds & Facilities, and Miscellaneous projects, including Public Art at 1.5% of the total base NDB each year.

$ millions	2017	2018	2019	2020	2021	TOTAL
NDB – Other Agencies	$ 9.92	$ 8.99	$ 6.98	$ 11.50	$ 1.32	$ 38.71

Utility Fee/Rate Supported Capital: The 2017 - 2021 capital budget includes funding for sanitary and storm sewers and water infrastructure improvements which are supported by utility rates. Long-term financial plans are used to determine utility fees required to support operations and infrastructure costs. The table below does not include utility fund contributions of $11.23 million over the five-year period for utility work performed as part of certain paving or bridge projects, most of which relates to storm sewer contributions on the new street infrastructure program. Utility Fees can be found in the Financial Schedules section of this book. Below is a summary of the Mayor's Recommended capital program for these enterprises:

Submitting Agency	Infrastructure Category	2017	2018	2019	2020	2021	Total	Percent of Total
						Budget in Thousands		
PUBLIC WORKS	UTILITY FEE BASED ENTERPRISES							
	SANITARY SEWERS	9,250	9,250	9,250	9,250	9,250	46,250	13.97%
	STORM SEWERS	14,250	24,878	24,330	25,750	27,250	116,458	35.18%
	WATER INFRASTRUCTURE	48,070	49,430	32,200	22,650	15,990	168,340	50.85%
	Public Works Utility Fee Based Totals	**71,570**	**83,558**	**65,780**	**57,650**	**52,490**	**331,048**	**100.00%**

Relationship between the Capital and Operating Budgets: As part of each capital budget request, submitting agencies identify whether the capital request will result in an increase or decrease in annual operating costs. Departments are instructed to manage operating cost increases or decreases within existing operating budget funding levels.

CITY DEBT

Minneapolis' total general obligation debt decreased from $731 million at 12/31/2014 to $643 million at 12/31/2015.

In 2015, the City of Minneapolis issued bonds and notes totaling $42.71 million. Of this amount, $22.71 million of bonds were issued to refund existing debt and $20 million of general obligation notes were issued to finance new capital improvements. Below are details of the 2015 debt issuances.

2015 Bond Refunding Transactions

In March 2015, the City issued $8.245 million of Tax Increment Revenue Refunding Bonds (Village at St. Anthony Falls Project) Series 2015. The City received net proceeds of $8.16 million including a $.039 million bond premium offset by a $.124 million underwriter discount. These net proceeds were used on April 6, 2015 along with $1.20 million of cash on hand to redeem the remaining $5.46 million of Tax Increment Revenue Refunding Bonds (Village at St. Anthony Falls Project), Series 2004 and remaining $3.37 million of Tax Increment Revenue Refunding Bonds (Village at St. Anthony Falls Project), Series 2005 and to pay the costs of issuing the bonds and establishing a $.405 million debt service reserve fund. The refunding bonds were issued in fixed rate mode and had interest rates ranging from 1.60% to 4.00% and a final maturity date of March 1, 2027. As a result of this refunding, the City realized aggregate debt service savings of $1.625 million and an economic gain of $1.343 million or 11.79% net present value savings on the refunded bonds debt service.

In March 2015, the City also issued $7.46 million of Tax Increment Revenue Refunding Bonds (Grant Park Project) Series 2015. The City received net proceeds of $7.337 million including a $.022 million reoffering discount and a $.101 million underwriter discount. These net proceeds were used on April 13, 2015 along with $1.259 million of cash on hand to redeem the remaining

$8.16 million of Tax Increment Revenue Refunding Bonds (Grant Park Project), Series 2006 and to pay the costs of issuing the bonds and establishing a $.310 million debt service reserve fund. The refunding bonds were issued in fixed rate mode and had interest rates ranging from 1.55% to 4.00% and a final maturity date of March 1, 2030. As a result of this refunding, the City realized aggregate debt service savings of $1.624 million and an economic gain of $1.411 million or 10.70% net present value savings on the refunded bonds debt service.

In September 2015, the City issued $.920 million of Tax Increment Revenue Refunding Bonds (East River/Unocal Site Project) Series 2015. The City received net proceeds of $.904 million including a $.016 million underwriter discount. These net proceeds were used on October 26, 2015 along with $.564 million of cash on hand to redeem the remaining $1.36 million of Tax Increment Revenue Refunding Bonds (East River/Unocal Site Project), Series 2007 and to pay the costs of issuing the bonds and establishing a $.055 million debt service reserve fund. The refunding bonds were issued in fixed rate mode and had interest rates ranging from 1.25% to 4.00% and a final maturity date of March 1, 2025. As a result of this refunding, the City realized aggregate debt service savings of $.881 million and an economic gain of $.584 million or 9.93% net present value savings on the refunded bonds debt service.

In September 2015, the City also issued $6.085 million of Tax-Exempt Tax Increment Revenue Refunding Bonds (Ivy Tower Project) Series 2015. The City received net proceeds of $6.096 million including a bond premium of $.118 million offset by an underwriter discount of $.107 million. These net proceeds were used on October 26, 2015 along with $.804 million of cash on hand to redeem the remaining $4.155 million of Tax Increment Revenue Refunding Bonds (Ivy Tower Condo Project), Series 2005 and $2.338 million Tax-Exempt Tax Increment Revenue Note (Ivy Tower Hotel Project), Series 2006 and to pay the costs of issuing the bonds and establishing a $.284 million debt service reserve fund. The refunding bonds were issued in fixed rate mode and had interest rates ranging from 1.25% to 5.00% and a final maturity date of March 1, 2029. As a result of this refunding, the City realized aggregate debt service savings of $1.110 million and an economic gain of $1.078 million or 9.74% net present value savings on the refunded bonds debt service.

2015 Note Transactions

In December 2015, the City issued a $25.00 million Tax-Exempt General Obligation Note, Series 2015A to US Bank to finance a portion of the costs of a complete renovation of the Nicollet Mall roadway and streetscape in downtown Minneapolis. The note was issued on December 18, 2015 and will provide up to 24 months of drawdown flexibility for the project to reimburse expenses on a monthly basis during construction. Upon completion, or no later than December 18, 2017, this note will be taken out with a general obligation fixed rate bond financing. The fixed rate bonds will be paid for with special assessments levied on benefitting property owners in a broad section of the downtown area. The special assessments are currently planned to begin in 2017. The tax-exempt note is in variable rate mode and accrues interest based on the weekly SIFMA index plus a bank spread. Upon closing on December 18th, 2015, the City completed the first reimbursement draw for $5.00 million which will be the liability recorded on the City's books as of December 31, 2015.

In December 2015, the City also issued a $18.70 million Tax-Exempt General Obligation Note, Series 2015B to US Bank to finance a variety of capital construction projects such as streets, bridges, traffic control, park projects, and municipal building projects. The note was issued on December 18, 2015 and has a maximum three-year term. It is the City's intent to complete all draws within 24 months to reimburse project expenses on a monthly basis during construction. The tax-exempt note is in variable rate mode and accrues interest based on the weekly SIFMA

index plus a bank spread. Upon closing on December 18th, 2015, the City completed the first reimbursement draw for $15.00 million which will be the liability recorded on the City's books as of December 31, 2015.

In December 2015, the City also issued a $6.30 million Tax-Exempt General Obligation Note, Series 2015C to US Bank. The proceeds of this note will be received on January 19, 2016 and will be used on this same day to refund the 2018 – 2021 callable maturities of the City's General Obligation Various Purpose Refunding Bonds, Series 2005B totaling $6.24 million. A portion of the proceeds will be used to pay the accrued interest on the callable maturities from December 1, 2015 to January 19, 2016 and to pay costs of issuing the note. The tax-exempt note is in variable rate mode and will accrue interest based on the weekly SIFMA index plus a bank spread. This note will have a three-year term expiring on December 18, 2018 and may be extended. The note will have maturities structured from 2018 – 2021 corresponding to the refunded bonds. Since this note will be drawn on January 19, 2016, there will be no liability reflected on the City's books as of December 31, 2015.

Minnesota Public Facilities Authority Notes

The City has entered into six general obligation notes with the Minnesota Public Facilities Authority (PFA) to finance the City's drinking water ultra-filtration project and new filter presses project. The notes are part of a federally sponsored below market financing program related to the Safe Drinking Water Act and the City saves 1.5% on interest costs by participating in the program. The interest rates on the six notes range from 1.00% - 2.83% and the final maturity dates range from 8/20/19 to 8/20/27. The City received proceeds totaling $104.188 million over the years and at December 31, 2015, the outstanding debt balance of the six general obligation notes in this program is $75.87 million.

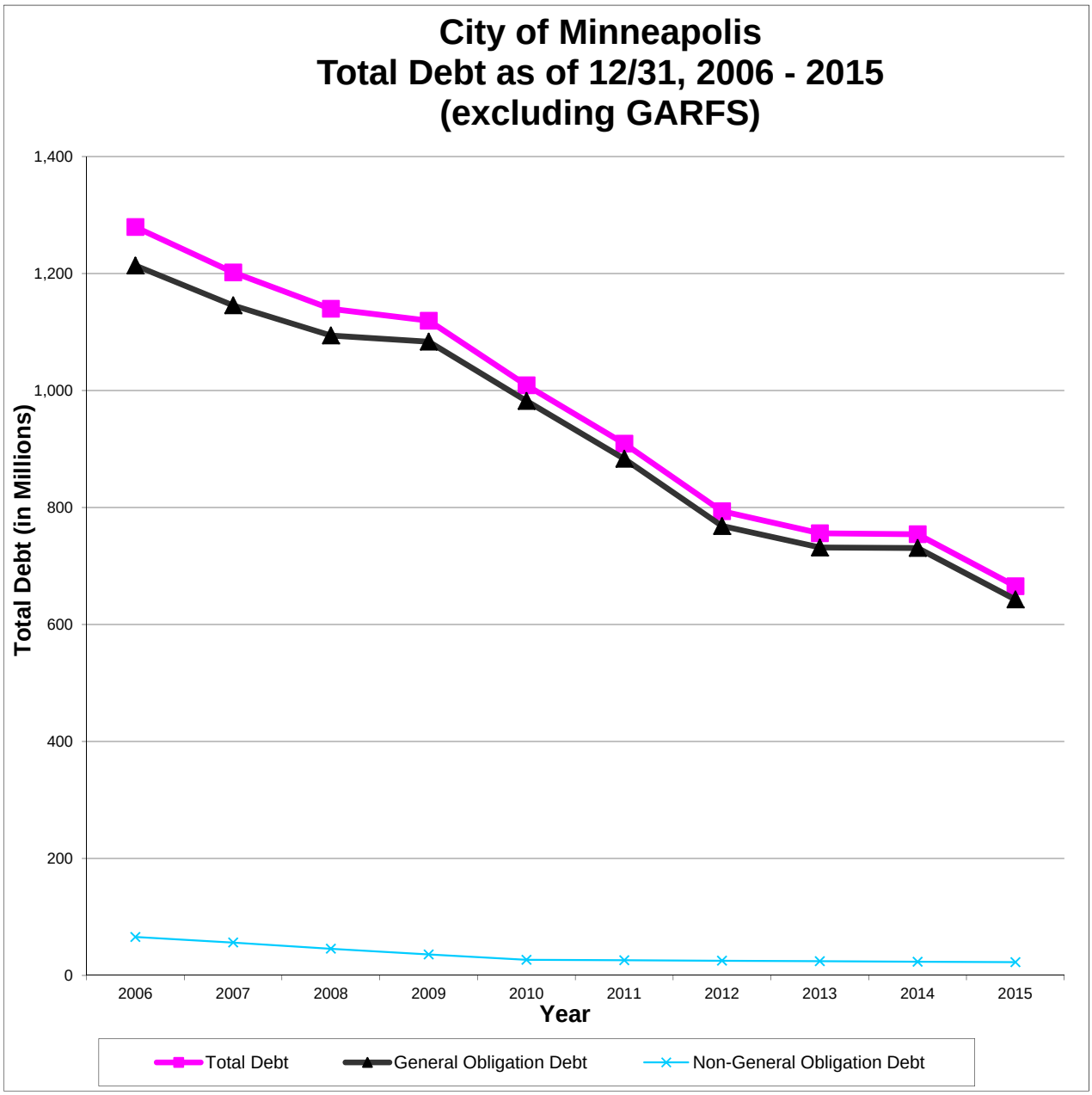
Discrete Component Unit Debt

Due to current debt issuance policies, the City issues debt on behalf of the Minneapolis Park & Recreation Board and the Municipal Building Commission and previously issued debt for the Minneapolis Library Board. The Minneapolis Public Library System was merged into the Hennepin County Library System on January 1, 2008. As of December 31, 2015, $87.07 million of the outstanding governmental debt is related to activities of these discretely presented component units and is reported within the debt balances of the primary government. Of this balance, $73.745 million is related to library improvements transferred to the Hennepin County Library System. The capital assets purchased with funds obtained from this debt issuance are held by the respective discrete component units and are reported with their capital assets on the Statement of Net Position, with the exception of the library assets now held by Hennepin County.

DEBT TRENDS

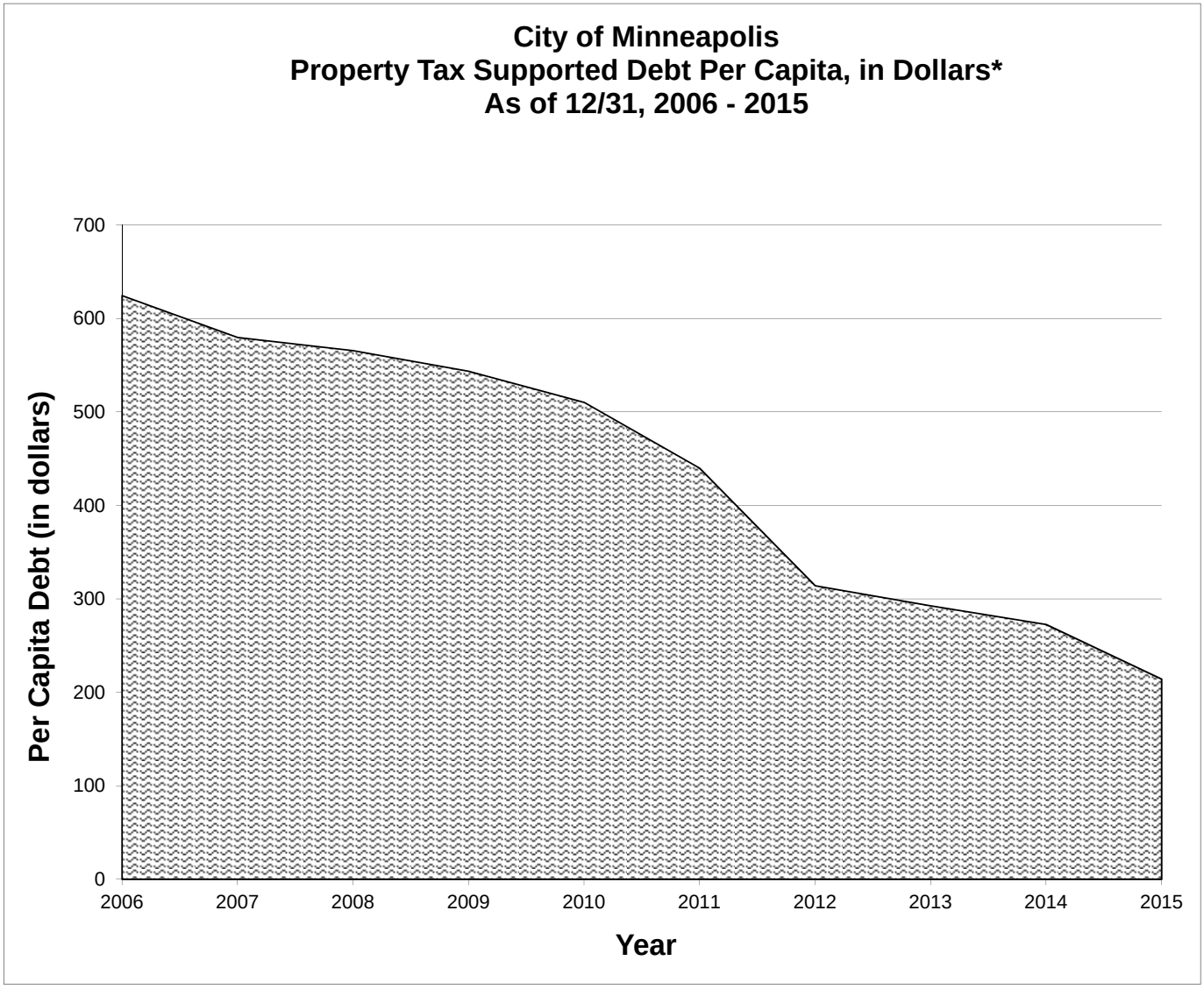
Management of the City's debt involves consideration not only of the absolute amount of debt, but also attention to yearly trends in the relationship of the debt to other financial measures. For purposes of the charts below, $84.8 million of General Agency Reserve Fund System (GARFS or common bond fund) bonds are not included as City Debt.

The accompanying chart shows a ten-year history of the total City debt level for years 2006 – 2015. The total includes general obligation debt, backed by the full faith and credit of the City, and non-general obligation debt, which includes tax increment backed revenue bonds and notes.



PER CAPITA DEBT

The chart below shows changes in general obligation debt per capita over the past decade for the portion of the City's debt paid for with property taxes. From 2002 to 2006, the City issued significant property tax supported debt to fund the Library Referendum capital program and to pay unfunded pension obligations for the City's three closed pension funds - the Minneapolis Police Relief Association (MPRA), Minneapolis Fire Relief Association (MFRA) and Minneapolis Employee Retirement Fund (MERF) resulting in a spike in the debt per capita. The reductions from 2006 to 2013 are partially due to the City using one-time resources to accelerate the pay down of all categories of property tax supported debt including infrastructure, library referendum and pension bonds. All pension bonds were paid off in 2012 and in 2015 the MERF plan was merged into the State of Minnesota's Public Employee Retirement Association (PERA) plan.

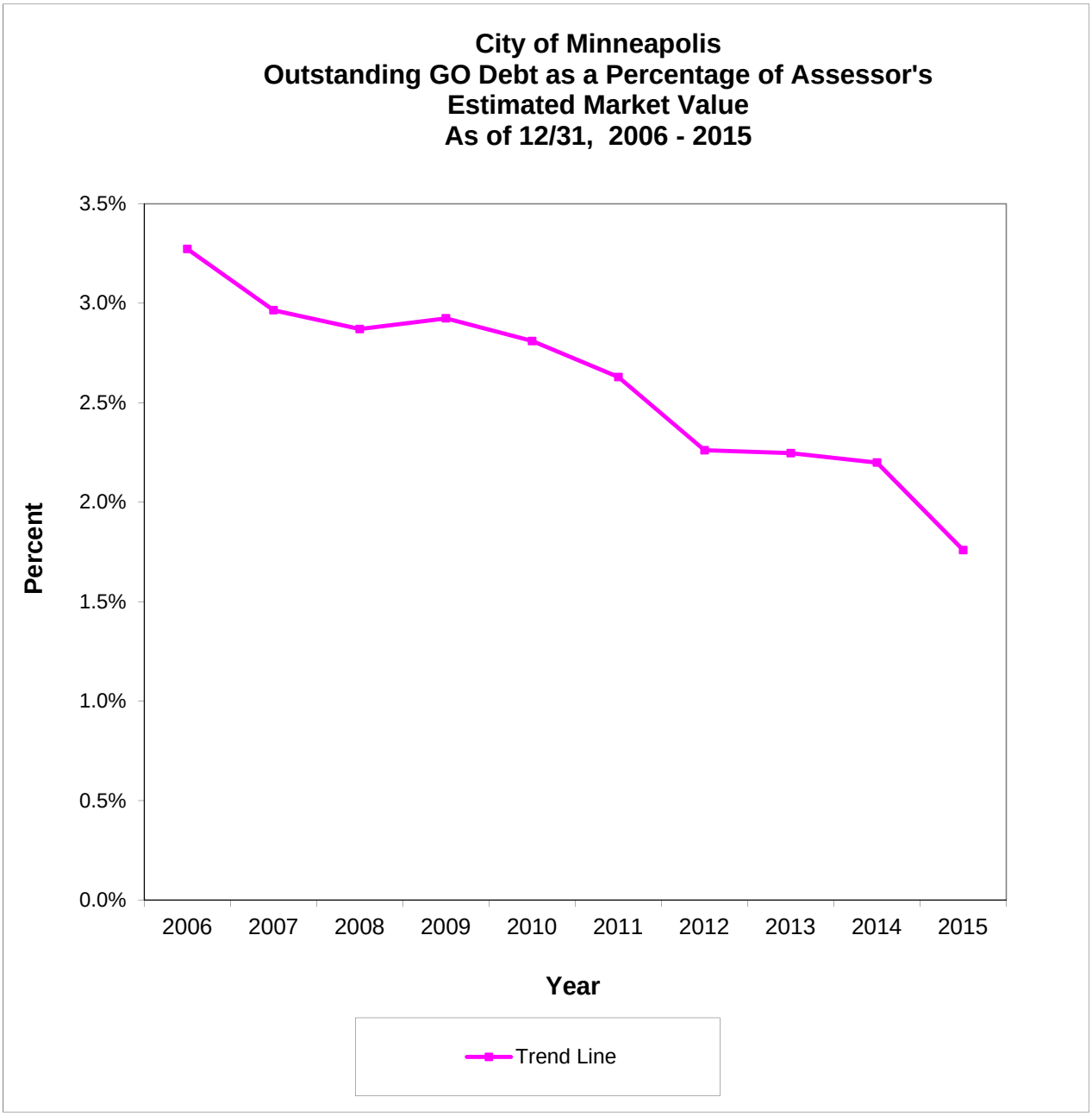


* Figures shown are adjusted indebtedness, which represents the total general obligation indebtedness of the City less that indebtedness supported by revenues other than general property taxes. Funding from self-supporting enterprises of the City offset a portion of the property tax supported pension related debt included above. Population figures used in this graph come from the official census in 2010 or from data provided by the Metropolitan Council for the later years.

DEBT CAPACITY – TOTAL DEBT

A primary goal of the City's debt management effort is to maintain the ability to incur debt at low interest rates without endangering the ability to finance essential City services.

One key management ratio used in monitoring the City's debt is total general obligation (GO) debt outstanding as a percent of estimated market value of Minneapolis' taxable property. The ratio of outstanding GO debt to taxable market value has remained below three percent since 2007 even though property values declined over $6 billion from 2008 to 2013. During this difficult period, the trend line benefitted from a reduction of $414 million in Total Debt applicable to the calculation. Property values have now recovered from the recession and new development has created significant additional market value while debt has continued to be reduced which is contributing to the large improvement in the ratio in 2015.



COMPUTATION OF THE CITY'S LEGAL DEBT MARGIN

The following is the computation of the City's legal debt margin as of December 31, 2015. This calculation determines the maximum statutory limit of general obligation debt that can be issued by the City and be funded by property taxes.

		Dollars in Thousands
Real Property (2015 Market Value)	$	36,134,709
Personal Property (2015 Market Value)		409,823
Adjustment for Exempt Personal Property (1966 Market Value)		298,030
Adjustment for Net Fiscal Disparities (Contribution)/Distribution		(37,784)
Total Assessed Value		36,804,778
Debt Limit (3-1/3% of Market Value Applicable to Debt Limit)	$	1,226,826
General Obligation Bonds Subject to Debt Limit:		
Supported by Property Tax Levy		105,165
Supported by Special Assessments:		
Park Diseased Trees		80
Self-Supporting (Supported by Internal User Charges):		
Park Board - Land for athletic fields & energy efficiency		12,820
Public Works Fleet and Equipment		13,545
Property Fund		2,460
Total General Obligation Bonds Subject to Debt Limit		134,070
Less: Assets in Debt Service Fund at 12/31/15		(19,810)
Total Debt Applicable to Debt Limit		114,260
Legal Margin for New Bonds Subject to Debt Limit	$	1,112,566

SUMMARY OF OUTSTANDING CITY DEBT

Long-term liabilities (in thousands) at December 31, 2015 are detailed below.

	Balance 1/1/2015	Additions	Retirements	Balance 12/31/2015	Amounts Due Within One Year
Governmental activities:					
Bonds and Notes					
Property Tax Supported GO Bonds*	$ 128,530	$ -	$ 38,365	$ 90,165	$ 21,725
Property Tax Supported GO Notes*	-	15,000	-	15,000	-
Self-Supporting GO Bonds	211,770	-	20,995	190,775	21,920
GO Improvement Bonds	49,213	-	14,920	34,293	6,796
GO Improvement Notes	-	5,000	-	5,000	-
Tax Increment GO Bonds	84,180	-	7,825	76,355	4,955
Tax Increment GO Notes	4,060	-	410	3,650	440
Revenue Bonds	23,500	22,710	23,500	22,710	1,085
Revenue Notes	14,055	-	360	13,695	380
Internal Service Fund Related GO Bonds	21,630	-	5,625	16,005	3,035
Total Governmental Bonds and Notes	536,938	42,710	112,000	467,648	60,336
Business-type activities:					
Bonds and Notes					
Stormwater Fund GO Bonds	4,736	-	2,236	2,500	2,500
Sanitary Sewer Fund GO Bonds	9,300	-	3,500	5,800	2,000
Water Fund GO Bonds	25,769	-	4,294	21,475	5,030
Water Fund GO Note	80,230	-	4,360	75,870	4,350
Municipal Parking Fund GO Bonds	72,822	-	5,335	67,487	4,594
Municipal Parking Fund GO Notes	38,650	-	105	38,545	1,375
CPED Related Non-GO Bonds					
General Agency Reserve Fund System Bonds	90,100	-	5,310	84,790	4,035
Total Bonds and Notes	321,607	-	25,140	296,467	23,884
Grand Total Bonds & Notes	$ 858,545	$ 42,710	$ 137,140	$ 764,115	$ 84,220

* This category includes debt issued for the City's general infrastructure capital program and the library referendum.

AMORTIZATION OF OUTSTANDING GOVERNMENTAL CITY DEBT

As of December 31, 2015, annual debt service requirements for Governmental activities* (in thousands) to maturity follows:

Year Ending	Bonds		Notes	
Dec 31:	Principal	Interest	Principal	Interest
2016	$ 56,481	$ 13,102	$ 820	$ 1,407
2017	48,756	11,964	5,870	1,365
2018	50,976	10,819	15,925	1,071
2019	60,780	9,359	985	274
2020	42,950	7,575	1,045	224
2021 – 2025	80,505	24,392	3,500	364
2026 – 2030	25,290	13,441	-	-
2031 – 2035	13,445	9,632	9,200	-
2036 – 2040	16,855	6,286	-	-
2041 – 2044	18,260	1,759	-	-
Total	$ 414,298	$ 108,329	$ 37,345	$ 4,705

Year Ending	Internal Service Fund Bonds		Total Governmental Activity Bonds & Notes	
Dec 31:	Principal	Interest	Principal	Interest
2016	$ 3,035	$ 474	$ 60,336	$ 14,983
2017	3,160	386	57,786	13,715
2018	9,810	294	76,711	12,184
2019	-	-	61,765	9,633
2020	-	-	43,995	7,799
2021 – 2025	-	-	84,005	24,756
2026 – 2030	-	-	25,290	13,441
2031 – 2035	-	-	22,645	9,632
2036 – 2040	-	-	16,855	6,286
2041 – 2044	-	-	18,260	1,759
Total	$ 16,005	$ 1,154	$ 467,648	$ 114,188

* Governmental activities include the basic infrastructure assets required to provide services to the residents such as parks, libraries, streets, roads, bridges, traffic signals, street lighting, police and fire stations, public buildings, technology platforms, fleet equipment, etc. Governmental activities are supported by property taxes, other governmental aids and other general revenues.

AMORTIZATION OF OUTSTANDING BUSINESS TYPE CITY DEBT

As of December 31, 2015, annual debt service requirements for Business-type activities* (in thousands) to maturity follows:

Year Ending	Bonds		Notes		Total	Total
Dec 31:	Principal	Interest	Principal	Interest	Principal	Interest
2016	$ 18,159	$ 7,939	$ 5,725	$ 3,915	$ 23,884	$ 11,854
2017	13,354	7,332	8,005	3,741	21,359	11,073
2018	12,124	6,821	9,550	3,504	21,674	10,325
2019	12,655	6,400	9,845	3,221	22,500	9,621
2020	10,315	5,925	10,240	2,927	20,555	8,852
2021 – 2025	62,430	22,742	33,340	10,951	95,770	33,693
2026 – 2030	20,845	12,383	28,690	5,048	49,535	17,431
2031 – 2035	17,915	7,439	9,020	907	26,935	8,346
2036 – 2040	14,255	2,372	-	-	14,255	2,372
Total	$ 182,052	$ 79,353	$ 114,415	$ 34,214	$ 296,467	$ 113,567

* Business-type activities include those City functions that operate similar to a private business such as Water, Stormwater and Sanitary Sewer Services, Solid Waste and Recycling and Parking Ramps. Business-type activities are supported by user fees charged for services provided. Business activities also include some economic development activities that help spur private development, the debt of which is paid for by the private businesses benefited.

Five-Year Capital Investment Allocation

Mayor's Recommended Budget

Home

Submitting Agency	Budget in Thousands 2017	2018	2019	2020	2021	Total	% of Total
MUNICIPAL BUILDING COMMISSION	8,545	3,110	3,020	1,070	100	15,845	1.75%
PARK BOARD	13,223	12,489	12,743	12,691	13,380	64,526	7.11%
PUBLIC WORKS DEPARTMENT	138,658	156,268	155,322	156,873	146,708	753,829	83.12%
PUBLIC GROUNDS & FACILITIES	25,585	18,065	4,950	10,450	750	59,800	6.59%
MISCELLANEOUS PROJECTS	10,955	475	485	500	520	12,935	1.43%
Total	**196,966**	**190,407**	**176,520**	**181,584**	**161,458**	**906,935**	**100.00%**

Public Works Department Breakdown

Infrastructure Category	Budget in Thousands 2017	2018	2019	2020	2021	Total	% of Total
STREET PAVING	51,796	53,929	76,416	61,193	74,298	317,632	35.02%
SIDEWALKS	3,830	4,040	4,250	4,460	4,670	21,250	2.34%
BRIDGES	3,090	4,445	400	24,155	3,890	35,980	3.97%
TRAFFIC CONTROL & STREET LIGHTING	6,672	8,896	6,936	7,075	7,825	37,404	4.12%
BIKE - PED PROJECTS	1,700	1,400	1,540	2,340	3,535	10,515	1.16%
SANITARY SEWERS	9,250	9,250	9,250	9,250	9,250	46,250	5.10%
STORM SEWERS	14,250	24,878	24,330	25,750	27,250	116,458	12.84%
WATER INFRASTRUCTURE	48,070	49,430	32,200	22,650	15,990	168,340	18.56%
Total	**138,658**	**156,268**	**155,322**	**156,873**	**146,708**	**753,829**	**83.12%**

Five-Year Capital Funding Summary

Mayor's Recommended Budget

Home

General Infrastructure Funding Summary	Budget in Thousands 2017	2018	2019	2020	2021	Total
Convention Center Revenue	10,500	0	0	0	0	**10,500**
Federal Grants	1,640	3,075	12,700	7,000	5,985	**30,400**
Hennepin County Grants	4,595	2,155	1,950	1,050	400	**10,150**
Municipal State Aid	9,605	8,670	9,900	9,730	10,095	**48,000**
Net Debt Bonds	43,375	45,860	47,970	50,715	52,785	**240,705**
Other Local Govts	121	0	1,000	0	2,000	**3,121**
Park Capital Levy	2,485	13,220	2,274	1,891	2,580	**22,450**
Private Contributions	0	0	0	0	0	**0**
Reimbursements	4,100	4,100	4,100	4,100	4,100	**20,500**
Special Assessments	12,080	14,220	15,545	12,720	17,810	**72,375**
State Grants	0	0	0	21,885	0	**21,885**
Transfer from Conv Ctr	6,000	0	0	0	0	**6,000**
Transfer from General Fund	5,500	5,909	5,526	4,953	11,287	**33,175**
Transfer from Intergovtl Fund	3,000	0	0	0	0	**3,000**
Transfer from Self Ins Fund	0	8,000	0	0	0	**8,000**
Transfer from Special Revenue Funds	0	0	7,500	6,500	0	**14,000**
Total General Infrastructure Funding	**103,001**	**105,209**	**108,465**	**120,544**	**107,042**	**544,261**

Enterprise Fund Capital Funding Summary	Budget in Thousands 2017	2018	2019	2020	2021	Total
Other Local Govts	0	6,783	5,525	0	0	**12,308**
Parking Bonds	5,400	0	0	0	0	**5,400**
Reimbursements	5,000	5,000	5,000	5,000	5,000	**25,000**
Sanitary Bonds	7,250	9,750	7,250	7,250	7,250	**38,750**
Sanitary Revenue	1,000	1,000	1,000	1,000	1,000	**5,000**
Solid Waste Bonds	15,000	0	0	0	0	**15,000**
Stormwater Bonds	0	5,000	3,500	0	1,000	**9,500**
Stormwater Revenue	14,215	15,235	15,560	27,140	26,176	**98,326**
Water Bonds	32,820	31,080	17,750	8,100	1,340	**91,090**
Water Revenue	13,280	11,350	12,470	12,550	12,650	**62,300**
Total Enterprise Fund Capital Funding	**93,965**	**85,198**	**68,055**	**61,040**	**54,416**	**362,674**

City-Wide Capital Funding Summary	Budget in Thousands 2017	2018	2019	2020	2021	Total	Breakdown
Enterprise Bonds	60,470	45,830	28,500	15,350	9,590	**159,740**	**17.61%**
Enterprise Revenue	28,495	27,585	29,030	40,690	39,826	**165,626**	**18.26%**
Municipal State Aid	9,605	8,670	9,900	9,730	10,095	**48,000**	**5.29%**
Net Debt Bonds	43,375	45,860	47,970	50,715	52,785	**240,705**	**26.54%**

Five-Year Capital Funding Summary

Mayor's Recommended Budget

Home

City-Wide Capital Funding Summary	Budget in Thousands 2017	2018	2019	2020	2021	Total	Breakdown
Other	42,941	48,242	45,575	52,379	31,352	**220,489**	**24.31%**
Special Assessments	12,080	14,220	15,545	12,720	17,810	**72,375**	**7.98%**
Total City-Wide Capital Program Funding	**196,966**	**190,407**	**176,520**	**181,584**	**161,458**	**906,935**	**100.00%**

Five-Year Capital Funding Summary (Public Wo

Mayor's Recommended Budget

Home

General Infrastructure Funding Summary	2017	2018	2019	2020	2021	Total
	Budget in Thousands					
Federal Grants	1,640	3,075	12,700	7,000	5,985	**30,400**
Hennepin County Grants	330	495	475	525	350	**2,175**
Municipal State Aid	9,605	8,670	9,900	9,730	10,095	**48,000**
Net Debt Bonds	22,955	26,370	30,490	28,720	40,965	**149,500**
Other Local Govts	121	0	1,000	0	2,000	**3,121**
Park Capital Levy	62	531	331	0	0	**924**
Reimbursements	4,100	4,100	4,100	4,100	4,100	**20,500**
Special Assessments	11,780	13,920	15,245	12,420	17,510	**70,875**
State Grants	0	0	0	21,885	0	**21,885**
Transfer from Conv Ctr	6,000	0	0	0	0	**6,000**
Transfer from General Fund	5,500	5,909	5,526	4,953	11,287	**33,175**
Transfer from Intergovtl Fund	3,000	0	0	0	0	**3,000**
Transfer from Self Ins Fund	0	8,000	0	0	0	**8,000**
Transfer from Special Revenue Funds	0	0	7,500	6,500	0	**14,000**
Total General Infrastructure Funding	**65,093**	**71,070**	**87,267**	**95,833**	**92,292**	**411,555**

Enterprise Fund Capital Funding Summary	2017	2018	2019	2020	2021	Total
	Budget in Thousands					
Other Local Govts	0	6,783	5,525	0	0	**12,308**
Reimbursements	5,000	5,000	5,000	5,000	5,000	**25,000**
Sanitary Bonds	7,250	9,750	7,250	7,250	7,250	**38,750**
Sanitary Revenue	1,000	1,000	1,000	1,000	1,000	**5,000**
Stormwater Bonds	0	5,000	3,500	0	1,000	**9,500**
Stormwater Revenue	14,215	15,235	15,560	27,140	26,176	**98,326**
Water Bonds	32,820	31,080	17,750	8,100	1,340	**91,090**
Water Revenue	13,280	11,350	12,470	12,550	12,650	**62,300**
Total Enterprise Fund Capital Funding	**73,565**	**85,198**	**68,055**	**61,040**	**54,416**	**342,274**

Public Works Capital Funding Summary	2017	2018	2019	2020	2021	Total	Breakdown
	Budget in Thousands						
Enterprise Bonds	40,070	45,830	28,500	15,350	9,590	**139,340**	**18.48%**
Enterprise Revenue	28,495	27,585	29,030	40,690	39,826	**165,626**	**21.97%**
Municipal State Aid	9,605	8,670	9,900	9,730	10,095	**48,000**	**6.37%**
Net Debt Bonds	22,955	26,370	30,490	28,720	40,965	**149,500**	**19.83%**
Other	25,753	33,893	42,157	49,963	28,722	**180,488**	**23.94%**
Special Assessments	11,780	13,920	15,245	12,420	17,510	**70,875**	**9.40%**
Total Public Works Capital Program Funding	**138,658**	**156,268**	**155,322**	**156,873**	**146,708**	**753,829**	**100.00%**

2017 - 2021 Mayor's Recommended Capital Resources For Property Tax Supported (Net Debt) Bond Program

Home

Recommended Resources by Category	2017	2018	2019	2020	2021	Totals (000's)
Available Resources:						
2017 - 2021 Mayor's Base NDB Recommendation	**30,175**	**31,660**	**32,470**	**33,215**	**34,685**	**162,205**
Street Infrastructure and Neighborhood Park Funding Plan:						
Street Infrastructure NDB Increase	5,200	6,200	7,500	9,500	10,100	38,500
Neighborhood Parks NDB Increase	8,000	8,000	8,000	8,000	8,000	40,000
Total NDB increases for Streets and Neighborhood Parks	**13,200**	**14,200**	**15,500**	**17,500**	**18,100**	**78,500**
Grand Total Mayor's NDB Recommendation	**43,375**	**45,860**	**47,970**	**50,715**	**52,785**	**240,705**

This resource summary represents the City's commitment for General Infrastructure assets which includes parks, public buildings, streets, bridges, bike & pedestrian improvements, traffic signals and any other capital assets used for providing basic city services. These resources also leverage significant additional funding from special assessments, municipal state aid, other government grants, etc.

2017 Bond Redemption Levy for Capital Program

	Amount (000's)	
Tax Levy Certified for Bond Redemption in 2016	37,800	
Bond Redemption Levy Adjustment	0	Per Five-Year Financial Direction 2017 - 2021
Tax Levy Certified for Bond Redemption in 2017	**37,800**	For supporting ongoing Capital Programs

Net Debt Bond Allocation

Mayor's Recommended Budget
Summarized by Major Type of Infrastructure

Home

Description of Major Category	2017	2018	2019	2020	2021	Total	% Total
	Budget in Thousands						
MUNICIPAL BUILDING COMMISSION	4,280	1,450	1,545	545	50	**7,870**	**3.3%**
PARK BOARD	10,500	10,500	10,500	10,500	10,500	**52,500**	**21.8%**
PUBLIC WORKS DEPARTMENT	22,955	26,370	30,490	28,720	40,965	**149,500**	**62.1%**
PUBLIC GROUNDS & FACILITIES	5,185	7,065	4,950	10,450	750	**28,400**	**11.8%**
MISCELLANEOUS PROJECTS	455	475	485	500	520	**2,435**	**1.0%**
Total Net Debt Bond Allocation	**43,375**	**45,860**	**47,970**	**50,715**	**52,785**	**240,705**	**100%**

Major Category	Type of Infrastructure	2017	2018	2019	2020	2021	Total
		Budget in Thousands					
MUNICIPAL BUILDING COMMISSION		4,280	1,450	1,545	545	50	**7,870**
		9.9%	3.2%	3.2%	1.1%	0.1%	**3.3%**
PARK BOARD		10,500	10,500	10,500	10,500	10,500	**52,500**
		24.2%	22.9%	21.9%	20.7%	19.9%	**21.8%**
PUBLIC WORKS DEPARTMENT	STREET PAVING	15,405	17,470	23,425	20,520	28,915	**105,735**
		35.5%	38.1%	48.8%	40.5%	54.8%	**43.9%**
	SIDEWALKS	325	335	345	355	365	**1,725**
		0.7%	0.7%	0.7%	0.7%	0.7%	**0.7%**
	BRIDGES	2,170	3,275	400	900	3,585	**10,330**
		5.0%	7.1%	0.8%	1.8%	6.8%	**4.3%**
	TRAFFIC CONTROL & STREET LIGHTING	3,355	3,890	4,780	4,605	5,100	**21,730**
		7.7%	8.5%	10.0%	9.1%	9.7%	**9.0%**
	BIKE - PED PROJECTS	1,700	1,400	1,540	2,340	3,000	**9,980**
		3.9%	3.1%	3.2%	4.6%	5.7%	**4.1%**
PUBLIC GROUNDS & FACILITIES		5,185	7,065	4,950	10,450	750	**28,400**
		12.0%	15.4%	10.3%	20.6%	1.4%	**11.8%**
MISCELLANEOUS PROJECTS		455	475	485	500	520	**2,435**
		1.0%	1.0%	1.0%	1.0%	1.0%	**1.0%**
Total Net Debt Bond Allocation		**43,375**	**45,860**	**47,970**	**50,715**	**52,785**	**240,705**

Capital Budget Summary
Mayor's Recommended Budget

Home

			Budget in Thousands					
			2017	2018	2019	2020	2021	Total
MUNICIPAL BUILDING COMMISSION		MBC01 Life Safety Improvements	1,230	350	200	250	100	2,130
		MBC02 Mechanical Systems Upgrade	900	505	925	820	0	3,150
		MBC09 Critical Power Capital Project	5,000	0	0	0	0	5,000
		MBC10 Exterior Improvements	1,234	2,255	1,895	0	0	5,384
		MBC11 Elevator Upgrades and Modernization	181	0	0	0	0	181
Total for MUNICIPAL BUILDING COMMISSION			8,545	3,110	3,020	1,070	100	15,845
PARK BOARD		PRK01 Building Improvements Program	596	0	0	0	0	596
		PRK02 Playground and Site Improvements Program	2,284	1,413	1,001	2,775	322	7,795
		PRK03 Shelter - Pool - Site Improvements Program	0	1,195	1,327	266	0	2,788
		PRK04 Athletic Fields -Site Improvements Program	0	400	335	0	236	971
		PRK31 Bossen Park Field Improvements	862	0	0	0	0	862
		PRK33 Bryn Mawr Meadows Field Improvements	0	0	0	0	2,945	2,945
		PRKCP Neighborhood Parks Capital Infrastructure	9,181	9,181	9,780	9,350	9,577	47,069
		PRKDT Diseased Tree Removal	300	300	300	300	300	1,500
Total for PARK BOARD			13,223	12,489	12,743	12,691	13,380	64,526
PUBLIC WORKS DEPARTMENT	STREET PAVING	PV001 Parkway Paving Program	871	750	1,750	750	750	4,871
		PV006 Alley Renovation Program	275	250	0	0	0	525
		PV019 6th Ave N (5th St N to dead end)	480	0	0	0	0	480
		PV054 8th St S (Hennepin Ave to Chicago Ave)	0	0	10,515	2,290	0	12,805
		PV056 Asphalt Pavement Resurfacing Program	28,115	28,539	28,971	29,413	29,863	144,901
		PV059 Major Pavement Maintenance Program	250	250	250	250	250	1,250
		PV063 Unpaved Alley Construction	200	0	0	0	0	200
		PV074 CSAH & MnDOT Cooperative Projects	4,200	4,690	2,045	845	500	12,280
		PV075 Development Infrastructure Program	500	500	500	500	500	2,500
		PV080 18th Ave NE (Monroe to Johnson St NE)	4,495	1,965	0	0	0	6,460
		PV084 54th St W (Penn to Lyndale Ave S)	3,435	0	0	0	0	3,435
		PV087 34th Ave S (54th St E to Minnehaha Pkwy)	0	2,130	0	0	0	2,130
		PV094 4th St SE (25th to 29th Ave SE)	2,390	0	0	0	0	2,390
		PV095 4th St N & S (2nd Ave N to 4th Ave S)	0	4,510	2,630	0	0	7,140
		PV096 42nd Ave N (Xerxes to Lyndale Ave N)	0	3,875	9,145	0	0	13,020
		PV097 18th Ave NE Trail Gap	0	665	0	0	0	665
		PV098 Hiawatha Trail Gap (28th to 32nd St E)	0	1,195	0	0	0	1,195
		PV102 5th St S Reconnection (11th to 15th Ave S)	1,500	0	0	0	0	1,500
		PV103 61st St W (Lyndale Ave S to Nicollet Ave S)	0	0	0	4,265	170	4,435
		PV104 ADA Ramp Replacement Program	500	500	500	500	500	2,500
		PV108 Concrete Streets Rehabilitation Program	610	610	610	610	610	3,050
		PV111 46th Ave S (46th St S to Godfrey Parkway)	475	0	0	0	0	475
		PV113 29th St W Phase 2	0	0	0	2,645	0	2,645
		PV114 U of M Protected Bikeways	0	0	1,850	0	0	1,850
		PV115 Emerson-Fremont Ave N Ped Enhancements	0	0	2,765	0	0	2,765

Capital Budget Summary
Mayor's Recommended Budget

Home

			Budget in Thousands					
			2017	2018	2019	2020	2021	Total
PUBLIC WORKS DEPARTMENT	STREET PAVING	PV116 North Loop Pedestrian Improvements	0	0	2,500	0	0	2,500
		PV117 Broadway St NE (Stinson Blvd to City Limits)	0	0	8,565	0	0	8,565
		PV118 Hennepin Ave (Wash Ave N to 12th St S)	0	0	0	15,625	0	15,625
		PV121 Hennepin Ave (Lake St W to 36th St W)	0	0	0	0	5,710	5,710
		PV122 Dowling Ave (I-94 to 1st St N)	0	0	0	0	1,000	1,000
		PV123 Logan Park Industrial	0	0	0	0	5,155	5,155
		PV124 Mid City Industrial	0	0	0	0	5,564	5,564
		PV125 35th St E (RR Tracks to Dight Ave)	0	0	320	0	0	320
		PV126 Bryant Ave S (50th St E to Lake St E)	0	0	0	0	10,776	10,776
		PV127 37th Ave NE (Central Ave NE to Stinson Blvd)	0	0	0	0	9,450	9,450
		PV99R Reimbursable Paving Projects	3,500	3,500	3,500	3,500	3,500	17,500
	Total for STREET PAVING		51,796	53,929	76,416	61,193	74,298	317,632
	SIDEWALKS	SWK01 Defective Hazardous Sidewalks	3,830	4,040	4,250	4,460	4,670	21,250
	Total for SIDEWALKS		3,830	4,040	4,250	4,460	4,670	21,250
	BRIDGES	BR101 Major Bridge Repair and Rehabilitation	400	400	400	400	400	2,000
		BR106 1st Ave S over HCRRA	0	4,045	0	0	0	4,045
		BR117 1st St N Bridge over Bassett's Creek	0	0	0	1,370	0	1,370
		BR123 28th Ave S over Minnehaha Creek	2,690	0	0	0	0	2,690
		BR127 Nicollet Ave over Minnehaha Creek	0	0	0	22,385	2,370	24,755
		BR133 Cedar Lake Road Bridges over Bassett Cr & RR	0	0	0	0	1,120	1,120
	Total for BRIDGES		3,090	4,445	400	24,155	3,890	35,980
	TRAFFIC CONTROL & STREET LIGHTING	TR008 Parkway Street Light Replacement	372	801	681	350	350	2,554
		TR010 Traffic Management Systems	30	210	1,030	650	1,100	3,020
		TR011 City Street Light Renovation	450	625	1,000	1,000	1,000	4,075
		TR021 Traffic Signals	1,870	1,575	1,750	1,800	2,000	8,995
		TR022 Traffic Safety Improvements	2,005	3,740	480	1,280	1,380	8,885
		TR024 Pedestrian Street Lighting Corridors	450	450	500	500	500	2,400
		TR025 Sign Replacement Program	895	895	895	895	895	4,475
		TR99R Reimbursable Transportation Projects	600	600	600	600	600	3,000
	Total for TRAFFIC CONTROL & STREET LIGHTING		6,672	8,896	6,936	7,075	7,825	37,404
	BIKE - PED PROJECTS	BIK28 Protected Bikeways Program	1,250	1,000	1,140	1,940	1,000	6,330
		BP001 Safe Routes to School Program	450	400	400	400	400	2,050
		BP002 Prospect Park Trail	0	0	0	0	1,390	1,390
		BP003 Midtown Greenway Trail Mill & Overlay	0	0	0	0	745	745
	Total for BIKE - PED PROJECTS		1,700	1,400	1,540	2,340	3,535	10,515
	SANITARY SEWERS	SA001 Sanitary Tunnel & Sewer Rehab Program	4,750	4,750	4,750	4,750	4,750	23,750
		SA036 Infiltration & Inflow Removal Program	3,500	3,500	3,500	3,500	3,500	17,500
		SA99R Reimbursable Sanitary Sewer Projects	1,000	1,000	1,000	1,000	1,000	5,000
	Total for SANITARY SEWERS		9,250	9,250	9,250	9,250	9,250	46,250

Capital Budget Summary
Mayor's Recommended Budget

Home

			Budget in Thousands					
			2017	2018	2019	2020	2021	Total
PUBLIC WORKS DEPARTMENT	STORM SEWERS	SW004 Implementation of US EPA Storm Water Regs	250	250	250	250	250	1,250
		SW005 Combined Sewer Overflow Improvements	1,500	1,500	1,500	1,500	1,500	7,500
		SW011 Storm Drains and Tunnels Rehab Program	6,500	9,000	10,000	8,000	8,500	42,000
		SW018 Flood Area 29 & 30 - Fulton Neighborhood	0	3,288	6,580	0	0	9,868
		SW032 I-35W Storm Tunnel Reconstruction	0	0	0	0	1,000	1,000
		SW034 Flood Area 21 - Bloomington Pond	0	4,840	0	0	0	4,840
		SW039 Flood Mitigation - Stormwater Alternatives	3,000	3,000	3,000	3,000	3,000	15,000
		SW040 Central City Parallel Storm Tunnel	1,000	1,000	1,000	11,000	11,000	25,000
		SW99R Reimbursable Sewer & Storm Drain Projects	2,000	2,000	2,000	2,000	2,000	10,000
	Total for STORM SEWERS		14,250	24,878	24,330	25,750	27,250	116,458
	WATER INFRASTRUCTURE	WTR12 Water Distribution Improvements	7,250	7,350	7,450	7,550	7,650	37,250
		WTR18 Water Distribution Facility	7,500	12,500	0	0	0	20,000
		WTR23 Treatment Infrastructure Improvements	3,000	4,000	5,000	5,000	5,000	22,000
		WTR24 Fridley Filter Plant Rehabilitation	18,500	16,500	9,500	0	0	44,500
		WTR26 Recarbonation System Replacement	4,500	0	0	0	0	4,500
		WTR27 Automated Meter Infrastructure	2,620	700	1,800	1,700	0	6,820
		WTR28 Ultrafiltration Module Replacement	2,200	2,200	2,200	2,200	0	8,800
		WTR29 Columbia Heights Campus Upgrades	500	4,180	4,250	4,200	1,340	14,470
		WTR9R Reimbursable Watermain Projects	2,000	2,000	2,000	2,000	2,000	10,000
	Total for WATER INFRASTRUCTURE		48,070	49,430	32,200	22,650	15,990	168,340
Total for PUBLIC WORKS DEPARTMENT			138,658	156,268	155,322	156,873	146,708	753,829
PUBLIC GROUNDS & FACILITIES		FIR11 Fire Station #11	885	2,465	1,000	0	0	4,350
		FIR12 Fire Station No. 1 Renovation & Expansion	0	0	0	3,000	0	3,000
		FIR13 Fire Station No. 4 Apparatus Bay Addition	0	0	0	0	750	750
		MPD02 Property & Evidence Warehouse	4,200	0	0	0	0	4,200
		MPD04 Mounted Police Facility	0	0	0	0	0	0
		PSD15 Traffic Maintenance Facility Improvement	0	0	0	0	0	0
		PSD16 Farmer's Market Improvements	100	0	0	0	0	100
		PSD17 East Side Storage and Maintenance Facility	15,000	11,000	1,250	2,750	0	30,000
		PSD18 Regulatory Services Facility	0	0	0	0	0	0
		PSD19 Impound Lot Facility	5,400	0	0	0	0	5,400
		RAD01 Public Safety Radio System Replacement	0	4,600	2,700	4,700	0	12,000
Total for PUBLIC GROUNDS & FACILITIES			25,585	18,065	4,950	10,450	750	59,800
MISCELLANEOUS PROJECTS		ART01 Art in Public Places	455	475	485	500	520	2,435
		CV001 Convention Center Plaza & Streetscape	10,500	0	0	0	0	10,500
Total for MISCELLANEOUS PROJECTS			10,955	475	485	500	520	12,935
Grand Totals			196,966	190,407	176,520	181,584	161,458	906,935

Capital Budget Detail for Funded Projects
Mayor's Recommended Budget

Home

				Budget in Thousands					
				2017	2018	2019	2020	2021	Total
MUNICIPAL BUILDING COMMISSION		MBC01 Life Safety Improvements	Hennepin County Grants	625	175	100	125	50	1,075
			Net Debt Bonds	605	175	100	125	50	1,055
		Total		1,230	350	200	250	100	2,130
		MBC02 Mechanical Systems Upgrade	Hennepin County Grants	450	385	450	400	0	1,685
			Net Debt Bonds	450	120	475	420	0	1,465
		Total		900	505	925	820		3,150
		MBC09 Critical Power Capital Project	Hennepin County Grants	2,500	0	0	0	0	2,500
			Net Debt Bonds	2,500	0	0	0	0	2,500
		Total		5,000					5,000
		MBC10 Exterior Improvements	Hennepin County Grants	600	1,100	925	0	0	2,625
			Net Debt Bonds	634	1,155	970	0	0	2,759
		Total		1,234	2,255	1,895			5,384
		MBC11 Elevator Upgrades and Modernization	Hennepin County Grants	90	0	0	0	0	90
			Net Debt Bonds	91	0	0	0	0	91
		Total		181	0	0			181
Total for MUNICIPAL BUILDING COMMISSION				8,545	3,110	3,020	1,070	100	15,845
PARK BOARD		PRK01 Building Improvements Program	Net Debt Bonds	232	0	0	0	0	232
			Park Capital Levy	364	0	0	0	0	364
		Total		596					596
		PRK02 Playground and Site Improvements Program	Net Debt Bonds	1,406	905	838	2,234	322	5,705
			Park Capital Levy	878	508	163	541	0	2,090
		Total		2,284	1,413	1,001	2,775	322	7,795
		PRK03 Shelter - Pool - Site Improvements Program	Net Debt Bonds	0	1,195	1,327	266	0	2,788
		Total		0	1,195	1,327	266		2,788
		PRK04 Athletic Fields -Site Improvements Program	Net Debt Bonds	0	400	335	0	0	735
			Park Capital Levy	0	0	0	0	236	236
		Total			400	335		236	971
		PRK31 Bossen Park Field Improvements	Net Debt Bonds	862	0	0	0	0	862
		Total		862					862

Capital Budget Detail for Funded Projects
Mayor's Recommended Budget

Home

				Budget in Thousands					
				2017	2018	2019	2020	2021	Total
PARK BOARD		PRK33 Bryn Mawr Meadows Field Improvements	Net Debt Bonds	0	0	0	0	2,178	2,178
			Park Capital Levy	0	0	0	0	767	767
		Total				0	0	2,945	2,945
		PRKCP Neighborhood Parks Capital Infrastructure	Net Debt Bonds	8,000	8,000	8,000	8,000	8,000	40,000
			Park Capital Levy	1,181	1,181	1,780	1,350	1,577	7,069
		Total		9,181	9,181	9,780	9,350	9,577	47,069
		PRKDT Diseased Tree Removal	Special Assessments	300	300	300	300	300	1,500
		Total		300	300	300	300	300	1,500
Total for PARK BOARD				13,223	12,489	12,743	12,691	13,380	64,526
PUBLIC WORKS DEPARTMENT	STREET PAVING	PV001 Parkway Paving Program	Net Debt Bonds	700	700	700	700	700	3,500
			Other Local Govts	121	0	1,000	0	0	1,121
			Special Assessments	50	50	50	50	50	250
		Total		871	750	1,750	750	750	4,871
		PV006 Alley Renovation Program	Net Debt Bonds	225	200	0	0	0	425
			Special Assessments	50	50	0	0	0	100
		Total		275	250	0	0	0	525
		PV019 6th Ave N (5th St N to dead end)	Net Debt Bonds	440	0	0	0	0	440
			Stormwater Revenue	40	0	0	0	0	40
		Total		480					480
		PV054 8th St S (Hennepin Ave to Chicago Ave)	Federal Grants	0	0	6,445	0	0	6,445
			Municipal State Aid	0	0	920	0	0	920
			Net Debt Bonds	0	0	1,255	2,290	0	3,545
			Special Assessments	0	0	1,425	0	0	1,425
			Stormwater Revenue	0	0	450	0	0	450
			Water Revenue	0	0	20	0	0	20
		Total				10,515	2,290		12,805

Capital Budget Detail for Funded Projects
Mayor's Recommended Budget

Home

				Budget in Thousands					
				2017	2018	2019	2020	2021	Total
PUBLIC WORKS DEPARTMENT	STREET PAVING	PV056 Asphalt Pavement Resurfacing Program	Municipal State Aid	1,000	1,000	1,000	1,000	1,000	5,000
			Net Debt Bonds	6,200	7,200	8,500	10,500	11,100	43,500
			Special Assessments	4,915	4,915	4,915	4,915	4,915	24,575
			Stormwater Revenue	1,500	1,515	1,530	1,545	1,561	7,651
			Transfer from Conv Ctr	6,000	0	0	0	0	6,000
			Transfer from General Fund	5,500	5,909	5,526	4,953	11,287	33,175
			Transfer from Intergovtl Fund	3,000	0	0	0	0	3,000
			Transfer from Self Ins Fund	0	8,000	0	0	0	8,000
			Transfer from Special Revenue Funds	0	0	7,500	6,500	0	14,000
		Total		28,115	28,539	28,971	29,413	29,863	144,901
		PV059 Major Pavement Maintenance Program	Net Debt Bonds	250	250	250	250	250	1,250
		Total		250	250	250	250	250	1,250
		PV063 Unpaved Alley Construction	Net Debt Bonds	150	0	0	0	0	150
			Special Assessments	50	0	0	0	0	50
		Total		200	0	0	0	0	200
		PV074 CSAH & MnDOT Cooperative Projects	Net Debt Bonds	3,600	3,500	1,700	500	500	9,800
			Special Assessments	600	1,190	345	345	0	2,480
		Total		4,200	4,690	2,045	845	500	12,280
		PV075 Development Infrastructure Program	Net Debt Bonds	500	500	500	500	500	2,500
		Total		500	500	500	500	500	2,500
		PV080 18th Ave NE (Monroe to Johnson St NE)	Municipal State Aid	3,100	1,500	0	0	0	4,600
			Net Debt Bonds	0	465	0	0	0	465
			Special Assessments	1,225	0	0	0	0	1,225
			Stormwater Revenue	150	0	0	0	0	150
			Water Revenue	20	0	0	0	0	20
		Total		4,495	1,965				6,460

Capital Budget Detail for Funded Projects
Mayor's Recommended Budget

Home

				Budget in Thousands					
				2017	2018	2019	2020	2021	Total
PUBLIC WORKS DEPARTMENT	STREET PAVING	PV084 54th St W (Penn to Lyndale Ave S)	Municipal State Aid	3,015	0	0	0	0	3,015
			Net Debt Bonds	285	0	0	0	0	285
			Stormwater Revenue	125	0	0	0	0	125
			Water Revenue	10	0	0	0	0	10
		Total		3,435					3,435
		PV087 34th Ave S (54th St E to Minnehaha Pkwy)	Municipal State Aid	0	420	0	0	0	420
			Net Debt Bonds	0	60	0	0	0	60
			Special Assessments	0	1,650	0	0	0	1,650
		Total			2,130				2,130
		PV094 4th St SE (25th to 29th Ave SE)	Municipal State Aid	875	0	0	0	0	875
			Net Debt Bonds	95	0	0	0	0	95
			Special Assessments	1,270	0	0	0	0	1,270
			Stormwater Revenue	150	0	0	0	0	150
		Total		2,390	0	0			2,390
		PV095 4th St N & S (2nd Ave N to 4th Ave S)	Municipal State Aid	0	2,505	0	0	0	2,505
			Net Debt Bonds	0	1,215	2,630	0	0	3,845
			Special Assessments	0	790	0	0	0	790
		Total			4,510	2,630			7,140
		PV096 42nd Ave N (Xerxes to Lyndale Ave N)	Municipal State Aid	0	1,770	5,385	0	0	7,155
			Net Debt Bonds	0	520	2,170	0	0	2,690
			Special Assessments	0	1,460	1,465	0	0	2,925
			Stormwater Revenue	0	125	125	0	0	250
		Total			3,875	9,145			13,020
		PV097 18th Ave NE Trail Gap	Net Debt Bonds	0	665	0	0	0	665
		Total			665				665
		PV098 Hiawatha Trail Gap (28th to 32nd St E)	Net Debt Bonds	0	1,195	0	0	0	1,195
		Total			1,195				1,195
		PV102 5th St S Reconnection (11th to 15th Ave S)	Net Debt Bonds	1,500	0	0	0	0	1,500
		Total		1,500					1,500

Capital Budget Detail for Funded Projects
Mayor's Recommended Budget

Home

				Budget in Thousands					
				2017	2018	2019	2020	2021	Total
PUBLIC WORKS DEPARTMENT	STREET PAVING	PV103 61st St W (Lyndale Ave S to Nicollet Ave S)	Municipal State Aid	0	0	0	2,385	0	2,385
			Net Debt Bonds	0	0	0	130	170	300
			Special Assessments	0	0	0	1,525	0	1,525
			Stormwater Revenue	0	0	0	225	0	225
		Total				0	4,265	170	4,435
		PV104 ADA Ramp Replacement Program	Net Debt Bonds	500	500	500	500	500	2,500
		Total		500	500	500	500	500	2,500
		PV108 Concrete Streets Rehabilitation Program	Net Debt Bonds	500	500	500	500	500	2,500
			Special Assessments	110	110	110	110	110	550
		Total		610	610	610	610	610	3,050
		PV111 46th Ave S (46th St S to Godfrey Parkway)	Municipal State Aid	10	0	0	0	0	10
			Net Debt Bonds	460	0	0	0	0	460
			Special Assessments	5	0	0	0	0	5
		Total		475					475
		PV113 29th St W Phase 2	Net Debt Bonds	0	0	0	2,350	0	2,350
			Special Assessments	0	0	0	295	0	295
		Total					2,645		2,645
		PV114 U of M Protected Bikeways	Federal Grants	0	0	955	0	0	955
			Net Debt Bonds	0	0	895	0	0	895
		Total				1,850			1,850
		PV115 Emerson-Fremont Ave N Ped Enhancements	Federal Grants	0	0	1,000	0	0	1,000
			Net Debt Bonds	0	0	1,765	0	0	1,765
		Total				2,765			2,765
		PV116 North Loop Pedestrian Improvements	Federal Grants	0	0	1,000	0	0	1,000
			Net Debt Bonds	0	0	1,500	0	0	1,500
		Total				2,500			2,500
		PV117 Broadway St NE (Stinson Blvd to City Limits)	Federal Grants	0	0	3,300	0	0	3,300
			Municipal State Aid	0	0	1,845	0	0	1,845
			Net Debt Bonds	0	0	260	0	0	260
			Special Assessments	0	0	3,010	0	0	3,010
			Stormwater Revenue	0	0	150	0	0	150
		Total				8,565			8,565

Capital Budget Detail for Funded Projects
Mayor's Recommended Budget

Home

				Budget in Thousands					
				2017	2018	2019	2020	2021	Total
PUBLIC WORKS DEPARTMENT	STREET PAVING	PV118 Hennepin Ave (Wash Ave N to 12th St S)	Federal Grants	0	0	0	7,000	0	7,000
			Municipal State Aid	0	0	0	5,000	0	5,000
			Net Debt Bonds	0	0	0	2,300	0	2,300
			Special Assessments	0	0	0	1,075	0	1,075
			Stormwater Revenue	0	0	0	250	0	250
		Total					15,625		15,625
		PV121 Hennepin Ave (Lake St W to 36th St W)	Municipal State Aid	0	0	0	0	570	570
			Net Debt Bonds	0	0	0	0	4,260	4,260
			Special Assessments	0	0	0	0	880	880
		Total						5,710	5,710
		PV122 Dowling Ave (I-94 to 1st St N)	Net Debt Bonds	0	0	0	0	710	710
			Special Assessments	0	0	0	0	290	290
		Total						1,000	1,000
		PV123 Logan Park Industrial	Net Debt Bonds	0	0	0	0	2,735	2,735
			Special Assessments	0	0	0	0	2,420	2,420
		Total						5,155	5,155
		PV124 Mid City Industrial	Net Debt Bonds	0	0	0	0	2,364	2,364
			Special Assessments	0	0	0	0	3,200	3,200
		Total						5,564	5,564
		PV125 35th St E (RR Tracks to Dight Ave)	Net Debt Bonds	0	0	300	0	0	300
			Special Assessments	0	0	20	0	0	20
		Total				320		0	320
		PV126 Bryant Ave S (50th St E to Lake St E)	Municipal State Aid	0	0	0	0	6,445	6,445
			Net Debt Bonds	0	0	0	0	2,626	2,626
			Special Assessments	0	0	0	0	1,340	1,340
			Stormwater Revenue	0	0	0	0	365	365
		Total					0	10,776	10,776
		PV127 37th Ave NE (Central Ave NE to Stinson Blvd)	Federal Grants	0	0	0	0	5,450	5,450
			Net Debt Bonds	0	0	0	0	2,000	2,000
			Other Local Govts	0	0	0	0	2,000	2,000
		Total						9,450	9,450

Capital Budget Detail for Funded Projects
Mayor's Recommended Budget

Home

				Budget in Thousands					
				2017	2018	2019	2020	2021	Total
PUBLIC WORKS DEPARTMENT	STREET PAVING	PV99R Reimbursable Paving Projects	Reimbursements	3,500	3,500	3,500	3,500	3,500	17,500
		Total		3,500	3,500	3,500	3,500	3,500	17,500
	Total for STREET PAVING			51,796	53,929	76,416	61,193	74,298	317,632
	SIDEWALKS	SWK01 Defective Hazardous Sidewalks	Net Debt Bonds	325	335	345	355	365	1,725
			Special Assessments	3,505	3,705	3,905	4,105	4,305	19,525
		Total		3,830	4,040	4,250	4,460	4,670	21,250
	Total for SIDEWALKS			3,830	4,040	4,250	4,460	4,670	21,250
	BRIDGES	BR101 Major Bridge Repair and Rehabilitation	Net Debt Bonds	400	400	400	400	400	2,000
		Total		400	400	400	400	400	2,000
		BR106 1st Ave S over HCRRA	Municipal State Aid	0	1,170	0	0	0	1,170
			Net Debt Bonds	0	2,875	0	0	0	2,875
		Total			4,045				4,045
		BR117 1st St N Bridge over Bassett's Creek	Stormwater Revenue	0	0	0	1,370	0	1,370
		Total					1,370		1,370
		BR123 28th Ave S over Minnehaha Creek	Municipal State Aid	920	0	0	0	0	920
			Net Debt Bonds	1,770	0	0	0	0	1,770
		Total		2,690	0				2,690
		BR127 Nicollet Ave over Minnehaha Creek	Net Debt Bonds	0	0	0	500	2,370	2,870
			State Grants	0	0	0	21,885	0	21,885
		Total					22,385	2,370	24,755
		BR133 Cedar Lake Road Bridges over Bassett Cr & RR	Municipal State Aid	0	0	0	0	305	305
			Net Debt Bonds	0	0	0	0	815	815
		Total						1,120	1,120
	Total for BRIDGES			3,090	4,445	400	24,155	3,890	35,980
	TRAFFIC CONTROL & STREET LIGHTING	TR008 Parkway Street Light Replacement	Net Debt Bonds	310	270	350	350	350	1,630
			Park Capital Levy	62	531	331	0	0	924
		Total		372	801	681	350	350	2,554
		TR010 Traffic Management Systems	Hennepin County Grants	0	175	350	0	225	750
			Municipal State Aid	0	0	320	625	695	1,640
			Net Debt Bonds	30	35	360	25	180	630
		Total		30	210	1,030	650	1,100	3,020

Capital Budget Detail for Funded Projects
Mayor's Recommended Budget

Home

				Budget in Thousands					
				2017	2018	2019	2020	2021	Total
PUBLIC WORKS DEPARTMENT	TRAFFIC CONTROL & STREET LIGHTING	TR011 City Street Light Renovation	Net Debt Bonds	450	625	1,000	1,000	1,000	4,075
		Total		450	625	1,000	1,000	1,000	4,075
		TR021 Traffic Signals	Hennepin County Grants	300	300	125	125	125	975
			Municipal State Aid	235	0	125	125	125	610
			Net Debt Bonds	1,335	1,275	1,500	1,550	1,750	7,410
		Total		1,870	1,575	1,750	1,800	2,000	8,995
		TR022 Traffic Safety Improvements	Federal Grants	1,640	3,075	0	0	0	4,715
			Hennepin County Grants	30	20	0	400	0	450
			Municipal State Aid	145	0	0	290	650	1,085
			Net Debt Bonds	190	645	480	590	730	2,635
		Total		2,005	3,740	480	1,280	1,380	8,885
		TR024 Pedestrian Street Lighting Corridors	Net Debt Bonds	450	450	500	500	500	2,400
		Total		450	450	500	500	500	2,400
		TR025 Sign Replacement Program	Municipal State Aid	305	305	305	305	305	1,525
			Net Debt Bonds	590	590	590	590	590	2,950
		Total		895	895	895	895	895	4,475
		TR99R Reimbursable Transportation Projects	Reimbursements	600	600	600	600	600	3,000
		Total		600	600	600	600	600	3,000
	Total for TRAFFIC CONTROL & STREET LIGHTING			6,672	8,896	6,936	7,075	7,825	37,404
	BIKE - PED PROJECTS	BIK28 Protected Bikeways Program	Net Debt Bonds	1,250	1,000	1,140	1,940	1,000	6,330
		Total		1,250	1,000	1,140	1,940	1,000	6,330
		BP001 Safe Routes to School Program	Net Debt Bonds	450	400	400	400	400	2,050
		Total		450	400	400	400	400	2,050
		BP002 Prospect Park Trail	Federal Grants	0	0	0	0	535	535
			Net Debt Bonds	0	0	0	0	855	855
		Total						1,390	1,390
		BP003 Midtown Greenway Trail Mill & Overlay	Net Debt Bonds	0	0	0	0	745	745
		Total		0				745	745
	Total for BIKE - PED PROJECTS			1,700	1,400	1,540	2,340	3,535	10,515

Capital Budget Detail for Funded Projects
Mayor's Recommended Budget

Home

				Budget in Thousands					
				2017	2018	2019	2020	2021	Total
PUBLIC WORKS DEPARTMENT	SANITARY SEWERS	SA001 Sanitary Tunnel & Sewer Rehab Program	Sanitary Bonds	4,750	4,750	4,750	4,750	4,750	23,750
		Total		4,750	4,750	4,750	4,750	4,750	23,750
		SA036 Infiltration & Inflow Removal Program	Sanitary Bonds	2,500	2,500	2,500	2,500	2,500	12,500
			Sanitary Revenue	1,000	1,000	1,000	1,000	1,000	5,000
		Total		3,500	3,500	3,500	3,500	3,500	17,500
		SA99R Reimbursable Sanitary Sewer Projects	Reimbursements	1,000	1,000	1,000	1,000	1,000	5,000
		Total		1,000	1,000	1,000	1,000	1,000	5,000
	Total for SANITARY SEWERS			9,250	9,250	9,250	9,250	9,250	46,250
	STORM SEWERS	SW004 Implementation of US EPA Storm Water Regs	Stormwater Revenue	250	250	250	250	250	1,250
		Total		250	250	250	250	250	1,250
		SW005 Combined Sewer Overflow Improvements	Stormwater Revenue	1,500	1,500	1,500	1,500	1,500	7,500
		Total		1,500	1,500	1,500	1,500	1,500	7,500
		SW011 Storm Drains and Tunnels Rehab Program	Stormwater Bonds	0	2,500	3,500	0	0	6,000
			Stormwater Revenue	6,500	6,500	6,500	8,000	8,500	36,000
		Total		6,500	9,000	10,000	8,000	8,500	42,000
		SW018 Flood Area 29 & 30 - Fulton Neighborhood	Other Local Govts	0	2,388	5,525	0	0	7,913
			Stormwater Revenue	0	900	1,055	0	0	1,955
		Total			3,288	6,580			9,868
		SW032 I-35W Storm Tunnel Reconstruction	Stormwater Bonds	0	0	0	0	1,000	1,000
		Total						1,000	1,000
		SW034 Flood Area 21 - Bloomington Pond	Other Local Govts	0	4,395	0	0	0	4,395
			Stormwater Revenue	0	445	0	0	0	445
		Total			4,840				4,840
		SW039 Flood Mitigation - Stormwater Alternatives	Stormwater Revenue	3,000	3,000	3,000	3,000	3,000	15,000
		Total		3,000	3,000	3,000	3,000	3,000	15,000
		SW040 Central City Parallel Storm Tunnel	Stormwater Revenue	1,000	1,000	1,000	11,000	11,000	25,000
		Total		1,000	1,000	1,000	11,000	11,000	25,000

Capital Budget Detail for Funded Projects
Mayor's Recommended Budget

Home

				Budget in Thousands					
				2017	2018	2019	2020	2021	Total
PUBLIC WORKS DEPARTMENT	STORM SEWERS	SW99R Reimbursable Sewer & Storm Drain Projects	Reimbursements	2,000	2,000	2,000	2,000	2,000	10,000
		Total		2,000	2,000	2,000	2,000	2,000	10,000
	Total for STORM SEWERS			14,250	24,878	24,330	25,750	27,250	116,458
	WATER INFRASTRUCTURE	WTR12 Water Distribution Improvements	Water Revenue	7,250	7,350	7,450	7,550	7,650	37,250
		Total		7,250	7,350	7,450	7,550	7,650	37,250
		WTR18 Water Distribution Facility	Sanitary Bonds	0	2,500	0	0	0	2,500
			Stormwater Bonds	0	2,500	0	0	0	2,500
			Water Bonds	7,500	7,500	0	0	0	15,000
		Total		7,500	12,500				20,000
		WTR23 Treatment Infrastructure Improvements	Water Revenue	3,000	4,000	5,000	5,000	5,000	22,000
		Total		3,000	4,000	5,000	5,000	5,000	22,000
		WTR24 Fridley Filter Plant Rehabilitation	Water Bonds	17,000	16,500	9,500	0	0	43,000
			Water Revenue	1,500	0	0	0	0	1,500
		Total		18,500	16,500	9,500			44,500
		WTR26 Recarbonation System Replacement	Water Bonds	3,500	0	0	0	0	3,500
			Water Revenue	1,000	0	0	0	0	1,000
		Total		4,500					4,500
		WTR27 Automated Meter Infrastructure	Water Bonds	2,620	700	1,800	1,700	0	6,820
		Total		2,620	700	1,800	1,700		6,820
		WTR28 Ultrafiltration Module Replacement	Water Bonds	2,200	2,200	2,200	2,200	0	8,800
		Total		2,200	2,200	2,200	2,200		8,800
		WTR29 Columbia Heights Campus Upgrades	Water Bonds	0	4,180	4,250	4,200	1,340	13,970
			Water Revenue	500	0	0	0	0	500
		Total		500	4,180	4,250	4,200	1,340	14,470
		WTR9R Reimbursable Watermain Projects	Reimbursements	2,000	2,000	2,000	2,000	2,000	10,000
		Total		2,000	2,000	2,000	2,000	2,000	10,000
	Total for WATER INFRASTRUCTURE			48,070	49,430	32,200	22,650	15,990	168,340
Total for PUBLIC WORKS DEPARTMENT				138,658	156,268	155,322	156,873	146,708	753,829
PUBLIC GROUNDS & FACILITIES		FIR11 Fire Station #11	Net Debt Bonds	885	2,465	1,000	0	0	4,350
		Total		885	2,465	1,000			4,350

Capital Budget Detail for Funded Projects
Mayor's Recommended Budget

Home

			Budget in Thousands					
			2017	2018	2019	2020	2021	Total
PUBLIC GROUNDS & FACILITIES	FIR12 Fire Station No. 1 Renovation & Expansion	Net Debt Bonds	0	0	0	3,000	0	3,000
	Total			0		3,000		3,000
	FIR13 Fire Station No. 4 Apparatus Bay Addition	Net Debt Bonds	0	0	0	0	750	750
	Total						750	750
	MPD02 Property & Evidence Warehouse	Net Debt Bonds	4,200	0	0	0	0	4,200
	Total		4,200					4,200
	PSD16 Farmer's Market Improvements	Net Debt Bonds	100	0	0	0	0	100
	Total		100	0	0	0		100
	PSD17 East Side Storage and Maintenance Facility	Net Debt Bonds	0	0	1,250	2,750	0	4,000
		Park Capital Levy	0	11,000	0	0	0	11,000
		Solid Waste Bonds	15,000	0	0	0	0	15,000
	Total		15,000	11,000	1,250	2,750		30,000
	PSD19 Impound Lot Facility	Parking Bonds	5,400	0	0	0	0	5,400
	Total		5,400					5,400
	RAD01 Public Safety Radio System Replacement	Net Debt Bonds	0	4,600	2,700	4,700	0	12,000
	Total			4,600	2,700	4,700		12,000
Total for PUBLIC GROUNDS & FACILITIES			25,585	18,065	4,950	10,450	750	59,800
MISCELLANEOUS PROJECTS	ART01 Art in Public Places	Net Debt Bonds	455	475	485	500	520	2,435
	Total		455	475	485	500	520	2,435
	CV001 Convention Center Plaza & Streetscape	Convention Center Revenue	10,500	0	0	0	0	10,500
	Total		10,500					10,500
Total for MISCELLANEOUS PROJECTS			10,955	475	485	500	520	12,935
Grand Totals			196,966	190,407	176,520	181,584	161,458	906,935

2017 - 2021 Capital Program Descriptions

Home

MUNICIPAL BUILDING COMMISSION

MBC01 Life Safety Improvements

The MBC life safety program includes installation of building sprinkler, fire alarm, smoke detection, and public address systems.

MBC02 Mechanical Systems Upgrade

The MBC Mechanical Systems Upgrade includes renovation and upgrade of the heating, ventilating and air conditioning (HVAC) systems in City Hall.

MBC09 Critical Power Capital Project

The project will upgrade emergency power systems in the City Hall.

MBC10 Exterior Improvements

This project addresses building envelope issues including waterproofing, exterior windows and doors, and masonry.

MBC11 Elevator Upgrades and Modernization

This project will upgrade and modernize six (6) of the fifteen (15) existing elevators at the City Hall / Courthouse.

PARK BOARD

PRK01 Building Improvements Program

Renovation and improvement of two recreation center buildings.

PRK02 Playground and Site Improvements Program

This project will reconfigure and replace worn out play equipment and additional amenities where budget allows.

PRK03 Shelter - Pool - Site Improvements Program

Wading pool upgrades at parks throughout the city.

PRK04 Athletic Fields -Site Improvements Program

Improvements include soil amendments, re-grading, re-seeding, irrigation, lighting, drainage, amenities and parking.

PRK31 Bossen Park Field Improvements

Renovation and redesign for ball diamonds and soccer fields at Bossen Park.

PRK33 Bryn Mawr Meadows Field Improvements

Renovation and possible redesign for athletic fields at Bryn Mawr Meadows.

PRKCP Neighborhood Parks Capital Infrastructure

This project will be used to fund ADA improvements, artificial turf, grant matches, sidewalk replacement, operations and neighborhood recreation center rehabilitation, park amenity rehabilitation, parkway paving and lighting, service area master plans, and projects at Northtown Bridge, Smith Triangle, and The Mall. Until specific projects are determined, this project will also reflect the additional resources for neighborhood parks approved by ordinance as part of the 20 year "Neighborhood Park and Street Infrastructure Plans" on April 29, 2016.

PRKDT Diseased Tree Removal

Removing diseased trees from private property.

PUBLIC WORKS DEPARTMENT

STREET PAVING

PV001 Parkway Paving Program

The objective is to re-evaluate the pavement condition and annual maintenance expenditures of all parkway paving areas that were constructed with a bituminous surface 30 years ago. The program will renovate rather than totally reconstruct the roadways.

PV006 Alley Renovation Program

Repair and overlay existing alleys and repair or replace retaining walls that are currently in poor condition.

PV019 6th Ave N (5th St N to dead end)

Reconstruction of a deteriorated roadway in the North Loop Historic District.

PV054 8th St S (Hennepin Ave to Chicago Ave)

Reconstruction of existing roadway.

PV056 Asphalt Pavement Resurfacing Program

The objective of this program is to resurface approximately 15 to 20 miles of streets each year to extend their useful life. Resurfacing will help to slow the deterioration of the city's aging street network and delay the cost of reconstructing the roadway by at least 10 years. Until specific paving projects are defined, this project will also reflect the additional resources for street infrastructure approved by ordinance as part of the 20 year "Neighborhood Park and Street Infrastructure Plans" on April 29, 2016.

PV059 Major Pavement Maintenance Program

This project will upgrade pavement conditions and/or extend the life of the roadways in the City.

PV063 Unpaved Alley Construction

Place concrete pavement and any necessary storm drain and retaining walls in existing dirt or oiled dirt surfaced alleys.

PV074 CSAH & MnDOT Cooperative Projects

Project funding to be used for City's share of cooperative paving/bridge projects with Hennepin County and MnDOT.

PV075 Development Infrastructure Program

This project would provide funding for various City wide development projects.

PV080 18th Ave NE (Monroe to Johnson St NE)

Reconstruction of existing roadway with an off street bicycle trail.

PV084 54th St W (Penn to Lyndale Ave S)

Reconstruction of existing concrete pavement with parking and bicycle lanes.

PV087 34th Ave S (54th St E to Minnehaha Pkwy)

Rehabilitation or reconstruction of existing roadway.

PV094 4th St SE (25th to 29th Ave SE)

Reconstruct existing concrete roadway.

PV095 4th St N & S (2nd Ave N to 4th Ave S)

Reconstruction of existing roadway.

PV096 42nd Ave N (Xerxes to Lyndale Ave N)

Reconstruction of existing roadway.

PV097 18th Ave NE Trail Gap

Complete existing facility from 6th St NE to Washington St NE.

PV098 Hiawatha Trail Gap (28th to 32nd St E)

Extend existing trail to fill gap along LRT/Hiawatha Corridor.

PV102 5th St S Reconnection (11th to 15th Ave S)

Repurpose existing 5th St S as a two way street from 11th Ave S to 15th Ave S.

PV103 61st St W (Lyndale Ave S to Nicollet Ave S)

Reconstruct existing street.

PV104 ADA Ramp Replacement Program

Replace pedestrian ramps to meet new standards set by the Americans with Disabilities Act.

PV108 Concrete Streets Rehabilitation Program

This program would repair and rehabilitate various existing concrete streets in the City.

PV111 46th Ave S (46th St S to Godfrey Parkway)

Reconstruction of roadway with new sidewalk and asphalt pavement.

PV113 29th St W Phase 2

Reconstruction of existing roadway to be replaced with woonerf concept.

PV114 U of M Protected Bikeways

Construction of protected bike lanes on several streets in the vicinity of the University of Minnesota.

PV115 Emerson-Fremont Ave N Ped Enhancements

Implementation of pedestrian enhancements on the project corridor.

PV116 North Loop Pedestrian Improvements

Implementation of Bump Outs, Enhanced Pedestrian Crossings and Signal Modifications.

PV117 Broadway St NE (Stinson Blvd to City Limits)

Reconstruction of existing roadway to include pedestrian and bicycle amenities.

PV118 Hennepin Ave (Wash Ave N to 12th St S)

Reconstruction of existing roadway with pedestrian and bicycle amenities.

PV121 Hennepin Ave (Lake St W to 36th St W)

Reconstruct the existing street.

PV122 Dowling Ave (I-94 to 1st St N)

Reconstruct existing street to new connection at 1st St N.

PV123 Logan Park Industrial

Reconstruction of oil dirt and paver streets.

PV124 Mid City Industrial

Reconstruction of existing concrete and oil dirt streets.

PV125 35th St E (RR Tracks to Dight Ave)

Repair existing RR crossing and street.

PV126 Bryant Ave S (50th St E to Lake St E)

Reconstruction of existing street/bike boulevard.

PV127 37th Ave NE (Central Ave NE to Stinson Blvd)

Reconstruction of existing concrete roadway, narrowing traffic area and adding an off street trail in cooperation with Columbia Heights.

PV99R Reimbursable Paving Projects

Work to be done for others with 100% recovery from requesting agency.

SIDEWALKS

SWK01 Defective Hazardous Sidewalks

To provide a hazard free pedestrian passage over approximately 2,000 miles of public sidewalk by inspecting and replacing defective public sidewalks and adding ADA compliant curb ramps where needed.

BRIDGES

BR101 Major Bridge Repair and Rehabilitation

Major repair and rehabilitation of existing city bridges to extend the operational life.

BR106 1st Ave S over HCRRA

Reconstruction of the existing bridge over the Midtown Greenway.

BR117 1st St N Bridge over Bassett's Creek

Reconstruction of a structurally deficient bridge.

BR123 28th Ave S over Minnehaha Creek

Replace existing Bridge over Minnehaha Creek.

BR127 Nicollet Ave over Minnehaha Creek

Bridge Rehabilitation.

BR133 Cedar Lake Road Bridges over Bassett Cr & RR

Reconstruct existing bridges over Bassett Creek and BNSF railroad.

2017 - 2021 Capital Program Descriptions

TRAFFIC CONTROL & STREET LIGHTING

TR008 Parkway Street Light Replacement

This project consists of replacement of deteriorated services, poles, fixtures and electrical wiring associated with the lighting systems in place along the parkways throughout the City.

TR010 Traffic Management Systems

This project consists of updating and retiming all the traffic signal systems within the City.

TR011 City Street Light Renovation

This project consists of renovating the City's existing decorative street lighting facilities.

TR021 Traffic Signals

This project consists of replacing old and outdated traffic signal equipment.

TR022 Traffic Safety Improvements

This project consists of seven traffic related improvements: 1) Overhead Signal Additions, 2) Operational and Safety Improvements, 3) Signal and Delineation, 4) Mastarm Mounted Street Name Signing, 5) Street & Bridge Navigation Lighting, 6) Pedestrian Safety, and 7) Railroad Crossing Safety.

TR024 Pedestrian Street Lighting Corridors

Construct pedestrian level lighting on various pedestrian corridors throughout the City.

TR025 Sign Replacement Program

Replace deficient signs with new signs that meet current reflectivity standards.

TR99R Reimbursable Transportation Projects

Work for others funding to be reimbursed by department, business or individuals requesting the work.

BIKE - PED PROJECTS

BIK28 Protected Bikeways Program

This program will create a network of bikeways which provide bicyclists with a physical means of protection from motor vehicles on roadways as recommended in the Bicycle Master Plan.

BP001 Safe Routes to School Program

This program will make safety improvements to roadways and intersections to encourage bicycling and walking to and from Minneapolis Schools.

BP002 Prospect Park Trail

This project will add a Bike/Ped trail from Franklin Ave SE to 27th Ave SE utilizing the existing Railroad right of way.

BP003 Midtown Greenway Trail Mill & Overlay

Phase I renovation of the Midtown Greeway.

SANITARY SEWERS

SA001 Sanitary Tunnel & Sewer Rehab Program

This program will rehabilitate and repair sanitary sewer pipes, lift stations & tunnels.

SA036 Infiltration & Inflow Removal Program

The focus of this program is to remove inflow and infiltration of water from the sanitary sewer system and redirect this clear water to the storm sewer system and/or other best management practices.

SA99R Reimbursable Sanitary Sewer Projects

Work to be done for others with 100% recovery from requesting agency.

STORM SEWERS

SW004 Implementation of US EPA Storm Water Regs

This project provides solutions for Stormwater pollution mitigation measures.

SW005 Combined Sewer Overflow Improvements

Construction of stormwater systems so that catch basins and drains in public ROW can be disconnected from the sanitary sewer and reconnected to a storm sewer.

SW011 Storm Drains and Tunnels Rehab Program

The rehab and repair of storm pipes, pump stations and tunnels throughout the City.

SW018 Flood Area 29 & 30 - Fulton Neighborhood

The goal of this project is to protect Fulton neighborhood homes and businesses from flooding by using runoff volume and runoff rate control.

SW032 I-35W Storm Tunnel Reconstruction

Construction of 19 new relief tunnels along the existing St. Mary's Tunnel.

SW034 Flood Area 21 - Bloomington Pond

Project will increase runoff by disconnecting combined sewer overflow areas from the sanitary sewer and then use storm water volume reduction to protect homes near Bloomington Pond from flooding as a result of the increased runoff.

SW039 Flood Mitigation - Stormwater Alternatives

The purpose of this program is to address localized flooding and drainage problems City-wide. Where practical, environmentally friendly "green infrastructure" stormwater practices such as rain gardens, bioswales, constructed wetlands, pervious pavements and hard surface reduction will be utilized.

SW040 Central City Parallel Storm Tunnel

Construction of a new parallel tunnel in the Central City storm tunnel system.

SW99R Reimbursable Sewer & Storm Drain Projects

Work to be done for others with 100% recovery from requesting agency.

WATER INFRASTRUCTURE

WTR12 Water Distribution Improvements

Maintain and sustain existing water distribution system infrastructure citywide.

WTR18 Water Distribution Facility

Site acquisition, planning, design, and construction of a new Water Distribution Maintenance Facility.

WTR23 Treatment Infrastructure Improvements

Maintain viability of existing water infrastructure through regular upgrades.

WTR24 Fridley Filter Plant Rehabilitation

Renovate many parts of the Fridley Filtration Plant (1925 vintage) to improve finished water quality and reliability.

WTR26 Recarbonation System Replacement

Replace carbon dioxide storage and feed system.

WTR27 Automated Meter Infrastructure

Implementation of Advanced Metering Infrastructure.

WTR28 Ultrafiltration Module Replacement

Replace membrane modules in Ultrafiltration plant.

WTR29 Columbia Heights Campus Upgrades

Improve or replace century-old structures on Columbia Heights campus.

WTR9R Reimbursable Watermain Projects

This project provides working capital for watermain projects reimbursable by other City Departments or private businesses.

2017 - 2021 Capital Program Descriptions

PUBLIC GROUNDS & FACILITIES

FIR11 Fire Station #11

Planning, design, and construction of a new Fire Station #11 at an existing City-owned site.

FIR12 Fire Station No. 1 Renovation & Expansion

The project would plan, design, renovate and expand the current Fire Station #1 at its current location.

FIR13 Fire Station No. 4 Apparatus Bay Addition

Fire Station #4 Appartus Bay Addition.

MPD02 Property & Evidence Warehouse

Acquire and modify an existing warehouse facility.

MPD04 Mounted Police Facility

Design and construct a new Police Mounted Patrol Facility on City owned property.

PSD15 Traffic Maintenance Facility Improvement

The scope of the project is to complete the final phase of the renovation and modernization of the Traffic Maintenance Facility.

PSD16 Farmer's Market Improvements

This project will provide for the long term capital improvement plan for the Farmer's Market site and facilities.

PSD17 East Side Storage and Maintenance Facility

Redevelop 340 27th Ave NE for Municipal Operations for large scale storage and maintenance (to potentially include the Park and Recreation Board).

PSD18 Regulatory Services Facility

To acquire an adequate site and to design and construct a new facility to meet the program needs of Housing and Fire Inspections.

PSD19 Impound Lot Facility

This project will provide for needed site improvements (drainage, lighting, security, landscape screening), and for the comprehensive renovation and expansion, or replacement, of the Impound service building at or near its current location.

RAD01 Public Safety Radio System Replacement

Replace hardware and update infrastructure of the ARMER interoperable radio system.

2017 - 2021 Capital Program Descriptions

MISCELLANEOUS PROJECTS

ART01 Art in Public Places

This ongoing program incorporates public art into the City's capital program as stand alone artworks or as integrated into public infrastructure.

CV001 Convention Center Plaza & Streetscape

Refresh and increase the Functionality of the Plaza.

2017 Capital Budget Decision Summary

Home

Project	Submitting Agency	Department Requested	CLIC Recommended	Mayor Recommended
MBC01 Life Safety Improvements	MBC	5,500	5,500	1,230
MBC02 Mechanical Systems Upgrade	MBC	900	900	900
MBC09 Critical Power Capital Project	MBC	5,000	0	5,000
MBC10 Exterior Improvements	MBC	2,155	2,155	1,234
MBC11 Elevator Upgrades and Modernization	MBC	181	0	181
PRK01 Building Improvements Program	Park Board	596	596	596
PRK02 Playground and Site Improvements Program	Park Board	2,284	2,284	2,284
PRK31 Bossen Park Field Improvements	Park Board	862	862	862
PRKCP Neighborhood Parks Capital Infrastructure	Park Board	1,181	1,181	9,181
PRKDT Diseased Tree Removal	Park Board	300	300	300
PV001 Parkway Paving Program	Public Works	870	871	871
PV006 Alley Renovation Program	Public Works	250	275	275
PV019 6th Ave N (5th St N to dead end)	Public Works	480	480	480
PV056 Asphalt Pavement Resurfacing Program	Public Works	6,915	6,915	28,115
PV059 Major Pavement Maintenance Program	Public Works	250	250	250
PV063 Unpaved Alley Construction	Public Works	200	0	200
PV074 CSAH & MnDOT Cooperative Projects	Public Works	4,200	4,200	4,200
PV075 Development Infrastructure Program	CPED	0	0	500
PV080 18th Ave NE (Monroe to Johnson St NE)	Public Works	4,495	4,495	4,495
PV084 54th St W (Penn to Lyndale Ave S)	Public Works	3,435	3,435	3,435
PV094 4th St SE (25th to 29th Ave SE)	Public Works	2,390	2,390	2,390
PV102 5th St S Reconnection (11th to 15th Ave S)	Public Works	1,500	1,500	1,500
PV104 ADA Ramp Replacement Program	Public Works	500	500	500
PV108 Concrete Streets Rehabilitation Program	Public Works	610	610	610
PV111 46th Ave S (46th St S to Godfrey Parkway)	Public Works	475	475	475
PV99R Reimbursable Paving Projects	Public Works	3,500	3,500	3,500
SWK01 Defective Hazardous Sidewalks	Public Works	3,830	3,830	3,830
BR101 Major Bridge Repair and Rehabilitation	Public Works	400	400	400
BR123 28th Ave S over Minnehaha Creek	Public Works	2,690	2,690	2,690
TR008 Parkway Street Light Replacement	Public Works	310	372	372
TR010 Traffic Management Systems	Public Works	30	30	30
TR011 City Street Light Renovation	Public Works	445	445	450
TR021 Traffic Signals	Public Works	1,870	1,870	1,870
TR022 Traffic Safety Improvements	Public Works	2,005	2,005	2,005
TR024 Pedestrian Street Lighting Corridors	Public Works	445	445	450
TR025 Sign Replacement Program	Public Works	895	895	895
TR99R Reimbursable Transportation Projects	Public Works	600	600	600
BIK28 Protected Bikeways Program	Public Works	1,250	1,250	1,250
BP001 Safe Routes to School Program	Public Works	450	450	450
BP003 Midtown Greenway Trail Mill & Overlay	Public Works	0	703	0

2017 Capital Budget Decision Summary

Home

Project	Submitting Agency	Department Requested	CLIC Recommended	Mayor Recommended
SA001 Sanitary Tunnel & Sewer Rehab Program	Public Works	4,750	4,750	4,750
SA036 Infiltration & Inflow Removal Program	Public Works	3,500	3,500	3,500
SA99R Reimbursable Sanitary Sewer Projects	Public Works	1,000	1,000	1,000
SW004 Implementation of US EPA Storm Water Regs	Public Works	250	250	250
SW005 Combined Sewer Overflow Improvements	Public Works	1,500	1,500	1,500
SW011 Storm Drains and Tunnels Rehab Program	Public Works	6,500	6,500	6,500
SW039 Flood Mitigation - Stormwater Alternatives	Public Works	3,000	3,000	3,000
SW040 Central City Parallel Storm Tunnel	Public Works	1,000	1,000	1,000
SW99R Reimbursable Sewer & Storm Drain Projects	Public Works	2,000	2,000	2,000
WTR12 Water Distribution Improvements	Public Works	7,250	7,250	7,250
WTR18 Water Distribution Facility	Public Works	7,500	7,500	7,500
WTR23 Treatment Infrastructure Improvements	Public Works	3,000	3,000	3,000
WTR24 Fridley Filter Plant Rehabilitation	Public Works	18,500	18,500	18,500
WTR26 Recarbonation System Replacement	Public Works	4,500	4,500	4,500
WTR27 Automated Meter Infrastructure	Public Works	2,620	2,620	2,620
WTR28 Ultrafiltration Module Replacement	Public Works	2,200	2,200	2,200
WTR29 Columbia Heights Campus Upgrades	Public Works	500	500	500
WTR9R Reimbursable Watermain Projects	Public Works	2,000	2,000	2,000
FIR11 Fire Station #11	Fire Department	0	0	885
MPD02 Property & Evidence Warehouse	Police Department	4,200	4,200	4,200
MPD04 Mounted Police Facility	Police Department	50	0	0
PSD16 Farmer's Market Improvements	Other Departments	0	0	100
PSD17 East Side Storage and Maintenance Facility	Public Works	15,000	15,821	15,000
PSD19 Impound Lot Facility	Public Works	5,400	0	5,400
ART01 Art in Public Places	CPED	419	450	455
CV001 Convention Center Plaza & Streetscape	Convention Center	21,000	0	10,500
Total		**181,888,000**	**151,700,000**	**196,966,000**

2018 Capital Budget Decision Summary

Home

Project	Submitting Agency	Department Requested	CLIC Recommended	Mayor Recommended
MBC01 Life Safety Improvements	MBC	350	350	350
MBC02 Mechanical Systems Upgrade	MBC	505	505	505
MBC10 Exterior Improvements	MBC	2,255	2,255	2,255
MBC11 Elevator Upgrades and Modernization	MBC	576	0	0
PRK02 Playground and Site Improvements Program	Park Board	913	913	1,413
PRK03 Shelter - Pool - Site Improvements Program	Park Board	695	695	1,195
PRK04 Athletic Fields -Site Improvements Program	Park Board	400	400	400
PRKCP Neighborhood Parks Capital Infrastructure	Park Board	1,181	1,181	9,181
PRKDT Diseased Tree Removal	Park Board	300	300	300
PV001 Parkway Paving Program	Public Works	750	750	750
PV006 Alley Renovation Program	Public Works	250	250	250
PV056 Asphalt Pavement Resurfacing Program	Public Works	6,915	6,915	28,539
PV059 Major Pavement Maintenance Program	Public Works	250	250	250
PV063 Unpaved Alley Construction	Public Works	200	0	0
PV074 CSAH & MnDOT Cooperative Projects	Public Works	4,690	4,690	4,690
PV075 Development Infrastructure Program	CPED	0	0	500
PV080 18th Ave NE (Monroe to Johnson St NE)	Public Works	1,965	1,965	1,965
PV087 34th Ave S (54th St E to Minnehaha Pkwy)	Public Works	2,130	2,130	2,130
PV095 4th St N & S (2nd Ave N to 4th Ave S)	Public Works	4,510	4,510	4,510
PV096 42nd Ave N (Xerxes to Lyndale Ave N)	Public Works	3,875	3,875	3,875
PV097 18th Ave NE Trail Gap	Public Works	665	665	665
PV098 Hiawatha Trail Gap (28th to 32nd St E)	Public Works	1,195	1,195	1,195
PV104 ADA Ramp Replacement Program	Public Works	500	500	500
PV108 Concrete Streets Rehabilitation Program	Public Works	610	610	610
PV99R Reimbursable Paving Projects	Public Works	3,500	3,500	3,500
SWK01 Defective Hazardous Sidewalks	Public Works	4,040	4,040	4,040
BR101 Major Bridge Repair and Rehabilitation	Public Works	400	400	400
BR106 1st Ave S over HCRRA	Public Works	4,045	4,045	4,045
TR008 Parkway Street Light Replacement	Public Works	270	801	801
TR010 Traffic Management Systems	Public Works	210	210	210
TR011 City Street Light Renovation	Public Works	625	625	625
TR021 Traffic Signals	Public Works	1,575	1,575	1,575
TR022 Traffic Safety Improvements	Public Works	3,740	3,740	3,740
TR024 Pedestrian Street Lighting Corridors	Public Works	450	450	450
TR025 Sign Replacement Program	Public Works	895	895	895
TR99R Reimbursable Transportation Projects	Public Works	600	600	600
BIK28 Protected Bikeways Program	Public Works	1,000	1,000	1,000
BP001 Safe Routes to School Program	Public Works	400	400	400
SA001 Sanitary Tunnel & Sewer Rehab Program	Public Works	4,750	4,750	4,750
SA036 Infiltration & Inflow Removal Program	Public Works	3,500	3,500	3,500

2018 Capital Budget Decision Summary

Home

Project	Submitting Agency	Department Requested	CLIC Recommended	Mayor Recommended
SA99R Reimbursable Sanitary Sewer Projects	Public Works	1,000	1,000	1,000
SW004 Implementation of US EPA Storm Water Regs	Public Works	250	250	250
SW005 Combined Sewer Overflow Improvements	Public Works	1,500	1,500	1,500
SW011 Storm Drains and Tunnels Rehab Program	Public Works	9,000	9,000	9,000
SW018 Flood Area 29 & 30 - Fulton Neighborhood	Public Works	3,288	3,288	3,288
SW034 Flood Area 21 - Bloomington Pond	Public Works	4,840	4,840	4,840
SW039 Flood Mitigation - Stormwater Alternatives	Public Works	3,000	3,000	3,000
SW040 Central City Parallel Storm Tunnel	Public Works	1,000	1,000	1,000
SW99R Reimbursable Sewer & Storm Drain Projects	Public Works	2,000	2,000	2,000
WTR12 Water Distribution Improvements	Public Works	7,350	7,350	7,350
WTR18 Water Distribution Facility	Public Works	12,500	12,500	12,500
WTR23 Treatment Infrastructure Improvements	Public Works	4,000	4,000	4,000
WTR24 Fridley Filter Plant Rehabilitation	Public Works	16,500	16,500	16,500
WTR27 Automated Meter Infrastructure	Public Works	700	700	700
WTR28 Ultrafiltration Module Replacement	Public Works	2,200	2,200	2,200
WTR29 Columbia Heights Campus Upgrades	Public Works	4,180	4,180	4,180
WTR9R Reimbursable Watermain Projects	Public Works	2,000	2,000	2,000
FIR11 Fire Station #11	Fire Department	3,350	3,350	2,465
FIR12 Fire Station No. 1 Renovation & Expansion	Fire Department	3,000	0	0
MPD04 Mounted Police Facility	Police Department	1,000	0	0
PSD15 Traffic Maintenance Facility Improvement	Public Works	2,000	0	0
PSD16 Farmer's Market Improvements	Other Departments	100	0	0
PSD17 East Side Storage and Maintenance Facility	Public Works	11,000	11,000	11,000
RAD01 Public Safety Radio System Replacement	Other Departments	6,000	4,600	4,600
ART01 Art in Public Places	CPED	443	465	475
Total		**167,881,000**	**160,158,000**	**190,407,000**

2019 Capital Budget Decision Summary

Home

Project	Submitting Agency	Department Requested	CLIC Recommended	Mayor Recommended
MBC01 Life Safety Improvements	MBC	200	200	200
MBC02 Mechanical Systems Upgrade	MBC	925	925	925
MBC10 Exterior Improvements	MBC	1,895	1,895	1,895
MBC11 Elevator Upgrades and Modernization	MBC	2,956	0	0
PRK02 Playground and Site Improvements Program	Park Board	2,501	2,501	1,001
PRK03 Shelter - Pool - Site Improvements Program	Park Board	1,827	1,827	1,327
PRK04 Athletic Fields -Site Improvements Program	Park Board	335	335	335
PRKCP Neighborhood Parks Capital Infrastructure	Park Board	1,780	1,780	9,780
PRKDT Diseased Tree Removal	Park Board	300	300	300
PV001 Parkway Paving Program	Public Works	1,750	1,750	1,750
PV006 Alley Renovation Program	Public Works	250	0	0
PV054 8th St S (Hennepin Ave to Chicago Ave)	Public Works	10,515	10,515	10,515
PV056 Asphalt Pavement Resurfacing Program	Public Works	6,915	6,915	28,971
PV059 Major Pavement Maintenance Program	Public Works	250	250	250
PV063 Unpaved Alley Construction	Public Works	200	0	0
PV074 CSAH & MnDOT Cooperative Projects	Public Works	2,045	2,045	2,045
PV075 Development Infrastructure Program	CPED	500	0	500
PV095 4th St N & S (2nd Ave N to 4th Ave S)	Public Works	2,630	2,630	2,630
PV096 42nd Ave N (Xerxes to Lyndale Ave N)	Public Works	9,145	9,145	9,145
PV104 ADA Ramp Replacement Program	Public Works	500	500	500
PV108 Concrete Streets Rehabilitation Program	Public Works	610	610	610
PV114 U of M Protected Bikeways	Public Works	1,850	1,850	1,850
PV115 Emerson-Fremont Ave N Ped Enhancements	Public Works	2,765	2,765	2,765
PV116 North Loop Pedestrian Improvements	Public Works	2,500	2,500	2,500
PV117 Broadway St NE (Stinson Blvd to City Limits)	Public Works	8,565	8,565	8,565
PV125 35th St E (RR Tracks to Dight Ave)	Public Works	0	0	320
PV99R Reimbursable Paving Projects	Public Works	3,500	3,500	3,500
SWK01 Defective Hazardous Sidewalks	Public Works	4,250	4,250	4,250
BR101 Major Bridge Repair and Rehabilitation	Public Works	400	400	400
TR008 Parkway Street Light Replacement	Public Works	350	681	681
TR010 Traffic Management Systems	Public Works	1,030	1,030	1,030
TR011 City Street Light Renovation	Public Works	1,000	600	1,000
TR021 Traffic Signals	Public Works	1,750	1,750	1,750
TR022 Traffic Safety Improvements	Public Works	480	480	480
TR024 Pedestrian Street Lighting Corridors	Public Works	500	500	500
TR025 Sign Replacement Program	Public Works	895	895	895
TR99R Reimbursable Transportation Projects	Public Works	600	600	600
BIK28 Protected Bikeways Program	Public Works	1,140	1,140	1,140
BP001 Safe Routes to School Program	Public Works	400	400	400
SA001 Sanitary Tunnel & Sewer Rehab Program	Public Works	4,750	4,750	4,750

2019 Capital Budget Decision Summary

Home

Project	Submitting Agency	Department Requested	CLIC Recommended	Mayor Recommended
SA036 Infiltration & Inflow Removal Program	Public Works	3,500	3,500	3,500
SA99R Reimbursable Sanitary Sewer Projects	Public Works	1,000	1,000	1,000
SW004 Implementation of US EPA Storm Water Regs	Public Works	250	250	250
SW005 Combined Sewer Overflow Improvements	Public Works	1,500	1,500	1,500
SW011 Storm Drains and Tunnels Rehab Program	Public Works	10,000	10,000	10,000
SW018 Flood Area 29 & 30 - Fulton Neighborhood	Public Works	6,580	6,580	6,580
SW039 Flood Mitigation - Stormwater Alternatives	Public Works	3,000	3,000	3,000
SW040 Central City Parallel Storm Tunnel	Public Works	1,000	1,000	1,000
SW99R Reimbursable Sewer & Storm Drain Projects	Public Works	2,000	2,000	2,000
WTR12 Water Distribution Improvements	Public Works	7,450	7,450	7,450
WTR23 Treatment Infrastructure Improvements	Public Works	5,000	5,000	5,000
WTR24 Fridley Filter Plant Rehabilitation	Public Works	9,500	9,500	9,500
WTR27 Automated Meter Infrastructure	Public Works	1,800	1,800	1,800
WTR28 Ultrafiltration Module Replacement	Public Works	2,200	2,200	2,200
WTR29 Columbia Heights Campus Upgrades	Public Works	4,250	4,250	4,250
WTR9R Reimbursable Watermain Projects	Public Works	2,000	2,000	2,000
FIR11 Fire Station #11	Fire Department	1,000	1,000	1,000
MPD04 Mounted Police Facility	Police Department	1,000	0	0
PSD15 Traffic Maintenance Facility Improvement	Public Works	2,000	0	0
PSD16 Farmer's Market Improvements	Other Departments	1,000	0	0
PSD17 East Side Storage and Maintenance Facility	Public Works	9,000	0	1,250
RAD01 Public Safety Radio System Replacement	Other Departments	6,000	2,700	2,700
ART01 Art in Public Places	CPED	517	480	485
Total		**166,301,000**	**145,989,000**	**176,520,000**

2020 Capital Budget Decision Summary

Home

Project	Submitting Agency	Department Requested	CLIC Recommended	Mayor Recommended
MBC01 Life Safety Improvements	MBC	250	250	250
MBC02 Mechanical Systems Upgrade	MBC	820	820	820
PRK02 Playground and Site Improvements Program	Park Board	2,775	2,775	2,775
PRK03 Shelter - Pool - Site Improvements Program	Park Board	766	766	266
PRKCP Neighborhood Parks Capital Infrastructure	Park Board	1,350	1,350	9,350
PRKDT Diseased Tree Removal	Park Board	300	300	300
PV001 Parkway Paving Program	Public Works	750	750	750
PV006 Alley Renovation Program	Public Works	250	0	0
PV054 8th St S (Hennepin Ave to Chicago Ave)	Public Works	2,290	2,290	2,290
PV056 Asphalt Pavement Resurfacing Program	Public Works	6,915	6,915	29,413
PV059 Major Pavement Maintenance Program	Public Works	250	250	250
PV063 Unpaved Alley Construction	Public Works	200	0	0
PV074 CSAH & MnDOT Cooperative Projects	Public Works	845	845	845
PV075 Development Infrastructure Program	CPED	500	0	500
PV103 61st St W (Lyndale Ave S to Nicollet Ave S)	Public Works	4,265	4,265	4,265
PV104 ADA Ramp Replacement Program	Public Works	500	500	500
PV108 Concrete Streets Rehabilitation Program	Public Works	610	610	610
PV113 29th St W Phase 2	Public Works	2,645	2,645	2,645
PV118 Hennepin Ave (Wash Ave N to 12th St S)	Public Works	15,625	15,625	15,625
PV126 Bryant Ave S (50th St E to Lake St E)	Public Works	8,920	2,421	0
PV99R Reimbursable Paving Projects	Public Works	3,500	3,500	3,500
SWK01 Defective Hazardous Sidewalks	Public Works	4,460	4,460	4,460
BR101 Major Bridge Repair and Rehabilitation	Public Works	400	400	400
BR117 1st St N Bridge over Bassett's Creek	Public Works	1,370	1,370	1,370
BR127 Nicollet Ave over Minnehaha Creek	Public Works	22,385	22,385	22,385
TR008 Parkway Street Light Replacement	Public Works	350	350	350
TR010 Traffic Management Systems	Public Works	650	650	650
TR011 City Street Light Renovation	Public Works	1,000	1,400	1,000
TR021 Traffic Signals	Public Works	1,800	1,800	1,800
TR022 Traffic Safety Improvements	Public Works	1,280	1,280	1,280
TR024 Pedestrian Street Lighting Corridors	Public Works	500	500	500
TR025 Sign Replacement Program	Public Works	895	895	895
TR99R Reimbursable Transportation Projects	Public Works	600	600	600
BIK28 Protected Bikeways Program	Public Works	1,940	1,940	1,940
BP001 Safe Routes to School Program	Public Works	400	400	400
SA001 Sanitary Tunnel & Sewer Rehab Program	Public Works	4,750	4,750	4,750
SA036 Infiltration & Inflow Removal Program	Public Works	3,500	3,500	3,500
SA99R Reimbursable Sanitary Sewer Projects	Public Works	1,000	1,000	1,000
SW004 Implementation of US EPA Storm Water Regs	Public Works	250	250	250
SW005 Combined Sewer Overflow Improvements	Public Works	1,500	1,500	1,500

2020 Capital Budget Decision Summary

Home

Project	Submitting Agency	Department Requested	CLIC Recommended	Mayor Recommended
SW011 Storm Drains and Tunnels Rehab Program	Public Works	8,000	8,000	8,000
SW039 Flood Mitigation - Stormwater Alternatives	Public Works	3,000	3,000	3,000
SW040 Central City Parallel Storm Tunnel	Public Works	11,000	11,000	11,000
SW99R Reimbursable Sewer & Storm Drain Projects	Public Works	2,000	2,000	2,000
WTR12 Water Distribution Improvements	Public Works	7,550	7,550	7,550
WTR23 Treatment Infrastructure Improvements	Public Works	5,000	5,000	5,000
WTR27 Automated Meter Infrastructure	Public Works	1,700	1,700	1,700
WTR28 Ultrafiltration Module Replacement	Public Works	2,200	2,200	2,200
WTR29 Columbia Heights Campus Upgrades	Public Works	4,200	4,200	4,200
WTR9R Reimbursable Watermain Projects	Public Works	2,000	2,000	2,000
FIR12 Fire Station No. 1 Renovation & Expansion	Fire Department	0	3,000	3,000
MPD04 Mounted Police Facility	Police Department	1,200	0	0
PSD16 Farmer's Market Improvements	Other Departments	2,000	0	0
PSD17 East Side Storage and Maintenance Facility	Public Works	0	0	2,750
PSD18 Regulatory Services Facility	Other Departments	1,000	0	0
RAD01 Public Safety Radio System Replacement	Other Departments	0	4,700	4,700
ART01 Art in Public Places	CPED	454	495	500
Total		**154,660,000**	**151,152,000**	**181,584,000**

2021 Capital Budget Decision Summary

Home

Project	Submitting Agency	Department Requested	CLIC Recommended	Mayor Recommended
MBC01 Life Safety Improvements	MBC	100	100	100
PRK02 Playground and Site Improvements Program	Park Board	322	322	322
PRK04 Athletic Fields -Site Improvements Program	Park Board	236	236	236
PRK33 Bryn Mawr Meadows Field Improvements	Park Board	3,445	3,445	2,945
PRKCP Neighborhood Parks Capital Infrastructure	Park Board	1,577	1,577	9,577
PRKDT Diseased Tree Removal	Park Board	300	300	300
PV001 Parkway Paving Program	Public Works	750	750	750
PV006 Alley Renovation Program	Public Works	250	0	0
PV056 Asphalt Pavement Resurfacing Program	Public Works	6,915	6,915	29,863
PV059 Major Pavement Maintenance Program	Public Works	250	250	250
PV063 Unpaved Alley Construction	Public Works	200	0	0
PV074 CSAH & MnDOT Cooperative Projects	Public Works	500	500	500
PV075 Development Infrastructure Program	CPED	500	0	500
PV103 61st St W (Lyndale Ave S to Nicollet Ave S)	Public Works	170	170	170
PV104 ADA Ramp Replacement Program	Public Works	500	500	500
PV108 Concrete Streets Rehabilitation Program	Public Works	610	610	610
PV121 Hennepin Ave (Lake St W to 36th St W)	Public Works	5,710	5,710	5,710
PV122 Dowling Ave (I-94 to 1st St N)	Public Works	1,000	1,000	1,000
PV123 Logan Park Industrial	Public Works	5,155	5,155	5,155
PV124 Mid City Industrial	Public Works	8,190	8,190	5,564
PV125 35th St E (RR Tracks to Dight Ave)	Public Works	320	320	0
PV126 Bryant Ave S (50th St E to Lake St E)	Public Works	10,225	2,835	10,776
PV127 37th Ave NE (Central Ave NE to Stinson Blvd)	Public Works	9,450	9,450	9,450
PV99R Reimbursable Paving Projects	Public Works	3,500	3,500	3,500
SWK01 Defective Hazardous Sidewalks	Public Works	4,670	4,670	4,670
BR101 Major Bridge Repair and Rehabilitation	Public Works	400	400	400
BR127 Nicollet Ave over Minnehaha Creek	Public Works	2,370	2,370	2,370
BR133 Cedar Lake Road Bridges over Bassett Cr & RR	Public Works	1,120	0	1,120
TR008 Parkway Street Light Replacement	Public Works	350	350	350
TR010 Traffic Management Systems	Public Works	1,100	1,100	1,100
TR011 City Street Light Renovation	Public Works	1,000	1,000	1,000
TR021 Traffic Signals	Public Works	2,000	2,000	2,000
TR022 Traffic Safety Improvements	Public Works	1,380	1,380	1,380
TR024 Pedestrian Street Lighting Corridors	Public Works	500	500	500
TR025 Sign Replacement Program	Public Works	895	895	895
TR99R Reimbursable Transportation Projects	Public Works	600	600	600
BIK28 Protected Bikeways Program	Public Works	1,000	1,000	1,000
BP001 Safe Routes to School Program	Public Works	400	400	400
BP002 Prospect Park Trail	Public Works	1,390	1,390	1,390
BP003 Midtown Greenway Trail Mill & Overlay	Public Works	745	0	745

2021 Capital Budget Decision Summary

Home

Project	Submitting Agency	Department Requested	CLIC Recommended	Mayor Recommended
SA001 Sanitary Tunnel & Sewer Rehab Program	Public Works	4,750	4,750	4,750
SA036 Infiltration & Inflow Removal Program	Public Works	3,500	3,500	3,500
SA99R Reimbursable Sanitary Sewer Projects	Public Works	1,000	1,000	1,000
SW004 Implementation of US EPA Storm Water Regs	Public Works	250	250	250
SW005 Combined Sewer Overflow Improvements	Public Works	1,500	1,500	1,500
SW011 Storm Drains and Tunnels Rehab Program	Public Works	8,500	8,500	8,500
SW032 I-35W Storm Tunnel Reconstruction	Public Works	1,000	1,000	1,000
SW039 Flood Mitigation - Stormwater Alternatives	Public Works	3,000	3,000	3,000
SW040 Central City Parallel Storm Tunnel	Public Works	11,000	11,000	11,000
SW99R Reimbursable Sewer & Storm Drain Projects	Public Works	2,000	2,000	2,000
WTR12 Water Distribution Improvements	Public Works	7,650	7,650	7,650
WTR23 Treatment Infrastructure Improvements	Public Works	5,000	5,000	5,000
WTR29 Columbia Heights Campus Upgrades	Public Works	1,340	1,340	1,340
WTR9R Reimbursable Watermain Projects	Public Works	2,000	2,000	2,000
FIR13 Fire Station No. 4 Apparatus Bay Addition	Fire Department	750	750	750
PSD16 Farmer's Market Improvements	Other Departments	2,000	0	0
PSD18 Regulatory Services Facility	Other Departments	3,750	0	0
ART01 Art in Public Places	CPED	525	510	520
Total		**139,610,000**	**123,640,000**	**161,458,000**

City of Minneapolis
2017 Budget

Independent Boards and Agencies

The 2017 Mayor's Recommended Budget includes specific recommendations for City funding of certain programming for the City's independent boards and agencies. City funding for independent boards and agencies is handled through transfers from the City to the board or agency to use within the confines of an intended purpose. These funding mechanisms only comprise a very small part of independent board and agency funding as the boards and agencies function independently of the City, adopt their own budgets, and are not subject to City timelines for budget adoption.

The following board and agency sections include background information about each entity as a whole and describe the nature of the funding relationship each organization has with the City, as well as information on specific funding allocations in the City's budget in support of each organizations' programming.

Board of Estimate and Taxation H2
Municipal Building Commission H3
Minneapolis Park and Recreation Board H4
Youth Coordinating Board H5

Board of Estimate and Taxation

The mission of the Board of Estimate and Taxation (BET) is to obtain citizen input relating to setting the maximum tax levies of the City for compliance with the City Charter and The Truth In Taxation State Statute. The Board, after receiving recommendations from the Mayor and City Council and the Public, sets the maximum tax levies by individual levy for the following: General Fund, Permanent Improvement Fund, Bond Redemption Fund, the former Minneapolis Employees Retirement Fund, the former Minneapolis Police Relief Association, the former Minneapolis Firefighters Relief Association, Minneapolis Public Housing Authority, Economic Development Chapter 595 levy, Teacher's Retirement Association, Municipal Building Commission, Board of Estimate & Taxation, Lake Pollution Control, Tree Preservation & Reforestation, Shade Tree Diseased Control, Park Rehabilitation & Parkway Maintenance, and Park and Recreation.

Bonds issued in support of the City's capital program require a request from the City Council to the BET; for those bonds that are designated in the capital program for use by the Park and Recreation Board, a request is required from both the City Council and the Park and Recreation Board. Projects require location and design review by the Planning Commission prior to issuance, and the Board, on a vote of two/thirds - four yeas out of six members, issues these General Obligation (GO) bonds of the City of Minneapolis used to support these projects. The BET also establishes the maximum property tax levies for funds of the City under the State's Truth-in-Taxation requirements and the City Charter.

Financial Arrangements and City Funding Relationships

Funding Sources

The sole funding source for the BET is revenue received from property tax levies.

2017 City Funding

The BET consists of two independently citywide-elected representatives and four appointed board members (the Mayor, the President of the City Council, the Chair of the Ways and Means/Budget Committee, and a chosen Park and Recreation Board Commissioner). The BET sets its own budget and levy independently of the City.

MUNICIPAL BUILDING COMMISSION

The Municipal Building Commission was created by State statute in 1904 and given exclusive care and control of the Minneapolis City Hall and Hennepin County Courthouse building to provide effective and efficient services to operate, maintain, and preserve the historic landmark building and ensure a safe and functional environment for City and County government employees, citizens, and elected officials.

The MBC is responsible for maintaining the building operating systems including mechanical, electrical and elevators. In addition, the MBC is responsible for providing custodial, utility, repair and maintenance services. The MBC is also responsible for administrative functions including coordinating City and County tenant needs as well as planning, emergency preparedness, communications, human resources, labor relations, contract services, information technology, finance, accounting, payroll and operating and capital budgeting activities related to the building.

Financial Arrangements and City Funding Relationships

Funding Sources

The revenue budget for MBC in 2016 was $9.1 million, approximately 40% funded by Hennepin County and approximately 60% funded by City property tax levy and state Local Government Aid (LGA).

2017 City Funding

The MBC, consisting of an appointed Board of Commissioners made up of County and City elected officials, sets its own budget in conformance with County and City guidelines and levy targets. The MBC has historically been the recipient of about 0.3% of the City of Minneapolis's LGA funding from the State of Minnesota, which can fluctuate year to year depending on the total LGA allocation to the City under State law. While the MBC budget is set independently of the City, the City has, at times, directly funded joint ventures in collaboration with the MBC and dedicated specific allocations to functions carried out by the MBC. In the City's 2017 budget, the Mayor is not proposing a specific allocation to supplement MBC programming.

Park and Recreation Board

The mission of the Minneapolis Park and Recreation Board (MPRB) is to permanently preserve, protect, maintain, improve and enhance the City's natural resources, parkland and recreational opportunities for current and future generations.

The MPRB is an independently elected, semi-autonomous body responsible for governing, maintaining and developing the Minneapolis park system. The 6,400-acre system consists of local and regional parks, playgrounds, golf courses, gardens, biking and walking paths, nature sanctuaries, lakes and a 55-mile parkway system. The nine-member Board of Commissioners is responsible for developing and setting the budget and levies for the organization.

Financial Arrangements and City Funding Relationships

Funding Sources

The majority of the MPRB's available resources come from its property tax levy. The Park Board general levy is increasing 10% from $54.3 million in 2016 to $59.7 million in 2017. The second largest funding sources for the MPRB are Local Government Aid (LGA) and Fees, Fines and Other Revenue. For 2016, the board was allocated $9.2 million in Local Government Aid, an increase of $0.1 million from 2015.

2017 City Funding

The MPRB, consisting of an independently elected Board of Commissioners sets its own budget and levy independently of the City, subject to the maximum levies certified by the Board of Estimate and Taxation. The MPRB has historically been the recipient of about 11.8% of the City of Minneapolis's LGA funding from the State of Minnesota, which can fluctuate year to year depending on the total LGA allocation to the City under State law. While the MPRB budget is set independently of the City, the City has, at times, directly funded joint ventures in collaboration with the MPRB and dedicated specific allocations to functions carried out by the MPRB. In 2016, the Mayor, City Council, the Park Board reached an agreement to fund the infrastructure and operations of our neighborhood parks and streets for the next 20 years, transparently and equitably.

Minneapolis Youth Coordinating Board

The Minneapolis Youth Coordinating Board (YCB) is dedicated to promoting the healthy, comprehensive development of Minneapolis children and youth ages 0-20 through collaborative action and policy alignment. The YCB has four primary goals:

1) All Minneapolis children enter kindergarten ready to be successful in school.
2) All Minneapolis young people succeed in school and graduate from high school on time.
3) All Minneapolis children and young people have access to safe, quality out-of-school opportunities.
4) All Minneapolis children and young people will build the grit, curiosity, and character to be contributing citizens and residents engaged in furthering their education, career, and civic life.

YCB also has infrastructure goals related to developing capacity to address policy issues affecting Minneapolis children and youth, educating legislators on related policy matters, and disseminating information on such issues.

Financial Arrangements and City Funding Relationships

Funding Sources

The YCB's 2017 revenue budget is $1.3 million. In addition to the Joint Powers Agreement between the City, County, School District and the Park Board under which the YCB receives some of its funding, the YCB also receives funds from Hennepin County and various foundations.

2017 City Funding

The YCB, consisting of an appointed Board of Directors sets its own budget independently of the City. While the YCB budget is set independently, the City has, at times, directly funded joint ventures in collaboration with the YCB and dedicated specific allocations to functions carried out by the YCB.

City of Minneapolis
2017 Budget

Financial Schedules

The schedules that follow represent the legally adopted appropriations, revenue estimates, project allocations, fees, and charges.

Schedule 1 – Fund Summary and Changes to Fund Balance I2

Schedule 2 – Revenues by Fund and Type I3

Schedule 3 – Expenses by Fund and Department I5

Schedule 4 – Community Development Block Grant Program I7

Schedule 5 – Summary of Positions by Department and Agency I8

Schedule 6 – CPED Program Allocations by Fund I9

Schedule 7 – Capital Asset Request System (CARS) I10

Schedule 8 – Interfund Transfers I25

Schedule 9 – Utility Fees Schedule I27

SCHEDULE ONE

FUND SUMMARY - CHANGES TO FUND BALANCE

		Total Revenue	Total Expense	Change in Fund Balance
GENERAL	GENERAL FUND	492,241,730	497,775,226	(5,533,496)
	GENERAL FUND - FUND BALANCE USES	5,533,496	0	
TOTAL GENERAL & USE OF FUND BALANCE		497,775,226	497,775,226	0
SPECIAL REVENUE	TAX INCREMENT ADMINISTRATION	45,000	45,000	0
	ECONOMIC DEVELOPMENT	57,218,011	57,218,011	0
	DOWNTOWN IMPROVEMENT DISTRICT	6,219,648	6,219,648	0
	POLICE DEPT - SPECIAL REVENUE	2,924,408	2,924,408	0
	ARENA - RESERVE	6,893,560	6,893,560	0
	GRANTS - FEDERAL	10,686,093	10,686,093	0
	CDBG & UDAG FUNDS	13,053,021	13,053,021	0
	HOME	2,030,982	2,030,982	0
	GRANTS - OTHER	9,306,247	9,306,247	0
	CONVENTION CENTER OPERATIONS	92,171,209	92,171,209	0
	NCR - SPECIAL REVENUE	6,487,516	6,487,516	0
	REGULATORY SERVICES SPECIAL REVENUE	5,253,299	5,253,299	0
	EMPLOYEE RETIREMENT	36,363,800	36,363,800	0
TOTAL SPECIAL REVENUE		248,652,791	248,652,791	0
CAPITAL PROJECT	CAPITAL IMPROVEMENTS	71,278,000	71,278,000	0
	CAPITAL TP & E	11,599,248	11,599,248	0
	CAPITAL SIDEWALK INSPECTIONS	1,218,929	1,218,929	0
	PARK - CAPITAL IMPROVEMENTS	13,405,000	13,405,000	0
TOTAL CAPITAL PROJECT		97,501,177	97,501,177	0
DEBT SERVICE	IMPROVEMENT BONDS	8,561,140	8,561,140	0
	DECEASED TREE ASSESSMENT D/S	64,250	64,250	0
	BOND REDEMPTION - DEBT SERVICE	42,030,944	42,030,944	0
	OTH SELF SUPPORTING DEBT SERVC	1,218,188	1,218,188	0
	MIDTOWN EXCH 108 LOAN ACCOUNT	614,637	614,637	0
	CPED DEBT SERVICE	3,959,730	3,959,730	0
	DOWNTOWN EAST	2,744,928	2,744,928	0
	LIBRARY REF DEBT SERVICE	13,877,400	13,877,400	0
	CONVENTION CENTER-DEBT SERVICE	24,669,125	24,669,125	0
	TARGET CENTER	5,003,409	5,003,409	0
	TAX INCREMENT - DEBT SERVICE	3,768,870	3,768,870	0
TOTAL DEBT SERVICE		106,512,621	106,512,621	0
INTERNAL SERVICE	MATERIALS & LAB-INTERNAL SVC	1,966,071	1,966,071	0
	EQUIPMENT - INTERNAL SERVICE	24,149,117	24,149,117	0
	EQUIPMENT ACQUISITION FUND	10,138,651	10,138,651	0
	PROPERTY SERVICES	25,903,483	25,903,484	0
	STORES - INTERNAL SERVICE	1,216,257	1,216,257	0
	INFO TECH - INTERNAL SERVICE	42,933,940	42,933,940	0
	SELF INSURANCE-INTERNAL SVC	30,258,237	30,258,237	0
TOTAL INTERNAL SERVICE		136,565,756	136,565,756	0
ENTERPRISE	RIVER TERMINAL	1,058,007	1,058,007	0
	GARFS	175,005	175,005	0
	SURFACE WATER & SEWER-SANITARY	75,477,750	75,477,750	0
	SURFACE WATER & SEWER-STORMWATER	45,164,285	45,164,285	0
	WATER - ENTERPRISE	121,197,430	121,197,430	0
	MUNICIPAL PARKING-ENTERPRISE	68,157,232	68,157,232	0
	SOLID WASTE - ENTERPRISE	56,991,588	56,991,588	0
TOTAL ENTERPRISE		368,221,297	368,221,297	0
TOTAL ALL FUNDS		1,455,228,869	1,455,228,869	0

SHEDULE TWO
REVENUES BY FUND AND TYPE
(excludes transfers)

		2014 Actual	2015 Adopted	2016 Adopted	2017 Mayor's Recommended	% Change
GENERAL	PROPERTY TAXES	163,648,202	160,487,056	160,575,000	178,170,071	11.0%
	SALES AND OTHER TAXES	74,320,785	76,722,142	76,000,000	82,300,000	8.3%
	FRANCHISE FEES	33,530,799	30,118,463	31,450,000	30,900,000	-1.7%
	LICENSE AND PERMITS	49,267,609	44,316,671	43,411,474	42,934,400	-1.1%
	STATE GOVERNMENT	80,653,654	81,833,964	82,674,393	82,978,397	0.4%
	LOCAL GOVERNMENT	623,305	779,673	698,860	980,663	40.3%
	CHARGES FOR SERVICES	46,496,540	46,827,716	47,339,813	45,554,692	-3.8%
	CHARGES FOR SALES	96,056	45,882	77,190	58,550	-24.1%
	FINES AND FORFEITS	7,178,961	6,539,031	7,312,500	6,545,000	-10.5%
	SPECIAL ASSESSMENTS	3,084,571	3,201,518	3,347,601	4,070,300	21.6%
	INTEREST	1,862,388	1,612,918	2,200,000	2,200,000	0.0%
	RENTS	196	9,451	-	-	
	CONTRIBUTIONS	215	-	-	-	
	OTHER MISC REVENUES	3,244,136	3,388,668	5,110,200	3,080,000	-39.7%
	USE OF FUND BALANCE	-	-	24,022,384	5,533,496	-77.0%
	TOTAL GENERAL FUND	464,007,417	455,883,153	484,219,415	485,305,569	0.2%
SPECIAL REVENUE	PROPERTY TAXES	73,128,602	74,257,969	69,964,190	74,835,440	7.0%
	SALES AND OTHER TAXES	2,153,028	1,884,453	1,576,250	1,461,826	-7.3%
	LICENSE AND PERMITS	1,403,027	1,286,714	-	-	
	FEDERAL GOVERNMENT	24,654,510	32,456,165	23,530,390	24,900,210	5.8%
	STATE GOVERNMENT	22,067,946	15,971,080	11,424,583	11,577,019	1.3%
	LOCAL GOVERNMENT	2,167,429	10,718,437	388,668	200,000	-48.5%
	CHARGES FOR SERVICES	10,674,007	10,052,317	8,654,765	10,414,353	20.3%
	CHARGES FOR SALES	1,175,048	4,456,460	-	-	
	FINES AND FORFEITS	496,697	490,885	403,000	400,000	-0.7%
	SPECIAL ASSESSMENTS	9,520,113	10,233,286	9,187,796	9,519,648	3.6%
	INTEREST	1,682,067	1,993,922	828,096	1,366,563	65.0%
	GAINS	86,000	-	-	-	
	RENTS	12,333,189	12,259,151	9,509,500	10,231,131	7.6%
	CONTRIBUTIONS	715,289	1,266,577	1,121,000	1,332,030	18.8%
	OTHER MISC REVENUES	17,076,446	16,009,903	18,785,874	14,697,234	-21.8%
	USE OF FUND BALANCE	-	-	12,229,162	26,607,551	117.6%
	TOTAL SPECIAL REVENUE	179,333,399	193,337,319	167,603,274	187,543,005	11.9%
CAPITAL PROJECT	PROPERTY TAXES	1,258,473	1,013,322	1,000,000	1,062,000	6.2%
	SALES AND OTHER TAXES	32	56	-	-	
	LICENSE AND PERMITS	323,836	289,534	310,000	310,000	0.0%
	FEDERAL GOVERNMENT	3,745,089	3,985,120	6,210,000	1,640,000	-73.6%
	STATE GOVERNMENT	6,624,816	21,021,016	10,000,000	9,605,000	-4.0%
	LOCAL GOVERNMENT	39,340	1,998,793	2,335,000	451,000	-80.7%
	CHARGES FOR SERVICES	8,689,666	19,518,814	9,600,000	7,965,000	-17.0%
	CHARGES FOR SALES	337,524	482,942	-	-	
	SPECIAL ASSESSMENTS	1,580,053	2,050,755	12,290,000	12,170,000	-1.0%
	INTEREST	13,956	(21,234)	-	-	
	RENTS	-	76,454	-	-	
	CONTRIBUTIONS	391,876	143,509	-	-	
	OTHER MISC REVENUES	1,224,934	2,070,425	1,652,000	2,605,000	57.7%
	USE OF FUND BALANCE	-	-	3,558,937	8,553,177	140.3%
	LONG TERM LIABILITIES PROCEEDS	-	-	29,630,000	38,640,000	30.4%
	TOTAL CAPITAL PROJECT	24,229,596	52,629,505	76,585,937	83,001,177	8.4%

SHEDULE TWO
REVENUES BY FUND AND TYPE
(excludes transfers)

		2014 Actual	2015 Adopted	2016 Adopted	2017 Mayor's Recommended	% Change
DEBT SERVICE	PROPERTY TAXES	39,107,258	48,378,975	46,914,000	51,731,200	10.3%
	SALES AND OTHER TAXES	935	2,000	-	-	
	STATE GOVERNMENT	36,179	49,473	-	-	
	SPECIAL ASSESSMENTS	11,345,205	10,294,888	8,691,963	8,625,390	-0.8%
	INTEREST	432,429	322,140	-	-	
	RENTS	181,384	181,384	-	-	
	CONTRIBUTIONS	500,000	500,000	-	-	
	OTHER MISC REVENUES	971,079	1,348,884	393,888	5,449,132	1283.4%
	USE OF FUND BALANCE	-	-	1,877,308	2,744,928	46.2%
	LONG TERM LIABILITIES PROCEEDS	97,461,258	37,844,573	-	-	
	TOTAL DEBT SERVICE	150,035,728	98,922,317	57,877,159	68,550,650	18.4%
INTERNAL SERVICE	FEDERAL GOVERNMENT	-	-	-	-	
	CHARGES FOR SERVICES	86,100,599	88,133,293	75,806,668	77,289,690	2.0%
	CHARGES FOR SALES	9,686,066	10,033,654	10,109,673	8,558,119	-15.3%
	FINES AND FORFEITS	18,281	27,854	-	-	
	GAINS	215,973	234,226	-	-	
	RENTS	35,563,499	29,954,068	33,958,739	35,049,155	3.2%
	OTHER MISC REVENUES	6,067,096	1,352,739	1,023,000	1,017,500	-0.5%
	USE OF FUND BALANCE	-	-	(172,656)	10,558,973	-6215.6%
	LONG TERM LIABILITIES PROCEEDS	414,269	23,665	3,300,000	-	-100.0%
	TOTAL INTERNAL SERVICE	138,065,785	129,759,499	124,025,424	132,473,437	6.8%
ENTERPRISE	LICENSE AND PERMITS	571,178	556,754	416,000	490,000	17.8%
	FEDERAL GOVERNMENT	239,840	5,883	-	-	
	STATE GOVERNMENT	1,457,921	1,430,897	1,404,601	1,347,865	-4.0%
	LOCAL GOVERNMENT	1,638,823	2,042,753	1,453,275	1,398,502	-3.8%
	CHARGES FOR SERVICES	259,656,628	266,520,927	286,170,650	298,040,359	4.1%
	CHARGES FOR SALES	2,057,276	1,661,340	1,018,000	1,163,000	14.2%
	FINES AND FORFEITS	92,884	15,349	45,000	45,000	0.0%
	SPECIAL ASSESSMENTS	1,516,877	1,985,771	1,993,231	1,983,481	-0.5%
	INTEREST	41,923	27,684	-	-	
	GAINS	244,049	-	-	-	
	RENTS	19,323	218,034	-	-	
	CONTRIBUTIONS	-	-	-	-	
	OTHER MISC REVENUES	119,347	21,244	-	-	
	USE OF FUND BALANCE	-	-	3,191,220	870,639	-72.7%
	LONG TERM LIABILITIES PROCEEDS	(70,675)	-	23,750,000	60,470,000	154.6%
	TOTAL ENTERPRISE	267,585,394	274,486,636	319,441,977	365,808,846	14.5%
TOTAL ALL FUNDS		1,223,257,319	1,205,018,428	1,229,753,186	1,322,682,685	7.6%

SCHEDULE THREE
EXPENSES BY FUND AND DEPARTMENT
(excludes transfers)

		2014 Actual	2015 Adopted	2016 Adopted	2017 Mayor's Recommended	% Change
GENERAL	311	3,488,195	3,646,020	3,772,825	4,100,907	8.7%
	911	8,132,357	8,759,610	9,212,137	9,877,790	7.2%
	ASSESSOR	4,499,647	4,612,972	5,027,275	5,266,649	4.8%
	ATTORNEY	8,213,096	8,513,667	9,575,487	10,288,219	7.4%
	CITY CLERK	4,714,388	4,390,231	5,023,561	5,016,005	-0.2%
	CITY COORDINATOR	2,386,008	3,159,157	4,270,552	4,642,441	8.7%
	CITY COUNCIL	4,785,018	4,803,574	4,881,494	4,884,293	0.1%
	CIVIL RIGHTS	2,774,956	3,107,184	3,310,246	3,761,086	13.6%
	COMMUNICATIONS	2,165,970	2,090,834	2,236,818	2,323,700	3.9%
	COMMUNITY PLANNING & ECONOMIC DEVELOPMENT	28,919,658	30,808,646	35,783,507	36,760,141	2.7%
	EMERGENCY MANAGEMENT	864,025	767,233	812,740	1,204,900	48.3%
	FINANCE AND PROPERTY SERV	22,037,482	22,153,993	21,576,983	22,463,575	4.1%
	FIRE	57,801,515	61,314,629	62,323,551	65,086,128	4.4%
	GENERAL FUND CONTINGENCY	-	-	4,000,000	4,000,000	0.0%
	HUMAN RESOURCES	7,793,323	6,846,865	6,692,288	7,539,160	12.7%
	INFORMATION TECHNOLOGY	647,458	-	-	-	
	INTERGOVERNMENTAL RELATIONS	1,518,397	1,364,660	1,541,315	1,611,311	4.5%
	INTERNAL AUDIT	144,666	538,452	592,261	720,549	21.7%
	LIBRARY BOARD	3,238,244	2,363,131	1,560,000	780,000	-50.0%
	MAYOR	1,827,368	1,932,480	1,987,715	2,071,925	4.2%
	MINNEAPOLIS HEALTH DEPARTMENT	7,520,666	8,288,752	8,913,842	10,283,521	15.4%
	NEIGHBORHOOD & COMMUNITY RELATIONS	1,039,032	358,041	220,000	264,225	20.1%
	POLICE	140,864,221	147,884,333	152,773,308	157,120,506	2.8%
	PW - ADMINISTRATIVE SERVICES	2,743,067	3,005,253	3,282,491	3,917,600	19.3%
	PW - TRAFFIC AND PARKING SERVICES	15,350,967	15,057,941	16,727,820	16,997,274	1.6%
	PW - TRANSPORTATION MAINTENANCE AND REPAIR	34,212,771	30,195,670	32,572,339	34,135,094	4.8%
	PW - TRANSPORTATION PLAN/PROGRAMING	-	-	2,443,428	2,292,774	-6.2%
	PW - TRANSPORTATION PLANNING AND ENGINEERING	2,596,205	3,924,085	2,005,055	1,912,086	-4.6%
	REGULATORY SERVICES	15,737,337	16,366,436	18,717,164	19,066,666	1.9%
	TOTAL GENERAL FUND	386,016,038	396,253,850	421,836,204	438,388,523	3.9%
SPECIAL REVENUE	911	685,959	409,970	515,480	515,480	0.0%
	ATTORNEY	461,919	439,371	474,161	334,933	-29.4%
	CAPITAL IMPROVEMENTS	1,164,775	1,043,455	-	10,500,000	
	CITY COORDINATOR	55,075	484,215	900,000	1,044,575	16.1%
	CIVIL RIGHTS	329,556	316,402	322,940	362,644	12.3%
	COMMUNITY PLANNING & ECONOMIC DEVELOPMENT	58,445,482	70,795,900	45,271,931	47,761,341	5.5%
	CONVENTION CENTER	48,319,123	47,031,838	54,611,080	54,035,986	-1.1%
	EMERGENCY MANAGEMENT	896,203	1,044,651	1,000,000	1,000,000	0.0%
	FINANCE AND PROPERTY SERV	200,966	159,974	227,560	182,961	-19.6%
	FIRE	468,881	102,673	10,000	10,000	0.0%
	INTERGOVERNMENTAL RELATIONS	1,069,910	1,358,087	1,081,302	1,469,250	35.9%
	MAYOR	-	46,891	-	-	
	MINNEAPOLIS HEALTH DEPARTMENT	12,508,680	12,945,526	11,085,299	10,848,630	-2.1%
	MPLS EMPLOYEE RETIREMT FD	34,919,676	37,612,164	38,673,800	36,363,800	-6.0%
	NEIGHBORHOOD & COMMUNITY RELATIONS	5,611,356	9,045,864	13,211,490	10,885,467	-17.6%
	NON DEPARTMENTAL	64,803	64,803	64,803	64,803	0.0%
	NON-CPED	2,059	13,232	-	-	
	PARK BD - CAP IMPROV	116,573	47,339	-	-	
	POLICE	4,777,014	4,292,182	5,024,442	5,925,124	17.9%
	PW - TRANSPORTATION MAINTENANCE AND REPAIR	6,160,314	6,242,412	6,203,796	6,219,648	0.3%
	REGULATORY SERVICES	3,754,663	4,673,647	5,033,437	5,174,207	2.8%
	TOTAL SPECIAL REVENUE	180,012,988	198,170,595	183,711,522	192,698,849	4.9%
CAPITAL PROJECT/ GOVERNMENTAL FUNDS	COMMUNITY PLANNING & ECONOMIC DEVELOPMENT	300,382	321,956	-	-	
	CAPITAL IMPROVEMENTS	49,232,616	71,765,646	73,425,000	71,278,000	-2.9%
	PARK BD - CAP IMPROV	14,732,873	18,470,761	4,452,000	13,405,000	201.1%
	PW - TRANSPORTATION MAINTENANCE AND REPAIR	781,149	717,997	1,181,218	1,218,929	3.2%
	PW - TRANSPORTATION PLAN/PROGRAMING	-	-	-	122,412	
	PW - TRANSPORTATION PLANNING AND ENGINEERING	7,756,761	7,430,071	8,277,719	11,476,836	38.6%
	TOTAL CAPITAL PROJECT/ GOVERNMENTAL FUNDS	72,803,782	98,706,431	87,335,936	97,501,177	11.6%

		2014 Actual	2015 Adopted	2016 Adopted	2017 Mayor's Recommended	% Change
DEBT SERVICE	COMMUNITY PLANNING & ECONOMIC DEVELOPMENT	2,562,730	25,671,736	3,184,960	4,008,750	25.9%
	DEBT SERVICE	92,174,110	100,294,064	89,830,377	102,552,891	14.2%
	TOTAL DEBT SERVICE	94,736,840	125,965,801	93,015,337	106,561,641	14.6%
INTERNAL SERVICE	ATTORNEY	6,276,175	8,388,585	7,340,639	7,584,711	3.3%
	CAPITAL IMPROVEMENTS	(29,655)	1,264,057	3,300,000	-	-100.0%
	CITY CLERK	1,473,148	1,806,272	1,383,892	1,375,717	-0.6%
	DEBT SERVICE	428,749	389,220	5,509,150	3,546,100	-35.6%
	FINANCE AND PROPERTY SERV	21,940,758	25,453,686	24,381,244	26,231,195	7.6%
	HEALTH AND WELFARE	1,243,924	989,728	2,593,363	2,658,197	2.5%
	HUMAN RESOURCES	1,775,506	2,012,766	1,948,647	1,804,004	-7.4%
	INFORMATION TECHNOLOGY	29,144,261	38,503,499	32,275,773	38,558,222	19.5%
	LIABILITY	(0)	3,806,300	7,551,027	7,188,875	-4.8%
	PW - FLEET	24,530,668	20,900,167	33,985,258	31,610,868	-7.0%
	PW - TRAFFIC AND PARKING SERVICES	471,348	387,357	331,158	323,610	-2.3%
	PW - TRANSPORTATION PLANNING AND ENGINEERING	1,489,464	2,033,999	1,929,276	1,966,071	1.9%
	WORKERS COMPENSATION	12,258,088	10,957,175	8,607,208	8,872,521	3.1%
	TOTAL INTERNAL SERVICE	101,002,434	116,892,810	131,136,636	131,720,092	0.4%
ENTERPRISE	COMMUNITY PLANNING & ECONOMIC DEVELOPMENT	2,227,558	1,356,344	1,363,253	1,233,012	-9.6%
	CAPITAL IMPROVEMENTS	142,374	109,908	56,790,000	96,165,000	69.3%
	DEBT SERVICE	5,229,606	5,025,986	28,778,777	28,468,868	-1.1%
	PW - SOLID WASTE	30,059,349	33,993,815	40,100,506	40,345,138	0.6%
	PW - TRAFFIC AND PARKING SERVICES	37,663,835	40,740,076	38,888,020	40,972,874	5.4%
	PW - TRANSPORTATION MAINTENANCE AND REPAIR	7,172,742	8,596,288	8,562,781	9,148,113	6.8%
	PW - WATER TREATMENT & DISTR.	50,759,221	56,247,307	57,754,014	57,917,069	0.3%
	PW - SURFACE WATER & SEWERS-SANITARY	5,229,606	5,025,986	59,929,908	61,871,157	3.2%
	PW - SURFACE WATER & SEWERS-STORMWATR	15,903,423	19,605,446	20,550,292	19,691,172	-4.2%
	TOTAL ENTERPRISE	154,387,712	170,701,157	312,717,551	355,812,402	13.8%
TOTAL FUNDS		988,959,793	1,106,690,644	1,229,753,186	1,322,682,685	7.6%

SCHEDULE FOUR
Year 43 (2017) - Community Development Block Grant

Organization	Project	2015 Consolidated Plan	2016 Council Adopted	2017 Mayor's Recommended
Capital /Other---CDBG				
Community Planning & Economic Development	Adult Training, Placement and Retention	$ 1,215,600	$ 1,033,260	$ 1,228,610
	High Density Corridor Initiative	564,200	479,570	462,730
	Multi-Family/Affordable Housing	3,193,840	2,714,764	3,202,122
	NEDF/CEDF (Great Streets)	119,900	101,915	87,726
	Vacant and Boarded Building Program	1,708,200	1,451,970	1,623,156
Subtotal CPED capital		6,801,740	5,781,479	6,604,344
Health Department	Lead Reduction	59,500	50,575	57,260
Total Capital/Other (65%)		**6,861,240**	**5,832,054**	**6,661,604**
Public Service---CDBG				
Community Planning & Economic Development	Youth Employment	247,303	210,208	234,093
	Build Leaders		320,000	100,000
Police Department	Community Crime Prevention Specialists	874,100	742,985	827,400
Health Department	Way to Grow	206,600	163,218	206,600
	Juvenile Supervision Center (Curfew Truancy Program)	100,000	100,000	100,000
	Domestic Abuse Project	73,100	59,527	69,200
Total Public Service (15%)		**1,501,103**	**1,595,938**	**1,537,293**
Public Service - 15% Cap		**1,567,928**	**1,512,739**	**1,537,293**
Administration---CDBG				
Civil Rights Department	Fair Housing Initiative/Davis Bacon Compliance/Monitoring	326,400	277,440	321,644
Community Planning & Economic Development	Planning - Administration	876,807	745,286	864,031
Health Department	Mid-Minnesota Legal Aid	24,000	20,400	23,650
	Grant Administration	60,400	51,340	59,520
	Way to Grow Administration	14,600	12,410	14,388
	Youth Violence Prevention	154,000	130,900	151,756
Finance Department	Program Administration	175,000	139,030	161,181
Intergovernmental Relations	Grants & Special Projects	170,300	144,755	167,818
	Mid-Minnesota Legal Aid	39,000	33,150	38,432
Youth Coordinating Board	Administration	64,803	64,803	64,803
Neighborhood & Community Relations	Access & Outreach (Multicultural Affairs)	99,400	84,490	97,951
Regulatory Services	New Problem Properties Strategy	85,800	72,930	84,550
Total Administration (20%)		**2,090,510**	**1,776,934**	**2,049,724**
Administration 20% cap		**2,090,571**	**1,840,985**	**2,049,724**
CDBG Total of Requests (100%)		**10,452,853**	**9,204,926**	**10,248,621**
CDBG Revenue		**10,452,853**	**9,204,926**	**10,248,621**
Other Consolidated Plan Entitlement Funds				
HOME Investment Partnerships				
Community Planning & Economic Development	Affordable Housing Trust Fund (AHTF)	1,406,189	1,195,261	1,195,261
	Home Ownership Works (HOW)	351,547	298,815	632,623
	CPED Administration	180,303	151,008	188,098
Intergovernmental Relations	Grants & Special Projects Administration	15,000	15,000	15,000
Emergency Solutions Grant (ESG)				
Community Planning & Economic Development	Emergency Solutions Grant Programs	734,089	623,976	720,394
	Street Outreach	150,000	127,500	150,000
	CPED Administration	66,683	55,931	65,572
Intergovernmental Relations	Grants & Special Projects Administration	5,000	5,000	5,000
Housing Opportunities for Persons with AIDS (HOPWA)	Third Party Contractors/Subrecipients/Subgrantees	1,039,291	883,397	1,243,000
Grand Total Consolidated Plan		**$ 14,400,955**	**$ 12,560,814**	**$ 14,463,569**

SCHEDULE FIVE
SUMMARY OF POSITIONS BY DEPARTMENT

	2014 Budget	2015 Budget	2016 Budget*	2017 Mayor's Recommended	Change	% change
CITY COORDINATOR						
311	31.00	31.00	30.00	30.00	-	0.0%
911	80.00	84.00	85.00	85.00	-	0.0%
CITY COORDINATOR	11.00	20.00	21.00	23.00	2.00	9.5%
COMMUNICATIONS	12.00	12.00	12.00	12.00	-	0.0%
CONVENTION CENTER	177.30	173.30	173.30	174.30	1.00	0.6%
EMERGENCY MANAGEMENT	6.50	6.50	8.50	8.50	-	0.0%
FINANCE AND PROPERTY SERV	250.00	251.00	252.50	253.50	1.00	0.4%
HUMAN RESOURCES	50.80	51.80	52.80	53.80	1.00	1.9%
INFORMATION TECHNOLOGY	60.00	94.00	94.00	96.00	2.00	2.1%
INTERGOVERNMENTAL RELATIONS	8.00	8.00	8.00	8.00	-	0.0%
NEIGHBORHOOD & COMMUNITY RELATIONS	16.00	16.00	17.00	17.00	-	0.0%
CITY COORDINATOR	**702.60**	**747.60**	**754.10**	**761.10**	**7.00**	**0.9%**
COMMUNITY PLANNING & ECONOMIC DEVELOPMENT						
COMMUNITY PLANNING & ECONOMIC DEVELOPMENT	228.00	230.00	239.00	239.00	-	0.0%
COMMUNITY PLANNING & ECONOMIC DEVELOPMENT	**228.00**	**230.00**	**239.00**	**239.00**	**-**	**0.0%**
OTHER CHARTER DEPARTMENTS						
ASSESSOR	36.00	36.00	37.00	38.00	1.00	2.7%
ATTORNEY	108.00	110.00	112.00	112.00	-	0.0%
CITY CLERK	27.00	31.00	32.00	33.00	1.00	3.1%
CITY COUNCIL	39.00	39.00	39.00	39.00	-	0.0%
CIVIL RIGHTS	22.00	23.00	25.00	28.00	3.00	12.0%
FIRE	413.00	413.00	413.00	418.00	5.00	1.2%
INTERNAL AUDIT	3.00	3.00	3.00	4.00	1.00	33.3%
MAYOR	11.00	12.00	13.00	13.00	-	0.0%
MINNEAPOLIS HEALTH DEPARTMENT	94.30	99.30	100.05	104.05	4.00	4.0%
POLICE	985.50	1,020.50	1,029.50	1,059.50	30.00	2.9%
REGULATORY SERVICES	149.00	156.50	173.00	177.00	4.00	2.3%
OTHER CHARTER DEPARTMENTS	**1,887.80**	**1,943.30**	**1,976.55**	**2,025.55**	**49.00**	**2.5%**
PUBLIC WORKS						
PW - ADMINISTRATIVE SERVICES	16.00	16.00	16.00	16.00	-	0.0%
PW - FLEET	78.00	75.00	75.00	75.00	-	0.0%
PW - SOLID WASTE	134.33	151.00	151.00	151.00	-	0.0%
PW - TRAFFIC AND PARKING SERVICES	98.10	104.10	103.00	105.00	2.00	1.9%
PW - TRANSPORTATION MAINTENANCE AND REPAIR	206.95	216.15	216.15	216.15	-	0.0%
PW - TRANSPORTATION PLANNING AND ENGINEERING	78.50	75.00	75.00	75.00	-	0.0%
PW - WATER TREATMENT & DISTR.	192.50	193.00	193.00	193.00	-	0.0%
PW - SURFACE WATER & SEWERS-SANITARY	45.00	47.50	47.75	48.25	0.50	1.0%
PW - SURFACE WATER & SEWERS-STORMWATR	48.50	50.75	51.00	51.50	0.50	1.0%
PW - TRANSPORTATION PLAN/PROGRAMING	-	15.00	17.00	17.00	-	0.0%
PW - CAPITAL	49.10	61.00	61.00	150.00	89.00	145.9%
PUBLIC WORKS	**946.98**	**1,004.50**	**1,005.90**	**1,097.90**	**92.00**	**9.1%**
TOTAL CITY	**3,765.38**	**3,925.40**	**3,975.55**	**4,123.55**	**148.00**	**3.7%**

* 2016 FTE counts may differ from 2016 adopted budget due to mid year adjustments, including funding and organizational changes.

Schedule 6

2017 CPED PROGRAM ALLOCATION BY FUNDING SOURCE

	2015 Adopted Budget	2015 Final Budget	2015 Actual Expenditures	2016 Adopted Budget	2017 Recommended Budget	Sources: General Fund	1400 CDBG & ESG Prog Income	01500 (HOME)	State and Federal Grants	Reg Services Special Rev Fund	Development Funds	TIF for Affordable Hsg	GARFS	Restricted Dev Funds & TIF Funds	Other Funds
Prog #1 - LONG RANGE PLANNING	**2,445,982**	**4,214,936**	**2,552,454**	**2,698,263**	**2,876,927**	**2,318,145**	**431,872**	**-**	**-**	**-**	**31,500**	**-**	**-**	**-**	**95,410**
ADMINISTRATION AND OPERATIONS	2,420,982	2,997,081	2,252,072	**2,698,263**	**2,806,927**	2,248,145	431,872	-	-	-	31,500	-	-	-	-
ART IN PUBLIC PLACES	25,000	1,217,855	300,382	-	70,000	70,000	-	-	-	-	-	-	-	-	-
Prog #2 - AFFORDABLE HOUSING	**11,864,045**	**30,448,854**	**16,391,036**	**14,588,599**	**14,410,405**	**4,657,091**	**4,600,818**	**1,310,388**	**-**	**-**	**-**	**3,500,000**	**-**	**230,796**	**111,312**
ADMINISTRATION AND OPERATIONS	1,978,366	13,984,463	10,280,072	2,393,150	2,399,199	2,057,091	-	-	-	-	-	-	-	230,796	111,312
AFFORDABLE HSG TRUST FUND	8,064,254	13,699,058	5,094,125	9,788,039	8,112,510	100,000	3,202,122	1,310,388	-	-	-	3,500,000	-	-	-
AFFORDABLE HOUSING PROGRAMS (Multi-Family Initiative)	-	-	-	1,000,000	1,000,000	1,000,000	-	-	-	-	-	-	-	-	-
NOAH - NATURALLY OCCURRING AFFORDABLE HOUSING	-	-	-	-	1,500,000	1,500,000	-	-	-	-	-	-	-	-	-
EMERGENCY SOLUTIONS GRANT PROG	742,425	-	-	903,119	935,966	-	935,966	-	-	-	-	-	-	-	-
HIGH DENSITY CORRIDOR HOUSING	579,000	492,000	144,405	504,291	462,730	-	462,730	-	-	-	-	-	-	-	-
OWNER OCCUPIED REHAB	-	305,000	-	-	-	-	-	-	-	-	-	-	-	-	-
SENIOR CITIZEN HOUSING INITIATIVE	-	810,000	-	-	-	-	-	-	-	-	-	-	-	-	-
HOMELESSNESS INITIATIVE	500,000	155,900	-	-	-	-	-	-	-	-	-	-	-	-	-
TIF TORNADO	-	1,002,433	872,434	-	-	-	-	-	-	-	-	-	-	-	-
Prog #3 - HOMEOWNERSHIP SUPPORT & DEV	**5,902,492**	**14,171,375**	**9,233,053**	**5,401,675**	**6,131,570**	**1,783,121**	**1,940,353**	**705,594**	**-**	**-**	**550,000**	**-**	**-**	**1,072,993**	**79,509**
ADMINISTRATION AND OPERATIONS	1,359,465	6,909,714	4,118,623	1,130,007	1,030,218	627,716	-	-	-	-	50,000	-	-	272,993	79,509
GREEN HOMES NORTH	728,900	965,009	527,440	596,900	617,187	617,187	-	-	-	-	-	-	-	-	-
VACANT & BOARDED HOUSING PROG	1,753,000	2,326,548	1,383,113	1,400,751	1,440,353	-	1,440,353	-	-	-	-	-	-	-	-
HOM (Homeownership Opportunity in Minneapolis)	839,450	-	-	395,000	500,000	-	-	-	-	-	500,000	-	-	-	-
HOMEOWNERSHIP COUNSELING AND OUTREACH	275,000	-	-	250,000	188,218	188,218	-	-	-	-	-	-	-	-	-
MORTGAGE FORECLOSURE PREVENTION PROG	-	503,090	320,244	-	-	-	-	-	-	-	-	-	-	-	-
HOW - HOME OWERSHIP WORKS	946,678	1,564,042	2,091,791	829,017	1,205,594	-	-	705,594	-	-	-	-	-	500,000	-
AFFORDABLE OWNERSHIP COMBINED PROGRAM	-	882,368	265,217	-	-	-	-	-	-	-	-	-	-	-	-
HOME IMPROVEMENT PROGRAM	-	234,151	148,100	-	-	-	-	-	-	-	-	-	-	-	-
RESIDENTIAL FINANCE	-	786,453	378,525	-	-	-	-	-	-	-	-	-	-	-	-
HOMEOWNERSHIP CAPACITY	-	-	-	-	100,000	100,000	-	-	-	-	-	-	-	-	-
INFILL HOUSING INITIATIVE	-	-	-	-	250,000	250,000	-	-	-	-	-	-	-	-	-
HOMEOWNER REHABILITATION PROGRAMS	-	-	-	800,000	800,000	-	500,000	-	-	-	-	-	-	300,000	-
Prog #4 - BUSINESS DEVELOPMENT	**8,418,367**	**11,522,846**	**10,403,294**	**10,529,372**	**9,820,667**	**5,443,199**	**87,726**	**-**	**200,000**	**-**	**2,224,984**	**-**	**175,004**	**1,514,831**	**174,923**
ADMINISTRATION AND OPERATIONS	3,227,429	2,463,126	3,055,476	3,746,461	3,563,106	2,788,199	-	-	-	-	599,984	-	-	-	174,923
STATE/LOCAL GRANT AWARDS	-	7,669,272	4,881,432	-	-	-	-	-	-	-	-	-	-	-	-
SMALL BUSINESS REVOLVING LOAN PROG	2,212,000	2,492,794	2,013,204	2,200,000	1,980,000	1,980,000	-	-	-	-	-	-	-	-	-
GREATER MSP	125,000	125,000	125,000	125,000	125,000	125,000	-	-	-	-	-	-	-	-	-
INDUSTRIAL LAND SCARCITY ISSUES	100,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-
UPPER HARBOR TERMINAL PLANNING	250,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-
SMALL BUSINESS PARTNERSHIP	100,000	132,503	162,500	100,000	100,000	100,000	-	-	-	-	-	-	-	-	-
OPPORTUNITY HUB - CEDAR RIVERSIDE	-	-	-	100,000	75,000	75,000	-	-	-	-	-	-	-	-	-
GREAT STREETS PROGRAM	123,000	3,194,431	2,143,349	988,006	937,726	-	87,726	-	-	-	850,000	-	-	-	-
TECHNICAL ASSISTANCE PROG	350,000	303,405	141,124	350,000	375,000	375,000	-	-	-	-	-	-	-	-	-
ENERGY EFFECIENCY REVOLVING LOAN PROG	250,000	258,812	75,000	200,000	200,000	-	-	-	200,000	-	-	-	-	-	-
SEWARD BIKE WALK CENTER	-	-	47,834	-	-	-	-	-	-	-	-	-	-	-	-
HOLLYWOOD THEATER	-	307,000	36,792	-	-	-	-	-	-	-	-	-	-	-	-
CEDAR RIVERSIDE PARKING LOTS	-	38,700	-	-	-	-	-	-	-	-	-	-	-	-	-
PEAVEY PLAZA	-	146,000	-	-	-	-	-	-	-	-	-	-	-	-	-
CAPITAL ACQUISATION REVOLVING FUND	-	500,000	-	500,000	500,000	-	-	-	-	-	500,000	-	-	-	-
COMMERCIAL PROPERTY MANAGEMENT	100,000	311,000	113,487	120,000	120,000	-	-	-	-	-	120,000	-	-	-	-
COMMON PROJECTS UNCERTIFIED	404,437	526,166	331,086	581,652	433,974	-	-	-	-	-	-	-	-	433,974	-
RIVER TERMINAL	896,800	370,968	1,836,306	1,255,000	1,235,857	-	-	-	-	-	155,000	-	-	1,080,857	-
GARFS	279,700	352,941	322,136	263,253	175,004	-	-	-	-	-	-	-	175,004	-	-
Prog #5 - BUSINESS LICENSING	**4,273,488**	**4,136,092**	**3,835,492**	**4,272,516**	**4,378,774**	**4,156,148**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**222,626**
Prog #6 - ADULT WORKFORCE DEVELOPMENT	**5,355,001**	**5,963,130**	**5,638,848**	**5,843,020**	**5,476,738**	**1,055,521**	**1,228,610**	**-**	**2,120,000**	**-**	**1,009,000**	**-**	**-**	**-**	**63,607**
Prog #7 - YOUTH TRAINING AND DEVELOPMENT	**3,956,672**	**3,952,107**	**3,938,561**	**4,459,420**	**4,611,880**	**1,212,871**	**347,303**	**-**	**2,290,000**	**-**	**714,000**	**-**	**-**	**-**	**47,706**
Prog #8 - LAND USE, DESIGN & PRESERVATION	**3,572,223**	**3,501,478**	**3,472,189**	**3,676,806**	**3,770,589**	**2,873,481**	**722,185**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**174,923**
Prog #9 - DEVELOPMENT SERVICES - CSC	**2,861,680**	**2,848,442**	**2,610,190**	**2,892,356**	**2,935,259**	**2,792,144**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**143,115**
Prog #10 - CONSTRUCTION CODE SERVICES	**10,964,912**	**10,971,668**	**11,052,764**	**11,327,809**	**11,184,108**	**10,468,420**	**-**	**-**	**-**	**238,641**	**-**	**-**	**-**	**-**	**477,047**
Prog #11 - TRANSFER AND DEBT SERVICES	**33,195,505**	**46,379,553**	**38,913,319**	**31,785,220**	**35,505,078**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**35,505,078**	**-**
TOTAL	**92,810,367**	**138,110,481**	**108,041,200**	**97,475,056**	**101,101,995**	**36,760,141**	**9,358,867**	**2,015,982**	**4,610,000**	**238,641**	**4,529,484**	**3,500,000**	**175,004**	**38,323,698**	**1,590,178**

Schedule 7
2017 - 2021 CAPITAL ASSET REQUEST SYSTEM (CARS) - SUMMARY OF ANNUAL REQUESTS (BY YEAR-BY DEPARTMENT)

Requests

PAGE	YEAR	DEPARTMENT	PROJECT TITLE	PROJECT TYPE	PRIORITY	ANNUAL COST	GRANT FUNDING	UTILITY ENTERPRISE	SPEC REV/ FUND BAL	GENERAL FUND	FIVE YEAR COST	USEFUL LIFE	ANNUAL OPERATING COST	EXTERNAL FUNDING SOURCE	RECOMMEND TOTAL AMOUNT	TOTAL OTHER FUNDING	RECOMMEND GEN FUND AMOUNT
		2017 Section															
16	2017	911	911 Training & EOC Remodel	Renovation	High	194,665	-	-	-	194,665	194,665	20	-	-	194,665		194,665
17	2017	911	Recording system for NG911 phone and radio	Replacement	High	500,000	-	-	-	500,000	500,000	10	-	-			
18	2017	911	Replace 911 Workstation Furniture	Replacement	Must Do	-	-	-	-	-	540,000	15	-	-			
19	2017	Assessor	Technology System: Property Records and CAMA system	Replacement	Must Do	1,000,000	-	-	-	1,000,000	1,200,000	10	-	-	1,000,000	1,000,000	
20	2017	Office of the City Clerk	Centralized Public Data Request Management System	Addition	High	100,000	-	-	-	100,000	220,000	5	30,000	-			
21	2017	Office of the City Clerk	Data Review and Redaction System	Addition	High	100,000	-	-	-	100,000	180,000	5	10,000	-			
22	2017	Office of the City Clerk	Physical Records Asset Management System	Replacement	Medium	80,000	-	-	-	80,000	160,000	10	20,000	-			
23	2017	Office of the City Clerk	In-House Production Imaging System	Addition	Medium	80,000	-	-	-	80,000	80,000	5	-	-			
24	2017	Office of the City Clerk	Sustaining Precinct Additions	Addition	High	54,600	-	-	-	54,600	273,000	-	54,600	-			
25	2017	Office of the City Clerk	Voting Booths	Replacement	High	40,000	-	-	-	40,000	200,000	20	40,000	-			
26	2017	Office of the City Clerk	Election Management System (EMS)	Replacement	High	23,111	-	-	-	23,111	115,555	10	23,111	-			
27	2017	Office of the City Clerk	Constituent Relationship Management Software	Replacement	High	90,000	-	-	-	90,000	210,000	5	30,000	-			
28	2017	Office of the City Clerk	Legislative Management System (LIMS), ongoing costs	Other	High	180,892	-	-	-	180,892	502,692	5	-	-	180,892	180,892	
29	2017	Civil Rights	Contract Compliance Management System Software	Addition	High	500,000	-	-	-	500,000	890,000	-	-	-	500,000	500,000	
30	2017	Civil Rights	Space Allocation	Other	High	4,100	-	-	-	4,100	8,200	-	-	-			
31	2017	Communications	Production equipment: switcher	Replacement	Must Do	50,000	-	-	-	50,000	50,000	10	-	-	50,000		50,000
32	2017	Communications	Council Chambers equipment: lighting & chambers monitor	Replacement	Must Do	35,000	-	-	-	35,000	35,000	5	-	-			
33	2017	Communications	audio recording & asset management	Addition	High	36,000	-	-	-	36,000	36,000	8	-	-			
34	2017	Communications	Computer editing hardware, software and storage	Replacement	Medium	-	-	-	-	-	60,000	5	-	-			
35	2017	Communications	HD camera and gear	Replacement	Medium	-	-	-	-	-	15,000	800 hrs	-	-			
36	2017	Comm Planning/Econ Development	Qmatic -- Development Review	Replacement	Must Do	158,900	-	-	-	158,900	227,050	8	12,000	-			
37	2017	Comm Planning/Econ Development	Management Information Network System (MINS) - CPED	Replacement	Must Do	1,746,231	-	-	-	1,746,231	4,998,443	5	150,000	-	1,736,200	1,736,200	
38	2017	Comm Planning/Econ Development	Cell Phone Upgrade -- Construction Code Services	Replacement	High	-	-	-	-	-	15,000	5	-	-			
39	2017	Emergency Management	OEM Share of Technology at Strategic Information Ctr	Replacement	Must Do	16,500	-	-	-	16,500	92,000	Varies	-	-			
40	2017	Emergency Management	Dowtown Warning Sirens	Addition	High	500,000	-	-	-	500,000	500,000	50	-	200,000	250,000		250,000
41	2017	Finance & Property Servcies	Upgrade Utility Billing System	Upgrade	Must Do	400,000	-	-	-	400,000	800,000	5+	-	-			
42	2017	Finance & Property Servcies	AED Life Safety Systems	Replacement	High	60,000	-	-	-	60,000	60,000	10	-	-			
43	2017	Finance & Property Servcies	Video Management System	Replacement	Medium	185,000	-	-	-	185,000	185,000	8	-	-			
44	2017	Finance & Property Servcies	Traka Key Management System	Addition	Medium	50,000	-	-	-	50,000	100,000	12	-	-			
45	2017	Finance & Property Servcies	Access Management System	Replacement	Medium	45,000	-	-	-	45,000	45,000	12	-	-			
46	2017	Finance & Property Services	Aperture software replacement	Replacement	Medium	260,193	-	-	-	260,193	260,193	-	16,380	-			
47	2017	Fire	Personal Protective Equipment	Replacement	High	110,000	-	-	-	110,000	550,000	Varies	-	-	110,000		110,000
48	2017	Fire	Fire Hose	Replacement	Medium	21,000	-	-	-	21,000	105,000	Varies	-	-			
49	2017	Fire	Mattresses and furniture for all of the fire stations	Replacement	Medium	-	-	-	-	-	60,000	10	-	-			
50	2017	Fire	Thermal Imagers	Replacement	Medium	-	-	-	-	-	90,000	Varies	-	-			
51	2017	Fire	Jaws of Life	Replacement	Medium	-	-	-	-	-	35,000	10	-	-			
52	2017	Fire	Hazardous materials equipment & gas detection monitors	Replacement	Medium	-	-	-	-	-	80,000	5	-	-			
53	2017	Fire	Mobile Data Computers	Replacement	High	270,000	-	-	-	270,000	270,000	Varies	7,500	-	270,000		270,000
54	2017	Fire	Projectors at the EOTF in rooms 121, 123, 126	Replacement	Medium	20,000	-	-	-	20,000	96,000	5	-	-			
55	2017	Human Resources	HR Applicant Testing Integration (Criticall and NeoGov)	Other	High	9,500	-	-	-	9,500	50,437	-	10,000	-			
56	2017	Human Resources	Annual license fees for onboarding system software	Addition	High	53,045	-	-	-	53,045	221,920	5	51,500	-			
57	2017	Human Resources	Annual license fees for succession planning software	Addition	High	132,613	-	-	-	132,613	554,801	5	128,750	-			
58	2017	Information Technology	Application Security Testing	Addition	Must Do	200,000	-	-	-	200,000	200,000	Ongoing	50,000	-	200,000	200,000	
59	2017	Information Technology	Enterprise Content Management System	Replacement	Must Do	1,000,000	-	-	-	1,000,000	1,700,000	5+	150,000	-	1,000,000	1,000,000	
60	2017	Information Technology	Enterprise Address Data	Addition	Must Do	50,000	-	-	-	50,000	50,000	5+	5,000	-	50,000	50,000	
61	2017	Information Technology	Smart Building Datasets	Upgrade	Must Do	75,000	-	-	-	75,000	75,000	5+	-	-			
62	2017	Information Technology	Basic ADA Tools	Addition	Must Do	60,000	-	-	-	60,000	100,000	5	10,000	-			
63	2017	Information Technology	Technology Tool Refresh Fund	Addition	Must Do	50,000	-	-	-	50,000	250,000	5	-	-			
64	2017	Information Technology	GIS Professional Services	Other	Must Do	25,000	-	-	-	25,000	125,000	5	-	-			

Schedule 7
2017 - 2021 CAPITAL ASSET REQUEST SYSTEM (CARS) - SUMMARY OF ANNUAL REQUESTS (BY YEAR-BY DEPARTMENT)

Requests

PAGE	YEAR	DEPARTMENT	PROJECT TITLE	PROJECT TYPE	PRIORITY	ANNUAL COST	GRANT FUNDING	UTILITY ENTERPRISE	SPEC REV/ FUND BAL	GENERAL FUND	FIVE YEAR COST	USEFUL LIFE	ANNUAL OPERATING COST	EXTERNAL FUNDING SOURCE	RECOMMEND TOTAL AMOUNT	TOTAL OTHER FUNDING	RECOMMEND GEN FUND AMOUNT
65	2017	Information Technology	Enterprise Aerial Photographs	Addition	Must Do	50,000	-	-	-	50,000	50,000	Ongoing	-	-			
66	2017	MPD	Mobile Data Computers	Replacement	Must Do	350,000	-	-	-	350,000	1,260,000	8	-	-	145,000		145,000
67	2017	MPD	NetMotion	Replacement	Must Do	30,000	-	-	-	30,000	30,000	3	-	-	30,000	30,000	
68	2017	MPD-Training	Hamilton (training) Computer Lab	Addition	Must Do	300,000	-	-	-	300,000	300,000	5	-	-	300,000		300,000
69	2017	MPD	In Squad Video	Replacement	Must Do	240,000	-	-	-	240,000	620,000	6	-	-	200,000		200,000
70	2017	MPD	CJIS Compliance	Replacement	Must Do	25,000	-	-	-	25,000	25,000	3	10,000	-	25,000		25,000
71	2017	MPD-Strategic Info Center	Milestone Public Safety Camera System	Addition	Must Do	225,000	-	-	-	225,000	675,000	Varies	-	-	225,000		225,000
72	2017	MPD	License Plate Recognition System	Replacement	Medium	100,000	-	-	-	100,000	170,000	6	-	-			
73	2017	MPD-Strategic Info Center	MPD share of technology at Strategic Information Ctr	Replacement	Must Do	21,000	-	-	-	21,000	662,000	Varies	-	-			
74	2017	Police	Tactical ballistic vests with rifle plates	Replacement	Must Do	162,000	-	-	-	162,000	162,000	5	-	-	162,000		162,000
75	2017	Police	Tactical ballistic helmets	Replacement	Must Do	60,000	-	-	-	60,000	60,000	5	-	-	60,000		60,000
76	2017	MPD Pre-service Training	PortaCount Gas Mask Fit testing/calibration equipment	Replacement	Must Do	63,202	-	-	-	63,202	80,212	5	5,670	-	63,202		63,202
77	2017	MPD	Bomb Squad dismountable X-ray sytem	Addition	High	160,000	-	-	-	160,000	160,000	15	500	-			
78	2017	Police	Level 3 ballistic bunker	Replacement	High	9,000	-	-	-	9,000	9,000	5	-	-			
79	2017	Police	SWAT negotiator throw phone	Upgrade	High	27,000	-	-	-	27,000	27,000	10	-	-			
80	2017	Police	Suppressors (M4 and AI rifles)	Addition	High	26,400	-	-	-	26,400	79,200	5	-	-			
81	2017	Police	Ballistic blanket	Replacement	High	9,000	-	-	-	9,000	9,000	5	-	-			
82	2017	Police	Level 4 ballistic bunker on wheels	Addition	High	9,000	-	-	-	9,000	9,000	5	-	-			
83	2017	MPD - Crime Lab Unit	Advanced Cell Phone Forensic Data Extraction (Chip-Off)	Addition	High	26,000	-	-	-	26,000	26,000	5	-	-			
84	2017	MPD-Crime Lab Unit (Field Ops)	Cyanoacrylate Fuming Chamber	Replacement	High	20,000	-	-	-	20,000	20,000	12	-	-			
85	2017	MPD - Traffic Investigation	Leica Robotic Total Station	Replacement	High	35,000	-	-	-	35,000	37,000	10	500	-			
86	2017	Police - Property and Evidence	Security lockers	Addition	High	24,000	-	-	-	24,000	24,000	25	-	-			
87	2017	Police - Property and Evidence	Walk-in refrigeration and freezer units	Replacement	High	40,000	-	-	-	40,000	40,000	20	-	-			
88	2017	MPD - Crime Lab Unit	3D Laser Scanner (software and hardware)	Addition	Medium	90,000	-	-	-	90,000	90,000	10	-	-			
89	2017	MPD-Strategic Info Center	Camera Trailers	Replacement	Medium	10,000	-	-	-	10,000	100,000	8	-	-			
90	2017	Police	PEQ15 IR Illuminator	Addition	Medium	39,000	-	-	-	39,000	39,000	10	-	-			
91	2017	MPD	Windscribe Digital Dictation System	Replacement	Medium	40,000	-	-	-	40,000	85,000	4	-	-			
92	2017	MPD	Digital Image Management System (DIMS)	Replacement	Medium	-	-	-	-	-	40,000	4	-	-			
93	2017	MPD- Investigations	Cell phones with data plan for all investigators	Addition	Medium	82,400	-	-	-	82,400	314,600	5	-	-			
94	2017	MPD - Crime Lab Unit	Rimage Disc Publishing System	Replacement	Medium	13,000	-	-	-	13,000	13,000	7	-	-			
95	2017	MPD - Crime Lab Unit	Forensic Processing Computer System	Replacement	Low	8,800	-	-	-	8,800	26,400	3	-	-			
96	2017	MPD-Crime Lab Unit	Computer Server	Addition	Medium	-	-	-	-	-	12,500	5	-	-			
97	2017	MPD - Crime Lab Unit	Rimage Disc Publishing System	Replacement	Medium	-	-	-	-	-	35,000	7	-	-			
98	2017	MPD - Crime Lab Unit	Forensic Comparison Microscope - Firearms	Replacement	Medium	-	-	-	-	-	75,000	20	-	-			
99	2017	MPD	Mobile Squad Printers	Replacement	Medium	-	-	-	-	-	27,000	5	-	-			
100	2017	MPD	Advance Public Safety Citation Writer (APS)	Replacement	Medium	-	-	-	-	-	120,000	4	-	-			
101	2017	MPD	Bomb Squad Robot	Addition	Medium	-	-	-	-	-	277,000	10	-	-			
102	2017	MPD	Bomb Squad TCV	Upgrade	Low	-	-	-	-	-	175,000	20	-	-			
103	2017	Police	Thermal Scope	Addition	Medium	-	-	-	-	-	12,000	10	-	-			
104	2017	Police	Range - R	Addition	Medium	-	-	-	-	-	9,000	10	-	-			
105	2017	Police	Invisio communications	Addition	Medium	-	-	-	-	-	38,000	10	-	-			
106	2017	MPD - Crime Lab Unit	High End Video Processing Computer System	Replacement	Low	-	-	-	-	-	6,000	3	-	-			
107	2017	MPD	Police Information Management System	Replacement	Must Do	1,300,000	-	-	-	1,300,000	1,300,000	10	700,000	5,800,000	1,300,000	1,300,000	
108	2017	PW Fleet Services Division	deficit funding repay what was “borrowed”	Replacement	Must Do	100,000	-	-	-	100,000	100,000	-	-	-			
109	2017	Fleet-Information Technology	Annual Vehicle Replacement Schedule	Other	Must Do	-	-	-	-	-	54,848	-	-	-			
110	2017	Fleet-Comm Planning/Econ Development	Annual Vehicle Replacement Schedule	Replacement	Must Do	371,594	-	-	325,691	45,903	1,709,327	Varies	-	-	371,594	325,691	45,903
111	2017	Fleet-Emergency Management	Annual Vehicle Replacement Schedule	Replacement	Must Do	64,632	-	-	57,117	7,515	102,866	Varies	-	-	64,632	57,117	7,515
112	2017	Fleet-Finance & Property Svcs	Annual Vehicle Replacement Schedule	Replacement	Must Do	-	-	-	-	-	354,026	Varies	-	-			
113	2017	Fleet-Fire	Annual Vehicle Replacement Schedule	Replacement	Must Do	1,759,111	-	-	1,427,304	331,807	12,346,098	Varies	-	-	1,759,111	1,427,304	331,807
114	2017	Fleet-Minneapolis Health	Annual Vehicle Replacement Schedule	Replacement	Must Do	26,721	-	-	22,100	4,621	293,237	Varies	-	-	26,721	22,100	4,621

Schedule 7
2017 - 2021 CAPITAL ASSET REQUEST SYSTEM (CARS) - SUMMARY OF ANNUAL REQUESTS (BY YEAR-BY DEPARTMENT)

Requests

PAGE	YEAR	DEPARTMENT	PROJECT TITLE	PROJECT TYPE	PRIORITY	ANNUAL COST	GRANT FUNDING	UTILITY ENTERPRISE	SPEC REV/ FUND BAL	GENERAL FUND	FIVE YEAR COST	USEFUL LIFE	ANNUAL OPERATING COST	EXTERNAL FUNDING SOURCE	RECOMMEND TOTAL AMOUNT	TOTAL OTHER FUNDING	RECOMMEND GEN FUND AMOUNT
115	2017	Fleet-M.B.C. Building Commission	Annual Vehicle Replacement Schedule	Replacement	Must Do	18,310	-	-	16,498	1,812	18,310	Varies	-	-	18,310	16,498	1,812
116	2017	Fleet-MPD	Annual Vehicle Replacement Schedule	Replacement	Must Do	1,663,948	-	-	1,277,942	386,006	9,459,601	Varies	-	-	1,663,948	1,277,942	386,006
117	2017	PW- Fleet Services Division	Annual Vehicle Replacement Schedule	Replacement	Must Do	456,632	-	-	389,967	66,665	938,347	Varies	-	-	456,632	389,967	66,665
118	2017	PW-Fleet Svc Task Unit Equipment	Annual Vehicle Replacement Schedule	Replacement	Must Do	565,005	-	-	267,206	297,799	783,051	Varies	-	-	565,005	267,206	297,799
119	2017	PW-Safety	Annual Vehicle Replacement Schedule	Replacement	Must Do	-	-	-	-	-	23,771	Varies	-	-			
120	2017	PW- Surface Water & Sewers	Annual Vehicle Replacement Schedule	Replacement	Must Do	143,357	-	35,451	107,906	(0)	4,155,286	Varies	-	-			
121	2017	PW-Transportation Maintenance & Repair	Annual Vehicle Replacement Schedule	Replacement	Must Do	658,149	-	-	477,343	180,806	2,708,868	Varies	-	-			
122	2017	PW-Transportation Maintenance & Repair	Annual Vehicle Replacement Schedule	Replacement	Must Do	779,871	-	54,319	725,552	0	4,942,322	Varies	-	-			
123	2017	PW-Transportation Maintenance & Repair	Annual Vehicle Replacement Schedule	Replacement	Must Do	1,634,595	-	-	1,080,229	554,366	11,702,481	Varies	-	-	1,634,595	1,080,229	554,366
124	2017	PW- Transportation Engineering & Design	Annual Vehicle Replacement Schedule	Replacement	Must Do	121,654	-	-	100,344	21,310	625,083	Varies	-	-	121,654	100,344	21,310
125	2017	PW-Traffic	Annual Vehicle Replacement Schedule	Replacement	Must Do	460,529	-	-	397,961	62,568	1,979,261	Varies	-	-	460,529	397,961	62,568
126	2017	PW-Water	Annual Vehicle Replacement Schedule	Replacement	Must Do	779,818	-	122,893	656,925	0	2,581,090	Varies	-	-			
127	2017	Fleet-Regulatory Services	Annual Vehicle Replacement Schedule	Replacement	Must Do	311,977	-	-	184,319	127,658	1,555,654	Varies	-	-	311,977	184,319	127,658
128	2017	PW Solid Waste & Recycling	Replace the Solid Waste Information System (SWIS).	Replacement	Must Do	1,000,000	-	1,000,000	-	-	1,000,000	TBD	-	-			
129	2017	PW Fleet Services Division	Fuel Dispenser Upgrade	Replacement	Must Do	50,000	-	-	-	50,000	200,000	-	-	-	50,000		50,000
130	2017	PW Fleet Services Division	Upgrade M5 (AssetWorks Fleet Management System) to SQL	Other	Must Do	65,000	-	-	-	65,000	65,000	-	-	-	65,000	65,000	
131	2017	PW Fleet Services Division	Develop an interface to and from M5 and HRIS	Upgrade	High	50,000	-	-	-	50,000	50,000	Varies	-	-			
132	2017	PW Fleet Services Division	PW Fleet Dispatch System	Addition	High	40,000	-	-	-	40,000	40,000	Varies	4,000	-			
133	2017	PW Fleet Services Division	Develop a capability to report from M5 using COGNOS	Other	Must Do	30,000	-	-	-	30,000	30,000	-	-	-			
134	2017	PW Planning & Design	Upgrade of Bentley Engineering Project Design Suite	Replacement	High	200,000	-	-	-	200,000	200,000	5	-	-			
135	2017	Fleet-Solid Waste and Recycling	Replace Vehicle	Replacement	High	1,460,874	-	1,460,874	-	-	6,568,031	Varies	-	-			
136	2017	PW_ Sanitary Sewer	Annual Capital program	Other	Must Do	62,400	-	62,400	-	-	337,979	-	-	-			
137	2017	PW_ Stormwater	Annual Capital program	Other	Must Do	46,176	-	46,176	-	-	250,104	-	-	-			
138	2017	PW-Traffic & Parking Services (Ramps)	Parking system ramps and their systems	Renovation	Medium	2,550,000	-	2,550,000	-	-	12,650,000	Varies	-	-			
139	2017	PW- Water	Annual Capital program	Other	Must Do	1,050,000	-	1,050,000	-	-	5,250,000	-	-	-			
140	2017	PW Trans. Engineering & Design	Reconfig layout of 2nd & 3rd floors/City of Lakes	Renovation	Medium	-	-	-	-	-	500,000	-	-	-			
141	2017	Regulatory Services	Office space and surgical suite at MACC	Renovation	High	375,000	-	-	-	375,000	1,075,000	15	-	-	375,000		375,000
142	2017	Regulatory Services	Bird and small animal housing	Upgrade	High	27,000	-	-	-	27,000	27,000	15	-	-			
143	2017	Regulatory Services	Electronic Chalking Software and Hardware	Addition	High	50,000	-	-	-	50,000	50,000	8	-	-			
144	2017	Regulatory Services	MACC tablets	Replacement	Medium	15,000	-	-	-	15,000	15,000	4	-	-			
145	2017	Regulatory Services	River Road facility SMART boards	Addition	Medium	36,000	-	-	-	36,000	36,000	8	-	-			
	2017 Total					**29,184,505**	**-**	**6,382,113**	**7,514,404**	**15,287,987**	**109,472,509**		**1,519,511**	**6,000,000**	**15,996,667**	**11,608,770**	**4,387,897**

Summary of 2017 Requests

		ANNUAL COST	GRANT FUNDING	UTILITY ENTERPRISE	SPEC REV/ FUND BAL	GENERAL FUND
By Type	Renovation	3,119,665	-	2,550,000	-	569,665
	Replacement	20,888,714	-	2,673,537	7,514,404	10,700,773
	Addition	3,124,058	-	-	-	3,124,058
	Other	1,473,068	-	1,158,576	-	314,492
	Upgrade	579,000	-	-	-	579,000
	Total	**29,184,505**	**-**	**6,382,113**	**7,514,404**	**15,287,987**
By Priority	Must Do	19,912,312	-	2,371,239	7,514,404	10,026,669
	High	5,546,800	-	1,460,874	-	4,085,926
	Medium	3,716,593	-	2,550,000	-	1,166,593
	Low	8,800	-	-	-	8,800
	Total	**29,184,505**	**-**	**6,382,113**	**7,514,404**	**15,287,987**

Schedule 7
2017 - 2021 CAPITAL ASSET REQUEST SYSTEM (CARS) - SUMMARY OF ANNUAL REQUESTS (BY YEAR-BY DEPARTMENT)

Requests

PAGE	YEAR	DEPARTMENT	PROJECT TITLE	PROJECT TYPE	PRIORITY	ANNUAL COST	GRANT FUNDING	UTILITY ENTERPRISE	SPEC REV/ FUND BAL	GENERAL FUND	FIVE YEAR COST	USEFUL LIFE	ANNUAL OPERATING COST	EXTERNAL FUNDING SOURCE	RECOMMEND TOTAL AMOUNT	TOTAL OTHER FUNDING	RECOMMEND GEN FUND AMOUNT
	2018 Section																
16	2018	911	911 Training & EOC Remodel	Renovation	High	-	-	-	-	-	194,665	20	-	-			
17	2018	911	Recording system for NG911 phone and radio	Replacement	High	-	-	-	-	-	500,000	10	-	-			
18	2018	911	Replace 911 Workstation Furniture	Replacement	Must Do	270,000	-	-	-	270,000	540,000	15	-	-			
19	2018	Assessor	Technology System: Property Records and CAMA system	Replacement	Must Do	200,000	-	-	-	200,000	1,200,000	10	-	-			
20	2018	Office of the City Clerk	Centralized Public Data Request Management System	Addition	High	30,000	-	-	-	30,000	220,000	5	30,000	-			
21	2018	Office of the City Clerk	Data Review and Redaction System	Addition	High	20,000	-	-	-	20,000	180,000	5	10,000	-			
22	2018	Office of the City Clerk	Physical Records Asset Management System	Replacement	Medium	20,000	-	-	-	20,000	160,000	10	20,000	-			
23	2018	Office of the City Clerk	In-House Production Imaging System	Addition	Medium	-	-	-	-	-	80,000	5	-	-			
24	2018	Office of the City Clerk	Sustaining Precinct Additions	Addition	High	54,600	-	-	-	54,600	273,000	-	54,600	-			
25	2018	Office of the City Clerk	Voting Booths	Replacement	High	40,000	-	-	-	40,000	200,000	20	40,000	-			
26	2018	Office of the City Clerk	Election Management System (EMS)	Replacement	High	23,111	-	-	-	23,111	115,555	10	23,111	-			
27	2018	Office of the City Clerk	Constituent Relationship Management Software	Replacement	High	30,000	-	-	-	30,000	210,000	5	30,000	-			
28	2018	Office of the City Clerk	Legislative Management System (LIMS), ongoing costs	Other	High	84,800	-	-	-	84,800	502,692	5	-	-			
29	2018	Civil Rights	Contract Compliance Management System Software	Addition	High	300,000	-	-	-	300,000	890,000	-	-	-			
30	2018	Civil Rights	Space Allocation	Other	High	-	-	-	-	-	8,200	-	-	-			
31	2018	Communications	Production equipment: switcher	Replacement	Must Do	-	-	-	-	-	50,000	10	-	-			
32	2018	Communications	Council Chambers equipment: lighting & chambers monitor	Replacement	Must Do	-	-	-	-	-	35,000	5	-	-			
33	2018	Communications	audio recording & asset management	Addition	High	-	-	-	-	-	36,000	8	-	-			
34	2018	Communications	Computer editing hardware, software and storage	Replacement	Medium	-	-	-	-	-	60,000	5	-	-			
35	2018	Communications	HD camera and gear	Replacement	Medium	-	-	-	-	-	15,000	800 hrs	-	-			
36	2018	Comm Planning/Econ Development	Qmatic -- Development Review	Replacement	Must Do	22,331	-	-	-	22,331	227,050	8	12,000	-			
37	2018	Comm Planning/Econ Development	Management Information Network System (MINS) - CPED	Replacement	Must Do	2,292,606	-	-	-	2,292,606	4,998,443	5	150,000	-			
38	2018	Comm Planning/Econ Development	Cell Phone Upgrade -- Construction Code Services	Replacement	High	15,000	-	-	-	15,000	15,000	5	-	-			
39	2018	Emergency Management	OEM Share of Technology at Strategic Information Ctr	Replacement	Must Do	9,000	-	-	-	9,000	92,000	Varies	-	-			
40	2018	Emergency Management	Dowtown Warning Sirens	Addition	High	-	-	-	-	-	500,000	50	-	200,000			
41	2018	Finance & Property Servcies	Upgrade Utility Billing System	Upgrade	Must Do	400,000	-	-	-	400,000	800,000	5+	-	-			
42	2018	Finance & Property Servcies	AED Life Safety Systems	Replacement	High	-	-	-	-	-	60,000	10	-	-			
43	2018	Finance & Property Servcies	Video Management System	Replacement	Medium	-	-	-	-	-	185,000	8	-	-			
44	2018	Finance & Property Servcies	Traka Key Management System	Addition	Medium	30,000	-	-	-	30,000	100,000	12	-	-			
45	2018	Finance & Property Servcies	Access Management System	Replacement	Medium	-	-	-	-	-	45,000	12	-	-			
46	2018	Finance & Property Services	Aperture software replacement	Replacement	Medium	-	-	-	-	-	260,193	-	16,380	-			
47	2018	Fire	Personal Protective Equipment	Replacement	High	110,000	-	-	-	110,000	550,000	Varies	-	-			
48	2018	Fire	Fire Hose	Replacement	Medium	21,000	-	-	-	21,000	105,000	Varies	-	-			
49	2018	Fire	Mattresses and furniture for all of the fire stations	Replacement	Medium	15,000	-	-	-	15,000	60,000	10	-	-			
50	2018	Fire	Thermal Imagers	Replacement	Medium	22,500	-	-	-	22,500	90,000	Varies	-	-			
51	2018	Fire	Jaws of Life	Replacement	Medium	-	-	-	-	-	35,000	10	-	-			
52	2018	Fire	Hazardous materials equipment & gas detection monitors	Replacement	Medium	20,000	-	-	-	20,000	80,000	5	-	-			
53	2018	Fire	Mobile Data Computers	Replacement	High	-	-	-	-	-	270,000	Varies	7,500	-			
54	2018	Fire	Projectors at the EOTF in rooms 121, 123, 126	Replacement	Medium	8,000	-	-	-	8,000	96,000	5	-	-			
55	2018	Human Resources	HR Applicant Testing Integration (Criticall and NeoGov)	Other	High	9,785	-	-	-	9,785	50,437	-	10,000	-			
56	2018	Human Resources	Annual license fees for onboarding system software	Addition	High	54,636	-	-	-	54,636	221,920	5	51,500	-			
57	2018	Human Resources	Annual license fees for succession planning software	Addition	High	136,591	-	-	-	136,591	554,801	5	128,750	-			
58	2018	Information Technology	Application Security Testing	Addition	Must Do	-	-	-	-	-	200,000	Ongoing	50,000	-			
59	2018	Information Technology	Enterprise Content Management System	Replacement	Must Do	500,000	-	-	-	500,000	1,700,000	5+	150,000	-			
60	2018	Information Technology	Enterprise Address Data	Addition	Must Do	-	-	-	-	-	50,000	5+	5,000	-			
61	2018	Information Technology	Smart Building Datasets	Upgrade	Must Do	-	-	-	-	-	75,000	5+	-	-			
62	2018	Information Technology	Basic ADA Tools	Addition	Must Do	10,000	-	-	-	10,000	100,000	5	10,000	-			

Schedule 7
2017 - 2021 CAPITAL ASSET REQUEST SYSTEM (CARS) - SUMMARY OF ANNUAL REQUESTS (BY YEAR-BY DEPARTMENT)

Requests

PAGE	YEAR	DEPARTMENT	PROJECT TITLE	PROJECT TYPE	PRIORITY	ANNUAL COST	GRANT FUNDING	UTILITY ENTERPRISE	SPEC REV/ FUND BAL	GENERAL FUND	FIVE YEAR COST	USEFUL LIFE	ANNUAL OPERATING COST	EXTERNAL FUNDING SOURCE	RECOMMEND TOTAL AMOUNT	TOTAL OTHER FUNDING	RECOMMEND GEN FUND AMOUNT
63	2018	Information Technology	Technology Tool Refresh Fund	Addition	Must Do	50,000	-	-	-	50,000	250,000	5	-	-			
64	2018	Information Technology	GIS Professional Services	Other	Must Do	25,000	-	-	-	25,000	125,000	5	-	-			
65	2018	Information Technology	Enterprise Aerial Photographs	Addition	Must Do	-	-	-	-	-	50,000	Ongoing	-	-			
66	2018	MPD	Mobile Data Computers	Replacement	Must Do	350,000	-	-	-	350,000	1,260,000	8	-	-			
67	2018	MPD	NetMotion	Replacement	Must Do	-	-	-	-	-	30,000	3	-	-			
68	2018	MPD-Training	Hamilton (training) Computer Lab	Addition	Must Do	-	-	-	-	-	300,000	5	-	-			
69	2018	MPD	In Squad Video	Replacement	Must Do	240,000	-	-	-	240,000	620,000	6	-	-			
70	2018	MPD	CJIS Compliance	Replacement	Must Do	-	-	-	-	-	25,000	3	10,000	-			
71	2018	MPD-Strategic Info Center	Milestone Public Safety Camera System	Addition	Must Do	225,000	-	-	-	225,000	675,000	Varies	-	-			
72	2018	MPD	License Plate Recognition System	Replacement	Medium	40,000	-	-	-	40,000	170,000	6	-	-			
73	2018	MPD-Strategic Info Center	MPD share of technology at Strategic Information Ctr	Replacement	Must Do	257,500	-	-	-	257,500	662,000	Varies	-	-			
74	2018	Police	Tactical ballistic vests with rifle plates	Replacement	Must Do	-	-	-	-	-	162,000	5	-	-			
75	2018	Police	Tactical ballistic helmets	Replacement	Must Do	-	-	-	-	-	60,000	5	-	-			
76	2018	MPD Pre-service Training	PortaCount Gas Mask Fit testing/calibration equipment	Replacement	Must Do	-	-	-	-	-	80,212	5	5,670	-			
77	2018	MPD	Bomb Squad dismountable X-ray sytem	Addition	High	-	-	-	-	-	160,000	15	500	-			
78	2018	Police	Level 3 ballistic bunker	Replacement	High	-	-	-	-	-	9,000	5	-	-			
79	2018	Police	SWAT negotiator throw phone	Upgrade	High	-	-	-	-	-	27,000	10	-	-			
80	2018	Police	Suppressors (M4 and AI rifles)	Addition	High	26,400	-	-	-	26,400	79,200	5	-	-			
81	2018	Police	Ballistic blanket	Replacement	High	-	-	-	-	-	9,000	5	-	-			
82	2018	Police	Level 4 ballistic bunker on wheels	Addition	High	-	-	-	-	-	9,000	5	-	-			
83	2018	MPD - Crime Lab Unit	Advanced Cell Phone Forensic Data Extraction (Chip-Off)	Addition	High	-	-	-	-	-	26,000	5	-	-			
84	2018	MPD-Crime Lab Unit (Field Ops)	Cyanoacrylate Fuming Chamber	Replacement	High	-	-	-	-	-	20,000	12	-	-			
85	2018	MPD - Traffic Investigation	Leica Robotic Total Station	Replacement	High	500	-	-	-	500	37,000	10	500	-			
86	2018	Police - Property and Evidence	Security lockers	Addition	High	-	-	-	-	-	24,000	25	-	-			
87	2018	Police - Property and Evidence	Walk-in refrigeration and freezer units	Replacement	High	-	-	-	-	-	40,000	20	-	-			
88	2018	MPD - Crime Lab Unit	3D Laser Scanner (software and hardware)	Addition	Medium	-	-	-	-	-	90,000	10	-	-			
89	2018	MPD-Strategic Info Center	Camera Trailers	Replacement	Medium	10,000	-	-	-	10,000	100,000	8	-	-			
90	2018	Police	PEQ15 IR Illuminator	Addition	Medium	-	-	-	-	-	39,000	10	-	-			
91	2018	MPD	Windscribe Digital Dictation System	Replacement	Medium	15,000	-	-	-	15,000	85,000	4	-	-			
92	2018	MPD	Digital Image Management System (DIMS)	Replacement	Medium	40,000	-	-	-	40,000	40,000	4	-	-			
93	2018	MPD- Investigations	Cell phones with data plan for all investigators	Addition	Medium	77,400	-	-	-	77,400	314,600	5	-	-			
94	2018	MPD - Crime Lab Unit	Rimage Disc Publishing System	Replacement	Medium	-	-	-	-	-	13,000	7	-	-			
95	2018	MPD - Crime Lab Unit	Forensic Processing Computer System	Replacement	Low	-	-	-	-	-	26,400	3	-	-			
96	2018	MPD-Crime Lab Unit	Computer Server	Addition	Medium	12,500	-	-	-	12,500	12,500	5	-	-			
97	2018	MPD - Crime Lab Unit	Rimage Disc Publishing System	Replacement	Medium	35,000	-	-	-	35,000	35,000	7	-	-			
98	2018	MPD - Crime Lab Unit	Forensic Comparison Microscope - Firearms	Replacement	Medium	75,000	-	-	-	75,000	75,000	20	-	-			
99	2018	MPD	Mobile Squad Printers	Replacement	Medium	9,000	-	-	-	9,000	27,000	5	-	-			
100	2018	MPD	Advance Public Safety Citation Writer (APS)	Replacement	Medium	-	-	-	-	-	120,000	4	-	-			
101	2018	MPD	Bomb Squad Robot	Addition	Medium	-	-	-	-	-	277,000	10	-	-			
102	2018	MPD	Bomb Squad TCV	Upgrade	Low	175,000	-	-	-	175,000	175,000	20	-	-			
103	2018	Police	Thermal Scope	Addition	Medium	12,000	-	-	-	12,000	12,000	10	-	-			
104	2018	Police	Range - R	Addition	Medium	9,000	-	-	-	9,000	9,000	10	-	-			
105	2018	Police	Invisio communications	Addition	Medium	38,000	-	-	-	38,000	38,000	10	-	-			
106	2018	MPD - Crime Lab Unit	High End Video Processing Computer System	Replacement	Low	6,000	-	-	-	6,000	6,000	3	-	-			
107	2018	MPD	Police Information Management System	Replacement	Must Do	-	-	-	-	-	1,300,000	10	700,000	5,800,000			
108	2018	PW Fleet Services Division	deficit funding repay what was “borrowed”	Replacement	Must Do	-	-	-	-	-	100,000	-	-	-			
109	2018	Fleet-Information Technology	Annual Vehicle Replacement Schedule	Other	Must Do	24,848	-	-	22,216	2,632	54,848	-	-	-			
110	2018	Fleet-Comm Planning/Econ Development	Annual Vehicle Replacement Schedule	Replacement	Must Do	220,251	-	-	191,482	28,769	1,709,327	Varies	-	-			
111	2018	Fleet-Emergency Management	Annual Vehicle Replacement Schedule	Replacement	Must Do	-	-	-	-	-	102,866	Varies	-	-			
112	2018	Fleet-Finance & Property Svcs	Annual Vehicle Replacement Schedule	Replacement	Must Do	32,272	-	-	28,667	3,605	354,026	Varies	-	-			

HOME

Schedule 7
2017 - 2021 CAPITAL ASSET REQUEST SYSTEM (CARS) - SUMMARY OF ANNUAL REQUESTS (BY YEAR-BY DEPARTMENT)

Requests

PAGE	YEAR	DEPARTMENT	PROJECT TITLE	PROJECT TYPE	PRIORITY	ANNUAL COST	GRANT FUNDING	UTILITY ENTERPRISE	SPEC REV/ FUND BAL	GENERAL FUND	FIVE YEAR COST	USEFUL LIFE	ANNUAL OPERATING COST	EXTERNAL FUNDING SOURCE	RECOMMEND TOTAL AMOUNT	TOTAL OTHER FUNDING	RECOMMEND GEN FUND AMOUNT
113	2018	Fleet-Fire	Annual Vehicle Replacement Schedule	Replacement	Must Do	619,061	-	-	530,769	88,292	12,346,098	Varies	-	-			
114	2018	Fleet-Minneapolis Health	Annual Vehicle Replacement Schedule	Replacement	Must Do	-	-	-	-	-	293,237	Varies	-	-			
115	2018	Fleet-M.B.C. Building Commission	Annual Vehicle Replacement Schedule	Replacement	Must Do	-	-	-	-	-	18,310	Varies	-	-			
116	2018	Fleet-MPD	Annual Vehicle Replacement Schedule	Replacement	Must Do	1,401,348	-	-	1,190,604	210,744	9,459,601	Varies	-	-			
117	2018	PW- Fleet Services Division	Annual Vehicle Replacement Schedule	Replacement	Must Do	114,731	-	-	92,956	21,775	938,347	Varies	-	-			
118	2018	PW-Fleet Svc Task Unit Equipment	Annual Vehicle Replacement Schedule	Replacement	Must Do	52,654	-	-	42,144	10,510	783,051	Varies	-	-			
119	2018	PW-Safety	Annual Vehicle Replacement Schedule	Replacement	Must Do	-	-	-	-	-	23,771	Varies	-	-			
120	2018	PW- Surface Water & Sewers	Annual Vehicle Replacement Schedule	Replacement	Must Do	1,492,505	-	337,007	1,155,498	(0)	4,155,286	Varies	-	-			
121	2018	PW-Transportation Maintenance & Repair	Annual Vehicle Replacement Schedule	Replacement	Must Do	313,173	-	-	218,819	94,354	2,708,868	Varies	-	-			
122	2018	PW-Transportation Maintenance & Repair	Annual Vehicle Replacement Schedule	Replacement	Must Do	724,016	-	193,442	530,574	0	4,942,322	Varies	-	-			
123	2018	PW-Transportation Maintenance & Repair	Annual Vehicle Replacement Schedule	Replacement	Must Do	4,022,724	-	-	3,000,039	1,022,685	11,702,481	Varies	-	-			
124	2018	PW- Transportation Engineering & Design	Annual Vehicle Replacement Schedule	Replacement	Must Do	274,000	-	-	249,165	24,835	625,083	Varies	-	-			
125	2018	PW-Traffic	Annual Vehicle Replacement Schedule	Replacement	Must Do	646,210	-	-	592,334	53,876	1,979,261	Varies	-	-			
126	2018	PW-Water	Annual Vehicle Replacement Schedule	Replacement	Must Do	190,998	-	27,822	163,176	(0)	2,581,090	Varies	-	-			
127	2018	Fleet-Regulatory Services	Annual Vehicle Replacement Schedule	Replacement	Must Do	107,056	-	-	77,652	29,404	1,555,654	Varies	-	-			
128	2018	PW Solid Waste & Recycling	Replace the Solid Waste Information System (SWIS).	Replacement	Must Do	-	-	-	-	-	1,000,000	TBD	-	-			
129	2018	PW Fleet Services Division	Fuel Dispenser Upgrade	Replacement	Must Do	50,000	-	-	-	50,000	200,000	-	-	-			
130	2018	PW Fleet Services Division	Upgrade M5 (AssetWorks Fleet Management System) to SQL	Other	Must Do	-	-	-	-	-	65,000	-	-	-			
131	2018	PW Fleet Services Division	Develop an interface to and from M5 and HRIS	Upgrade	High	-	-	-	-	-	50,000	Varies	-	-			
132	2018	PW Fleet Services Division	PW Fleet Dispatch System	Addition	High	-	-	-	-	-	40,000	Varies	4,000	-			
133	2018	PW Fleet Services Division	Develop a capability to report from M5 using COGNOS	Other	Must Do	-	-	-	-	-	30,000	-	-	-			
134	2018	PW Planning & Design	Upgrade of Bentley Engineering Project Design Suite	Replacement	High	-	-	-	-	-	200,000	5	-	-			
135	2018	Fleet-Solid Waste and Recycling	Replace Vehicle	Replacement	High	1,673,743	-	1,673,743	-	-	6,568,031	Varies	-	-			
136	2018	PW_ Sanitary Sewer	Annual Capital program	Other	Must Do	64,896	-	64,896	-	-	337,979	-	-	-			
137	2018	PW_ Stormwater	Annual Capital program	Other	Must Do	48,023	-	48,023	-	-	250,104	-	-	-			
138	2018	PW-Traffic & Parking Services (Ramps)	Parking system ramps and their systems	Renovation	Medium	2,600,000	-	2,600,000	-	-	12,650,000	Varies	-	-			
139	2018	PW- Water	Annual Capital program	Other	Must Do	1,050,000	-	1,050,000	-	-	5,250,000	-	-	-			
140	2018	PW Trans. Engineering & Design	Reconfig layout of 2nd & 3rd floors/City of Lakes	Renovation	Medium	500,000	-	-	-	500,000	500,000	-	-	-			
141	2018	Regulatory Services	Office space and surgical suite at MACC	Renovation	High	700,000	-	-	-	700,000	1,075,000	15	-	-			
142	2018	Regulatory Services	Bird and small animal housing	Upgrade	High	-	-	-	-	-	27,000	15	-	-			
143	2018	Regulatory Services	Electronic Chalking Software and Hardware	Addition	High	-	-	-	-	-	50,000	8	-	-			
144	2018	Regulatory Services	MACC tablets	Replacement	Medium	-	-	-	-	-	15,000	4	-	-			
145	2018	Regulatory Services	River Road facility SMART boards	Addition	Medium	-	-	-	-	-	36,000	8	-	-			
	2018 Total					**23,399,769**	**-**	**5,994,933**	**8,086,092**	**9,318,744**	**109,472,509**		**1,519,511**	**6,000,000**			

Schedule 7
2017 - 2021 CAPITAL ASSET REQUEST SYSTEM (CARS) - SUMMARY OF ANNUAL REQUESTS (BY YEAR-BY DEPARTMENT)

Requests

PAGE	YEAR	DEPARTMENT	PROJECT TITLE	PROJECT TYPE	PRIORITY	ANNUAL COST	GRANT FUNDING	UTILITY ENTERPRISE	SPEC REV/ FUND BAL	GENERAL FUND	FIVE YEAR COST	USEFUL LIFE	ANNUAL OPERATING COST	EXTERNAL FUNDING SOURCE	RECOMMEND TOTAL AMOUNT	TOTAL OTHER FUNDING	RECOMMEND GEN FUND AMOUNT
		2019 Section															
16	2019	911	911 Training & EOC Remodel	Renovation	High	-	-	-	-	-	194,665	20	-	-			
17	2019	911	Recording system for NG911 phone and radio	Replacement	High	-	-	-	-	-	500,000	10	-	-			
18	2019	911	Replace 911 Workstation Furniture	Replacement	Must Do	270,000	-	-	-	270,000	540,000	15	-	-			
19	2019	Assessor	Technology System: Property Records and CAMA system	Replacement	Must Do	-	-	-	-	-	1,200,000	10	-	-			
20	2019	Office of the City Clerk	Centralized Public Data Request Management System	Addition	High	30,000	-	-	-	30,000	220,000	5	30,000	-			
21	2019	Office of the City Clerk	Data Review and Redaction System	Addition	High	20,000	-	-	-	20,000	180,000	5	10,000	-			
22	2019	Office of the City Clerk	Physical Records Asset Management System	Replacement	Medium	20,000	-	-	-	20,000	160,000	10	20,000	-			
23	2019	Office of the City Clerk	In-House Production Imaging System	Addition	Medium	-	-	-	-	-	80,000	5	-	-			
24	2019	Office of the City Clerk	Sustaining Precinct Additions	Addition	High	54,600	-	-	-	54,600	273,000	-	54,600	-			
25	2019	Office of the City Clerk	Voting Booths	Replacement	High	40,000	-	-	-	40,000	200,000	20	40,000	-			
26	2019	Office of the City Clerk	Election Management System (EMS)	Replacement	High	23,111	-	-	-	23,111	115,555	10	23,111	-			
27	2019	Office of the City Clerk	Constituent Relationship Management Software	Replacement	High	30,000	-	-	-	30,000	210,000	5	30,000	-			
28	2019	Office of the City Clerk	Legislative Management System (LIMS), ongoing costs	Other	High	103,400	-	-	-	103,400	502,692	5	-	-			
29	2019	Civil Rights	Contract Compliance Management System Software	Addition	High	45,000	-	-	-	45,000	890,000	-	-	-			
30	2019	Civil Rights	Space Allocation	Other	High	-	-	-	-	-	8,200	-	-	-			
31	2019	Communications	Production equipment: switcher	Replacement	Must Do	-	-	-	-	-	50,000	10	-	-			
32	2019	Communications	Council Chambers equipment: lighting & chambers monitor	Replacement	Must Do	-	-	-	-	-	35,000	5	-	-			
33	2019	Communications	audio recording & asset management	Addition	High	-	-	-	-	-	36,000	8	-	-			
34	2019	Communications	Computer editing hardware, software and storage	Replacement	Medium	60,000	-	-	-	60,000	60,000	5	-	-			
35	2019	Communications	HD camera and gear	Replacement	Medium	-	-	-	-	-	15,000	800 hrs	-	-			
36	2019	Comm Planning/Econ Development	Qmatic -- Development Review	Replacement	Must Do	22,713	-	-	-	22,713	227,050	8	12,000	-			
37	2019	Comm Planning/Econ Development	Management Information Network System (MINS) - CPED	Replacement	Must Do	654,606	-	-	-	654,606	4,998,443	5	150,000	-			
38	2019	Comm Planning/Econ Development	Cell Phone Upgrade -- Construction Code Services	Replacement	High	-	-	-	-	-	15,000	5	-	-			
39	2019	Emergency Management	OEM Share of Technology at Strategic Information Ctr	Replacement	Must Do	47,000	-	-	-	47,000	92,000	Varies	-	-			
40	2019	Emergency Management	Dowtown Warning Sirens	Addition	High	-	-	-	-	-	500,000	50	-	200,000			
41	2019	Finance & Property Servcies	Upgrade Utility Billing System	Upgrade	Must Do	-	-	-	-	-	800,000	5+	-	-			
42	2019	Finance & Property Servcies	AED Life Safety Systems	Replacement	High	-	-	-	-	-	60,000	10	-	-			
43	2019	Finance & Property Servcies	Video Management System	Replacement	Medium	-	-	-	-	-	185,000	8	-	-			
44	2019	Finance & Property Servcies	Traka Key Management System	Addition	Medium	20,000	-	-	-	20,000	100,000	12	-	-			
45	2019	Finance & Property Servcies	Access Management System	Replacement	Medium	-	-	-	-	-	45,000	12	-	-			
46	2019	Finance & Property Services	Aperture software replacement	Replacement	Medium	-	-	-	-	-	260,193	-	16,380	-			
47	2019	Fire	Personal Protective Equipment	Replacement	High	110,000	-	-	-	110,000	550,000	Varies	-	-			
48	2019	Fire	Fire Hose	Replacement	Medium	21,000	-	-	-	21,000	105,000	Varies	-	-			
49	2019	Fire	Mattresses and furniture for all of the fire stations	Replacement	Medium	15,000	-	-	-	15,000	60,000	10	-	-			
50	2019	Fire	Thermal Imagers	Replacement	Medium	22,500	-	-	-	22,500	90,000	Varies	-	-			
51	2019	Fire	Jaws of Life	Replacement	Medium	35,000	-	-	-	35,000	35,000	10	-	-			
52	2019	Fire	Hazardous materials equipment & gas detection monitors	Replacement	Medium	20,000	-	-	-	20,000	80,000	5	-	-			
53	2019	Fire	Mobile Data Computers	Replacement	High	-	-	-	-	-	270,000	Varies	7,500	-			
54	2019	Fire	Projectors at the EOTF in rooms 121, 123, 126	Replacement	Medium	46,000	-	-	-	46,000	96,000	5	-	-			
55	2019	Human Resources	HR Applicant Testing Integration (Criticall and NeoGov)	Other	High	10,079	-	-	-	10,079	50,437	-	10,000	-			
56	2019	Human Resources	Annual license fees for onboarding system software	Addition	High	56,275	-	-	-	56,275	221,920	5	51,500	-			
57	2019	Human Resources	Annual license fees for succession planning software	Addition	High	140,689	-	-	-	140,689	554,801	5	128,750	-			
58	2019	Information Technology	Application Security Testing	Addition	Must Do	-	-	-	-	-	200,000	Ongoing	50,000	-			
59	2019	Information Technology	Enterprise Content Management System	Replacement	Must Do	100,000	-	-	-	100,000	1,700,000	5+	150,000	-			
60	2019	Information Technology	Enterprise Address Data	Addition	Must Do	-	-	-	-	-	50,000	5+	5,000	-			
61	2019	Information Technology	Smart Building Datasets	Upgrade	Must Do	-	-	-	-	-	75,000	5+	-	-			
62	2019	Information Technology	Basic ADA Tools	Addition	Must Do	10,000	-	-	-	10,000	100,000	5	10,000	-			
63	2019	Information Technology	Technology Tool Refresh Fund	Addition	Must Do	50,000	-	-	-	50,000	250,000	5	-	-			
64	2019	Information Technology	GIS Professional Services	Other	Must Do	25,000	-	-	-	25,000	125,000	5	-	-			

Schedule 7
2017 - 2021 CAPITAL ASSET REQUEST SYSTEM (CARS) - SUMMARY OF ANNUAL REQUESTS (BY YEAR-BY DEPARTMENT)

Requests

PAGE	YEAR	DEPARTMENT	PROJECT TITLE	PROJECT TYPE	PRIORITY	ANNUAL COST	GRANT FUNDING	UTILITY ENTERPRISE	SPEC REV/ FUND BAL	GENERAL FUND	FIVE YEAR COST	USEFUL LIFE	ANNUAL OPERATING COST	EXTERNAL FUNDING SOURCE	RECOMMEND TOTAL AMOUNT	TOTAL OTHER FUNDING	RECOMMEND GEN FUND AMOUNT
65	2019	Information Technology	Enterprise Aerial Photographs	Addition	Must Do	-	-	-	-	-	50,000	Ongoing	-	-			
66	2019	MPD	Mobile Data Computers	Replacement	Must Do	280,000	-	-	-	280,000	1,260,000	8	-	-			
67	2019	MPD	NetMotion	Replacement	Must Do	-	-	-	-	-	30,000	3	-	-			
68	2019	MPD-Training	Hamilton (training) Computer Lab	Addition	Must Do	-	-	-	-	-	300,000	5	-	-			
69	2019	MPD	In Squad Video	Replacement	Must Do	140,000	-	-	-	140,000	620,000	6	-	-			
70	2019	MPD	CJIS Compliance	Replacement	Must Do	-	-	-	-	-	25,000	3	10,000	-			
71	2019	MPD-Strategic Info Center	Milestone Public Safety Camera System	Addition	Must Do	112,500	-	-	-	112,500	675,000	Varies	-	-			
72	2019	MPD	License Plate Recognition System	Replacement	Medium	10,000	-	-	-	10,000	170,000	6	-	-			
73	2019	MPD-Strategic Info Center	MPD share of technology at Strategic Information Ctr	Replacement	Must Do	145,000	-	-	-	145,000	662,000	Varies	-	-			
74	2019	Police	Tactical ballistic vests with rifle plates	Replacement	Must Do	-	-	-	-	-	162,000	5	-	-			
75	2019	Police	Tactical ballistic helmets	Replacement	Must Do	-	-	-	-	-	60,000	5	-	-			
76	2019	MPD Pre-service Training	PortaCount Gas Mask Fit testing/calibration equipment	Replacement	Must Do	-	-	-	-	-	80,212	5	5,670	-			
77	2019	MPD	Bomb Squad dismountable X-ray sytem	Addition	High	-	-	-	-	-	160,000	15	500	-			
78	2019	Police	Level 3 ballistic bunker	Replacement	High	-	-	-	-	-	9,000	5	-	-			
79	2019	Police	SWAT negotiator throw phone	Upgrade	High	-	-	-	-	-	27,000	10	-	-			
80	2019	Police	Suppressors (M4 and AI rifles)	Addition	High	26,400	-	-	-	26,400	79,200	5	-	-			
81	2019	Police	Ballistic blanket	Replacement	High	-	-	-	-	-	9,000	5	-	-			
82	2019	Police	Level 4 ballistic bunker on wheels	Addition	High	-	-	-	-	-	9,000	5	-	-			
83	2019	MPD - Crime Lab Unit	Advanced Cell Phone Forensic Data Extraction (Chip-Off)	Addition	High	-	-	-	-	-	26,000	5	-	-			
84	2019	MPD-Crime Lab Unit (Field Ops)	Cyanoacrylate Fuming Chamber	Replacement	High	-	-	-	-	-	20,000	12	-	-			
85	2019	MPD - Traffic Investigation	Leica Robotic Total Station	Replacement	High	500	-	-	-	500	37,000	10	500	-			
86	2019	Police - Property and Evidence	Security lockers	Addition	High	-	-	-	-	-	24,000	25	-	-			
87	2019	Police - Property and Evidence	Walk-in refrigeration and freezer units	Replacement	High	-	-	-	-	-	40,000	20	-	-			
88	2019	MPD - Crime Lab Unit	3D Laser Scanner (software and hardware)	Addition	Medium	-	-	-	-	-	90,000	10	-	-			
89	2019	MPD-Strategic Info Center	Camera Trailers	Replacement	Medium	40,000	-	-	-	40,000	100,000	8	-	-			
90	2019	Police	PEQ15 IR Illuminator	Addition	Medium	-	-	-	-	-	39,000	10	-	-			
91	2019	MPD	Windscribe Digital Dictation System	Replacement	Medium	15,000	-	-	-	15,000	85,000	4	-	-			
92	2019	MPD	Digital Image Management System (DIMS)	Replacement	Medium	-	-	-	-	-	40,000	4	-	-			
93	2019	MPD- Investigations	Cell phones with data plan for all investigators	Addition	Medium	77,400	-	-	-	77,400	314,600	5	-	-			
94	2019	MPD - Crime Lab Unit	Rimage Disc Publishing System	Replacement	Medium	-	-	-	-	-	13,000	7	-	-			
95	2019	MPD - Crime Lab Unit	Forensic Processing Computer System	Replacement	Low	8,800	-	-	-	8,800	26,400	3	-	-			
96	2019	MPD-Crime Lab Unit	Computer Server	Addition	Medium	-	-	-	-	-	12,500	5	-	-			
97	2019	MPD - Crime Lab Unit	Rimage Disc Publishing System	Replacement	Medium	-	-	-	-	-	35,000	7	-	-			
98	2019	MPD - Crime Lab Unit	Forensic Comparison Microscope - Firearms	Replacement	Medium	-	-	-	-	-	75,000	20	-	-			
99	2019	MPD	Mobile Squad Printers	Replacement	Medium	9,000	-	-	-	9,000	27,000	5	-	-			
100	2019	MPD	Advance Public Safety Citation Writer (APS)	Replacement	Medium	60,000	-	-	-	60,000	120,000	4	-	-			
101	2019	MPD	Bomb Squad Robot	Addition	Medium	277,000	-	-	-	277,000	277,000	10	-	-			
102	2019	MPD	Bomb Squad TCV	Upgrade	Low	-	-	-	-	-	175,000	20	-	-			
103	2019	Police	Thermal Scope	Addition	Medium	-	-	-	-	-	12,000	10	-	-			
104	2019	Police	Range - R	Addition	Medium	-	-	-	-	-	9,000	10	-	-			
105	2019	Police	Invisio communications	Addition	Medium	-	-	-	-	-	38,000	10	-	-			
106	2019	MPD - Crime Lab Unit	High End Video Processing Computer System	Replacement	Low	-	-	-	-	-	6,000	3	-	-			
107	2019	MPD	Police Information Management System	Replacement	Must Do	-	-	-	-	-	1,300,000	10	700,000	5,800,000			
108	2019	PW Fleet Services Division	deficit funding repay what was "borrowed"	Replacement	Must Do	-	-	-	-	-	100,000	-	-	-			
109	2019	Fleet-Information Technology	Annual Vehicle Replacement Schedule	Other	Must Do	-	-	-	-	-	54,848	-	-	-			
110	2019	Fleet-Comm Planning/Econ Development	Annual Vehicle Replacement Schedule	Replacement	Must Do	160,816	-	-	142,040	18,777	1,709,327	Varies	-	-			
111	2019	Fleet-Emergency Management	Annual Vehicle Replacement Schedule	Replacement	Must Do	-	-	-	-	-	102,866	Varies	-	-			
112	2019	Fleet-Finance & Property Svcs	Annual Vehicle Replacement Schedule	Replacement	Must Do	138,955	-	-	123,282	15,673	354,026	Varies	-	-			
113	2019	Fleet-Fire	Annual Vehicle Replacement Schedule	Replacement	Must Do	9,529,289	-	-	8,966,128	563,161	12,346,098	Varies	-	-			
114	2019	Fleet-Minneapolis Health	Annual Vehicle Replacement Schedule	Replacement	Must Do	121,433	-	-	107,551	13,882	293,237	Varies	-	-			

Schedule 7
2017 - 2021 CAPITAL ASSET REQUEST SYSTEM (CARS) - SUMMARY OF ANNUAL REQUESTS (BY YEAR-BY DEPARTMENT)

Requests

PAGE	YEAR	DEPARTMENT	PROJECT TITLE	PROJECT TYPE	PRIORITY	ANNUAL COST	GRANT FUNDING	UTILITY ENTERPRISE	SPEC REV/ FUND BAL	GENERAL FUND	FIVE YEAR COST	USEFUL LIFE	ANNUAL OPERATING COST	EXTERNAL FUNDING SOURCE	RECOMMEND TOTAL AMOUNT	TOTAL OTHER FUNDING	RECOMMEND GEN FUND AMOUNT
115	2019	Fleet-M.B.C. Building Commission	Annual Vehicle Replacement Schedule	Replacement	Must Do	-	-	-	-	-	18,310	Varies	-	-			
116	2019	Fleet-MPD	Annual Vehicle Replacement Schedule	Replacement	Must Do	2,572,706	-	-	2,112,825	459,881	9,459,601	Varies	-	-			
117	2019	PW- Fleet Services Division	Annual Vehicle Replacement Schedule	Replacement	Must Do	188,984	-	-	164,518	24,466	938,347	Varies	-	-			
118	2019	PW-Fleet Svc Task Unit Equipment	Annual Vehicle Replacement Schedule	Replacement	Must Do	4,392	-	-	1,108	3,284	783,051	Varies	-	-			
119	2019	PW-Safety	Annual Vehicle Replacement Schedule	Replacement	Must Do	23,771	-	-	20,560	3,211	23,771	Varies	-	-			
120	2019	PW- Surface Water & Sewers	Annual Vehicle Replacement Schedule	Replacement	Must Do	511,374	-	169,680	341,694	(0)	4,155,286	Varies	-	-			
121	2019	PW-Transportation Maintenance & Repair	Annual Vehicle Replacement Schedule	Replacement	Must Do	183,105	-	-	158,799	24,306	2,708,868	Varies	-	-			
122	2019	PW-Transportation Maintenance & Repair	Annual Vehicle Replacement Schedule	Replacement	Must Do	510,737	-	49,197	461,540	(0)	4,942,322	Varies	-	-			
123	2019	PW-Transportation Maintenance & Repair	Annual Vehicle Replacement Schedule	Replacement	Must Do	1,225,789	-	-	1,065,185	160,604	11,702,481	Varies	-	-			
124	2019	PW- Transportation Engineering & Design	Annual Vehicle Replacement Schedule	Replacement	Must Do	69,929	-	-	52,983	16,946	625,083	Varies	-	-			
125	2019	PW-Traffic	Annual Vehicle Replacement Schedule	Replacement	Must Do	312,184	-	-	274,322	37,862	1,979,261	Varies	-	-			
126	2019	PW-Water	Annual Vehicle Replacement Schedule	Replacement	Must Do	558,679	-	(44,965)	603,644	0	2,581,090	Varies	-	-			
127	2019	Fleet-Regulatory Services	Annual Vehicle Replacement Schedule	Replacement	Must Do	297,706	-	-	221,644	76,062	1,555,654	Varies	-	-			
128	2019	PW Solid Waste & Recycling	Replace the Solid Waste Information System (SWIS).	Replacement	Must Do	-	-	-	-	-	1,000,000	TBD	-	-			
129	2019	PW Fleet Services Division	Fuel Dispenser Upgrade	Replacement	Must Do	50,000	-	-	-	50,000	200,000	-	-	-			
130	2019	PW Fleet Services Division	Upgrade M5 (AssetWorks Fleet Management System) to SQL	Other	Must Do	-	-	-	-	-	65,000	-	-	-			
131	2019	PW Fleet Services Division	Develop an interface to and from M5 and HRIS	Upgrade	High	-	-	-	-	-	50,000	Varies	-	-			
132	2019	PW Fleet Services Division	PW Fleet Dispatch System	Addition	High	-	-	-	-	-	40,000	Varies	4,000	-			
133	2019	PW Fleet Services Division	Develop a capability to report from M5 using COGNOS	Other	Must Do	-	-	-	-	-	30,000	-	-	-			
134	2019	PW Planning & Design	Upgrade of Bentley Engineering Project Design Suite	Replacement	High	-	-	-	-	-	200,000	5	-	-			
135	2019	Fleet-Solid Waste and Recycling	Replace Vehicle	Replacement	High	490,782	-	490,782	-	-	6,568,031	Varies	-	-			
136	2019	PW_ Sanitary Sewer	Annual Capital program	Other	Must Do	67,492	-	67,492	-	-	337,979	-	-	-			
137	2019	PW_ Stormwater	Annual Capital program	Other	Must Do	49,944	-	49,944	-	-	250,104	-	-	-			
138	2019	PW-Traffic & Parking Services (Ramps)	Parking system ramps and their systems	Renovation	Medium	2,600,000	-	2,600,000	-	-	12,650,000	Varies	-	-			
139	2019	PW- Water	Annual Capital program	Other	Must Do	1,050,000	-	1,050,000	-	-	5,250,000	-	-	-			
140	2019	PW Trans. Engineering & Design	Reconfig layout of 2nd & 3rd floors/City of Lakes	Renovation	Medium	-	-	-	-	-	500,000	-	-	-			
141	2019	Regulatory Services	Office space and surgical suite at MACC	Renovation	High	-	-	-	-	-	1,075,000	15	-	-			
142	2019	Regulatory Services	Bird and small animal housing	Upgrade	High	-	-	-	-	-	27,000	15	-	-			
143	2019	Regulatory Services	Electronic Chalking Software and Hardware	Addition	High	-	-	-	-	-	50,000	8	-	-			
144	2019	Regulatory Services	MACC tablets	Replacement	Medium	-	-	-	-	-	15,000	4	-	-			
145	2019	Regulatory Services	River Road facility SMART boards	Addition	Medium	-	-	-	-	-	36,000	8	-	-			
	2019 Total					**24,021,639**	**-**	**4,432,130**	**14,817,823**	**4,771,687**	**109,472,509**		**1,519,511**	**6,000,000**			

Schedule 7
2017 - 2021 CAPITAL ASSET REQUEST SYSTEM (CARS) - SUMMARY OF ANNUAL REQUESTS (BY YEAR-BY DEPARTMENT)

Requests

PAGE	YEAR	DEPARTMENT	PROJECT TITLE	PROJECT TYPE	PRIORITY	ANNUAL COST	GRANT FUNDING	UTILITY ENTERPRISE	SPEC REV/ FUND BAL	GENERAL FUND	FIVE YEAR COST	USEFUL LIFE	ANNUAL OPERATING COST	EXTERNAL FUNDING SOURCE	RECOMMEND TOTAL AMOUNT	TOTAL OTHER FUNDING	RECOMMEND GEN FUND AMOUNT
	2020 Section																
16	2020	911	911 Training & EOC Remodel	Renovation	High	-	-	-	-	-	194,665	20	-	-			
17	2020	911	Recording system for NG911 phone and radio	Replacement	High	-	-	-	-	-	500,000	10	-	-			
18	2020	911	Replace 911 Workstation Furniture	Replacement	Must Do	-	-	-	-	-	540,000	15	-	-			
19	2020	Assessor	Technology System: Property Records and CAMA system	Replacement	Must Do	-	-	-	-	-	1,200,000	10	-	-			
20	2020	Office of the City Clerk	Centralized Public Data Request Management System	Addition	High	30,000	-	-	-	30,000	220,000	5	30,000	-			
21	2020	Office of the City Clerk	Data Review and Redaction System	Addition	High	20,000	-	-	-	20,000	180,000	5	10,000	-			
22	2020	Office of the City Clerk	Physical Records Asset Management System	Replacement	Medium	20,000	-	-	-	20,000	160,000	10	20,000	-			
23	2020	Office of the City Clerk	In-House Production Imaging System	Addition	Medium	-	-	-	-	-	80,000	5	-	-			
24	2020	Office of the City Clerk	Sustaining Precinct Additions	Addition	High	54,600	-	-	-	54,600	273,000	-	54,600	-			
25	2020	Office of the City Clerk	Voting Booths	Replacement	High	40,000	-	-	-	40,000	200,000	20	40,000	-			
26	2020	Office of the City Clerk	Election Management System (EMS)	Replacement	High	23,111	-	-	-	23,111	115,555	10	23,111	-			
27	2020	Office of the City Clerk	Constituent Relationship Management Software	Replacement	High	30,000	-	-	-	30,000	210,000	5	30,000	-			
28	2020	Office of the City Clerk	Legislative Management System (LIMS), ongoing costs	Other	High	71,800	-	-	-	71,800	502,692	5	-	-			
29	2020	Civil Rights	Contract Compliance Management System Software	Addition	High	45,000	-	-	-	45,000	890,000	-	-	-			
30	2020	Civil Rights	Space Allocation	Other	High	-	-	-	-	-	8,200	-	-	-			
31	2020	Communications	Production equipment: switcher	Replacement	Must Do	-	-	-	-	-	50,000	10	-	-			
32	2020	Communications	Council Chambers equipment: lighting & chambers monitor	Replacement	Must Do	-	-	-	-	-	35,000	5	-	-			
33	2020	Communications	audio recording & asset management	Addition	High	-	-	-	-	-	36,000	8	-	-			
34	2020	Communications	Computer editing hardware, software and storage	Replacement	Medium	-	-	-	-	-	60,000	5	-	-			
35	2020	Communications	HD camera and gear	Replacement	Medium	15,000	-	-	-	15,000	15,000	800 hrs	-	-			
36	2020	Comm Planning/Econ Development	Qmatic -- Development Review	Replacement	Must Do	23,106	-	-	-	23,106	227,050	8	12,000	-			
37	2020	Comm Planning/Econ Development	Management Information Network System (MINS) - CPED	Replacement	Must Do	160,000	-	-	-	160,000	4,998,443	5	150,000	-			
38	2020	Comm Planning/Econ Development	Cell Phone Upgrade -- Construction Code Services	Replacement	High	-	-	-	-	-	15,000	5	-	-			
39	2020	Emergency Management	OEM Share of Technology at Strategic Information Ctr	Replacement	Must Do	3,000	-	-	-	3,000	92,000	Varies	-	-			
40	2020	Emergency Management	Dowtown Warning Sirens	Addition	High	-	-	-	-	-	500,000	50	-	200,000			
41	2020	Finance & Property Servcies	Upgrade Utility Billing System	Upgrade	Must Do	-	-	-	-	-	800,000	5+	-	-			
42	2020	Finance & Property Servcies	AED Life Safety Systems	Replacement	High	-	-	-	-	-	60,000	10	-	-			
43	2020	Finance & Property Servcies	Video Management System	Replacement	Medium	-	-	-	-	-	185,000	8	-	-			
44	2020	Finance & Property Servcies	Traka Key Management System	Addition	Medium	-	-	-	-	-	100,000	12	-	-			
45	2020	Finance & Property Servcies	Access Management System	Replacement	Medium	-	-	-	-	-	45,000	12	-	-			
46	2020	Finance & Property Services	Aperture software replacement	Replacement	Medium	-	-	-	-	-	260,193	-	16,380	-			
47	2020	Fire	Personal Protective Equipment	Replacement	High	110,000	-	-	-	110,000	550,000	Varies	-	-			
48	2020	Fire	Fire Hose	Replacement	Medium	21,000	-	-	-	21,000	105,000	Varies	-	-			
49	2020	Fire	Mattresses and furniture for all of the fire stations	Replacement	Medium	15,000	-	-	-	15,000	60,000	10	-	-			
50	2020	Fire	Thermal Imagers	Replacement	Medium	22,500	-	-	-	22,500	90,000	Varies	-	-			
51	2020	Fire	Jaws of Life	Replacement	Medium	-	-	-	-	-	35,000	10	-	-			
52	2020	Fire	Hazardous materials equipment & gas detection monitors	Replacement	Medium	20,000	-	-	-	20,000	80,000	5	-	-			
53	2020	Fire	Mobile Data Computers	Replacement	High	-	-	-	-	-	270,000	Varies	7,500	-			
54	2020	Fire	Projectors at the EOTF in rooms 121, 123, 126	Replacement	Medium	2,000	-	-	-	2,000	96,000	5	-	-			
55	2020	Human Resources	HR Applicant Testing Integration (Criticall and NeoGov)	Other	High	10,381	-	-	-	10,381	50,437	-	10,000	-			
56	2020	Human Resources	Annual license fees for onboarding system software	Addition	High	57,964	-	-	-	57,964	221,920	5	51,500	-			
57	2020	Human Resources	Annual license fees for succession planning software	Addition	High	144,909	-	-	-	144,909	554,801	5	128,750	-			
58	2020	Information Technology	Application Security Testing	Addition	Must Do	-	-	-	-	-	200,000	Ongoing	50,000	-			
59	2020	Information Technology	Enterprise Content Management System	Replacement	Must Do	100,000	-	-	-	100,000	1,700,000	5+	150,000	-			
60	2020	Information Technology	Enterprise Address Data	Addition	Must Do	-	-	-	-	-	50,000	5+	5,000	-			
61	2020	Information Technology	Smart Building Datasets	Upgrade	Must Do	-	-	-	-	-	75,000	5+	-	-			
62	2020	Information Technology	Basic ADA Tools	Addition	Must Do	10,000	-	-	-	10,000	100,000	5	10,000	-			
63	2020	Information Technology	Technology Tool Refresh Fund	Addition	Must Do	50,000	-	-	-	50,000	250,000	5	-	-			

Schedule 7
2017 - 2021 CAPITAL ASSET REQUEST SYSTEM (CARS) - SUMMARY OF ANNUAL REQUESTS (BY YEAR-BY DEPARTMENT)

Requests

PAGE	YEAR	DEPARTMENT	PROJECT TITLE	PROJECT TYPE	PRIORITY	ANNUAL COST	GRANT FUNDING	UTILITY ENTERPRISE	SPEC REV/ FUND BAL	GENERAL FUND	FIVE YEAR COST	USEFUL LIFE	ANNUAL OPERATING COST	EXTERNAL FUNDING SOURCE	RECOMMEND TOTAL AMOUNT	TOTAL OTHER FUNDING	RECOMMEND GEN FUND AMOUNT
64	2020	Information Technology	GIS Professional Services	Other	Must Do	25,000	-	-	-	25,000	125,000	5	-	-			
65	2020	Information Technology	Enterprise Aerial Photographs	Addition	Must Do	-	-	-	-	-	50,000	Ongoing	-	-			
66	2020	MPD	Mobile Data Computers	Replacement	Must Do	280,000	-	-	-	280,000	1,260,000	8	-	-			
67	2020	MPD	NetMotion	Replacement	Must Do	-	-	-	-	-	30,000	3	-	-			
68	2020	MPD-Training	Hamilton (training) Computer Lab	Addition	Must Do	-	-	-	-	-	300,000	5	-	-			
69	2020	MPD	In Squad Video	Replacement	Must Do	-	-	-	-	-	620,000	6	-	-			
70	2020	MPD	CJIS Compliance	Replacement	Must Do	-	-	-	-	-	25,000	3	10,000	-			
71	2020	MPD-Strategic Info Center	Milestone Public Safety Camera System	Addition	Must Do	112,500	-	-	-	112,500	675,000	Varies	-	-			
72	2020	MPD	License Plate Recognition System	Replacement	Medium	10,000	-	-	-	10,000	170,000	6	-	-			
73	2020	MPD-Strategic Info Center	MPD share of technology at Strategic Information Ctr	Replacement	Must Do	217,500	-	-	-	217,500	662,000	Varies	-	-			
74	2020	Police	Tactical ballistic vests with rifle plates	Replacement	Must Do	-	-	-	-	-	162,000	5	-	-			
75	2020	Police	Tactical ballistic helmets	Replacement	Must Do	-	-	-	-	-	60,000	5	-	-			
76	2020	MPD Pre-service Training	PortaCount Gas Mask Fit testing/calibration equipment	Replacement	Must Do	17,010	-	-	-	17,010	80,212	5	5,670	-			
77	2020	MPD	Bomb Squad dismountable X-ray sytem	Addition	High	-	-	-	-	-	160,000	15	500	-			
78	2020	Police	Level 3 ballistic bunker	Replacement	High	-	-	-	-	-	9,000	5	-	-			
79	2020	Police	SWAT negotiator throw phone	Upgrade	High	-	-	-	-	-	27,000	10	-	-			
80	2020	Police	Suppressors (M4 and AI rifles)	Addition	High	-	-	-	-	-	79,200	5	-	-			
81	2020	Police	Ballistic blanket	Replacement	High	-	-	-	-	-	9,000	5	-	-			
82	2020	Police	Level 4 ballistic bunker on wheels	Addition	High	-	-	-	-	-	9,000	5	-	-			
83	2020	MPD - Crime Lab Unit	Advanced Cell Phone Forensic Data Extraction (Chip-Off)	Addition	High	-	-	-	-	-	26,000	5	-	-			
84	2020	MPD-Crime Lab Unit (Field Ops)	Cyanoacrylate Fuming Chamber	Replacement	High	-	-	-	-	-	20,000	12	-	-			
85	2020	MPD - Traffic Investigation	Leica Robotic Total Station	Replacement	High	500	-	-	-	500	37,000	10	500	-			
86	2020	Police - Property and Evidence	Security lockers	Addition	High	-	-	-	-	-	24,000	25	-	-			
87	2020	Police - Property and Evidence	Walk-in refrigeration and freezer units	Replacement	High	-	-	-	-	-	40,000	20	-	-			
88	2020	MPD - Crime Lab Unit	3D Laser Scanner (software and hardware)	Addition	Medium	-	-	-	-	-	90,000	10	-	-			
89	2020	MPD-Strategic Info Center	Camera Trailers	Replacement	Medium	40,000	-	-	-	40,000	100,000	8	-	-			
90	2020	Police	PEQ15 IR Illuminator	Addition	Medium	-	-	-	-	-	39,000	10	-	-			
91	2020	MPD	Windscribe Digital Dictation System	Replacement	Medium	15,000	-	-	-	15,000	85,000	4	-	-			
92	2020	MPD	Digital Image Management System (DIMS)	Replacement	Medium	-	-	-	-	-	40,000	4	-	-			
93	2020	MPD- Investigations	Cell phones with data plan for all investigators	Addition	Medium	77,400	-	-	-	77,400	314,600	5	-	-			
94	2020	MPD - Crime Lab Unit	Rimage Disc Publishing System	Replacement	Medium	-	-	-	-	-	13,000	7	-	-			
95	2020	MPD - Crime Lab Unit	Forensic Processing Computer System	Replacement	Low	-	-	-	-	-	26,400	3	-	-			
96	2020	MPD-Crime Lab Unit	Computer Server	Addition	Medium	-	-	-	-	-	12,500	5	-	-			
97	2020	MPD - Crime Lab Unit	Rimage Disc Publishing System	Replacement	Medium	-	-	-	-	-	35,000	7	-	-			
98	2020	MPD - Crime Lab Unit	Forensic Comparison Microscope - Firearms	Replacement	Medium	-	-	-	-	-	75,000	20	-	-			
99	2020	MPD	Mobile Squad Printers	Replacement	Medium	9,000	-	-	-	9,000	27,000	5	-	-			
100	2020	MPD	Advance Public Safety Citation Writer (APS)	Replacement	Medium	60,000	-	-	-	60,000	120,000	4	-	-			
101	2020	MPD	Bomb Squad Robot	Addition	Medium	-	-	-	-	-	277,000	10	-	-			
102	2020	MPD	Bomb Squad TCV	Upgrade	Low	-	-	-	-	-	175,000	20	-	-			
103	2020	Police	Thermal Scope	Addition	Medium	-	-	-	-	-	12,000	10	-	-			
104	2020	Police	Range - R	Addition	Medium	-	-	-	-	-	9,000	10	-	-			
105	2020	Police	Invisio communications	Addition	Medium	-	-	-	-	-	38,000	10	-	-			
106	2020	MPD - Crime Lab Unit	High End Video Processing Computer System	Replacement	Low	-	-	-	-	-	6,000	3	-	-			
107	2020	MPD	Police Information Management System	Replacement	Must Do	-	-	-	-	-	1,300,000	10	700,000	5,800,000			
108	2020	PW Fleet Services Division	deficit funding repay what was “borrowed”	Replacement	Must Do	-	-	-	-	-	100,000	-	-	-			
109	2020	Fleet-Information Technology	Annual Vehicle Replacement Schedule	Other	Must Do	30,000	-	-	26,823	3,177	54,848	-	-	-			
110	2020	Fleet-Comm Planning/Econ Development	Annual Vehicle Replacement Schedule	Replacement	Must Do	956,666	-	-	861,179	95,487	1,709,327	Varies	-	-			
111	2020	Fleet-Emergency Management	Annual Vehicle Replacement Schedule	Replacement	Must Do	38,234	-	-	33,818	4,416	102,866	Varies	-	-			
112	2020	Fleet-Finance & Property Svcs	Annual Vehicle Replacement Schedule	Replacement	Must Do	72,799	-	-	66,477	6,322	354,026	Varies	-	-			
113	2020	Fleet-Fire	Annual Vehicle Replacement Schedule	Replacement	Must Do	76,237	-	-	67,485	8,752	12,346,098	Varies	-	-			

Schedule 7
2017 - 2021 CAPITAL ASSET REQUEST SYSTEM (CARS) - SUMMARY OF ANNUAL REQUESTS (BY YEAR-BY DEPARTMENT)

Requests

PAGE	YEAR	DEPARTMENT	PROJECT TITLE	PROJECT TYPE	PRIORITY	ANNUAL COST	GRANT FUNDING	UTILITY ENTERPRISE	SPEC REV/ FUND BAL	GENERAL FUND	FIVE YEAR COST	USEFUL LIFE	ANNUAL OPERATING COST	EXTERNAL FUNDING SOURCE	RECOMMEND TOTAL AMOUNT	TOTAL OTHER FUNDING	RECOMMEND GEN FUND AMOUNT
114	2020	Fleet-Minneapolis Health	Annual Vehicle Replacement Schedule	Replacement	Must Do	145,083	-	-	130,468	14,615	293,237	Varies	-	-			
115	2020	Fleet-M.B.C. Building Commission	Annual Vehicle Replacement Schedule	Replacement	Must Do	-	-	-	-	-	18,310	Varies	-	-			
116	2020	Fleet-MPD	Annual Vehicle Replacement Schedule	Replacement	Must Do	1,319,622	-	-	1,224,761	94,861	9,459,601	Varies	-	-			
117	2020	PW- Fleet Services Division	Annual Vehicle Replacement Schedule	Replacement	Must Do	120,000	-	-	91,264	28,736	938,347	Varies	-	-			
118	2020	PW-Fleet Svc Task Unit Equipment	Annual Vehicle Replacement Schedule	Replacement	Must Do	161,000	-	-	163,711	(2,711)	783,051	Varies	-	-			
119	2020	PW-Safety	Annual Vehicle Replacement Schedule	Replacement	Must Do	-	-	-	-	-	23,771	Varies	-	-			
120	2020	PW- Surface Water & Sewers	Annual Vehicle Replacement Schedule	Replacement	Must Do	942,050	-	179,131	762,919	(0)	4,155,286	Varies	-	-			
121	2020	PW-Transportation Maintenance & Repair	Annual Vehicle Replacement Schedule	Replacement	Must Do	933,441	-	-	787,505	145,936	2,708,868	Varies	-	-			
122	2020	PW-Transportation Maintenance & Repair	Annual Vehicle Replacement Schedule	Replacement	Must Do	2,007,698	-	327,050	1,680,648	0	4,942,322	Varies	-	-			
123	2020	PW-Transportation Maintenance & Repair	Annual Vehicle Replacement Schedule	Replacement	Must Do	2,852,209	-	-	2,474,934	377,275	11,702,481	Varies	-	-			
124	2020	PW- Transportation Engineering & Design	Annual Vehicle Replacement Schedule	Replacement	Must Do	75,500	-	-	64,586	10,914	625,083	Varies	-	-			
125	2020	PW-Traffic	Annual Vehicle Replacement Schedule	Replacement	Must Do	440,338	-	-	387,958	52,380	1,979,261	Varies	-	-			
126	2020	PW-Water	Annual Vehicle Replacement Schedule	Replacement	Must Do	906,595	-	138,452	768,143	(0)	2,581,090	Varies	-	-			
127	2020	Fleet-Regulatory Services	Annual Vehicle Replacement Schedule	Replacement	Must Do	748,915	-	-	674,305	74,610	1,555,654	Varies	-	-			
128	2020	PW Solid Waste & Recycling	Replace the Solid Waste Information System (SWIS).	Replacement	Must Do	-	-	-	-	-	1,000,000	TBD	-	-			
129	2020	PW Fleet Services Division	Fuel Dispenser Upgrade	Replacement	Must Do	50,000	-	-	-	50,000	200,000	-	-	-			
130	2020	PW Fleet Services Division	Upgrade M5 (AssetWorks Fleet Management System) to SQL	Other	Must Do	-	-	-	-	-	65,000	-	-	-			
131	2020	PW Fleet Services Division	Develop an interface to and from M5 and HRIS	Upgrade	High	-	-	-	-	-	50,000	Varies	-	-			
132	2020	PW Fleet Services Division	PW Fleet Dispatch System	Addition	High	-	-	-	-	-	40,000	Varies	4,000	-			
133	2020	PW Fleet Services Division	Develop a capability to report from M5 using COGNOS	Other	Must Do	-	-	-	-	-	30,000	-	-	-			
134	2020	PW Planning & Design	Upgrade of Bentley Engineering Project Design Suite	Replacement	High	-	-	-	-	-	200,000	5	-	-			
135	2020	Fleet-Solid Waste and Recycling	Replace Vehicle	Replacement	High	1,570,773	-	1,570,773	-	-	6,568,031	Varies	-	-			
136	2020	PW_ Sanitary Sewer	Annual Capital program	Other	Must Do	70,192	-	70,192	-	-	337,979	-	-	-			
137	2020	PW_ Stormwater	Annual Capital program	Other	Must Do	51,942	-	51,942	-	-	250,104	-	-	-			
138	2020	PW-Traffic & Parking Services (Ramps)	Parking system ramps and their systems	Renovation	Medium	2,400,000	-	2,400,000	-	-	12,650,000	Varies	-	-			
139	2020	PW- Water	Annual Capital program	Other	Must Do	1,050,000	-	1,050,000	-	-	5,250,000	-	-	-			
140	2020	PW Trans. Engineering & Design	Reconfig layout of 2nd & 3rd floors/City of Lakes	Renovation	Medium	-	-	-	-	-	500,000	-	-	-			
141	2020	Regulatory Services	Office space and surgical suite at MACC	Renovation	High	-	-	-	-	-	1,075,000	15	-	-			
142	2020	Regulatory Services	Bird and small animal housing	Upgrade	High	-	-	-	-	-	27,000	15	-	-			
143	2020	Regulatory Services	Electronic Chalking Software and Hardware	Addition	High	-	-	-	-	-	50,000	8	-	-			
144	2020	Regulatory Services	MACC tablets	Replacement	Medium	-	-	-	-	-	15,000	4	-	-			
145	2020	Regulatory Services	River Road facility SMART boards	Addition	Medium	-	-	-	-	-	36,000	8	-	-			
		2020 Total				**18,982,575**	**-**	**5,787,540**	**10,266,984**	**2,928,051**	**109,472,509**		**1,519,511**	**6,000,000**			

Schedule 7
2017 - 2021 CAPITAL ASSET REQUEST SYSTEM (CARS) - SUMMARY OF ANNUAL REQUESTS (BY YEAR-BY DEPARTMENT)

Requests

PAGE	YEAR	DEPARTMENT	PROJECT TITLE	PROJECT TYPE	PRIORITY	ANNUAL COST	GRANT FUNDING	UTILITY ENTERPRISE	SPEC REV/ FUND BAL	GENERAL FUND	FIVE YEAR COST	USEFUL LIFE	ANNUAL OPERATING COST	EXTERNAL FUNDING SOURCE	RECOMMEND TOTAL AMOUNT	TOTAL OTHER FUNDING	RECOMMEND GEN FUND AMOUNT
	2021 Section																
16	2021	911	911 Training & EOC Remodel	Renovation	High	-	-	-	-	-	194,665	20	-	-			
17	2021	911	Recording system for NG911 phone and radio	Replacement	High	-	-	-	-	-	500,000	10	-	-			
18	2021	911	Replace 911 Workstation Furniture	Replacement	Must Do	-	-	-	-	-	540,000	15	-	-			
19	2021	Assessor	Technology System: Property Records and CAMA system	Replacement	Must Do	-	-	-	-	-	1,200,000	10	-	-			
20	2021	Office of the City Clerk	Centralized Public Data Request Management System	Addition	High	30,000	-	-	-	30,000	220,000	5	30,000	-			
21	2021	Office of the City Clerk	Data Review and Redaction System	Addition	High	20,000	-	-	-	20,000	180,000	5	10,000	-			
22	2021	Office of the City Clerk	Physical Records Asset Management System	Replacement	Medium	20,000	-	-	-	20,000	160,000	10	20,000	-			
23	2021	Office of the City Clerk	In-House Production Imaging System	Addition	Medium	-	-	-	-	-	80,000	5	-	-			
24	2021	Office of the City Clerk	Sustaining Precinct Additions	Addition	High	54,600	-	-	-	54,600	273,000	-	54,600	-			
25	2021	Office of the City Clerk	Voting Booths	Replacement	High	40,000	-	-	-	40,000	200,000	20	40,000	-			
26	2021	Office of the City Clerk	Election Management System (EMS)	Replacement	High	23,111	-	-	-	23,111	115,555	10	23,111	-			
27	2021	Office of the City Clerk	Constituent Relationship Management Software	Replacement	High	30,000	-	-	-	30,000	210,000	5	30,000	-			
28	2021	Office of the City Clerk	Legislative Management System (LIMS), ongoing costs	Other	High	61,800	-	-	-	61,800	502,692	5	-	-			
29	2021	Civil Rights	Contract Compliance Management System Software	Addition	High	-	-	-	-	-	890,000	-	-	-			
30	2021	Civil Rights	Space Allocation	Other	High	-	-	-	-	-	8,200	-	-	-			
31	2021	Communications	Production equipment: switcher	Replacement	Must Do	-	-	-	-	-	50,000	10	-	-			
32	2021	Communications	Council Chambers equipment: lighting & chambers monitor	Replacement	Must Do	-	-	-	-	-	35,000	5	-	-			
33	2021	Communications	audio recording & asset management	Addition	High	-	-	-	-	-	36,000	8	-	-			
34	2021	Communications	Computer editing hardware, software and storage	Replacement	Medium	-	-	-	-	-	60,000	5	-	-			
35	2021	Communications	HD camera and gear	Replacement	Medium	-	-	-	-	-	15,000	800 hrs	-	-			
36	2021	Comm Planning/Econ Development	Qmatic -- Development Review	Replacement	Must Do	-	-	-	-	-	227,050	8	12,000	-			
37	2021	Comm Planning/Econ Development	Management Information Network System (MINS) - CPED	Replacement	Must Do	145,000	-	-	-	145,000	4,998,443	5	150,000	-			
38	2021	Comm Planning/Econ Development	Cell Phone Upgrade -- Construction Code Services	Replacement	High	-	-	-	-	-	15,000	5	-	-			
39	2021	Emergency Management	OEM Share of Technology at Strategic Information Ctr	Replacement	Must Do	16,500	-	-	-	16,500	92,000	Varies	-	-			
40	2021	Emergency Management	Dowtown Warning Sirens	Addition	High	-	-	-	-	-	500,000	50	-	200,000			
41	2021	Finance & Property Servcies	Upgrade Utility Billing System	Upgrade	Must Do	-	-	-	-	-	800,000	5+	-	-			
42	2021	Finance & Property Servcies	AED Life Safety Systems	Replacement	High	-	-	-	-	-	60,000	10	-	-			
43	2021	Finance & Property Servcies	Video Management System	Replacement	Medium	-	-	-	-	-	185,000	8	-	-			
44	2021	Finance & Property Servcies	Traka Key Management System	Addition	Medium	-	-	-	-	-	100,000	12	-	-			
45	2021	Finance & Property Servcies	Access Management System	Replacement	Medium	-	-	-	-	-	45,000	12	-	-			
46	2021	Finance & Property Services	Aperture software replacement	Replacement	Medium	-	-	-	-	-	260,193	-	16,380	-			
47	2021	Fire	Personal Protective Equipment	Replacement	High	110,000	-	-	-	110,000	550,000	Varies	-	-			
48	2021	Fire	Fire Hose	Replacement	Medium	21,000	-	-	-	21,000	105,000	Varies	-	-			
49	2021	Fire	Mattresses and furniture for all of the fire stations	Replacement	Medium	15,000	-	-	-	15,000	60,000	10	-	-			
50	2021	Fire	Thermal Imagers	Replacement	Medium	22,500	-	-	-	22,500	90,000	Varies	-	-			
51	2021	Fire	Jaws of Life	Replacement	Medium	-	-	-	-	-	35,000	10	-	-			
52	2021	Fire	Hazardous materials equipment & gas detection monitors	Replacement	Medium	20,000	-	-	-	20,000	80,000	5	-	-			
53	2021	Fire	Mobile Data Computers	Replacement	High	-	-	-	-	-	270,000	Varies	7,500	-			
54	2021	Fire	Projectors at the EOTF in rooms 121, 123, 126	Replacement	Medium	20,000	-	-	-	20,000	96,000	5	-	-			
55	2021	Human Resources	HR Applicant Testing Integration (Criticall and NeoGov)	Other	High	10,692	-	-	-	10,692	50,437	-	10,000	-			
56	2021	Human Resources	Annual license fees for onboarding system software	Addition	High	-	-	-	-	-	221,920	5	51,500	-			
57	2021	Human Resources	Annual license fees for succession planning software	Addition	High	-	-	-	-	-	554,801	5	128,750	-			
58	2021	Information Technology	Application Security Testing	Addition	Must Do	-	-	-	-	-	200,000	Ongoing	50,000	-			
59	2021	Information Technology	Enterprise Content Management System	Replacement	Must Do	-	-	-	-	-	1,700,000	5+	150,000	-			
60	2021	Information Technology	Enterprise Address Data	Addition	Must Do	-	-	-	-	-	50,000	5+	5,000	-			
61	2021	Information Technology	Smart Building Datasets	Upgrade	Must Do	-	-	-	-	-	75,000	5+	-	-			
62	2021	Information Technology	Basic ADA Tools	Addition	Must Do	10,000	-	-	-	10,000	100,000	5	10,000	-			
63	2021	Information Technology	Technology Tool Refresh Fund	Addition	Must Do	50,000	-	-	-	50,000	250,000	5	-	-			
64	2021	Information Technology	GIS Professional Services	Other	Must Do	25,000	-	-	-	25,000	125,000	5	-	-			

Schedule 7
2017 - 2021 CAPITAL ASSET REQUEST SYSTEM (CARS) - SUMMARY OF ANNUAL REQUESTS (BY YEAR-BY DEPARTMENT)

Requests

PAGE	YEAR	DEPARTMENT	PROJECT TITLE	PROJECT TYPE	PRIORITY	ANNUAL COST	GRANT FUNDING	UTILITY ENTERPRISE	SPEC REV/ FUND BAL	GENERAL FUND	FIVE YEAR COST	USEFUL LIFE	ANNUAL OPERATING COST	EXTERNAL FUNDING SOURCE	RECOMMEND TOTAL AMOUNT	TOTAL OTHER FUNDING	RECOMMEND GEN FUND AMOUNT
65	2021	Information Technology	Enterprise Aerial Photographs	Addition	Must Do	-	-	-	-	-	50,000	Ongoing	-	-			
66	2021	MPD	Mobile Data Computers	Replacement	Must Do	-	-	-	-	-	1,260,000	8	-	-			
67	2021	MPD	NetMotion	Replacement	Must Do	-	-	-	-	-	30,000	3	-	-			
68	2021	MPD-Training	Hamilton (training) Computer Lab	Addition	Must Do	-	-	-	-	-	300,000	5	-	-			
69	2021	MPD	In Squad Video	Replacement	Must Do	-	-	-	-	-	620,000	6	-	-			
70	2021	MPD	CJIS Compliance	Replacement	Must Do	-	-	-	-	-	25,000	3	10,000	-			
71	2021	MPD-Strategic Info Center	Milestone Public Safety Camera System	Addition	Must Do	-	-	-	-	-	675,000	Varies	-	-			
72	2021	MPD	License Plate Recognition System	Replacement	Medium	10,000	-	-	-	10,000	170,000	6	-	-			
73	2021	MPD-Strategic Info Center	MPD share of technology at Strategic Information Ctr	Replacement	Must Do	21,000	-	-	-	21,000	662,000	Varies	-	-			
74	2021	Police	Tactical ballistic vests with rifle plates	Replacement	Must Do	-	-	-	-	-	162,000	5	-	-			
75	2021	Police	Tactical ballistic helmets	Replacement	Must Do	-	-	-	-	-	60,000	5	-	-			
76	2021	MPD Pre-service Training	PortaCount Gas Mask Fit testing/calibration equipment	Replacement	Must Do	-	-	-	-	-	80,212	5	5,670	-			
77	2021	MPD	Bomb Squad dismountable X-ray sytem	Addition	High	-	-	-	-	-	160,000	15	500	-			
78	2021	Police	Level 3 ballistic bunker	Replacement	High	-	-	-	-	-	9,000	5	-	-			
79	2021	Police	SWAT negotiator throw phone	Upgrade	High	-	-	-	-	-	27,000	10	-	-			
80	2021	Police	Suppressors (M4 and AI rifles)	Addition	High	-	-	-	-	-	79,200	5	-	-			
81	2021	Police	Ballistic blanket	Replacement	High	-	-	-	-	-	9,000	5	-	-			
82	2021	Police	Level 4 ballistic bunker on wheels	Addition	High	-	-	-	-	-	9,000	5	-	-			
83	2021	MPD - Crime Lab Unit	Advanced Cell Phone Forensic Data Extraction (Chip-Off)	Addition	High	-	-	-	-	-	26,000	5	-	-			
84	2021	MPD-Crime Lab Unit (Field Ops)	Cyanoacrylate Fuming Chamber	Replacement	High	-	-	-	-	-	20,000	12	-	-			
85	2021	MPD - Traffic Investigation	Leica Robotic Total Station	Replacement	High	500	-	-	-	500	37,000	10	500	-			
86	2021	Police - Property and Evidence	Security lockers	Addition	High	-	-	-	-	-	24,000	25	-	-			
87	2021	Police - Property and Evidence	Walk-in refrigeration and freezer units	Replacement	High	-	-	-	-	-	40,000	20	-	-			
88	2021	MPD - Crime Lab Unit	3D Laser Scanner (software and hardware)	Addition	Medium	-	-	-	-	-	90,000	10	-	-			
89	2021	MPD-Strategic Info Center	Camera Trailers	Replacement	Medium	-	-	-	-	-	100,000	8	-	-			
90	2021	Police	PEQ15 IR Illuminator	Addition	Medium	-	-	-	-	-	39,000	10	-	-			
91	2021	MPD	Windscribe Digital Dictation System	Replacement	Medium	-	-	-	-	-	85,000	4	-	-			
92	2021	MPD	Digital Image Management System (DIMS)	Replacement	Medium	-	-	-	-	-	40,000	4	-	-			
93	2021	MPD- Investigations	Cell phones with data plan for all investigators	Addition	Medium	-	-	-	-	-	314,600	5	-	-			
94	2021	MPD - Crime Lab Unit	Rimage Disc Publishing System	Replacement	Medium	-	-	-	-	-	13,000	7	-	-			
95	2021	MPD - Crime Lab Unit	Forensic Processing Computer System	Replacement	Low	8,800	-	-	-	8,800	26,400	3	-	-			
96	2021	MPD-Crime Lab Unit	Computer Server	Addition	Medium	-	-	-	-	-	12,500	5	-	-			
97	2021	MPD - Crime Lab Unit	Rimage Disc Publishing System	Replacement	Medium	-	-	-	-	-	35,000	7	-	-			
98	2021	MPD - Crime Lab Unit	Forensic Comparison Microscope - Firearms	Replacement	Medium	-	-	-	-	-	75,000	20	-	-			
99	2021	MPD	Mobile Squad Printers	Replacement	Medium	-	-	-	-	-	27,000	5	-	-			
100	2021	MPD	Advance Public Safety Citation Writer (APS)	Replacement	Medium	-	-	-	-	-	120,000	4	-	-			
101	2021	MPD	Bomb Squad Robot	Addition	Medium	-	-	-	-	-	277,000	10	-	-			
102	2021	MPD	Bomb Squad TCV	Upgrade	Low	-	-	-	-	-	175,000	20	-	-			
103	2021	Police	Thermal Scope	Addition	Medium	-	-	-	-	-	12,000	10	-	-			
104	2021	Police	Range - R	Addition	Medium	-	-	-	-	-	9,000	10	-	-			
105	2021	Police	Invisio communications	Addition	Medium	-	-	-	-	-	38,000	10	-	-			
106	2021	MPD - Crime Lab Unit	High End Video Processing Computer System	Replacement	Low	-	-	-	-	-	6,000	3	-	-			
107	2021	MPD	Police Information Management System	Replacement	Must Do	-	-	-	-	-	1,300,000	10	700,000	5,800,000			
108	2021	PW Fleet Services Division	deficit funding repay what was “borrowed”	Replacement	Must Do	-	-	-	-	-	100,000	-	-	-			
109	2021	Fleet-Information Technology	Annual Vehicle Replacement Schedule	Other	Must Do	-	-	-	-	-	54,848	-	-	-			
110	2021	Fleet-Comm Planning/Econ Development	Annual Vehicle Replacement Schedule	Replacement	Must Do	-	-	-	-	-	1,709,327	Varies	-	-			
111	2021	Fleet-Emergency Management	Annual Vehicle Replacement Schedule	Replacement	Must Do	-	-	-	-	-	102,866	Varies	-	-			
112	2021	Fleet-Finance & Property Svcs	Annual Vehicle Replacement Schedule	Replacement	Must Do	110,000	-	-	99,587	10,413	354,026	Varies	-	-			
113	2021	Fleet-Fire	Annual Vehicle Replacement Schedule	Replacement	Must Do	362,400	-	-	298,524	63,876	12,346,098	Varies	-	-			

Schedule 7
2017 - 2021 CAPITAL ASSET REQUEST SYSTEM (CARS) - SUMMARY OF ANNUAL REQUESTS (BY YEAR-BY DEPARTMENT)

Requests

PAGE	YEAR	DEPARTMENT	PROJECT TITLE	PROJECT TYPE	PRIORITY	ANNUAL COST	GRANT FUNDING	UTILITY ENTERPRISE	SPEC REV/ FUND BAL	GENERAL FUND	FIVE YEAR COST	USEFUL LIFE	ANNUAL OPERATING COST	EXTERNAL FUNDING SOURCE	RECOMMEND TOTAL AMOUNT	TOTAL OTHER FUNDING	RECOMMEND GEN FUND AMOUNT
114	2021	Fleet-Minneapolis Health	Annual Vehicle Replacement Schedule	Replacement	Must Do	-	-	-	-	-	293,237	Varies	-	-			
115	2021	Fleet-M.B.C. Building Commission	Annual Vehicle Replacement Schedule	Replacement	Must Do	-	-	-	-	-	18,310	Varies	-	-			
116	2021	Fleet-MPD	Annual Vehicle Replacement Schedule	Replacement	Must Do	2,501,977	-	-	2,445,213	56,764	9,459,601	Varies	-	-			
117	2021	PW- Fleet Services Division	Annual Vehicle Replacement Schedule	Replacement	Must Do	58,000	-	-	52,514	5,486	938,347	Varies	-	-			
118	2021	PW-Fleet Svc Task Unit Equipment	Annual Vehicle Replacement Schedule	Replacement	Must Do	-	-	-	-	-	783,051	Varies	-	-			
119	2021	PW-Safety	Annual Vehicle Replacement Schedule	Replacement	Must Do	-	-	-	-	-	23,771	Varies	-	-			
120	2021	PW- Surface Water & Sewers	Annual Vehicle Replacement Schedule	Replacement	Must Do	1,066,000	-	106,836	959,164	(0)	4,155,286	Varies	-	-			
121	2021	PW-Transportation Maintenance & Repair	Annual Vehicle Replacement Schedule	Replacement	Must Do	621,000	-	-	515,498	105,502	2,708,868	Varies	-	-			
122	2021	PW-Transportation Maintenance & Repair	Annual Vehicle Replacement Schedule	Replacement	Must Do	920,000	-	105,443	814,557	(0)	4,942,322	Varies	-	-			
123	2021	PW-Transportation Maintenance & Repair	Annual Vehicle Replacement Schedule	Replacement	Must Do	1,967,164	-	-	1,619,722	347,442	11,702,481	Varies	-	-			
124	2021	PW- Transportation Engineering & Design	Annual Vehicle Replacement Schedule	Replacement	Must Do	84,000	-	-	77,883	6,117	625,083	Varies	-	-			
125	2021	PW-Traffic	Annual Vehicle Replacement Schedule	Replacement	Must Do	120,000	-	-	110,873	9,127	1,979,261	Varies	-	-			
126	2021	PW-Water	Annual Vehicle Replacement Schedule	Replacement	Must Do	145,000	-	7,991	137,009	0	2,581,090	Varies	-	-			
127	2021	Fleet-Regulatory Services	Annual Vehicle Replacement Schedule	Replacement	Must Do	90,000	-	-	89,231	769	1,555,654	Varies	-	-			
128	2021	PW Solid Waste & Recycling	Replace the Solid Waste Information System (SWIS).	Replacement	Must Do	-	-	-	-	-	1,000,000	TBD	-	-			
129	2021	PW Fleet Services Division	Fuel Dispenser Upgrade	Replacement	Must Do	-	-	-	-	-	200,000	-	-	-			
130	2021	PW Fleet Services Division	Upgrade M5 (AssetWorks Fleet Management System) to SQL	Other	Must Do	-	-	-	-	-	65,000	-	-	-			
131	2021	PW Fleet Services Division	Develop an interface to and from M5 and HRIS	Upgrade	High	-	-	-	-	-	50,000	Varies	-	-			
132	2021	PW Fleet Services Division	PW Fleet Dispatch System	Addition	High	-	-	-	-	-	40,000	Varies	4,000	-			
133	2021	PW Fleet Services Division	Develop a capability to report from M5 using COGNOS	Other	Must Do	-	-	-	-	-	30,000	-	-	-			
134	2021	PW Planning & Design	Upgrade of Bentley Engineering Project Design Suite	Replacement	High	-	-	-	-	-	200,000	5	-	-			
135	2021	Fleet-Solid Waste and Recycling	Replace Vehicle	Replacement	High	1,371,859	-	1,371,859	-	-	6,568,031	Varies	-	-			
136	2021	PW_ Sanitary Sewer	Annual Capital program	Other	Must Do	72,999	-	72,999	-	-	337,979	-	-	-			
137	2021	PW_ Stormwater	Annual Capital program	Other	Must Do	54,019	-	54,019	-	-	250,104	-	-	-			
138	2021	PW-Traffic & Parking Services (Ramps)	Parking system ramps and their systems	Renovation	Medium	2,500,000	-	2,500,000	-	-	12,650,000	Varies	-	-			
139	2021	PW- Water	Annual Capital program	Other	Must Do	1,050,000	-	1,050,000	-	-	5,250,000	-	-	-			
140	2021	PW Trans. Engineering & Design	Reconfig layout of 2nd & 3rd floors/City of Lakes	Renovation	Medium	-	-	-	-	-	500,000	-	-	-			
141	2021	Regulatory Services	Office space and surgical suite at MACC	Renovation	High	-	-	-	-	-	1,075,000	15	-	-			
142	2021	Regulatory Services	Bird and small animal housing	Upgrade	High	-	-	-	-	-	27,000	15	-	-			
143	2021	Regulatory Services	Electronic Chalking Software and Hardware	Addition	High	-	-	-	-	-	50,000	8	-	-			
144	2021	Regulatory Services	MACC tablets	Replacement	Medium	-	-	-	-	-	15,000	4	-	-			
145	2021	Regulatory Services	River Road facility SMART boards	Addition	Medium	-	-	-	-	-	36,000	8	-	-			
		2021 Total				**13,879,921**	**-**	**5,269,147**	**7,219,776**	**1,390,999**	**109,472,509**		**1,519,511**	**6,000,000**			

Summary of Requests for all Years

Funding Source	2017	2018	2019	2020	2021	Total
Grant Funding	-	-	-	-	-	**-**
Utility Funding	6,382,113	5,994,933	4,432,130	5,787,540	5,269,147	**27,865,863**
Special Revenue	7,514,404	8,086,092	14,817,823	10,266,984	7,219,776	**47,905,079**
General Fund	15,287,987	9,318,744	4,771,687	2,928,051	1,390,999	**33,697,467**
Total Requests	**29,184,505**	**23,399,769**	**24,021,639**	**18,982,575**	**13,879,921**	**109,472,509**

Requests by Year and Type

Project Type	2017	2018	2019	2020	2021	Total
Renovation	3,119,665	3,800,000	2,600,000	2,400,000	2,500,000	14,419,665
Replacement	20,888,714	16,631,290	19,195,861	14,670,887	9,940,811	81,327,562
Addition	3,124,058	1,086,127	919,864	602,373	164,600	5,897,022
Other	1,473,068	1,307,352	1,305,915	1,309,315	1,274,510	6,670,160
Upgrade	579,000	575,000	-	-	-	1,154,000
Total Requests	**29,184,505**	**23,399,769**	**24,021,639**	**18,982,575**	**13,879,921**	**109,472,509**

SCHEDULE EIGHT
Interfund Transfer Expense

	14 Actual	15 Actual	2016 Budget	2017 Mayor's Recommended	Description (2017 transfers)
TRANSFER TO OTHER SPEC REV FDS	4,000		4,000	4,317	Transfer related to Centralized Leases Action
TRANSFER TO CONV CTR 01760	46,593,000	50,340,000	50,000,000	49,786,220	Local Taxes collected in the General Fund
			50,000		Sister City
TRANSFER TO EMPLOYEE RETIREMENT 01990	1,500,000	2,004,000	0	0	Pension Management Plan
TRANSFER TO CAPITAL 04100				5,500,000	Street Infrastructure and Neighborhood Park Funding Plan
	1,340,000	306,874	10,750,000	0	10th Ave Bridge, DTE Commons, and Development Infrastructure Program
TRANSFER TO EQUIPMENT 06110	1,288,580	1,595,603	2,385,750	1,958,030	Transfer related CARS
TRANSFER TO PROP SVCS 06200	646,206	818,727	279,322	300,260	Transfer related to Centralized Leases Action
				1,000,000	Downtown Campus
			520,000		Transfer related CARS
TRANSFER TO BUS INFO SVCS 06400	19,341,100	3,792,482	185,139	191,708	Includes transfers related to Centralized Leases Action
			1,430,000		Transfer related CARS
			50,000		Service Now Infrastructure Services
TRANSFER TO CITY SELF INS 06900	3,085,500	292,000	261,000	296,657	Transfer related to Centralized Leases Action
TRANSFER TO WATER 07400	27,000	25,000	24,000	24,511	Centralized Leases Action
TRNSFR TO SOLID WASTE 07700	820,000	325,000	423,000	325,000	Graffiti remediation efforts
			50,000		Zero Waste Studies
00100 - GENERAL FUND	**74,645,386**	**59,499,686**	**66,412,211**	**59,386,703**	
01279 - CONVENTION CENTER FACILITIES - RESERVE					
TRANSFER TO OTHER SPEC REV FDS		5,400,450			
019MO - MERF PENSION BONDS		**5,400,450**			
01760 - CONVENTION CENTER OPERATIONS					
TRANSFER TO CITY GENERAL 00100				3,859,657	Transfer related to CARS & one-times
TRANSFER TO CITY CAPITAL 04100				6,000,000	Street Infrastructure and Neighborhood Park Funding Plan
TRNSFR TO CNV CTR DBT SVC 05300	18,679,741	24,320,713	24,612,125	24,669,125	Convention center related debt
01760 - CONVENTION CENTER OPERATIONS	**18,679,741**	**24,320,713**	**24,612,125**	**34,528,782**	
019PO - POLICE RELIEF					
TRANSFER TO OTHER SPEC REV FDS	16,834				
019MO - MERF PENSION BONDS	**16,834**				
VARIOUS - TIF FUNDS					
TRNSFR TO TAX INC DBT SVC 05900	13,395,465	7,162,026	8,736,694	3,768,870	TIF debt service reimbursement
TRNSFR TO PARKING 07500	372,660	525,443	535,950	704,273	TIF debt service reimbursement
TRANSFER TO OTHER DEBT SVC FDS	4,604,279	4,875,571	604,399	5,618,046	TIF debt service reimbursement
VARIOUS - TIF FUNDS	**18,372,404**	**12,563,040**	**9,877,043**	**10,091,189**	
VARIOUS PURPOSE BOND FUNDS					
TRANSFER TO CITY CAPITAL 04100	24,473,352	24,155,347			
TRANSFER TO MBC CAPITAL 34200	297,250	647,042			
TRANSFER TO PARK GENERAL 11500		125,000			
TRANSFER TO PARK CAPITAL 14300	5,398,342	2,082,610			
TRNSFR TO GEN DEBT SVC 05250	360,035	82,219			
TRNSFR TO OTHER DEBT SVC FDS	1,829,333	2,665,308			
TRNSFR TO BUSINESS INFO SVC 06400		115,538			
TRNSFR TO SANITARY SEW 07100	97,742				
VARIOUS PURPOSE BOND FUNDS	**32,456,055**	**29,873,064**			
IMPROVEMENT BOND ARBITRAGE					
TRANSFER TO CITY CAPITAL 04100	5,926,117				
TRANSFER TO CAPITAL ARBITRAGE	99,024				

SCHEDULE EIGHT
Interfund Transfer Expense

	14 Actual	15 Actual	2016 Budget	2017 Mayor's Recommended	Description (2017 transfers)
TRNSFR TO OTHER DEBT SVC FDS	763,233	498,116			
TRNSFR TO GEN DEBT SVC 05250	15,652				
TRNSFR TO SANITARY SEW 07100	91,892				
TRNSFR TO WATER 07400		80,035			
IMPROVEMENT BOND ARBITRAGE	**6,895,918**	**578,151**			
05250 - BOND REDEMPTION - DEBT SERVICE					
TRANSFER TO BUS INFO SVCS 06400	1,705,935	2,751,188	2,000,000		IT new capital
05250 - BOND REDEMPTION - DEBT SERVICE	**1,705,935**	**2,751,188**	**2,000,000**		
06200 - PROPERTY - INTERNAL SERVICE					
TRANSFER TO CITY GENERAL 00100				1,500,000	Transfer related to CARS
TRANSFER TO EQUIPMENT 06100		316,216	326,162	345,663	Property Services debt paid by Fleet
06200 - PROPERTY - INTERNAL SERVICE		**316,216**	**326,162**	**1,845,663**	
06400 - INFO TECH - INTERNAL SERVICE					
TRANSFER TO CAPITAL ARBITRAGE	498,552				
TRANSFER TO CITY CAPITAL 04100				3,000,000	Street Infrastructure and Neighborhood Park Funding Plan
TRNSFR TO GEN DEBT SVC 05250	24,218				
06400 - INFO TECH - INTERNAL SERVICE	**522,770**			**3,000,000**	
06900 - SELF INSURANCE-INTERNAL SVC					
TRANSFER TO BUS INFO SVC 06400	1,000,000	1,000,000			To assist in payment of debt service as determined by the updated 2008 long-term financial plan
06900 - SELF INSURANCE-INTERNAL SVC	**1,000,000**	**1,000,000**			
07100 - SANITARY SEWER FUND					
TRANSFER TO WATER 07400	1,156,681	1,285,170	1,328,400	1,212,666	To fund Sanitary Sewer's obligation to support the Meter Shop operations
07100 - SANITARY SEWER FUND	**1,156,681**	**1,285,170**	**1,328,400**	**1,212,666**	
07300 - STORMWATER FUND					
TRANSFER TO CITY GENERAL 00100		110,000	110,000	110,000	Funds 2 Environmental Services FTEs
TRNSFR TO Sanitary Sewer 07100	5,920				
07300 - STORMWATER FUND	**5,920**	**110,000**	**110,000**	**110,000**	
07400 - WATER - ENTERPRISE					
TRNSFR TO GEN DEBT SVC 05250	65,306				
TRANSFER TO OTHER DEBT SVC FDS	241,432				
07400 - WATER - ENTERPRISE	**306,738**				
07500 - MUNICIPAL PARKING-ENTERPRISE					
TRANSFER TO CITY GENERAL 00100	2,323,200	4,148,200	3,919,000	7,000,000	Inclues, annual contribution from parking fund per the parking fund workout plan
TRANSFER TO OTHER SPEC REV FDS	3,323,206	3,522,696	3,728,377	3,940,228	Target center finance plan
TRNSFR TO GEN DEBT SVC 05250		45,925			
TRNSFR TO SOLID WASTE 07700	146,000	146,000	146,000	146,000	Litter container collection (added in 2001)
07500 - MUNICIPAL PARKING-ENTERPRISE	**5,792,406**	**7,862,821**	**7,793,377**	**11,086,228**	
Summary	**161,556,788**	**145,560,499**	**112,459,318**	**121,261,231**	

SCHEDULE 9

UTILITY FEES SCHEDULE

The **2017 Mayor's Recommended Rates** for Water and Sanitary Sewer fees include both a variable rate component based on water usage and a fixed rate component based on the size of the water meter servicing the property. The table below provides a summary of the anticipated change in an average residential customer's utility bill from **2016 to 2017.**

Combined Utility Bill
Monthly and Annual Cost for Average Customer

	2016	2017 Monthly Average*	2017 Annual Average	2017 monthly dollar change	2017 % change
Water*	$27.65	$28.71	$345	$1.06	3.8%
Sanitary Sewer	$24.64	$26.10	$313	$1.46	5.9%
Stormwater	$11.94	$12.36	$148	$0.42	3.5%
Solid Waste/Recycling**	$27.89	$28.47	$342	$0.58	2.1%
Total	$92.12	$95.64	$1,148	$3.52	3.8%

*The average household rate for water is based on 7 units of consumption at $3.53 per unit plus a $4.00 fixed charge. Sanitary rates are based on 6 units of water consumption at $3.55 per unit plus a fixed charge of $4.80. Stormwater rates are based on 1 equivalent Stormwater unit of 1,530 square feet on impervious surface.

**The solid waste rate is based on a $23.47 monthly charge with a large recycling cart fee of $5.00. Customers can substitute a small cart with a $2.00 fee. The large increase in the monthly charge is due to incorporating organics recycling.

Water

The following rates are effective with utility billings for water meters read from and after **January 1, 2017**. Charges commence when the street valve is turned on for water service. The meter rates for water are hereby fixed and shall be collected as follows:

Customer	Rate
Customers not otherwise mentioned	$3.53 / 100 cubic feet
Municipalities, Municipal Corporations, Villages & customers outside the corporate limits of the city	$3.68 / 100 cubic feet
Contractual Customers*	$* / 100 cubic feet

*Rates for municipalities, municipal corporations and villages, which are established by contract, shall continue on the existing contract basis

SCHEDULE 9

UTILITY FEES SCHEDULE

In addition to the above rates a fixed charge based on meter size will be billed each billing period or fraction thereof as follows:

Meter Size (Inches)	Fixed Charge
5/8	$4.00
3/4	$6.00
1	$10.00
1 1/2	$20.00
2	$32.00
3	$64.00
4	$100.00
6	$200.00
8	$320.00
10	$460.00
12	$1,320.00

Sanitary Sewer

The sanitary sewer rates rate shall be applied to utility billings for water meters read from and after **January 1, 2017**.

Service	Rate
Sanitary Sewer (Inside City of Minneapolis)	$3.55 / 100 cubic feet
Sanitary Sewer (Outside City of Minneapolis)*	$3.55 / 100 cubic feet*
Sanitary Sewer only (Outside the City of Minneapolis)	$20.00 / Month

*When the City of Minneapolis also provides water. In addition, the fixed charge sanitary sewer rate shall be based on meter size as show below

In addition, a fixed charge based on water meter size will be billed each billing period or fraction thereof as follows:

Meter Size (Inches)	Fixed Charge
5/8	$4.80
3/4	$7.20
1	$12.00
1 1/2	$24.00
2	$38.40
3	$76.80
4	$120.00
6	$240.00
8	$384.00
10	$552.00
12	$1,584.00

SCHEDULE 9

UTILITY FEES SCHEDULE

Stormwater

The stormwater rate, subject to the provisions in Chapter 510, of the Minneapolis Code of Ordinances, is imposed on each and every Single-Family Residential Developed Property, Other Residential Developed Property, Non-Residential Developed Property, and Vacant Property, other than Exempt Property, and the owner and non-owner users, and is hereby set as follows:

Single Family Residential Developed Property	Stormwater Rate
High (>1578 sq. ft.) *ESU=1.25	$15.45
Medium (≥1485 & ≤1578 sq. ft.) *ESU=1.00	$12.36
Low (<1485 sq. ft.) *ESU=0.75	$9.27

*The Equivalent Stormwater Unit (ESU) rate is **$12.36.** The ESU measurement is 1,530 square feet of impervious area.

Stormwater charges for **all other properties** will be based on the following calculation:

Monthly Fee = (Gross Lot Size in sq. ft. X Runoff Coefficient) ÷ 1,530 sq. ft. = # of ESU
# of ESU X **$ 12.36**

The runoff coefficient assumed for each land use category is shown below.

Land Use	Coefficient Applied
Bar-Rest. Entertainment	0.75
Car Sales Lot	0.95
Cemetery w/Monuments	0.20
Central Business District	1.00
Common Area	0.20
Garage or Misc. Res	0.55
Group Residence	0.75
Ind. Warehouse- Factory	0.90
Industrial Railway	0.85
Institution-Sch.- Church	0.90
Misc. Commercial	0.90
Mixed Comm. -Res -Apt	0.75
Multi-Family Apartment	0.75
Multi-Family Residential	0.40
Office	0.91
Parks &Playgrounds	0.20
Public Accommodations	0.91
Retail	0.91
Single Family Attached	0.75
Single Family Detached	ESU
Sport or Rec. Facility	0.60
Utility	0.90
Vacant Land Use	0.20
Vehicle Related Use	0.90

SCHEDULE 9

UTILITY FEES SCHEDULE

Solid Waste and Recycling

Solid waste and recycling variable rate charges associated with water meter read dates from and after **January 1, 2017**, the charges shall be as follows:

Type of Charge	Rate (Dwelling Unit / Month)
Base Charge	$23.47
Small Cart Disposal	$2.00
Large Cart Disposal	$5.00

City of Minneapolis
2017 Budget

Glossary of Terms

AC – Animal Control.

Accrual Basis of Accounting – Recognizes transactions when they occur regardless of the related cash flows. Recognizes revenues in the accounting period in which they are earned and measurable.

ACH – Automated Clearing House.

Actuarial Accrued Liability – Term used in connection with defined benefit pension and other post-employment benefit plans to describe that portion of the present value of benefits promised to employees that will not be provided through future normal cost.

Actuarial Assumptions – Term used in connection with defined benefit pension and other post-employment benefit plans to describe assumptions that an actuary must make as to the occurrence of future events affecting benefit costs (*e.g.,* mortality).

Actuarial Value of Assets – Term used in connection with defined benefit pension and other post-employment benefit plans. The value assigned to plan assets for actuarial purposes. Because this value often represents an average over time, and because the valuation date may be different from the reporting date, the actuarial value of assets may differ from the amount reported in the financial statements as of the end of the fiscal period.

Advance Refunding – Transaction in which new debt is issued to refinance existing debt (old debt), but the proceeds must be placed in escrow pending call date or maturity (i.e., refunding in advance of redemption).

ACN – Automatic Collision Notification.

ADA – Americans with Disabilities Act.

ADR – Alternative Dispute Resolution program.

Agency - This is the term for the highest organizational level, in most cases a city department or independent board.
Agency Funds – Agency funds are used to account for assets held by the City as an agent for individuals, private organizations, other governments, and/or other funds.

AHTF **–** Affordable Housing Trust Fund.

Appropriation – Spending authority created by City Council resolutions that are signed into law with related revenue estimates, which includes all revenues, transfers, allocations, and other legally authorized budget changes. Appropriations expire at the end of the year unless action is taken by the Council (or delegated to the City Finance Officer) to reappropriate unspent balances.

Arbitrage – In government finance, the reinvestment of the proceeds of tax-exempt securities in materially higher yielding taxable securities.

Assessed Valuation – Valuation set upon real estate or other property by a government as a basis for levying taxes.

ASSM – Assessments – improvements paid for partially or wholly by property owners.

ASP – Application Service Provider.

Basis of Budgeting – Method used to determine when revenues and expenditures are recognized for budgetary purposes.

BET – Board of Estimate and Taxation, consisting of the Mayor, the President of the City Council, the Chair of the City Council's Ways and Means/Budget Committee, one member of the Park and Recreation Board, and two elected citizens.

BLOA – Budgetary Leave of Absences. A term used to describe a type of unpaid leave.

Bond Anticipation Note – Short term, interest-bearing note issued by a government in anticipation of bond proceeds to be received at a later date. The note is retired from proceeds of the bonds to which it is related.

Bonds – General Obligation Bonds (GO Bonds): A bond secured by the "full faith and credit" of the issuing government and backed by taxing power.

Business-type Activities – One of two classes of activities reported in the government-wide financial statements. Business-type activities are financed in whole or in part by fees charged to external parties for goods or services. These activities are usually reported in enterprise funds.

CAD – Computer Aided Dispatch.

CAFR – Comprehensive Annual Financial Report.

CAMA **-** Computer Assisted Mass Appraisal.

CAO – City Attorney's Office.

Capital Assets – Land, improvements to land, easements, buildings, building improvements, vehicles, machinery, equipment, works of art and historical

treasures, infrastructure, and all other tangible or intangible assets that are used in operations and that have initial useful lives extending beyond a single reporting period.

Capital Improvement Plan (CIP) – A five-year plan for proposed capital improvements. The first year of the CIP is formally adopted as the Capital Budget.

Capital Program – see Capital Improvement Plan (CIP).

Capital Projects Funds – Used to account for financial resources and expenditures applied to the construction of capital facilities and major purchased items for governmental fund types.

CARS – The City's Capital Asset Request System used for planning medium-sized capital needs including upgrades and replacements in the budget and out-year planning.

Cash – In the context of cash flows reporting, not only currency on hand, but also demand deposits with banks or other financial institutions. Cash also includes deposits in other kinds of accounts or cash management pools that have the general characteristics of demand deposit accounts in that the governmental enterprise may deposit additional cash at any time and also effectively may withdraw cash at any time without prior notice or penalty.

Cash Basis of Accounting – Basis of accounting that recognizes transactions or events when related cash amounts are received or disbursed.

CBA – Collective Bargaining Agreement.

CBR – Capital Budget Request

CCS – Construction Code Services, a division / program within Community Planning and Economic Development department.

CCU/D – Contract Compliance Unit/Division.

CDBG – Community Development Block Grant. Grants provided to the City, based on its submitted consolidated plan. They are annual direct grants that can be used to revitalize neighborhoods, expand affordable housing and economic opportunities, and/or improve community facilities and services, principally to benefit low- and moderate-income persons.

CID – Complaint Investigations Division

CIP – Capital Improvement Program

Claims – Requests for reimbursement for damages resulting from fault or liability of the City.

Classification Rate – The percentage set by State statute that is applied to the market value of each property to arrive at the tax capacity.

CLIC – Capital Long-Range Improvement Committee - a committee of 33 private residents appointed by the 13 Council members (2 per ward) and Mayor (7). The committee reviews Capital proposals and recommends priorities for capital spending within specified resource parameters.

CMS – Case Management System (City Attorney's Office).

COLA – Cost of Living Adjustment.

COMET - COMPASS is anticipated to change to COMET (City of Minneapolis Enterprise Technology) – an upgraded City software system for human resources, financials, and business information reporting and analysis.

COMPASS – The City's implementation of Oracle's PeopleSoft Financial Systems Enterprise Resource Planning, which replaced FISCOL. In 2016, COMET is anticipated to replace COMPASS.

Component Unit – Legally separate organization for which the elected officials of the primary government are financially accountable. In addition, component units can be other organizations for which the nature and significance of their relationship with a primary government are such that exclusion would cause the reporting entity's financial statements to be misleading or incomplete.

Conduit Debt – Certain limited-obligation revenue bonds, certificates of participation, or similar debt instruments issued by a state or local governmental entity for the express purpose of providing capital financing for a specific third party that is not a part of the issuer's financial reporting entity. Although conduit debt obligations bear the name of the governmental issuer, the issuer has no obligation for such debt beyond the resources provided by a lease or loan with the third party on whose behalf they are issued.

Contingency – Budget for undesignated expenditures. These expenditures cannot be placed in departmental budgets, primarily due to uncertainly about the level or timing of expenditures when the budget is adopted. These funds are earmarked for emergency or unanticipated expenses, special projects or shortfalls in revenue. The release of these funds is governed by the City Council.

Contractual Services – The summary expense category, which displays expenses such as contracts for service, quasi-contractual arrangement such as utilities, or services billed by another unit of government.

CPED – Community Planning and Economic Development Department. CPED is directed to oversee and coordinate all City planning and development activity.

CPC – City Planning Commission.

CPI – Consumer Price Index.

CPP - Community Participation Program.

CRA – Civilian Review Authority.

CSA – County-State Aid, received by the City for work done on County roads.

CSAH – County State Aid Highways.

CRM – Customer Relationship Management.

CRT – Community Response Team.

CSO – Combined Sewer Overflow, which separates the remaining storm sewer lines that are connected to sanitary sewer lines. (Public Works).

CSO – Community Service Officer. (Police Department)

CY - Calendar Year or Current Year.

DAPT – Domestic Abuse Prosecution Team, in the City Attorney's office.

Debt Service – Amount of resources required for payment of principal and interest on outstanding bonds and notes.

Debt Service Funds – Used to account for the accumulation of resources for, and the payment of, general long-term debt, principal, interest and related costs.

Defined Benefit Pension Plan – Pension plan having terms that specify the amount of pension benefits to be provided at a future date or after a certain period of time; the amount specified usually is a function of one or more factors such as age, years of service and compensation.

Direct Expense – Expense that is specifically associated with a service, program, or department and, thus, is clearly identifiable to a particular function.

Duration – In the context of investment disclosure, a measure of a debt investment's exposure to fair value changes arising from changing interest rates based upon the present value of cash flows, weighted for those cash flows as a percentage of the investment's full price.

EAP – Employee Assistance Program.

ECM – Enterprise Case Management.

EIM - Enterprise Information Management.

EMIS – Equipment Management Information System.

Employer Contributions – Term used in the context of pension and other post-employment benefits to describe contributions actually made by the employer in relation to the annual required contribution (ARC) of the employer. (Only amounts paid to trustees and outside parties qualify.)

EOTF – Emergency Operations Training Facility.

Encumbrances – Commitments related to unperformed (executable) contracts for goods or services. For financial reporting purposes, encumbrance accounting is restricted to governmental funds.

Enterprise Bonds/Revenue – Bonds related to Sewer, Water and Parking enterprises of the City. Debt Service is paid for by user fees charged for these enterprise services. Enterprise revenues are "Pay as you go" sources anticipated to be available in the enterprise funds.

Enterprise Funds – Used to account for those activities of the City which are financed and operated in a manner similar to private business enterprises where costs and expenses, including depreciation, are recovered principally through user charges. Examples include the Water and Sewer Funds.

enQuesta – an application database to provide operational and management reports for Utility Billing.

Equivalent Stormwater Unit (ESU) - The stormwater utility fee is based on impervious area and is charged on a per unit basis. Each ESU (Equivalent Stormwater Unit) is 1,530 square feet of impervious area on a property.

ESG – Emergency Solutions Grant

Expenditure – Funds paid, or designated to be paid, for an asset or goods and services.

Fiduciary Funds – Funds used to report assets held in a trustee or agency capacity for others and which therefore cannot be used to support the government's own programs. The fiduciary fund category includes pension (and other employee benefit) trust funds, investment trust funds, private-purpose trust funds, and agency funds.

Final Amended Budget – Original budget adjusted by all reserves, transfers, allocations, supplemental appropriations, and other legally authorized legislative and executive changes applicable to the fiscal year, whenever signed into law or otherwise legally authorized. Also referred to as current budget or amended budget.

Fiscal Disparities – Fiscal disparities is a law by which commercial-industrial tax base growth is shared annually among metropolitan taxing jurisdictions according to a statutory formula.

Formula Grants – Government-mandated or voluntary non-exchange transactions involving the provision of resources based upon established criteria (*e.g.,* number of full-time equivalent students) other than the incurrence of qualifying expenditures.

FSAM – Facilities Space & Asset Management. This committee consists of the City Coordinator (Co-chair), City Engineer (Co-chair), and two department heads. Staff in attendance includes the Director of Management and Budget, Facility Manager/Staff, and Space and Asset Manager/Staff.

FTE (Full Time Equivalent) – A unit of measurement to account for the number of positions authorized to departments.

Fund – A major accounting vehicle used by the city to account for revenues, expenditures, assets, and liabilities of major sectors of city activities as established by legal requirements.

Fund Balance – Difference between assets and liabilities reported in a governmental fund.

Fund Classifications – One of the three categories (governmental, proprietary, and fiduciary) used to classify fund types.

Fund Financial Statements – Basic financial statements presented on the basis of funds, in contrast to government-wide financial statements.

Fund Summary – A budgetary document that summarizes on an annual basis the activities of a city fund. It compares revenues with expenditures on an annual basis. This budget fund summary may not be the same as the audited financial statement since the fund summary includes only resources which are available to pay expenses of the fund *(i.e.,* excludes inventory and depreciation) during the current year.

Fund Type – One of eleven classifications into which all individual funds can be categorized. Governmental fund types include the general fund, special revenue funds, debt service funds, capital projects funds, and permanent funds. Proprietary fund types include enterprise funds and internal service funds. Fiduciary fund types include pension (and other employee benefit) trust funds, investment trust funds, private-purpose trust funds, and agency funds.

Funded Ratio – In the context of defined benefit pension and other post-employment benefit plans, the actuarial value of assets expressed as a percentage of the actuarial accrued liability.

FY – Fiscal Year.

GAAP – Generally Accepted Accounting Principles.

GASB – Governmental Accounting Standards Board.

General Fund –The general operating fund of the City. It is used to account for all financial resources except those that are required to be accounted for in another fund.

General Obligation Debt – General obligation debt reduced by the amount of any accumulated resources restricted to repaying the principal of such debt.

GFOA – Government Finance Officers Association, the professional association of finance professionals in the public sector.

Governmental Activities – Activities generally financed through taxes, intergovernmental revenues, and other non-exchange revenues. These activities are usually reported in governmental funds and internal service funds.

Governmental Entity – For accounting and financial reporting purposes, an entity subject to the hierarchy of GAAP applicable to state and local governmental unity.

Governmental Funds – Used to account for functions of the City principally supported by taxes and intergovernmental revenues.

Government-wide Financial Statements – Financial statements that incorporate all of a government's governmental and business-type activities, as well as its non-fiduciary component units. There are two basic government-wide financial statements: the statement of net assets and the statement of activities.

HPC - Heritage Preservation Commission.

HOME – Home Investment Partnerships Program, a U.S. Department of Housing and Urban Development grant program.

HOPWA – Housing Opportunities for People With Aids, a U.S. Department of Housing and Urban Development grant program.

HRA – Housing and Redevelopment Authority.

HRIS – Human Resources Information System.

Systems
iDSS – Internet Destination Sales System, a venture of Meet Minneapolis

IGR – Intergovernmental Relations.

Improvement – Addition made to, or change made in, a capital asset, other than maintenance, to prolong its life or to increase its efficiency or capacity. The cost of the addition or change normally is added to the book value of the asset.

Indirect Expenses – Expenses that cannot be specifically associated with a given service, program or department and thus, cannot be clearly associated with a particular functional category.

Industrial Revenue Bond - Bond proceeds are used to finance the purchase or construction of facilities or equipment to be leased to a private corporation. The

bonds are backed by the revenue generated by the lease payment and ultimately by the credit of the corporation.

Infrastructure – Long-lived capital assets that normally are stationary in nature and normally can be preserved for a significantly greater number of years than most capital assets. Examples of infrastructure assets include roads, bridges, tunnels, drainage systems, water and sewer systems, dams, and lighting systems.

IT – Information Technology – Directed to deliver innovative high quality, cost effective civic enablement, decision support, infrastructure and workforce empowerment services to City departments and residents. Predecessors were BIS (Business Information Services) and Technology Infrastructure Services.

Interfund Activity – Activity between funds of the primary government, included blended component units. Interfund activities are divided into two broad categories: reciprocal and nonreciprocal.

Interfund Loans – Amounts provided between funds and blended component units of the primary government with a requirement for repayment.

Interfund Transfers – Flows of assets (such as cash or goods) between funds and blended component units of the primary government without equivalent flows of assets in return and without a requirement for repayment.

ISF - Internal Service Funds – Funds used to account for those City services which are financed and operated in a manner similar to private business enterprises and the customer is other City departments instead of the public.

IWR – Utility Billing's Interactive Web Response application.

JP – Joint Powers.

Legal Debt Margin – Excess of the amount of debt legally authorized over the amount of debt outstanding.

Legal Level of Budgetary Control – Level at which a government's management may not reallocate resources without special approval from the legislative body.

LGA – Local Government Aid.

LMC – League of Minnesota Cities.

LMV - Limited Market Value. A limitation on the amount that a property's market value may grow from one year to the next for purposes of property taxation. It was enacted to help mitigate rising property taxes resulting from rapidly inflating property values. The program was eliminated in 2010.

Major Fund – Governmental fund or enterprise fund reported as a separate column in the basic fund financial statements and subject to a separate opinion in the independent auditor's report. The general fund is always a major fund. Otherwise, major funds are funds whose revenues, expenditures/expenses, assets, or liabilities (excluding extraordinary items) are at least 10 percent of corresponding totals for all governmental or enterprise funds and at least 5 percent of the aggregate amount for all governmental and enterprise funds for the same item. Any other governmental or enterprise fund may be reported as a major fund if the government's officials believe that the fund is particularly important to financial statement users.

Market Value – The estimated amount as determined by the City Assessor that a willing seller and a willing buyer would agree upon for a piece of property.

Mayor's Recommendation – The recommended annual budget by the Mayor as required by the City Charter.

MBC – Municipal Building Commission, a component unit of the City which operates the City Hall/Courthouse Building.

MCC – Minneapolis Convention Center.

MCCR – Minneapolis Commission on Civil Rights.

MHD – Minneapolis Health Department.

Meet Minneapolis (MM) – The City's official Convention and Visitor's Association.

MERF – Minneapolis Employee Retirement Fund, a closed retirement plan for general City employees that merged with the statewide plan.

METP – Minneapolis Employment and Training Program.

MFD – Minneapolis Fire Department.

MFRA – Minneapolis Firefighter's Relief Association, a retirement plan for firefighters that is closed to new members.

Minneapolis 311 – Serves as the single point of contact to the City for all non-emergency requests for information and services, which simplifies citizen access to city services and information; enables city employees to deliver services more effectively; tracks requests for service delivery from inception to completion; and provides access to city services by voice, e-mail and the web.

Modified Accrual Accounting – Recognizes expenses in the accounting period in which they are incurred and measurable. Recognizes revenues in the accounting period in which they are measurable and available.

MPD – Minneapolis Police Department.

MPHA – Minneapolis Public Housing Authority, the public agency responsible for administering public housing and

Section 8 rental assistance programs for eligible individuals and families in Minneapolis.

MPRA – Minneapolis Police Relief Association, a retirement plan for police officers that is closed to new members.

MPRB – Minneapolis Park and Recreation Board, a directly elected body that is responsible for the City's park and recreation programs and assets.

MRI – Municipal Refuse Incorporated, provider of solid waste disposal in parts of Minneapolis.

MSA – Municipal State Aid – refers to gas tax dollars distributed to local governments for use on State designated Municipal State Aid streets - usually major thoroughfares.

MTRA – MN Teachers Retirement Fund Association

MVHC – Market Value Homestead Credit.

MVNA – Minneapolis Visiting Nurse's Association, a community non-profit.

NCEC **–** Neighborhood and Community Engagement Commission.

NCR – Neighborhood and Community Relations.

NDB – Net Debt Bonds – property tax supported bonds issued to finance general infrastructure improvements. Debt service is paid by taxes collected for the annual Bond Redemption Levy.

Net Tax Levy – This is the total tax levy (including fiscal disparities). The net tax levy is now the certified tax levy as required by a change in state law.

NFPA – National Fire Protection Association, accreditation organization for Fire Departments.

NLC – National League of Cities.

NON APPROP – Non Appropriated – reflects cost participation from County, State or Federal dollars and usually on these types of projects, the City of Minneapolis is not the lead agency.

Normal Cost – In the context of defined benefit pension and other post-employment benefit plans, that portion of the actuarial present value of plan benefits and expenses which is allocated to a valuation year by the actuarial cost method.

OJP – Office of Justice Programs

Operating Activities – Term used in connection with cash flows reporting. Operating activities generally results from providing services and producing and delivering goods, and include all transactions and other events that are not defined as capital and related financing, non-capital financing, or investing activities.

Operating Budget – Financial plan that allows City departments to maintain adequate service levels at reasonable costs by following sound financial management practices. Each City department prepares its own budget for review by the Mayor to assist the Mayor in preparing a budget recommendation for the City Council. A department's Operating Budget authorizes designated spending, revenue, and personnel levels.

Operating Revenues and Expenses – Cost of goods sold and services provided to customers and the revenue thus generated.

Operating Tax Funds – Those funds at least partially financed by property taxes, which support the normal functions of city government. They include the General fund, Board of Estimate and Taxation fund, Municipal Building Commission fund, and the Park Tax funds.

OPCR – Office of Police Conduct Review.

Original Budget – First complete appropriated budget. The original budget may be adjusted by reserves, transfers, allocations, supplemental appropriations, and other legally authorized legislative and executive changes before the beginning of the fiscal year. The original budget should also include actual appropriation amounts automatically carried over from prior years by law. For example, a legal provision may require the automatic rolling forward of appropriations to cover prior-year encumbrances.

Original/Current Appropriation – The amount of money allocated by the respective governing body for the budgeted year. The original appropriation is the amount approved at the time the budget was initially adopted. The current appropriation is the original budget as amended to reflect any approved changes.

Other Post-Employment Benefits (OPEB) – Post-employment benefits other than pension benefits. Other post-employment benefits (OPEB) include post-employment healthcare benefits, regardless of the type of plan that provides them, and all post-employment benefits provided separately from a pension plan, excluding benefits defined as termination offers and benefits.

Outcome Measures – In the context of service efforts and accomplishments reporting, indicators that measure accomplishments or results that occur (at least partially) because of services provided. Results also include measures of public perceptions of outcomes.

Own-source Revenues – Revenues that are generated by a government itself (*e.g.,* tax revenues; water and sewer charges; investment income) rather than provided from some outside source (*e.g.,* intergovernmental aid and shared revenues).

Pass-through Grants – Grants and other financial assistance received by a governmental entity to transfer to, or spend on behalf of, a secondary recipient.

PAVER – Pavement Management System software application that computes the Pavement Condition Index (PCI) of roads and parking lots.

Payment In Lieu of Taxes (PILOT) – Payment that a property owner not subject to taxation makes to a government to compensate it for services that the property owner receives that normally are financed through property taxes.

PCI – Pavement Condition Index, used to rate the condition of pavement.

Pension Benefits – Retirement income and all other benefits (*e.g.* disability benefits, death benefits, life insurance) except healthcare benefits that are provided through a defined benefit pension plan to plan members and beneficiaries after termination of employment or after retirement. Post-employment healthcare benefits are considered other post-employment benefits, regardless of how they are provided.

Pension Cost – Accrual measure of the periodic cost of an employer's participation in a defined benefit pension plan.

Pension Obligation Bonds – Bonds issued by employers to finance one or more elements of their pension obligation to employees. Pension obligation bonds may be used, for example 1) to reduce or eliminate the employer's net pension obligation, 2) to pay the employer's annual required contribution for the year, or 3) to reduce or eliminate the plan's unfunded actuarial accrued liability.

Pension Plan – Arrangement for the provision of pension benefits in which all assets accumulated for the payment of benefits may legally be used to pay benefits (including refunds of member contributions) to any of the plan members or beneficiaries, as defined by the terms of the plan.

PERA – Public Employees Retirement Association, state-wide pension plan, to which a majority of the City's employees belong.

Post-employment – Period following termination of employment, including the time between termination and retirement.

Post-employment Healthcare Benefits – Medical, dental, vision and other health-related benefits provided to terminated employees, retired employees, dependents, and beneficiaries.

PI – Permanent Improvement.

PM – Performance Management.

Primary Government – Term used in connection with defining the financial reporting entity. A state government or general purpose local government. Also, a special-purpose government that has a separately elected governing body, is legally separate, and is fiscally independent of other state or local governments. The primary government is the focus of the financial reporting entity.

Program Revenue - Revenues that derive directly from the program itself or from parties outside the reporting government's taxpayers or citizenry;, as a whole they reduce the net cost of the function to be financed from the government's general revenues.

Proprietary Funds – Funds that focus on the determination of operating income, changes in net assets or cost recovery, financial position, and cash flows. There are two different types of proprietary funds: enterprise funds and internal service funds.

PW – Public Works.

RCV– Ranked-choice voting.

Reappropriation – Inclusion of a balance from the prior year's budget as part of the budget of the subsequent fiscal year. Reappropriation is common for encumbrances outstanding at the end of a fiscal year that a government intends to honor in the subsequent fiscal year.

Refunding – Issuance of new debt whose proceeds are used to repay previously issued debt. The proceeds may be used immediately for this purpose (a current refunding), or they may be placed with an escrow agent and invested until they are used to pay principal and interest on the old debt at a future time (an advance refunding).

REIMB –Capital work performed by divisions of Public Works for which reimbursements are received from other City departments, outside government agencies or private businesses.

Results Minneapolis– A management tool the City uses to systematically track performance toward achieving the city's five-year goals and 2020 vision.

Revenue – Funds received from various sources used to finance City expenditures.

RFP – Request for Proposal, the process by which the City receives service descriptions and estimates of costs from potential providers of a service.

SAFER - Staffing for Adequate Fire and Emergency Response. A federal grant program aiming to help fire departments increase the number of frontline firefighters. SAFER is part of the Assistance to Firefighters Grants and is under the purview of the Office of Grants and Training of the Department of Homeland Security.

SBC – School Based Clinics.

SCADA – Supervisory Control and Data Acquisition: a control systems program that provides monitoring, control, historical logging, and reporting data for industrial systems - for water treatment and water pumping systems.

Schedule of Employer Contributions – In the context of defined benefit pension plans and other post-employment benefit plans, trend data on employers' annual required contribution to a plan of actual contributions.

Schedule of Funding Progress – In the context of defined benefit pension plans and other post-employment benefit plans, trend data on the relationship between the actuarial value of plan assets and the related actuarial accrued liability.

SDP – Service Delivery Plan.

Special Assessment – Compulsory levy made against certain properties to defray all or part of the cost of a specific capital improvement or service deemed to benefit primarily those properties.

Special Revenue Funds – Used to account for the proceeds of specific revenue sources that are restricted by legal and regulatory provisions to finance specific activities.

Sponsor – In the context of pension and other post-employment benefits, the entity that established the plan.

SW&R – Solid Waste and Recycling.

Tax Capacity – That amount of estimated market value subject to taxes after the total estimated value is multiplied by a "tax classification rate".

Tax Capacity Rate – After calculating the dollars to be levied, each taxing jurisdiction uses the total tax capacity to calculate their "tax capacity rate". This rate is essentially the percentage of tax capacity to be paid in taxes.

Tax Classification Rate – The percentage set by state statute that is applied to the market value of each property classification to arrive at tax capacity (replaced assessment ratios).

Tax Increment (TI) – Tax increment of real property within a municipality whose assessed valuation for tax purposes is frozen when the tax increment district is certified. The proceeds from the tax increment bond sale are used to develop this distressed or under-utilized property. Taxes collected from the frozen assessed valuation continue to be distributed to the various taxing districts. As development caused the valuation of the property of rise, the difference or increment between the frozen valuation levels and increased value after development provides the needed payment to pay off the bonds.

Tax Increment Finance Bonds --Bonds sold to investors to raise capital for development activities. Interest paid to bond purchasers is usually exempt from state and federal taxation, although TIF bonds can also be sold to investors with no interest exemption from state and federal taxes.

Tax-Increment Financing (TIF) – Financing secured by the anticipated incremental increase in tax revenue, resulting from the redevelopment of an area.

TISH – Truth in the Sale of Housing, a business function of Construction Code Services division of CPED.

TNT – Truth in Taxation Statement mailed to property owners each November, with approximate City taxes to be paid in following year.

Total Expenses – The total costs of a cost center or department including debt service and capital improvements.

TRA – Teachers Retirement Association

UB – Utility billing.

Unallotment – Executive branch power to reduce spending to avoid a deficit without legislative action.

Undesignated Unreserved Fund Balance – Available expendable financial resources in a governmental fund that are not the object of tentative management plans (*i.e.,* designations).

Unfunded Actuarial Accrued Liability – Excess of the actuarial accrued liability over the actuarial value of assets. This value may be negative, in which case it may be expressed as a negative unfunded actuarial accrued liability, the excess of the actuarial value of assets over the actuarial accrued liability, or the funding excess.

Unrealized Gains and Losses – Difference between the carrying value of an asset and its fair value prior to sale.

Variable-rate Investment – In the context of investment disclosure, and investment with terms that provide for the adjustment of its interest rate on set dates (such as the last day of a month or calendar quarter).

VCAT – Violent Criminal Apprehension Team.

VPN – Virtual Private Network.

WC – Worker Compensation.

YCB – Youth Coordinating Board, a joint power agreement of the City.

YTD – Year to date.